



AGENDA

Executive, Audit & Risk

Monday 21 October 2024, 10.00am

Executive Audit and Risk Committee

21 October 2024 10:00 AM - 12:00 PM



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Whakataka te hau

Karakia to open and close meetings

Whakataka te hau ki te uru
Whakataka te hau ki te tonga
Kia mākinakina ki uta
Kia mātaratara ki tai
Kia hī ake ana te atakura
He tio, he huka, he hauhu
Tūturu o whiti whakamaua kia tina.
Tina!
Hui ē! Tāiki ē!

Cease the winds from the west
Cease the winds from the south
Let the breeze blow over the land
Let the breeze blow over the ocean
Let the red-tipped dawn come with a sharpened air
A touch of frost, a promise of glorious day
Let there be certainty
Secure it!
Draw together! Affirm!



Date: 21 October 2024

Subject: Executive Audit and Risk Minutes – 9 September 2024

Author: M Jones, Governance Administrator

Approved by: M J Nield, Director - Corporate Services

Document: 3315545

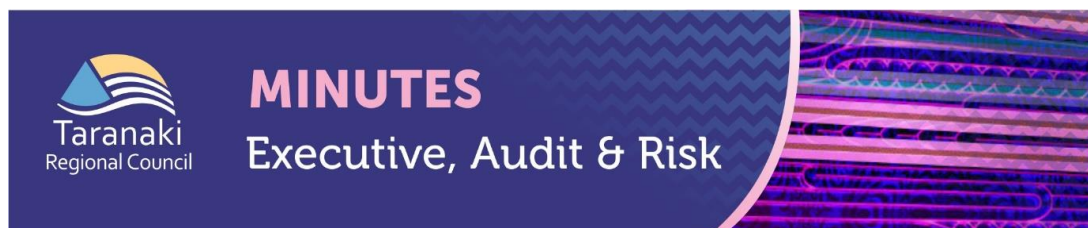
Recommendations

That Taranaki Regional Council:

- a) takes as read and confirms the minutes of the Executive, Audit and Risk Committee meeting of the 9 September 2024 at 10.00am
- b) notes recommendations therein were adopted by the Taranaki Regional Council on Tuesday 24 September 2024.

Appendices/Attachments

Document 3305666: [Minutes Executive Audit and Risk Committee – 9 September 2024](#)



Date:	9 September 2024	
Venue:	Taranaki Regional Council Boardroom, 47 Cloten Road, Stratford	
Document:	3305666	
Present:	M J Cloke	Chairperson
	A L Jamieson	
	S W Hughes	
	D H McIntyre	
	C L Littlewood	ex officio
	N W Walker	ex officio
Attending:	S J Ruru	Chief Executive
	M J Nield	Director – Corporate Services
	N Chadwick	Governance Administrator
	R Johnston	Finance Manger
	B Muir	Senior Health, Safety and wellness Advisor
	C Woollen	Communications Advisor
	S Preston	Communications Advisor
	C Gazley	Transport Engagement Manager
	R Brodnax	BECA
	A Collings	BECA zoom
	J Patterson	zoom
	B Robertson	zoom

The meeting opened with a group Karakia at 10.00am.

Apologies: Councillor D McIntyre was an apology for lateness
Hughes/Williamson

1. Confirmation of Minutes Executive Audit and Risk Committee Minutes – 29 July 2024

Resolved

That the Taranaki Regional Council:

- took as read and confirmed the minutes of Executive Audit and Risk Committee of the Taranaki Regional Council held at 10.00am on Monday 29 July 2024 at Taranaki Regional Council 47 Cloten Road Stratford
- noted the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 6 August 2024.

Walker/Cloke

2. Financial and Operational Report

2.1 M Nield provided an update on operational and financial performance.

Resolved

That the Taranaki Regional Council:

- a) received the memorandum Financial and Operational Report
- b) noted the digital media update.

Williamson/Hughes

(Councillor D McIntyre joined the meeting at 10.04am)

3. Health and Safety Report

3.1 M Nield and B Muir provided an update on health and safety performance.

Resolved

That the Taranaki Regional Council:

- a) received the July 2024 Health and Safety report.

McIntyre/Cloke

4. 2024/2025 Insurance Programme

4.1 M Nield and R Johnson provided an update of the 2024/2025 insurance programme. In particular the decision whether to purchase the \$5m professional indemnity cover.

Resolved

That the Taranaki Regional Council:

- a) noted the renewal and placement of insurance policies for 2024/2025
- b) noted and considered the options available
- c) approved the preferred option of not purchasing an excess layer of professional indemnity cover
- d) determined that this decision be recognised as not significant in terms of section 76 of the Local Government Act 2002
- e) determined that it has complied with the decision-making provisions of the Local Government Act 2002 to the extent necessary in relation to this decision; and in accordance with section 79 of the Act, determined that it does not require further information, further assessment of options or further analysis of costs and benefits, or advantages and disadvantages prior to making a decision on this matter.

Jamieson/Williamson

5. Public Transport Single Stage Business Case

5.1 C Gazley provided an update on the Taranaki Public Transport Single Stage Business Case (SSBC).

5.2 R Brodnax and A Collings from BECA gave a presentation.

Resolved

That the Taranaki Regional Council:

- a) received the presentation update on the Taranaki Public Transport SSBC
- b) subject to addressing the remaining comments arising from the Peer Review, approved the working version of the Taranaki Public Transport SSBC dated 28 August 2024

- c) delegated approval of the finalised SSBC to the Chair of the Executive, Audit and Risk Committee
- d) determined that this decision be recognised as not significant in terms of section 76 of the Local Government Act 2002
- e) determined that it has complied with the decision-making provisions of the Local Government Act 2002 to the extent necessary in relation to this decision; and in accordance with section 79 of the Act, determined that it does not require further information, further assessment of options or further analysis of costs and benefits, or advantages and disadvantages prior to making a decision on this matter.

Williamson/Hughes

6. Yarrow Stadium Plus: Project Update

6.1 M Nield and J Paterson provided an update on the Yarrow Stadium Project.

Resolved

That the Taranaki Regional Council:

- a) noted the progress to date and the next steps on the Yarrow Stadium Plus Redevelopment Project.

Cloke/McIntyre

7. Public Excluded

In accordance with section 48(1) of the Local Government Official Information and Meetings Act 1987, resolves that the public is excluded from the following part of the proceedings of the Executive Audit and Risk Meeting on 9 September 2024 for the following reason/s:

The matter to be considered while the public is excluded, the reason for passing this resolution in relation to the matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 are as follows:

Item 12 – Confirmation of Public Excluded Executive Audit and Risk Minutes – 29 July 2024

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; and/or enable any local authority holding the information to carry out, without prejudice, commercial activities.

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
Item 13: Yarrow Stadium Plus: Project Steering Group Report	The report contains information relating to performance of the contractor which is subject to ongoing monitoring and negotiation.	That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7 (2) (h) and (2) (i) of the

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
		Local Government Official Information and Meetings Act 1987
Item 14: Port Taranaki Ltd: Annual Report and Annual General Meeting	<p>To enable any local authority holding the information to carry on, without prejudice or disadvantage, commercial activities and to protect the privacy of natural persons.</p> <p>In this report the Council will be evaluating the performance of Port Taranaki and its board of directors. It will also be considering whether it should reappoint a current sitting director.</p> <p>Information relating to the performance of Port Taranaki Ltd and decisions regarding the appointment of directors will be made available following the annual general meeting</p>	That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7 (2) (h) of the Local Government Official Information and Meetings Act 1987

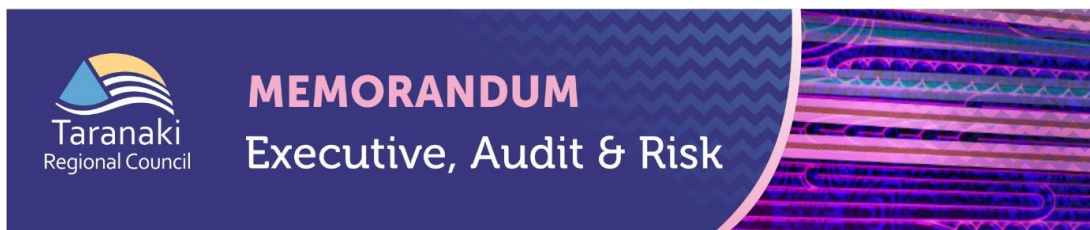
Cloke/Jamieson

There being no further business the Committee Chairperson, M J Cloke, declared the meeting of the Executive Audit and Risk Committee meeting closed at 11:36 am

Executive Audit and Risk

Committee Chairperson: _____

M J Cloke



Date: 21 October 2024

Subject: Financial and Operational Report

Author: R Johnson, Finance Manager

Approved by: M J Nield, Director - Corporate Services

Document: 3312282

Purpose

1. The purpose of this memorandum is to receive information on operational and financial performance.

Recommendations

That Taranaki Regional Council:

- a) receives the memorandum Financial and Operational Report and the July 2024 Monthly Financial Report
- b) notes the digital media update.

Background

2. We produce a Monthly Financial Report outlining the financial performance for the month and year to date. This memorandum supports the Monthly Financial Report by providing additional supporting operational and financial information. The Common Seal is operated under delegated authority. Part of that delegated authority is the reporting back of seal transactions.

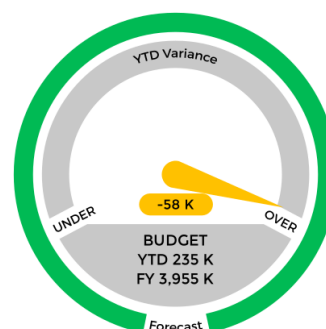
Discussion

3. Attached is the Monthly Financial Report for July 2024.
4. In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.
5. The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus

5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

6. For each Group of Activities (Resource management, Biosecurity and biodiversity, Transport, Hazard management, Recreation culture and heritage, and Regional representation, advocacy and investment management, in the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.
7. In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5%, yellow – plus or minus variance of more than 5% but less than 10% and red – plus or minus variance of more than 10%. The key components of each dial are:

- The outer ring is the forecast for the rest of the year - green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance - the actual variance figure sits at the bottom of the pointer
- The YTD and full year (FY) budgets are included in the grey section.



8. Financially, the overall financial result is ahead of budget to the estimates established for 2024/2025 in the *2024/2034 Long-Term Plan*. As at the end of July 2024 significant income and expenditure variances by activity (plus or minus \$100,000) are:
 - *Resource Management direct charges revenue* - \$155,376 under budget due to timing of compliance monitoring revenues, mainly due to it being so early in the financial year.
 - *Catchment management direct charges revenue* - \$117,966 over budget due to earlier Waitara river catchment investment returns than planned.
 - *Transport planning and services* - \$171,179 under budget due to higher bus service contract costs planned for later in the financial year.

Communications and Engagement

9. Communications and engagement activities are delivered across publications, media releases, advertising, digital media, events, through stakeholders and through education. Recent points of note are:
 - Planning is well under way for the Environmental Awards evening on 20 November at the Devon Hotel. Winners and highly commended recipients have been advised but asked to keep the news quiet until the awards evening. As always, the campaign attracted a number of high calibre nominations.
 - A marketing campaign to promote a free bus day on Friday, 20 September, celebrating the global Car Free Day met its objective of a 20% increase in passengers. Roadworks and service disruptions continue to require communications, while planning continues in the transport space for upcoming

special services and events. A high level Transport Strategic Marketing Plan has been developed, which will guide projects moving forward.

- Campaigns for winter and school holidays events at the regional gardens, as well as capitalising on the upcoming Centuria Taranaki Garden Festival. Preparation for annual summer campaigns such as Can I Swim Here and Check Clean Dry.
- Educators worked 381 students in September including preschool, primary, intermediate and high school aged children (1,586 students for the year to date).
- We have put new website and social media monitoring processes in place to better align with new service levels in the latest Long-Term Plan. The figures below are taken from that report and will be produced in this format moving forward. Additional information is available from the Communications Manager on request.

Social media (Facebook & Instagram)

	September 2024	Financial YTD
Total reach (organic and paid)	198,114	462,807
Total interactions or engagement (likes, comments, shares, saves)	5,060	13,436

Note: This includes all TRC-run Facebook and Instagram accounts. As such there may be duplication – i.e. one person may have been reached by two different pages so will be counted twice.

Website (www.trc.govt.nz and www.haveyoursay.trc.govt.nz)

	September 2024	Financial YTD
Total users	29,851	64,156

Note: Unique users i.e. individuals who visited the site four times in September will only be counted once. A user that visited in August and then again in September will only be counted once in the YTD figure.

Common Seal

- There were no Common Seal transactions.

Financial considerations—LTP/Annual Plan

- This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

- This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to,

the Local Government Act 2002, the Resource Management Act 1991 and the Local Government Official Information and Meetings Act 1987.

Iwi considerations

13. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the Local Government Act 2002) as outlined in the adopted Long-Term Plan and/or Annual Plan. Similarly, iwi involvement in adopted work programmes has been recognised in the preparation of this memorandum.

Community considerations

14. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

15. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Appendices/Attachments

Document 3315292: [July 2024 Monthly Financial Report](#)



PŪRONGO PŪTEA O TE MARAMA MONTHLY FINANCIAL REPORT

Hongongoi | July 2024/2025



Ngā rārangi take

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Executive Summary

Financial performance

Financial indicators					
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What we earn – rates, charges, grants and investment income:		The costs to operate our activities:		Total revenue less operating expenditure:	
Actual YTD:	Trend:	Actual YTD:	Trend:	Actual YTD:	Trend:
\$1.1M	<div style="color: red;">\$141.1K under budget</div> <div style="color: red; font-size: 2em;">↓</div>	\$3.5M	<div style="color: green;">\$471.8K under budget</div> <div style="color: green; font-size: 2em;">↑</div>	\$-2.5M	<div style="color: green;">\$330.7K ahead of budget</div> <div style="color: green; font-size: 2em;">↑</div>
Against a YTD budget of \$1.2M and a full year budget of \$49.4M.		Against a YTD budget of \$4.0M and a full year budget of \$54.4M.		Against a YTD budget of \$-2.8M and a full year budget of \$5.1M.	

Financial performance			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
<div>Financial Performance</div>	<div>Future Performance</div>	<div>Financial Performance</div>	<div>Future Performance</div>

Commentary and variances

As at 31 July 2024, the overall financial result is ahead of budget.

Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

Introduction

In the “Financial Indicators Section”, for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

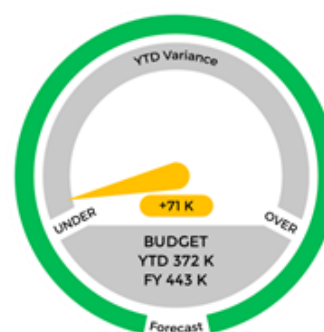
The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

For each Group of Activities:

In the “Financial Indicators Section”, for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

In the “Operating Expenditure by Activity” section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000. The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

Statement of comprehensive revenue and expense

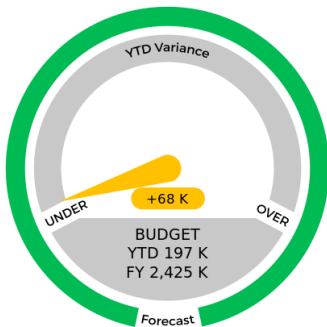
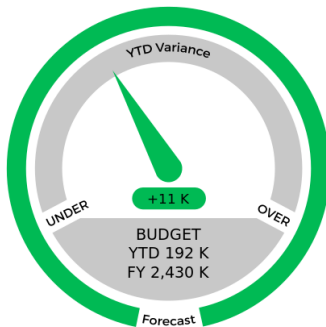
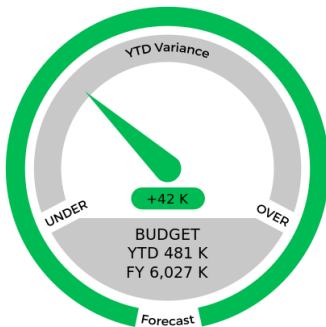
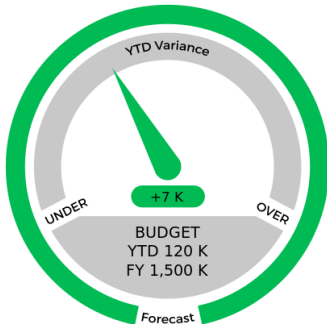
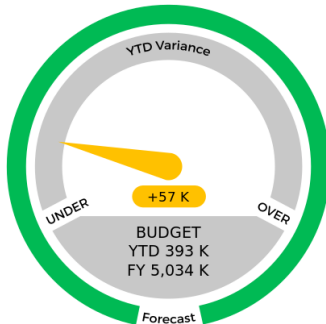
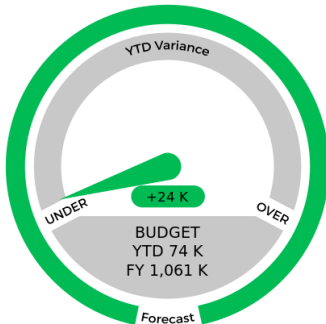
This statement summarises performance against budget for the month and for the year to date.




	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Cost of services							
Resource management	1,248,460	1,456,159	207,699	1,248,460	1,456,159	207,699	18,477,101
Catchment management	979,933	1,058,139	78,206	979,933	1,058,139	78,206	15,027,004
Transport	533,464	705,143	171,679	533,464	705,143	171,679	8,577,005
Flood Protection and Hazard management	79,498	102,365	22,868	79,498	102,365	22,868	1,278,558
Regional Facilities	288,114	318,428	30,314	288,114	318,428	30,314	6,151,252
Regional Leadership and Governance	211,758	225,966	14,208	211,758	225,966	14,208	2,999,183
Total operating expenditure	3,341,227	3,866,200	524,973	3,341,227	3,866,200	524,973	52,510,103
Revenue from exchange transactions							
Direct charges revenue	280,514	440,446	-159,932	280,514	440,446	-159,932	6,572,764
Rent revenue	109,513	137,467	-27,954	109,513	137,467	-27,954	1,649,600
Dividends	0	0	0	0	0	0	8,000,000
Revenue from non-exchange transactions							
General rates revenue	0	0	0	0	0	0	16,285,842
Targeted rates revenue	0	0	0	0	0	0	5,672,956
Direct charges revenue	165,517	151,410	14,107	165,517	151,410	14,107	4,079,421
Government grants	253,956	315,355	-61,399	253,956	315,355	-61,399	4,864,586
Vested assets	0	0	0	0	0	0	0
Total income	809,500	1,044,678	-235,178	809,500	1,044,678	-235,178	47,125,169
Operating surplus/(deficit) before finance income/expenses & taxation	-2,531,727	-2,821,522	289,795	-2,531,727	-2,821,522	289,795	-5,384,934
Finance income	243,677	149,583	94,094	243,677	149,583	94,094	2,267,500
Finance expense	-169,419	-116,250	53,169	-169,419	-116,250	53,169	-1,935,000
Net finance expense	74,258	33,333	40,925	74,258	33,333	40,925	332,500
Operating surplus before taxation	-2,457,469	-2,788,189	330,720	-2,457,469	-2,788,189	330,720	-5,052,434
Other gains/losses							
Gains/(losses) on revaluation of properties	0	0	0	0	0	0	0
Operating surplus before taxation	-2,457,469	-2,788,189	330,720	-2,457,469	-2,788,189	330,720	-5,052,434
Income tax expense	0	0	0	0	0	0	10,000
Surplus/(deficit) for the period	-2,457,469	-2,788,189	330,720	-2,457,469	-2,788,189	330,720	-5,062,434
Other comprehensive income							
Revaluation of property, plant and equipment	0	0	0	0	0	0	0
Other comprehensive income, net of tax	0	0	0	0	0	0	0
Operating surplus/(deficit)	-2,457,469	-2,788,189	330,720	-2,457,469	-2,788,189	330,720	-5,062,434

Ko ngā ture whakahaere rawa

Resource management

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income:		The costs to operate our activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.3M	<div>\$155.4K under budget</div> <div>↓</div>	\$1.2M	<div>\$207.7K under budget</div> <div>↑</div>
Against a YTD budget of 0.5M and a full year budget of 6.9M.		Against a YTD budget of 1.5M and a full year budget of 18.5M.	
Operating Expenditure by Activity			
			
Resource management planning	Resource consent processing	Compliance monitoring	
			
Pollution incidence and response	State of the environment monitoring	Environmental science investigations	

Key	YTD Variance
	< 5% and less than \$50,000
	≥ 5% < 10% and between \$50,000 and \$100,000
	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Direct charges revenue - \$155,376 under budget due to timing of compliance monitoring revenues, mainly due to it being so early in the financial year.

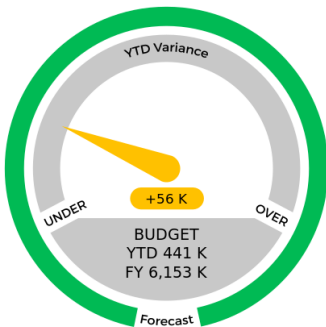
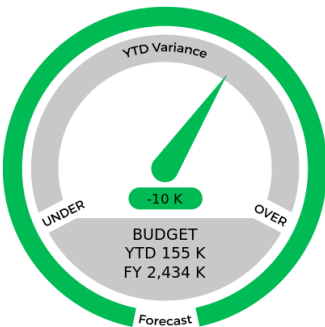
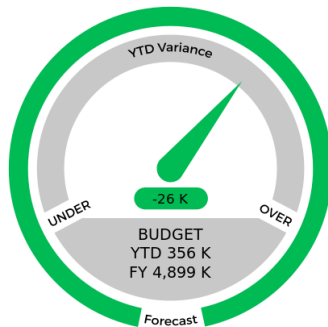
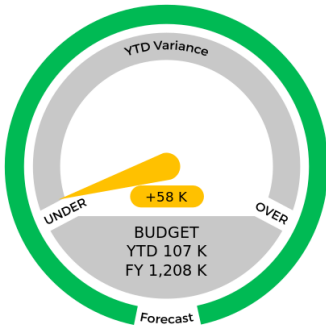
Cost of services statement




Resource Management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Resource management planning	128,824	196,710	67,886	128,824	196,710	67,886	2,424,884
Resource consent processing	181,403	192,052	10,649	181,403	192,052	10,649	2,430,374
Compliance monitoring	438,731	480,914	42,183	438,731	480,914	42,183	6,026,810
Pollution incidents and response	113,501	120,070	6,569	113,501	120,070	6,569	1,500,028
State of the environment monitoring	335,807	392,560	56,753	335,807	392,560	56,753	5,034,088
Environmental science investigations	50,192	73,853	23,661	50,192	73,853	23,661	1,060,917
Total expenditure	1,248,460	1,456,159	207,699	1,248,460	1,456,159	207,699	18,477,101
Income							
General rates	505,197	505,197	0	505,197	505,197	0	5,969,459
Direct charges	320,602	475,978	-155,376	320,602	475,978	-155,376	6,895,161
Government grants	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	422,660	474,984	-52,324	422,660	474,984	-52,324	5,612,481
Total income	1,248,460	1,456,159	-207,699	1,248,460	1,456,159	-207,699	18,477,101
Operating surplus/(deficit)	0	0	0	0	0	0	0

Ko te mana whakahaere riu hopuwai

Catchment management

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income:		The costs to operate our activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.1M	\$118.0K over budget <div>↑</div>	\$1.0M	\$78.2K under budget <div>↑</div>
Against a YTD budget of 0.0M and a full year budget of 2.4M.		Against a YTD budget of 1.1M and a full year budget of 15.0M.	
Operating Expenditure by Activity			
			
Biosecurity	Biodiversity	Sustainable land management	
			
Catchment enhancement			

Key	YTD Variance
	< 5% and less than \$50,000
	≥ 5% < 10% and between \$50,000 and \$100,000
	≥ 10% and greater than \$100,000

Commentary and variances

Overall catchment management expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Direct charges revenue - \$117,966 over budget due to earlier Waitara river catchment investment returns than planned.



Cost of services statement

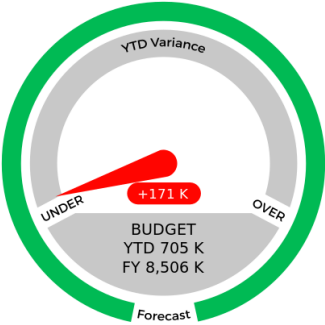
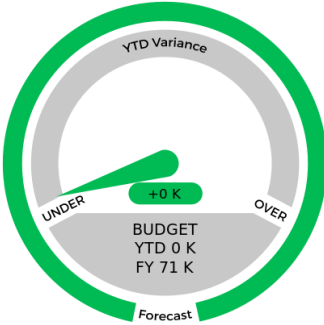
Catchment management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Biosecurity	384,678	440,662	55,984	384,678	440,662	55,984	6,153,071
Biodiversity	164,382	154,740	-9,642	164,382	154,740	-9,642	2,433,661
Sustainable land management	382,214	356,062	-26,152	382,214	356,062	-26,152	4,898,534
Catchment Enhancement	48,634	106,675	58,041	48,634	106,675	58,041	1,208,218
Total expenditure	979,933	1,058,139	78,206	979,933	1,058,139	78,206	15,027,004
Income							
General rates	539,063	539,063	0	539,063	539,063	0	6,250,896
Direct charges	130,217	12,251	117,966	130,217	12,251	117,966	3,313,773
Transfer from reserves	0	0	0	0	0	0	450,000
Transfer to reserves	-113,394	0	-113,394	-113,394	0	-113,394	-600,000
Investment funds	424,047	506,825	-82,778	424,047	506,825	-82,778	5,612,335
Total income	979,933	1,058,139	-78,206	979,933	1,058,139	-78,206	15,027,004
Operating surplus/(deficit)	0	0	0	0	0	0	0

Ko ngā kawenga waka

Transport

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income:		The costs to operate our activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.4M	\$49.3K under budget 	\$0.5M	\$171.7K under budget 
Against a YTD budget of 0.4M and a full year budget of 5.1M.		Against a YTD budget of 0.7M and a full year budget of 8.6M.	

Operating Expenditure by Activity		
		
Transport Planning and Services	Navigation and Safety	

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall transport expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Transport planning and services - \$171,179 under budget due to higher bus service contract costs planned for later in the financial year.

Cost of services statement

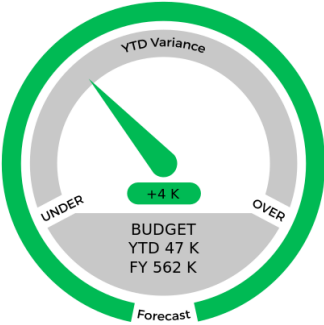
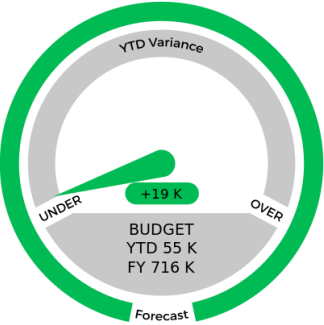
Transport							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Transport Planning and Services	533,464	704,643	171,179	533,464	704,643	171,179	8,506,005
Navigation and Safety	0	500	500	0	500	500	71,000
Total expenditure	533,464	705,143	171,679	533,464	705,143	171,679	8,577,005
Income							
General rates	153,046	153,046	0	153,046	153,046	0	422,508
Targeted rates	0	0	0	0	0	0	2,687,997
Direct charges	104,918	92,850	12,068	104,918	92,850	12,068	1,114,173
Government grants	253,956	315,355	-61,399	253,956	315,355	-61,399	3,955,086
Government grants for capital	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	21,544	143,892	-122,348	21,544	143,892	-122,348	397,241
Total income	533,464	705,143	-171,679	533,464	705,143	-171,679	8,577,005
Operating surplus/(deficit)	0	0	0	0	0	0	0

Ko te mana tiaki i te waipuke, i ngā pūmate

Flood protection and hazard management

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income:		The costs to operate our activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$0.1K over budget ↑	\$0.1M	\$22.9K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.1M and a full year budget of 1.3M.	

Operating Expenditure by Activity		
		
Emergency management	River and Flood Risk Management	

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall flood protection and hazard management expenditure is under budget. There are no material activity variances (> or < than \$100,000).



Cost of services statement

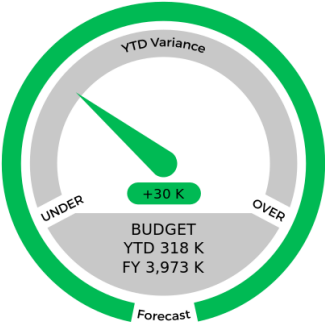
Flood protection and hazard management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Emergency management	43,236	46,866	3,630	43,236	46,866	3,630	562,392
River and Flood Risk Management	36,261	55,499	19,238	36,261	55,499	19,238	716,166
Total expenditure	79,498	102,365	22,868	79,498	102,365	22,868	1,278,558
Income							
General rates	52,760	52,760	0	52,760	52,760	0	309,079
Targeted rates	0	0	0	0	0	0	806,290
Direct charges	52	0	52	52	0	52	0
Government grants	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	36,209	0	36,209	36,209	0	36,209	-49,132
Investment funds	-9,524	49,605	-59,128	-9,524	49,605	-59,128	290,593
Total income	79,498	102,365	-22,868	79,498	102,365	-22,868	1,356,830
Operating surplus/(deficit)	0	0	0	0	0	0	78,272

Ko ngā noninga ā-rohe

Regional facilities

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and ● <10%≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income:		The costs to operate our activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$4.9K under budget 	\$0.3M	\$30.3K under budget 
Against a YTD budget of 0.0M and a full year budget of 0.1M.		Against a YTD budget of 0.3M and a full year budget of 6.2M.	

Operating Expenditure by Activity	
<div></div> <p>Regional gardens</p>	

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall regional facilities expenditure is under budget. There are no material activity variances (> or < than \$100,000).

Cost of services statement

Regional Facilities							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Regional gardens	288,114	318,428	30,314	288,114	318,428	30,314	3,972,583
Yarrow Stadium	0	0	0	0	0	0	2,178,669
Total expenditure	288,114	318,428	30,314	288,114	318,428	30,314	6,151,252
Income							
General rates	159,812	159,812	0	159,812	159,812	0	1,995,803
Targeted rates	0	0	0	0	0	0	2,178,669
Direct charges	3,412	8,361	-4,949	3,412	8,361	-4,949	100,331
Investment funds	124,890	150,255	-25,365	124,890	150,255	-25,365	1,876,449
Total income	288,114	318,428	-30,314	288,114	318,428	-30,314	6,151,252
Operating surplus/(deficit)	0	0	0	0	0	0	0

Ko te mana whakahaere rohe

Regional leadership and governance

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income:		The costs to operate our activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$0.0K under budget ↓	\$0.2M	\$14.2K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.4M.		Against a YTD budget of 0.2M and a full year budget of 3.0M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall regional leadership and governance expenditure is under budget. There are no material activity variances (> or < than \$100,000).

Cost of services statement

Regional leadership and governance							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Investment management	0	500	500	0	500	500	6,000
Community engagement	78,927	72,249	-6,678	78,927	72,249	-6,678	1,070,748
Governance	132,831	153,217	20,386	132,831	153,217	20,386	1,922,435
Total expenditure	211,758	225,966	14,208	211,758	225,966	14,208	2,999,183
Income							
General rates	116,337	153,446	-37,109	116,337	153,446	-37,109	1,338,100
Direct charges	235	250	-15	235	250	-15	403,000
Investment funds	95,186	109,379	-14,193	95,186	109,379	-14,193	1,258,083
Total income	211,758	263,075	-51,317	211,758	263,075	-51,317	2,999,183
Operating surplus/(deficit)	0	37,109	37,109	0	37,109	37,109	0

Ko te whāriki i te āhuatanga pūtea

Statement of financial position

This statement summarises our assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2024/2025 Estimates \$	2023/2024 Annual Report \$
Current Assets			
Cash and cash equivalents	3,769,667	602,359	1,425,807
Current portion of investments	24,515,373	0	24,276,666
Trade and other receivables	5,956,126	1,560,000	8,527,049
Inventories	0	2,600,000	0
Treasury investments	0	208,000	112,500
Loan to Taranaki Stadium Trust	0	0	4,500,000
Prepayments	620,187	416,000	368,194
Work in progress	950,666	312,000	733,324
Total current assets	35,812,019	5,698,359	39,943,540
Non-current assets			
Treasury investments	1,037,500	27,083,000	675,000
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Loan to Taranaki Stadium Trust	26,500,000	45,000,000	22,000,000
Investment properties	21,859,000	22,733,360	21,859,000
Intangible assets	1,252,098	1,550,000	1,268,232
Property plant and equipment	40,711,248	42,153,408	40,676,815
Deferred tax asset	166,401	160,000	166,401
Total non-current assets	118,325,365	165,478,886	113,144,566
Total assets	154,137,384	171,177,245	153,388,106
Current liabilities			
Trade and other payables	8,948,953	6,011,215	10,761,529
Work-in-progress	812,357	2,000,000	842,043
Employee entitlements current	1,423,194	1,040,000	1,374,184
Borrowings	4,500,000	1,664,000	4,500,000
Total current liabilities	15,684,504	10,715,215	17,477,756
Non-current liabilities			
Employee entitlements term	408,692	312,000	408,692
Borrowings	32,000,000	58,000,000	27,000,000
Total non-current liabilities	32,408,692	58,312,000	27,408,692
Total liabilities	48,093,196	69,027,215	44,886,448
Public equity			
Retained earnings	63,870,057	63,598,390	66,404,712
Reserves	32,171,359	31,395,885	32,094,173
Asset revaluation reserves	10,002,773	7,155,755	10,002,773
Total public equity	106,044,189	102,150,030	108,501,658
Total liabilities and equity	154,137,384	171,177,245	153,388,106

Capital expenditure and disposals

Capital expenditure in excess of \$10,000 for the month was:

Description	Amount \$
Mitsubishi Eclipse	30,632
Subaru Solterra	74,677
Kubota Tractor	26,873
Generator - Capital WIP	10,317
New build & extra site works - Capital WIP	20,521
Hollard Staff Facilities - Capital WIP	15,250
Tūpare Staff Facilities - Capital WIP	15,250

Fixed asset disposals in excess of \$10,000 for the month were:-

Description	Amount \$
Ford Ranger (x2)	53,132

Local Authorities (Members' Interests) Act 1968

Additions to the Creditors Detail List for the month were:

Code	Creditor name	Address	Date established
12520	Michael Drought Family Trust (T/A Argyll)	197 Ihaia Road, Rd 31, Opunake 4681	Jun-24
12521	Tarata Hall Committee	1805 Tarata Road, Rd 7, Inglewood 4387	Jun-24
12522	Taranaki Disabilities Information Centre	28 Young Street, New Plymouth 4310	Jun-24
12523	Arawai Engineering Consulting	84 Liardet Street, New Plymouth 4310	Jun-24
12524	Garbet Trust	108 Neill Road East, Rd 18, Eltham 4398	Jun-24
12525	Communicate Media Limited	Po Box 911092, Victoria St West, Auckland 1142	Jun-24
12526	Agri Fencing Taranaki Ltd	80J Mill Road, New Plymouth 4310	Jun-24
12527	Mr C N Hibell	1213 Mangorei Road, New Plymouth 4371	Jun-24
12528	Marshall Day Acoustics	Po Box 5811, Victoria St West, Auckland 1010	Jun-24
12529	West End Te Kura O Morere	33 Bonithon Avenue, New Plymouth 4310	Jun-24
12530	Pipeline Industries Ltd	Po Box 71051, Rosebank, Auckland 1348	Jun-24
12531	Moturoa Primary School	45 Pioneer Road, New Plymouth 4310	Jun-24
12532	Nakimel Ltd Ta Driving Miss Daisy	25A Clearmont Cres, New Plymouth 4310	Jun-24
12533	Te Arawa Tipu Limited	389 Old Highway, Rd 8, Tauranga 3180	Jun-24
12534	Alexander & Co Photography	1007 Croydon Road, Rd 24, Stratford 4394	Jun-24
12535	North Taranaki Sport And Recreation Inc	Po Box 192, Waitara 4346	Jun-24
12536	Verdantia Research Limited	36A Kingsford Street, New Plymouth 4312	Jun-24
12537	Grays Painting Contractors Limited	93 Camberwell Road, Hāwera 4610	Jun-24
12538	The Promoroom Limited	68 Vivian Street, New Plymouth 4310	Jun-24
12539	Innoway Trading Limited	28A Poland Road, Auckland 0627	Jun-24
12542	Makuri Farms Limited	824 Toko Road, Rd 22, Stratford 4392	Jun-24
12543	Te Kahuri Nurseries)	35B Old South Road, Ōkato 4335	Jun-24
12544	The Water Hog Limited	844 Pembroke Road West, Stratford 4391	Jun-24
12545	Midland Horticulture Ltd	56 Ulyatt Road, Meeanee, Napier 4112	Jun-24
12546	Neil Tory Hotel Limited	15 Tory Street, Te Aro, Wellington 6011	Jun-24
12547	Backcountry Geospatial Solutions	112 Oapui Road, Rd 7, Inglewood 4387	Jun-24
12548	Hey Trust No 2	224 Monmouth Road, Rd 24, Stratford 4394	Jun-24
12550	Micronz Ltd	Po Box 64, Martinborough	Jun-24
12551	Lequesne Williamson Limited	2 Tangahoe Valley Road, Rd 14, Hawera 4674	Jun-24
12552	Beca (Auckland)	Po Box 6345, Auckland 1141	Jun-24
12553	Rita Rukuwai	11 Impact Avenue, New Plymouth 4312	Jul-24
12554	BP & JA Walker	227 Bredow Road, Rd 22, Stratford 4392	Jul-24
12555	E7 Trust	Po Box 334, Stratford 4352	Jul-24
12556	Ingeborg Smythe	67 Egmont Street, Hawera 4610	Jul-24
12557	Fabish Bros Farms Ltd	215 Rugby Road, Rd 8, Inglewood 4388	Jul-24
12559	Pfi Property No 1 Limited	Po Box 79241, Royal Heights, Auckland 0656	Jul-24

12560	Oil Pollution Fund (Maritime New Zealand)	Po Box 25620, Wellington 6146	Jul-24
12561	Ogle Trust	377 Makuri Road, Rd 22, Stratford 4392	Jul-24
12562	Fieldtorque Taranaki Limited	400 Broadway South, Stratford 4332	Jul-24
12563	Mr CA & TM Rowe	90 Otaraoa Road, Rd 43, Waitara 4383	Jul-24
12564	M A Johnson	5 Kings Rise, Richmond 7020	Jul-24
12565	Quest Mt Eden	34 Edwin Street, Mount Eden, Auckland 1024	Jul-24
12566	Bks Pohutukawa Lodge	362 Western Hills Drive, Whangārei 0110	Jul-24
12567	Kamdeavour Partnership	982 Skeet Road, Rd 15, Hawera 4675	Jul-24
12568	The Surrey Hotel	465 Great North Road, Auckland 1021	Jul-24
12569	Cbre Limited	143 Powderham Street, New Plymouth 4310	Jul-24
12570	James Coxhead	384 Manutahi Road, New Plymouth 4373	Jul-24
12571	The Association For Resource Management Practitioners (Rmla Nz)	Po Box 20126, Glen Eden, Auckland 0641	Jul-24
12573	Work Law Ltd	46 J Tolhopf Road, Rd 1, Warkworth 0981	Jul-24
12574	Kenelec Scientific Pty Ltd	23 Redland Drive, Mitcham Vic, 3132, Australia	Jul-24
12575	Tuam Hospitality Limited (264 Tuam Street, Christchurch 8011	Jul-24
12576	Liberty Apartment Hotel	79 Taranaki Street, Te Aro, Wellington 6011	Jul-24
12578	Jcat Limited	54 Brougham Street, New Plymouth 4312	Jul-24
12579	Blindz Direct Limited	69 Hurlstone Drive, New Plymouth 4312	Jul-24
12580	SLR Consulting New Zealand Ltd (Auckland)	201 Victoria Street West, Auckland 1010	Jul-24
12581	Energyworks Limited	Po Box 346, New Plymouth 4340	Jul-24
12582	New Zealand Events Association Inc (NZEa)	Po Box 188, Warkworth, Auckland 0910	Jul-24
12583	RS Farms (Ryan Vujcich)	494 Everett Road, Inglewood 4388	Jul-24
12584	Tilley Group Limited	Po Box 14122, Kilbirnie, Wellington 6241	Jul-24
12585	Ascot Park Hotel	Po Box 711, Invercargill 9840	Jul-24

Notes:

The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.

The schedule excludes any staff who may have become a creditor.

Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.

Financial delegations

The following payments were made during the period to 31 July 2024 that exceeded the budgeted approved delegated authority levels:

Description	Amount \$
Nil	-

Aged debtors analysis

The total debtors outstanding at 31 July 2024 were aged as follows:

Description	Amount \$	Percent %
Current balance	(2,054,492)	(47)
30 days balance	5,855,709	135
60 days balance	120,268	3
90 days and over balance	404,714	9
Total debtors	4,326,198	100

Reserves

As at 31 July 2024 the following reserve balances were held:

Description	Amount \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,204,756
South Taranaki Rivers Control Scheme Reserve	(8,168)
Dividend Equalisation Reserve	3,331,829
Egmont National Park Control Reserve	463,000
Endowment Land Sales Reserve	2,935,000
Waitara Lands Act 2018 Reserve	23,158,942
Total reserves	32,171,359

Borrowing

The total LGFA borrowing at 31 July 2024 was as follows:

Maturity date	Amount \$	Interest rate %
15/04/2025	1,000,000	4.02%
15/04/2025	1,500,000	6.40%
15/04/2025	2,000,000	6.21%
15/04/2026	1,000,000	2.49%
15/04/2026	1,000,000	3.34%
15/04/2026	2,000,000	3.74%
15/04/2027	1,500,000	2.63%
15/04/2027	1,000,000	3.78%
15/04/2027	1,500,000	6.40%
15/04/2027	2,000,000	6.40%
15/04/2027	1,000,000	6.40%
15/05/2028	2,000,000	6.32%
15/05/2028	3,000,000	6.22%
15/05/2028	2,000,000	5.77%
15/05/2028	1,000,000	6.59%
20/04/2029	1,000,000	6.48%
20/04/2029	2,000,000	4.27%
20/04/2029	2,000,000	5.52%
20/04/2029	1,000,000	6.57%
20/04/2029	1,000,000	6.57%
20/04/2029	2,000,000	6.42%
20/04/2029	1,000,000	6.42%
20/04/2029	3,000,000	6.52%
Total borrowings	36,500,000	5.6*

All borrowings are in accordance with the Liability Management Policy. *Weighted average interest rate

Borrowing limits

Council borrowing against policy limits at 31 July 2024 was as follows:

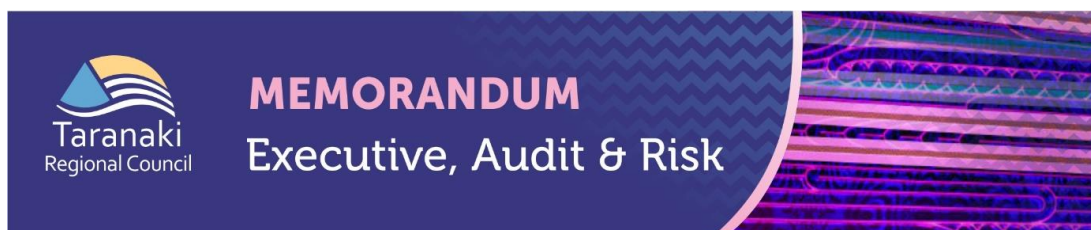
Item	Required performance	Actual performance
Net Debt/Total Revenue	≤225%	14.5%
Net Interest/Total Revenue	≤15%	-0.7%
Net Interest/Annual Rates Income	<20%	-1.5%
Liquidity	>110%	180.3%
Debt Cap	\$55 million	\$36.5 million

Bank and investment balances

As at 31 July 2024 the following cash, bank and investment balances were held:

	% of Total	Council policy % limits	Invested \$	Council policy \$ limits	S&P Credit rating	Yield %	Maturity date
BNZ:							
Call Account	1		321,031			0.3	On Call
Current Account	12		3,422,310			0.1	On Call
Waitara Lands Account	0		119			0.1	On Call
Waitara Lands Term Investment	2		589,969			6.3	20/11/2024
Waitara Lands Term Investment	5		1,518,982			6.1	5/05/2025
Waitara Lands Term Investment	2		556,357			6.1	26/05/2025
Waitara Lands Term Investment	2		475,323			6.1	21/04/2025
Total BNZ	23	50	6,884,091	30,000,000	AA-		
ASB:							
Cheque Account	0		10			0.0	On Call
Waitara Lands Term Investment	2		595,144			6.1	30/09/2024
Waitara Lands Term Investment	8		2,406,629			6.4	2/11/2024
Waitara Lands Term Investment	4		1,310,143			6.4	4/11/2024
Waitara Lands Term Investment	17		4,903,993			5.8	30/01/2025
Total ASB	31	50	9,215,919	30,000,000	AA-		
Westpac:							
Waitara Lands Account	0		482			0.1	On Call
Waitara Lands Term Investment	10		2,969,907			6.0	6/10/2024
Waitara Lands Term Investment	9		2,518,451			5.8	20/01/2025
Waitara Lands Term Investment	9		2,522,154			5.9	22/06/2025
Term Investment	6		1,671,859			6.4	11/10/2024
Total Westpac	33	50	9,686,049	30,000,000	AA-		
TSB:							
Cheque Accounts			17,148			0.0	On Call
Call Account			5,371			0.5	On Call
Waitara Lands Term Investment	8		2,476,462			5.8	31/01/2025
Total TSB	9	25	2,498,981	15,000,000	A-		
LGFA:							
Borrower Notes x 23	4	Unlimited	1,037,500	Unlimited	N/A	2.3	Various
Total	100		29,322,540			5.8*	

All investments are in accordance with the Investment Policy. * Weighted average interest rate.



Date: 21 October 2024

Subject: Quarterly Operational Report

Author: L Davidson, Executive Assistant

Approved by: M J Nield, Director - Corporate Services

Document: 3313886

Purpose

1. The purpose of this memorandum is to receive and consider the Quarterly Operational Report (QOR) for the quarter ended 30 September 2024.

Executive summary

2. For the quarter ended 30 September 2024, the QOR shows the Council is making good progress on the adopted works programme. There are no areas of concern that need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2024/2025.
3. The following performance measures are noted as being orange. That is, performance to date is at risk of not being achieved:
 - Environmental Science Investigations (Climate Change Considerations) - The climate change considerations within Council decision-making reports has been developed, work is now underway to incorporate in to Council agenda templates.
 - Catchment Enhancement (On-Farm Nurseries established) - Since the delay of the FWFP system, farmers do not feel they need to plant as many poles. Furthermore, there are no rules that require pole planting.
 - Waitara River Catchment – Waiting on the formation of the Committee.
 - Community Engagement (Number of students participating in education programmes increases) - Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies
 - Investment Management (Our net returns from investment to the Taranaki community exceed \$8m) - This target may not be achieved due to the dividend payment being \$1million below budget.
4. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
 - Nil.

Recommendations

That Taranaki Regional Council:

- a) receives the Quarterly Operational Report for the quarter ended 30 September 2024.

Background

5. The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of our progress through the delivery of the programme of activities agreed to in the Long-Term Plan. It is designed to give a feel for how we are progressing and the forecast for the rest of the year.

Discussion

6. This report covers the first quarter of the 2024/2025 year and reports upon the achievement of the approved programme of work for 2024/2025 as adopted in the 2024-2034 Long-Term Plan. The focus of the Report is on operational performance. Financial performance will continue to be reported on a monthly basis through the six-weekly Executive, Audit and Risk Committee meetings.
7. The Report is structured on the format of the performance management framework within the 2024-2034 Long-Term Plan. Reporting is based upon each activity within the six groups of activities. The following is included:
 - The objective for that activity
 - Commentary/Highlights – a high-level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section
 - Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below
 - Scoreboard – Outputs/Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - green – performance is on target for the year or is forecast to remain on target for the year
 - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - grey – the performance measure has been delayed
 - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated
 - Further explanation of all performance that is not "on target" is provided.
8. For the quarter ended 30 September 2024, the QOR shows we are making good progress on the adopted works programme. There are no areas of concern that need to be addressed. This level of performance is forecast to continue throughout the rest of 2024/2025.
9. Except as noted below the Council is achieving all the measures and targets established for 2024/2025 in the 2024/34 Long-Term Plan.
10. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

- Environmental Science Investigations (Climate Change Considerations) - Guidance for staff on how to report on climate change considerations within Council decision-making reports has been developed, and is now being incorporated into Council agenda templates.
 - Catchment Enhancement (On-Farm Nurseries established) - Since the delay of the FWFP system, farmers do not feel they need to plant as many poles. Furthermore, there are no rules that require pole planting.
 - Waitara River Catchment – Waiting on the formation of the Committee.
 - Community Engagement (Number of students participating in education programmes increases) - Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies
 - Investment Management (Our net returns from investment to the Taranaki community exceed \$8m) - This target may not be achieved due to the dividend payment being \$1million below budget.
11. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
- Nil.

Financial considerations—LTP/Annual Plan

12. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

13. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the Local Government Act 2002, the Resource Management Act 1991 and the Local Government Official Information and Meetings Act 1987.

Iwi considerations

14. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the Local Government Act 2002) as outlined in the adopted Long-Term Plan and/or Annual Plan.

Community considerations

15. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

16. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Appendices/Attachments

Document 3314726: [Quarterly Operational Report 30 September 2024](#)



QUARTERLY OPERATIONAL REPORT

September 2024



Ko te rārangī take

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Executive summary

This is the Quarterly Operational Report (QOR) for the three months ended 30 September 2024. The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established for 2024/2025 in the *2024/2034 Long-Term Plan*.

Except as noted below the Council is achieving all the measures and targets established for 2024/2025 in the *2024/2034 Long-Term Plan*.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

- Environmental Science Investigations (Climate Change Considerations) - Guidance for staff on how to report on climate change considerations within Council decision-making reports has been developed, and is now being incorporated into Council agenda templates.
- Catchment Enhancement (On-Farm Nurseries established) - Since the delay of the FWFP system, farmers do not feel they need to plant as many poles. Furthermore, there are no rules that require pole planting.
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- Community Engagement (Number of students participating in education programmes increases) - Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies
- Investment Management (Our net returns from investment to the Taranaki community exceed \$8m) - This target may not be achieved due to the dividend payment being \$1million below budget.

Introduction

The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activities:

- The Rationale and background, and Baseline for that activity
- Commentary/Highlights – a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
- Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below.
- Scoreboard – Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - green – performance is on target for the year or is forecast to remain on target for the year
 - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - grey – the performance measure has been delayed
 - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
- Further explanation of all performance that is not "on target" is provided.

Ko ngā ture whakahaere rawa

Resource management

Resource management planning

Resource management planning is one of our core activities. Much of the work we do under this activity area is required by national legislation, particularly the Resource Management Act 1991 (RMA). We currently have a regional policy statement and a full suite of operative regional plans in place. We are currently reviewing the land and water plans. The Taranaki Coastal Plan has recently been approved by the Minister of Conservation and is now being implemented.

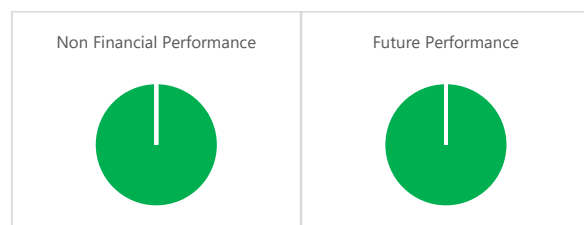
Commentary/Highlights

Work on the Land and Fresh Water Plan continues as per the programme report regularly presented to the Policy and Planning Committee. The Government has signalled changes to the Essential Freshwater programme and the Council will review the programme in mid-2025 to establish its impact on the Land and Fresh Water Plan. Agreement with the iwi leaders group has allowed the Council to support iwi planners to input into the Land and Fresh Water Plan.

Key performance indications

Objective	Review and update existing RMA planning documents.	
Performance measure	Target	Actual performance
Planning documents will be reviewed and developed in accordance with the requirements set out in the RMA.	Revised combined land and freshwater plan publicly notified.	<p>Current programme to undertake a review of both the Soil and Freshwater Regional Plans is underway. Programme is aiming to notify a new Land and Freshwater Plan by mid 2025. Recent tasks include policy development consultation with the community, special interests groups and iwi / hapū.</p> <p>NF E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

RESOURCE MANAGEMENT

Resource consent processing

Resource consent processing is one of our core functions. It is the functional area where the rubber meets the road on our mission to help achieve improvements to Taranaki's natural environment.

Our processing and administering of resource consents is consistently compliant with Resource Management Act requirements. The number and complexity of applications in our consent processing system has incrementally increased over recent years but this does not constitute a 'material' change. (NB the increases are in response to the increased number of consent renewal applications and changes to the requirements of changes to both the RMA and our regional plans).

Commentary/Highlights

The number of consents processed for the quarter was much higher than last year, given the extra resources deployed. The 100% consent processing time frame compliance has been maintained, meaning activities are not being delayed. The Remediation appeal of the Hearing Committee decision to decline their applications was successfully defended. The pre-hearing process successfully resolved submissions on applications, meaning expensive formal hearings were not required.

Key performance indications

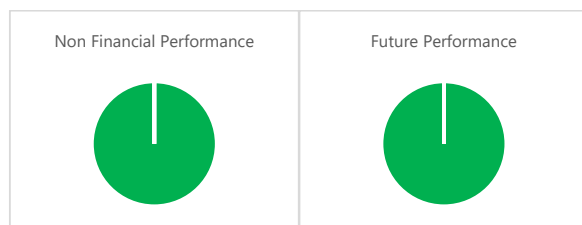
Objective	Process and make decisions on all resource consent applications, in compliance with statutory obligations.	
Performance measure	Target	Actual performance
The number of resource consents processed in accord with statutory processing obligations and environmental limit requirements.	100% of resource consent decisions are made in a manner consistent with statutory obligations and timeframes.	100% of resource consent decisions were made in a manner consistent with statutory obligations and timeframes. NF E

Objective	Provide requested information in response to all appropriate requests from resource consent applicants.	
Performance measure	Target	Actual performance
Number of occasions where information is provided to the standard required, within targeted deadline (less than 15 working days), that is accurate, regional plan consistent, and timely	Accurate and regional plan consistent information is provided in response to all appropriate requests from resource consent applicants, in less than 15 working days, with no formal complaints.	Accurate and regional plan consistent information has been provided in response to all appropriate requests from resource consent applicants, in less than 15 working days, with no formal complaints. NF E

Objective	Successfully defend all resource consent decisions appealed to the Environment Court.	
Performance measure	Target	Actual performance
Percent (target 100%) of decisions successfully defended.	All resource consent decisions are successfully defended.	All resource consent decisions have been successfully defended. NF E

Objective	Minimise the number and duration of resource consent hearings by making full use of prehearing process opportunities.	
Performance measure	Target	Actual performance
% of consent hearings successfully resolved.	At least 50% of resource consent submissions are successfully resolved through pre-hearings and before a hearing is requested	At least 50% of resource consent submissions were successfully resolved through the pre-hearing process. NF E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

N/A

Compliance monitoring

Compliance monitoring and the use of enforcement provisions are critical tools to assist achievement of resource management objectives.

For major consents, individual and specific monitoring programmes are designed, implemented and publicly reported on annually.

For less significant consents, such as for dairy shed wastes, region-wide inspection programmes are completed.

Approximately 2,500 inspections are undertaken annually as part of these programmes.

This workload is projected to be ongoing.

Commentary/Highlights

Compliance monitoring and reporting continues as scheduled, with reporting of individual programmes for the 2023/2024 monitoring year underway. This includes 100% of significant point source discharge monitoring programmes. In the year to date, 273 minor compliance programme inspections have been completed, along with 348 dairy inspections.

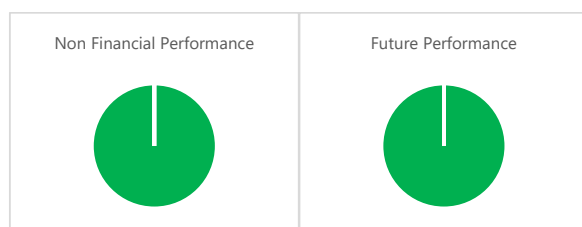
Key performance indications

Objective	Individual compliance monitoring programmes for all major consents are developed, implemented, and reported upon.	
Performance measure	Target	Actual performance
% of individual compliance monitoring programmes that are, developed, implemented, and reported upon.	100% of individual compliance monitoring programmes are delivered in accordance with the performance measure.	100% of 2023/2024 compliance monitoring reports are on track to be completed by early 2025. N E

Objective	Annual monitoring programmes for resource consents for agricultural discharges and for minor industries, not otherwise subject to an individual compliance programme, are developed and implemented.	
Performance measure	Target	Actual performance
Percent of agricultural and minor compliance monitoring programmes developed, delivered, and reported on.	100% of annual agricultural and 90% of minor compliance monitoring programmes are delivered in accordance with the performance measure.	273 inspections of minor compliance monitoring programmes have been completed. These inspections are to ensure good environmental practices are achieved. 348 annual dairy inspections have been completed this month. N E

Objective	Significant point source discharges are monitored and reported on.	
Performance measure	Target	Actual performance
% of point sources monitored and % attaining a 'good' or 'high' level of compliance.	100% of significant point sources are monitored and reported on with 90% attaining a 'good' or 'high' level of compliance.	<p>97% of all significant point sources monitored during 2023/2024 achieved a 'good' or 'high' level of compliance. Monitoring of point source discharges for 2024/2025 continues.</p> <p>N E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

N/A

Pollution incidents and response

The task of responding to pollution and unauthorised resource use incidents is an important part of our responsibility to achieve desired environmental outcomes.

Pollution incident response and enforcement – and related education, are applied to achieve RMA, resource consent, regional plan and/or national environmental standard requirements and expectations.

Commentary/Highlights

Implemented the Enforcement Policy and successfully used a wide range of enforcement tools, including initiating prosecutions for major non-compliance.

Key performance indications

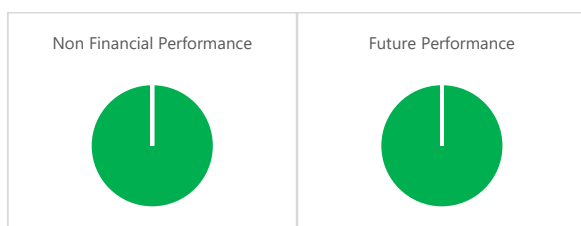
Objective	Enforcement Policy is developed and implemented, including education, and as part of this, enforcement tools are used to achieve compliance with resource consents, regional plans and/or national environmental standards.	
Performance measure	Target	Actual performance
Enforcement policy, education and related measures are in place and full compliance with recorded requirements and standards is achieved.	Policy, education, and enforcement tools achieve at least 100% compliance with statutory requirements.	<p>An enforcement policy is developed and in action. The compliance team operate under a graduated response model with education used as a key tool to gain compliance. Other tools used are abatement notices, infringement notices, enforcement orders, prosecutions and warnings. During compliance monitoring, 32 non compliance with resource consent conditions were identified. Issued 21 abatement notices, 15 fourteen day letters and 2 infringement notices. No prosecutions have been initiated as a result of non-compliance.</p> <p>N E</p>

Objective	Pollution and related complaints are responded to in line with our triage/urgency priority-setting policy.	
Performance measure	Target	Actual performance
% of matters requiring attendance within specified number hours or days, depending on the risk of environmental harm posed by the incident.	100% of pollution complaints are responded to within 7 days if there is no immediate threat to the environment and within 4 hours for matters where there is immediate threat to the environment.	<p>Responded to all 87 reported incidents (100%) within the required timeframe. Instigated control and clean-up where required. Issued 9 fourteen day letters, 13 abatement notices, and 7 infringement notices. 0 prosecutions have been initiated as a result of unauthorised incidents.</p> <p>Please note that a new report will need to be built in order to cover the new information required from the LTP.</p> <p>N E</p>

Objective	Pollution incidents are controlled and responded to and related enforcement procedures are instigated – if required, all with an appropriate level of tangata whenua involvement and full public reporting.	
Performance measure	Target	Actual performance
% of incidents that are managed to meet these requirements.	100% of notified pollution incidents are controlled and cleaned up. Collaboration, enforcement and reporting actions implemented in all cases.	Responded to all 100% reported incidents (87) within the required timeframe. Instigated control and clean-up and notified Iwi where required. Issued 9 fourteen day letters, 13 abatement notices and 7 infringement notices. 0 prosecutions have been initiated as a result of unauthorised incidents. NF E

Objective	A Taranaki Marine Oil Spill Response Plan, as agreed with Maritime New Zealand, is prepared and implemented.	
Performance measure	Target	Actual performance
Operative Taranaki Marine Oil Spill Response Plan is implemented in 100% of cases.	An approved Regional Marine Oil Spill Response Plan is in place. 100% of marine oil spills are responded to.	An updated tier 2 regional oil spill response plan has been circulated with iwi for feedback and submitted to MNZ for approval. A plan will be amended depending on feedback received from all parties. No marine oil spill has occurred that warranted actioning the Plan. NF E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

State of the environment monitoring

While state of the environment monitoring provides a foundation stone for the collection of key data and information, proactively building knowledge and understanding enables us to get on the front foot in responding to current or emerging environmental issues.

The effects of land-use on soil health, water quality and ecosystem health / indigenous biodiversity are currently investigated and reported on, either using in-house resources, or with support from external funding sources such as Envirolink.

Commentary/Highlights

State of environment monitoring and reporting continues, assessing the health of a range of environmental measures for air, land and water. Data was made available to the public via LAWA and the Council websites, with the annual update of LAWA data completed in September 2024. Opportunities for tangata whenua involvement in state of the environment monitoring and reporting will be explored during the coming months.

Key performance indications

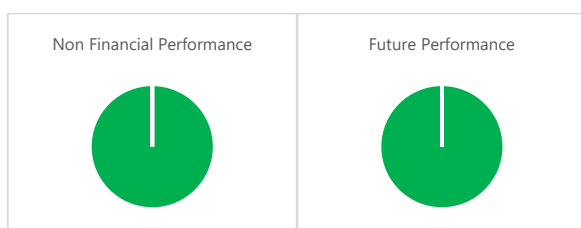
Objective	State of the environment (SOE) programmes are implemented, and associated reports are prepared.	
Performance measure	Target	Actual performance
In accordance with national reporting requirements and standards, recognised and reputable methods of data collection, quality assurance, and analysis are applied, and reports are prepared.	State of the environment monitoring is delivered in accordance with the performance measure.	<p>State of the environment (SoE) monitoring was undertaken in accordance with this performance measure. This included (monthly) river water quality, periphyton, lake water quality, (quarterly) groundwater and (spring) rocky shore sampling programmes, and ongoing maintenance of the continuous environmental data monitoring network (including measurement of meteorological, climate, air quality, soil, hydrology, and water quality parameters). Two SoE monitoring reports were published:</p> <ol style="list-style-type: none"> 1. Freshwater Macroinvertebrate SoE Monitoring Technical Report 2019-2023 2. Can I Swim Here? Report Card 2024/2025.



Objective	Annual monitoring information on selected aspects of the state of Taranaki's air, land, the coast, and water is made available to the public.	
Performance measure	Target	Actual performance
State of the environment monitoring data is quality assured and made available to the public via LAWA and/or our websites.	Environmental data is quality assured under National Environmental Monitoring Standards (NEMS) quality coding scheme, and is made available to the public.	<p>Annual state of the environment monitoring information was made available to the public in accordance with the performance measure. The latest annual refresh of monitoring data to the LAWA website was completed in September 2024.</p> <p>N E</p>

Objective	Tangata whenua are provided with opportunities to participate and partner in state of the environment monitoring and reporting, including by – but not limited to, the opportunities related to meeting NPS-FM and NPS-IB requirements.	
Performance measure	Target	Actual performance
Opportunities for tangata whenua involvement in state of the environment and other monitoring programmes is documented and reported on.	All state of the environment reports include a summary of tangata whenua involvement in state of the environment and other monitoring programmes.	<p>We are currently scoping a programme of work to identify opportunities for tangata whenua involvement in state of the environment monitoring and reporting.</p> <p>N E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

N/A

Environmental science investigations

While state of the environment monitoring provides a foundation stone for the collection of key data and information, proactively building knowledge and understanding enables us to get on the front foot in responding to current or emerging environmental issues.


The effects of land-use on soil health, water quality and ecosystem health / indigenous biodiversity are currently investigated and reported on, either using in-house resources, or with support from external funding sources such as Envirolink.

Commentary/Highlights

Environmental science investigations for 2024/2025 are underway, with one of three environmental issue reports published. Through new LTP, we have also been scoping and developing a work programme for climate change research and investigations to assist community adaptation and council emissions reduction. This includes considering climate change in Council decision-making.

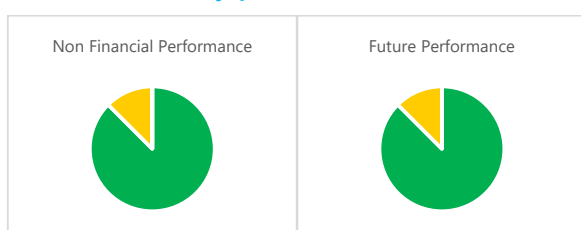
Key performance indications

Objective	The effects of selected environmental pressures on soil health, water quality and ecosystem health / indigenous biodiversity are investigated and reported on.	
Performance measure	Target	Actual performance
At least three environmental issue reports are prepared annually, on matters agreed to as being a priority for investigation, and to a standard that is viewed as being of value to the Taranaki community.	Three environmental issue reports are prepared and made publicly available.	Environmental issue reports are planned or in preparation, with reporting on freshwater macroinvertebrate state and trends reported to Council's Policy and Planning Committee in September 2024. 

Objective	Climate change considerations are incorporated into work programmes.	
Performance measure	Target	Actual performance
Reports confirm this has been considered. The work to define how climate change considerations will be incorporated into work programmes is underway but not complete at the time of the adoption of this Plan.	All externally published and agenda reports relating to work programmes demonstrate application of climate change considerations.	Guidance for staff on how to report on climate change considerations within Council decision-making reports has been developed, and is now being incorporated into Council agenda templates. 

Objective	Research and investigations provide solutions that assist community adaptation to climate change and/or decarbonisation of activities.	
Performance measure	Target	Actual performance
An annual report demonstrates how our actions have assisted to achieve an annual decrease in our carbon emissions and community adaption. We are proposing to do this through setting specific emissions targets and reporting on our progress.	Our Climate Change Strategy and Roadmap is reviewed. An organisational greenhouse gas (GHG) emissions reduction plan is prepared.	Planning around developing a Climate Change Strategy and Roadmap is underway, along with the preparation of an organisation GHG emissions reduction plan. NF E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

The climate change considerations within Council decision-making reports has been developed, work is now underway to incorporate in to Council agenda templates.

Ko te mana whakahaere riu hopuwai

Catchment Management

Sustainable land management

The promotion of sustainable land management is a core function under the Resource Management Act 1991. The Soil Conservation and Rivers Control Act 1941 also requires us, as a Catchment Authority, to promote wise land use and to prevent, control and mitigate the damage caused by accelerated erosion.

Approximately 3,400 sustainable land management plans have been prepared since 1996. These now cover 75% of farmed areas. Implementation of these plans has resulted in 90% of the region's intensively farmed zone's waterways being fenced and 82% having riparian vegetation where recommended. Over 90% of hill country plan holders have implemented their plans, either in whole or in part.

Commentary/Highlights

Farm plans continue to be delivered and advice given. The STRESS workstream continues to deliver.

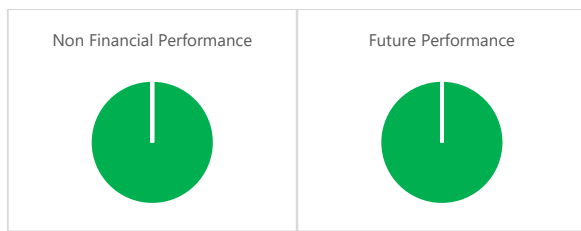
Key performance indications

Objective	Assist primary sector property owners to prepare sustainable land management, riparian area, agro-forestry and Freshwater Farm Plans.	
Performance measure	Target	Actual performance
Number of hectares of different farm plans prepared and/or increases on those hill country properties held in private ownership covered by specified plans.	Prepare 10,000 hectares of sustainable land management plans (predominantly hill country properties), 30 riparian area plans and 5,000 kms of riparian audits to underpin Freshwater Farm Plan recommendations.	Properties being scoped for new plans. 3 riparian plans prepared. Year to date = 3 riparian management plans. 0 hectares of LUC mapping undertaken on 0 properties. Year to date = 0 comprehensive farm plans and 0 agroforestry plans have been prepared covering 0 hectares. Riparian auditing. Year to date km of streambank audited = 686. N E

Objective	Provide advice in response to enquiries about sustainable land use.	
Performance measure	Target	Actual performance
The number of property owner contacts made and the number of days between receiving a request from a landowner and the provision of the requested advice.	Provide advice to all property owners within ten working days of an enquiry being received.	12 requests for service received to date (30 September 2024) for 2024/2025. All answered and resolved within five working days. N E

Objective	Monitor the benefits from implementing recommended fencing and planting and/or implementation of recommended sustainable land use plans.	
Performance measure	Target	Actual performance
Every five years, compare and quantify the positive progress toward Landcare Research's recommended sustainable land uses.	No reporting on the progress until the next due date of 2029.	Auditing software now functional and riparian audits underway. Total of 176 audits completed, 98 year-to-date (30 September 2024) in 2024/2025 year. Hill country farm plan monitoring continues with the focus on STRESS works implementation. N E

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Catchment enhancement

The achievement of sustainable land use objectives is best progressed by assisting landowners to plant and use the right vegetation in the right place. As a contribution toward this objective, we provide at cost, high-quality plants through bulk purchase contracts with nurseries.

Since 2009, we have assisted property owners to plant 59,000 poplar poles, protected 1,438 hectares of new forest and encouraged the retirement of 5,575 hectares of marginal land by providing 273km of new fencing. In addition, a total of 3,022 riparian management plans have been prepared. To date, we have supplied over 7.6m native riparian plants to landowners.

Commentary/Highlights

All grants are on track with an expectation that all grant money will be successfully allocated by the end of the financial year.

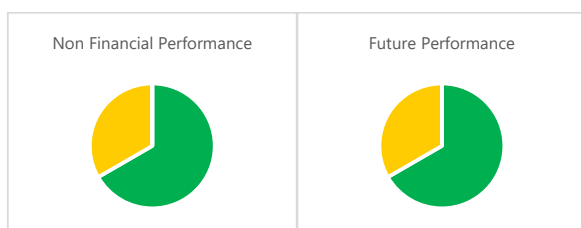
Key performance indications

Objective	Make contributions to the protection of riparian areas in intensively farmed catchments.	
Performance measure	Target	Actual performance
% of riparian plan streams protected by fencing and planted correlated against improvements in water quality.	300km of stream banks will be fenced, and 100km will be planted. Fencing will be completed on 6,604km of stream banks which is 82% of the fencing, resulting in 93% of riparian streams protected by fencing. Riparian planting will be completed on 4,874km which is 68.5% of the planting, resulting in 83% of riparian streams protected with vegetation.	At 30 September 2024, 7,200 kms of streambank has been fenced and 5,428 kms has been vegetated where recommended. 89% of streams are protected by fencing and 83% by vegetation where recommended. N E

Objective	Distribute hill country erosion grant scheme to assist plan holders with the implementation of soil conservation works to achieve sustainable land use practices.	
Performance measure	Target	Actual performance
The expenditure of the total hill country erosion grants received, administered and applied.	100% of government allocated hill country erosion funding allocated through grants to achieve sustainable land management practices.	130/100 hectares of exotic forestry; 62/63 hectares of native forestry/reversion/retirement; fencing 8/13; pole \$92,000/\$81,000 to the value of \$451,372/\$454,750 grant. N E

Objective	Assist landowners to establish on-farm nurseries to help meet Freshwater Farm Plan requirements.	
Performance measure	Target	Actual performance
Number of on-farm nurseries established and % of plan holders planting soil conservation trees.	Five on-farm nurseries established annually with 25% of plan holders planting soil conservation trees.	<p>2 new on-farm nurseries planted in September. Additionally, 1 nursery received supplementary supply to build upon STRESS nursery. 62 STRESS pole orders on CFP 62/427 (516 total CFP, however, removing duplicate holders brings it down to 427) = 14.5%. 2 x AP STRESS orders and 3x RMP STRESS orders supplied to landowners. Full allocation of all nursery poles.</p> <p>NF E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

Since the delay of the FWFP system, farmers do not feel they need to plant as many poles. Furthermore, there are no rules that require pole planting.

Biodiversity

The protection and maintenance of indigenous biodiversity is achieved via programmes that intersect many of our land management activities.

A total of 228 KNEs, comprising 13,092ha of private land have biodiversity plans (June 2023). There are 366 sites in the inventory of sites that contain regionally significant biodiversity (June 2023). Fifty of the total of sixty-one (82%) assessments of Biodiversity Plan sites maintained or improved their condition score (June 2023).

Commentary/Highlights

New biodiversity plans and work programmes are being prepared to protect habitat, threatened and regionally distinctive species. The bulk of the field work is undertaken on these sites throughout summer.

Key performance indications

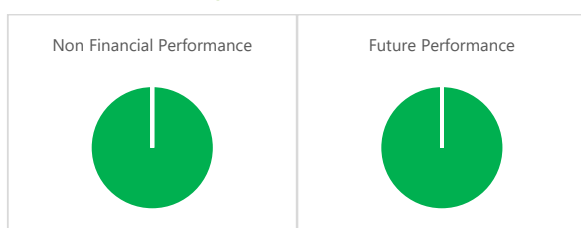
Objective	Survey ecosystem remnants to identify and assess new sites for inclusion within the Key Native Ecosystems (KNE) inventory. Monitor the condition of ecosystems subject to biodiversity plans to support the implementation of work programmes on recognised KNEs.	
Performance measure	Target	Actual performance
Number and state/condition of KNEs as reported in an annual update.	More than 25 condition assessments are undertaken.	<p>We continue to assess new sites to determine if they meet the criteria for KNE inventory. If so, with landowner approval, they are added. New Condition Assessments completed as at end September = 4, we continue to undertake repeat assessments to measure the health of the ecosystems following implementation of a Biodiversity Plan Repeat Condition Assessments completed as at end September = 9 10 year = 2 5 year = 7.</p> <p>N E</p>

Objective	Prepare biodiversity plans to support the implementation of work programmes on all KNEs.	
Performance measure	Target	Actual performance
Number of biodiversity plans prepared, as reported in an annual update.	More than 15 biodiversity plans are prepared.	<p>We continue to develop new Biodiversity plans to support landowners to protect, maintain and restore indigenous biodiversity. We work closely with QEII representatives to support legal protection for Key Native Ecosystems. Number of new Biodiversity Plans as at end September = 1.</p> <p>N E</p>

Objective	Provide general and specific grants to assist landowners to protect wetlands and other areas of natural regional significance on private land.	
Performance measure	Target	Actual performance
Number and value of grants issued and applied.	20 grants with a \$100,000 value issued and 20 confirmed as having been applied.	14 Confirmed projects and 4 awaiting approval = 18 projects total Riparian expenditure \$33,614/60,000, Hill Country expenditure \$41,114/60,000, totalling = \$64,729/120,000. NF E

Objective	Deliver the Taranaki requirements of the NPS for Indigenous Biodiversity.	
Performance measure	Target	Actual performance
Meet the Taranaki requirements of the NPS for Indigenous Biodiversity.	Begin developing implementation plan.	Participation in BioManagers and the Biodiversity Working Group to keep abreast of new information and work, and contribute to projects which will help with implementation plan development. SNA provisions have been suspended for three years by the Government while it replaces the RMA. NF E

Scoreboard – Key performance indications



Explanation for key performance indications other than “On target”

N/A

Biosecurity

Pest management is a core function as provided by the Biosecurity Act 1993. The Biosecurity Act 1993 contains powers that enable, but do not require, pest management to be carried out. Our Taranaki Biosecurity Strategy sets out the strategic framework we apply across both our regulatory and non-regulatory pest programmes.

The Taranaki Pest Management Plan was reviewed in 2018. The Residual Catch Rate (RTC) was 10.3% across the area covered by the possum self-help control programme (2022/2023). A total of 479 pest plant infestations were identified and then controlled pursuant to the requirements of the Regional Pest Management Plan. A total of 55 properties were issued a Notice of Direction for sustained control in 2022/2023.

Commentary/Highlights

The self-help possum control programme's main focus remains reminding and supporting landowners to undertake control and undertaking property inspections to check compliance with the RPMP. Pest plant inspections continue with Notices being issued where required. Old Man's Beard control within the Waingongoro catchment is ongoing. Public enquiries for a range of pest plant and pest animals continue to be responded to.

Key performance indications

Objective	Prepare and implement the Taranaki Regional Pest Management Plan.	
Performance measure	Target	Actual performance
A current and statutorily compliant Pest Management Plan will be in place.	A Taranaki Regional Pest Management Plan is in place and implemented.	Existing Pest Management Plan is in place, no formal statutory review required at the moment. An interim review was undertaken in 2023/2024 which identified the plan is largely fit for purpose, but has identified some areas of future work to be led by a review of the biosecurity strategy. Work will begin on developing a project plan to undertake work on the biosecurity strategy. N E

Objective	Reduce the risks to the environment and primary production by maintaining the area of the ring plain under the self-help possum control programme.	
Performance measure	Target	Actual performance
% of residual trap catch recorded in designated areas	Residual trap-catch (RTC) of less than 10% is recorded across the rural area covered by the selfhelp possum control programme.	<p>The self-help possum control monitoring programme requires landholders maintained the possum population at less than 10% (2023/2024 final result was— 9.97%) residual trap catch across the self-help possum control programme area. In the first quarter 2024 only 3 lines were monitored with a mean of 13%. Any properties after monitoring has been complete, that have a residual trap catch over 10% will be require to undertake additional control. Monitoring normally commences October/November 24 through till approx. April 25. There were 90 Wax tag operations complete during the quarter.</p> <p>N E</p>

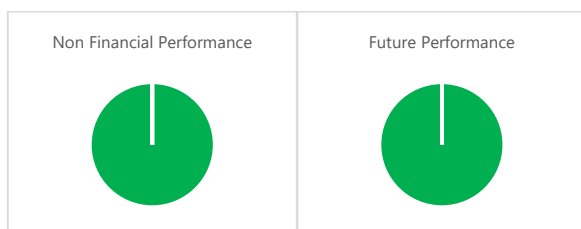
Objective	Control known infestations of Senegal tea, climbing spindleberry, Madeira vine, moth plant and giant reed.	
Performance measure	Target	Actual performance
% of infestations of specified pest plants over which control is exercised.	100% of known infestations of specified pest plants are controlled.	<p>Observations to check for regrowth for the quarter July-September:</p> <ul style="list-style-type: none"> -small scale observations (23): Alligator Weed 0, Boneseed 23, Chameleon Plant 0, Purple Loosestrife 0, Royal Fern 0. -eradication observations (123): Climbing Spindleberry 1, Giant Reed 16, Mignonette Vine 67, Moth plant 39, Senegal Tea 0. <p>Control undertaken for the quarter July-September:</p> <ul style="list-style-type: none"> -small scale remediation's (22): Alligator Weed 0, Boneseed 22, Chameleon Plant 0, Purple Loosestrife 0, Royal Fern 0. -eradication remediation's (87): Climbing Spindleberry 0, Giant Reed 9, Mignonette Vine 41, Moth plant 37, Senegal Tea 0. <p>N E</p>

Objective	Reduce the extent of sustained control pest plants by applying an inspection and monitoring programme.	
Performance measure	Target	Actual performance
Monitoring programme applied to affected areas confirms a reduction of pest plants in the affected area.	Monitoring programme confirms infestations are effectively controlled in affected area. All notices of direction are being complied with.	283 property inspection were undertaken (2,946 for the 2023-2024 season). 17 required a Notice of Direction to be issued. NF E

Objective	Ongoing mustelid control is maintained following initial control operations.	
Performance measure	Target	Actual performance
% of landowners undertaking control in designated areas.	50% of landowners are undertaking regular control. Notices of Direction are being complied with.	We continue to work with landowners to ensure regular trap checks are undertaken, traps are monitored both electronically and by onsite inspection. During Q1, 37 properties were checked, landowners not regularly checking traps are being reminded of their responsibilities. NF E

Objective	Support the voluntary control of rodents in urban areas.	
Performance measure	Target	Actual performance
Maintain urban trap networks.	Encourage trapholders to actively maintain, check and rebait urban traps by engaging through at least three different communication channels.	The urban centers in South Taranaki are being targeted through our community champion trapping program and we regularly support NPDC and their volunteer program through regular workshops and events. NF E

Scoreboard – Key performance indication



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Waitara River catchment

The New Plymouth District Council (Waitara Lands) Act 2018 provides for the restoration, protection and enhancement of the environmental, cultural and spiritual health and wellbeing of the Waitara River, the general Waitara River catchment and the area near the lower catchment of the Waitara River.

Revenue from the sale of Waitara Harbour Endowment Lands is accruing. The establishment and work of the Waitara River Committee and a related sub-committees is moving forward.

Commentary/Highlights

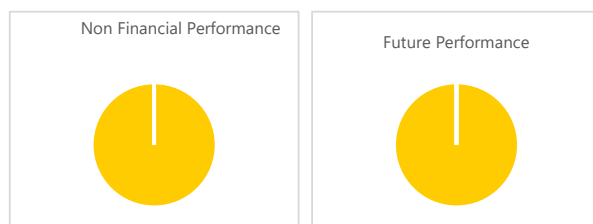
In initial stages of working with iwi to develop a management plan. Committees yet to be appointed. Iwi are currently working through who will be on the governance group. The strategy will be developed once the representation has been decided.

Key performance indications

Objective	Assist to establish and service the Waitara River Committees and provide support to these Committees.	
Performance measure	Target	Actual performance
Committees are established and serviced in a manner that meets with the approval of Committee members.	Establish and service the Waitara River Committees and receive 90%+ support for these services in response to a survey of members.	Waiting on the formation of the committees. NF E

Objective	Assist the Waitara River Committees to develop a strategy for the distribution of income from the sale of Waitara leasehold land	
Performance measure	Target	Actual performance
The strategy is developed, implemented, monitored and reported upon confirming enhancement of the Waitara River Catchment, the area adjacent to Waitara township and the capacity of Committee members.	A strategy for the use of funds from the sale of Waitara leasehold land is developed consistent with the requirements of the New Plymouth District Council (Waitara Lands) Act (the Act).	Waiting on the formation of the committees. NF E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

Waiting on the formation of the committees.

Ko ngā kawenga waka

Transport

Transport planning and services

We have three key strategic planning documents that help guide the region's land transport activities. These are the Regional Land Transport Plan (RLTP), the Better Travel Choices for Taranaki and the Regional Public Transport Plan for Taranaki (RPTP).

The Regional Land Transport Plan for Taranaki 2021/2022-2026/2027 is current and operational. The Better Travel Choices for Taranaki Plan is currently in the development phase. Between 2008/2009 and 2022/2023, the number of passengers on public transport services in the region grew from 349,607 to 694,895.

Commentary/Highlights

The 2021-2027 Regional Land Transport Plan has been reviewed mid-term. The 2024-2027 RLTP is current and in accordance with statutory requirements.

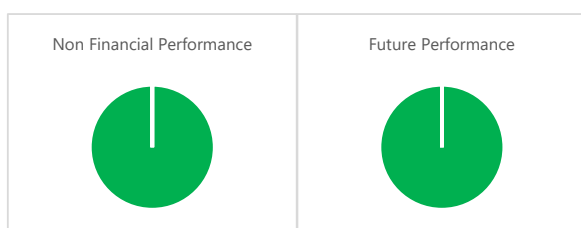
Key performance indications

Objective	Prepare and implement a Land Transport Plan for Taranaki.	
Performance measure	Target	Actual performance
The presence of a Land Transport Plan for Taranaki assists to provide forward-thinking, resilient and integrated land transport solutions, helps deliver attractive and reliable alternative transport modes, provides adequate access to funding to enable these regional land transport ambitions to be secured and is prepared consistent with the requirements of Waka Kotahi and relevant legislation.	The Regional Land Transport Plan is current, in accord with statutory requirements.	Taranaki RLTP is current. We have recently completed a review of the RLTP which is consistent with the requirements of Waka Kotahi, GPS and relevant legislation. NF E

Objective	Prepare a Better Travel Choices for Taranaki report.	
Performance measure	Target	Actual performance
The Better Travel Choices for Taranaki Plan has been developed, is current, and is in accord with travel choice ambitions.	The Better Travel Choices for Taranaki Plan is developed and reviewed (annually) to ensure it remains current and reflects travel choice ambitions.	The BTC, our strategic document to guide the planning and delivery of PT services and infrastructure, is currently undergoing a full update. Expected delivery date is October 2024. NF E

Objective	Operationalise the public transport components of the above plans.	
Performance measure	Target	Actual performance
Increase in the number of public transport users on an annual basis. Compliance with service contracts, patronage growth and fare box recovery obligations.	Public transport service results in an increase in the annual number of passengers (baseline 695,000) carried. Monitor and report on the region's bus service contracts including patronage growth and fare box recovery.	Patronage on PT routes and farebox recovery constantly monitored, increase in service for in-demand routes to be investigated and implemented (funding permitting), closure of low performing routes to be considered. NF E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Navigation and safety

We are required to assist the delivery of safe navigation and safe vessel / boat use within the harbour waters associated with Port Taranaki and its approaches.

There have been no significant navigation incidents in the area within or adjacent to Port Taranaki in past the past 10 years.

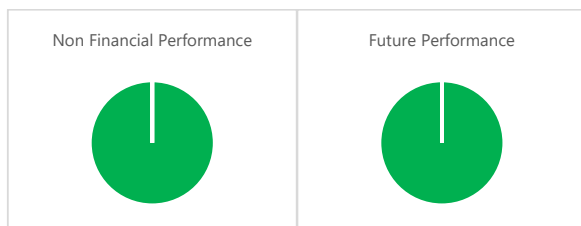
Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required code and management system.

Key performance indications

Objective	Implement the requirements of the New Zealand Port and Maritime Safety Code and the requirements of the Port Taranaki Harbour Safety Management System.	
Performance measure	Target	Actual performance
The number of incidents involving navigation and safety within the area of Port Taranaki.	No significant incidents occur involving risk to human life or injury, damage to property, damage to the environment or significant breaches of the New Zealand Port and Maritime Safety Code, and the Port Taranaki Harbour Safety Management System.	<p>A vessel near miss grounding incident occurred in September 2024 and was reported to MNZ. The incident was investigated by the Marine Panel at the Port.</p> <p>N E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Ko te mana tiaki i te waipuke, i ngā pūmate

Flood protection and hazard management

Emergency management

The Civil Defence Emergency Management Act 2002 provides the basis for and defines who is accountable for emergency planning and management.

The functions of the Civil Defence Emergency Management Group are embodied in the Taranaki Civil Defence Emergency Management Group Plan (2018). The Civil Defence Emergency Management Group Office is set up and operating in a manner consistent with the Group Plan.

Commentary/Highlights

TEMO has continued to operate in accordance with its business plan over the quarter. Development of a new Group Plan is continuing with a draft expected to be complete by the end of this calendar year so that it can go through a formal consultation process in early 2025.

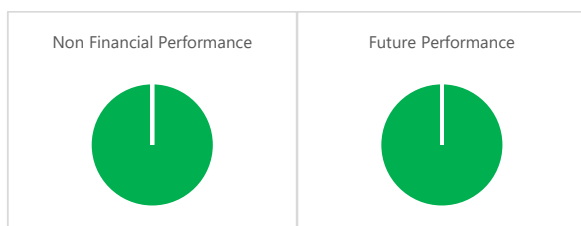
Key performance indications

Objective	Maintain and implement the Civil Defence Emergency Management Group Plan in accordance with statutory requirements.	
Performance measure	Target	Actual performance
Plan is maintained and meets statutory requirements.	An operative Civil Defence Emergency Management Group Plan is in place in accordance with statutory requirements.	The Civil Defence Group Plan remains operative. NF E

Objective	Contribute to the maintenance and operations of an Emergency Management Office and assist it to implement effective multi-agency advisory group planning, training, maintenance; enhance facilities and equipment; prepare hazard contingency plans and apply agreed standard operating procedures.	
Performance measure	Target	Actual performance
No concerns are raised by other Group members about the level of support that is provided to the Taranaki Emergency Management Office.	Contributions to Group capability and capacity is maintained at the level expected by the Group. No issues are raised about the level of support provided.	We continue to support TEMO operations as required. NF E

Objective	Assist to ensure the response to and recovery from a declared regional emergency is carried out in accordance with established plans and procedures, so that harm and damage to people and property is minimised.	
Performance measure	Target	Actual performance
Information shared at post-event debriefs confirms application of plans and procedures were in accord with expectations.	Response and recovery is carried out in accordance with established plans and procedures. After all events, response and recovery activities are reviewed by CDEM Group members and are found to be in accord with their expectations.	There have been no events requiring recovery assistance during the period to date. NF E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

N/A

River and flood risk management


Floods are New Zealand's most frequent, most damaging and most disruptive natural hazard. In Taranaki climate change is predicted to result in increases in the intensity and frequency of extreme rainfall events. This along with changes to wider climate cycles and the effect of these on river processes, is expected to increase our future flooding risk.


The Waitara, Waiwhakaiho and Ōpunake flood control schemes are maintained to their full-service potential. The Waitotara and Ōkato river control schemes are maintained to the standard set out in their scheme management plans. Accurate and timely flood warnings and flood control advice is provided (approximately 35 warnings per annum). Regional plans and consent applications are audited to ensure activities are undertaken without increasing the risk of flooding and river erosion.

Commentary/Highlights

Accurate and timely flood warnings were provided where applicable. In addition to this, all schemes and their assets were maintained and managed in accordance with their asset management plans.

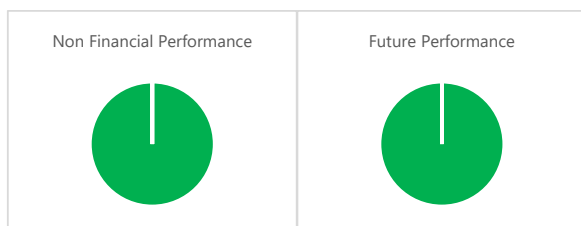
Key performance indications

Objective	Maintain schemes to their full-service potential and undertake minor emergency river and flood control works.	
Performance measure	Target	Actual performance
All four flood protection schemes are maintained and managed in accord with the provisions of their asset management plans.	All four flood protection schemes are maintained to provide protection to the agreed standard and scheme assets are maintained to the standard defined in the asset management plan for that scheme.	All schemes and their assets were maintained and managed in accordance with their asset management plans. Where issues have been identified, interventions have been developed and are completed, underway or planned. 

Objective	Provide accurate and timely flood warnings and flood control advice.	
Performance measure	Target	Actual performance
Warnings are issued consistent with requirements of Severe Weather and Flood Event Standard Operating Procedures.	Continuous monitoring systems for water level (stage) and rainfall are maintained (98% functional) at essential flood warning sites under non-emergency conditions and timely (defined trigger water levels) warnings are issued in accordance with the Flood Event Standard Operating Procedure.	Continuous monitoring systems were maintained to >98% functionality. We issued 5 severe weather watches, 3 severe weather warnings and 2 public notifications. 42 predefined alarm thresholds were reached. During the same time last year we issued 2 watches, 1 warning and no public notifications. 2 predefined alarm thresholds were reached. Continual monitoring of network and response to severe weather events. 

HAZARD MANAGEMENT

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Ko ngā noninga ā-rohe

Regional facilities

Regional gardens

The Taranaki Regional Council Empowering Act 2001 provided us with specific powers to undertake, implement, encourage or maintain any services, works or facilities that are for the recreational or cultural wellbeing of Taranaki, or that are for preserving or encouraging the reasonable enjoyment of the physical and cultural heritage of the Taranaki region.

Asset management plans were adopted in 2023. In 2022/2023, Tūpare attracted 40,000 visitors, Hollard Gardens 20,000 and Pukeiti 65,000 visitors. There were 28 events at Tūpare, 33 at Hollard Gardens and 62 at Pukeiti. All three properties were part of the Taranaki Garden Festival.

Commentary/Highlights

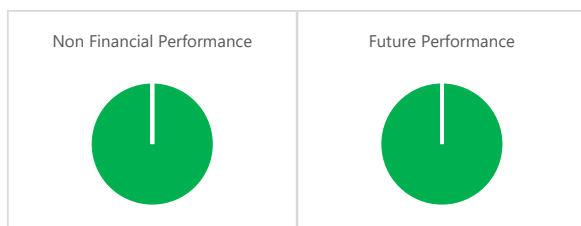
Pukeiti, Tūpare and Hollard Gardens are maintained and managed in accordance with their asset management plans. Number of visitors for September 2024 was up by 361 across the three gardens compared with September 2023.

Key performance indications

Objective	Maintain and enhance Taranaki's three regionally significant gardens.	
Performance measure	Target	Actual performance
Pukeiti, Tūpare and Hollard Gardens are maintained and managed in accord with the provisions of their asset management plans.	The three properties are maintained to the standard, and in a manner consistent with the objectives outlined in the relevant asset management plans.	Pukeiti, Tūpare and Hollard Gardens are maintained and managed in accordance with the provisions of their asset management plans 2024. N E

Objective	Increase the level of use of Taranaki's three regionally significant gardens.	
Performance measure	Target	Actual performance
Number of visitors increases annually.	The three properties remain free to access and each of them record an annual increase in the number of visitors and events.	Number of visitors for September 2024 was up by 361 across the three gardens compared with September 2023. N E

Scoreboard – Key performance indications



Explanation for key performance indications other than “On target”

N/A

RECREATION, CULTURE AND HERITAGE

Yarrow Stadium

Yarrow Stadium is owned by the Taranaki Stadium Trust, a council-controlled organisation. The value of Yarrow Stadium to the regional community is well recognised. In the recent past, Yarrow Stadium has hosted a range of national and international sporting events.

We commenced funding the ongoing maintenance and development of Yarrow Stadium in 2012/2013. The repair and reinstatement of the stadium stands, to meet earthquake prone building standards, is underway with the West Stand being completed in May 2023. Reconstruction of the East Stand is due to be completed for the 2025 winter sports season.

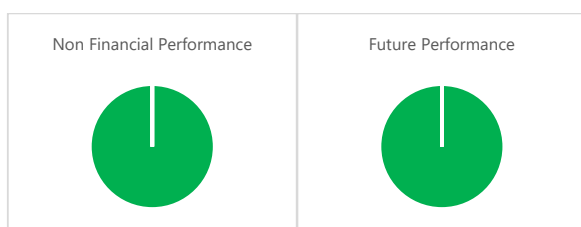
Commentary/Highlights

Following on from the decisions made in the 2019/2020 Annual Plan for the repair and refurbishment project, the Council has moved into implementation mode. Work is complete on the West Stand, the fields and the lights. The Stadium is operational once again. Usage by a wide range of sports/events and community, regional, local, national and international promoters is ramping up to pre-repair/reinstatement levels. Construction of the new East Stand is progressing ahead of schedule and within budget. The East Stand is due to open in March 2025.

Key performance indications

Objective	Provide funding to the Yarrow Stadium Trust to maintain and develop the Stadium in a manner suited to its use for a range of events and activities.	
Performance measure	Target	Actual performance
Maintenance and development are carried out consistent with current and or updated asset management plans.	Funding is provided and maintenance and development are carried out consistent with the current asset management plan. An updated asset management plan is prepared.	2024/2025 funding is predominantly going to the build and repair project. A major maintenance programme is being prepared and once approved will be funded. Work has commenced on a revised Strategic Plan and Asset Management Plans. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Ko te mana whakahaere rohe

Regional leadership and governance

Governance

Governance is the provision of public representation, local authority elections, the preparation and adoption of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) and quality decision-making, in accordance with statutory requirements.

Our meeting agenda format and content and our meetings are conducted in accordance with Standing Orders and the Local Government Official Information and Meetings Act.

All statutory planning and accountability documents are prepared and related process requirements operate in accordance with statutory provisions.


Since 2002, no decisions have been overturned because of non-compliance with the decision-making requirements of the Local Government Act 2002.

On the advocacy front, in an average year, we would be involved in commenting on between 15 and 20 third party-generated initiatives with implications for Taranaki.

Commentary/Highlights

We remain on target with all our statutory governance and engagement obligations. The 2023/2024 Annual Report was adopted on 24 September 2024. Preparation of the 2025/2026 Annual Plan is underway. We are on target to complete the process by the 30 June 2025 statutory deadline. Implementation of the Ombudsman's recommendations continues with the trial of live-streaming meetings. Early work on the 2025 local government elections has commenced.

Key performance indications

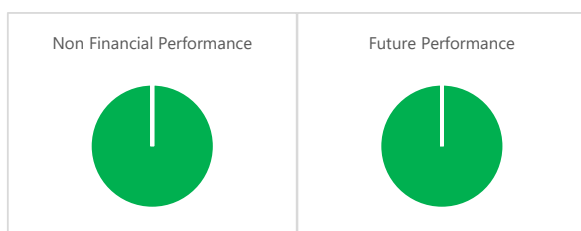
Objective	Conduct meetings in a manner consistent with statutory requirements and Standing Orders.	
Performance measure	Target	Actual performance
100% compliance with statutory requirements and Standing Orders.	100% of agenda and minutes and 100% of meetings are conducted in accordance with Standing Orders, the Local Government Official Information and Meetings Act 1987 and the Local Government Act 2002.	Meetings (including agendas and minutes) are conducted in accordance with Standing Orders, the Local Government Official Information and Meetings Act 1987 and the Local Government Act 2022. Live streaming of meetings has commenced. 

Objective	Conduct triennial elections in a manner consistent with the Local Government Act 2002 and the Local Government Official Information and Meetings Act 1987.	
Performance measure	Target	Actual performance
Conduct of elections is consistent with statutory requirements and does not give rise to judicial review.	N/A	<p>The last election was held in 2022 with no judicial review. Planning is underway for the 2025 elections.</p> <p>N E</p>

Objective	Prepare statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	
Performance measure	Target	Actual performance
Documents meet statutory requirements.	All statutory planning and reporting documents are prepared and distributed in a manner that meets statutory requirements.	<p>The 2024/2025 Annual Report was completed, audited and adopted on 24 September 2024. Preparation of the 2025/2026 Annual Plan has commenced.</p> <p>N E</p>

Objective	Advocate for the region's interests by preparing submissions in response to proposals put forward by third parties that may impact on our functions or the Taranaki region and its communities.	
Performance measure	Target	Actual performance
Number of submissions. Evidence of success because of advocacy.	Prepare submissions in response to proposals put forward by third parties, with evidence to demonstrate that our advocacy has been considered in most cases.	<p>Three submissions were prepared.</p> <p>N E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Community engagement

Community engagement activities focus on building communities that are well informed about our work, know how to get involved and are engaged in our processes. This work takes many forms including responding to requests for information, distributing information and undertaking display and extension initiatives in schools and within other forums, including those provided at Puke Ariki.

Regular opportunities are provided to enable the community to get involved in our processes. For the year ending 30 June 2023, we:

- Issued 14 media releases
- Hosted 203,000 sessions on our website
- Had 31,000 engagements across eight social media channels
- Had 16,000 tamariki participating in education programmes.

Commentary/Highlights

A range of communication and engagement activities have been undertaken to support our programmes. To date 60,000 people visited the website and 12,500 engaged with content on our social media channels. Additionally 1,586 students participated in the education programme. Communications and engagement activities of note include a campaign to generate nominations for the environmental awards programme and livestreaming Council meetings started in July improving public access to decision-making. Ten media issues were released during the quarter ending 30 September sharing stories about various aspects of our work including biosecurity, biodiversity and the land management programme. The Talking Taranaki newsletter was distributed to approx. 8,000 online subscribers in July and online newsletters were distributed to a range of special interest groups including bus users and friends of the regional gardens.

Key performance indications

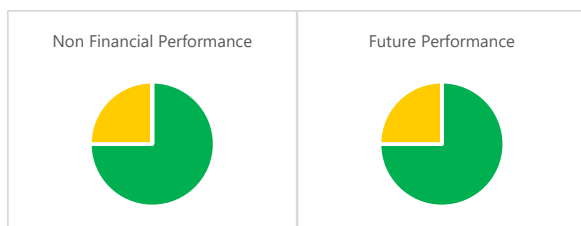
Objective	Use a range of communication channels to inform and engage the public.	
Performance measure	Target	Actual performance
Audience engagement across key channels is sustained or increases.	Across key digital channels audience engagement is at least 240,000 pa.	<p>In September, we engaged with the public using range of digital (online) and traditional news and broadcast channels. Communications and engagement activities of note include marketing of the Environmental Awards programme and media releases were issued on a major milestone for the land management programme - distribution of 8 million plants - and several biosecurity matters. In August, 20,000 people visited our website and a further 4,200 engaged with our content via one of our eight social media channels.</p> <p>NF E</p>

Objective	Encourage participation in our consultation programmes.	
Performance measure	Target	Actual performance
Number of persons participating in consultation programmes increases annually.	Number of persons participating in consultation programmes increases +5% compared to previous year. Baseline being established in 2023/2024.	In August there were no public consultation programmes underway. N E

Objective	Encourage the participation of students in our education programmes.	
Performance measure	Target	Actual performance
Number of students participating in education programmes increases.	Number of students participating in education programmes is 15,000 or more.	In September 2024, our education team worked with 381 students. For the year to date, the total number of students worked with is 1,586 (lower than expected due to staff vacancies in the first quarter). Across the year, educators work with preschool, primary, intermediate and high school aged children and reported figures include students who attend multiple learning sessions. During September, our work with students included invertebrate investigations, wai monitoring and a variety of sustainability education activities such as tree planting and sowing seeds. N E

Objective	Provide annual funding for Puke Ariki and Aotea Utanganui activities, event, and exhibitions.	
Performance measure	Target	Actual performance
Investment funding is provided for Puke Ariki and Aotea Utanganui activities, events and exhibitions.	Annual funding (minimum of \$150,000) for Puke Ariki and Aotea Utanganui activities, events and exhibitions.	Regular partnership meeting held with Puke Ariki and South Taranaki Museum in late August. Progress continues on Out of the Archives exhibit at South Taranaki Museum and Puke Ariki continues their work on a waterways exhibition and the education programme which are being funded this year. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies.

Investment management

Investment management involves managing equity, property, and treasury investments, including Port Taranaki Ltd.

Investment returns provide more than \$8m per annum.

Commentary/Highlights

Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with one director reappointed. Investment activity continues to balance interest returns with the cost of debt. Consideration of investment returns and the impact on the 2025/2026 Annual Plan has commenced.

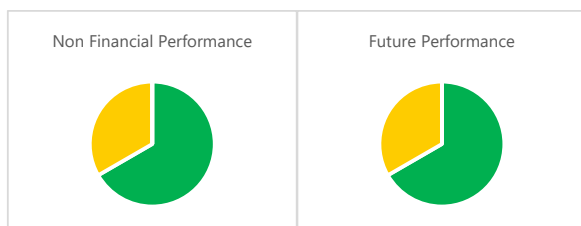
Key performance indications

Objective	Monitor and review Port Taranaki Ltd's financial and operational performance.	
Performance measure	Target	Actual performance
Our net returns from investment to the Taranaki community exceed \$8m.	The biannual performance review of Port Taranaki Ltd meets the expectations established in the Statement of Corporate Intent. Dividends to be at least \$8m per annum.	PTLs 2024/2025 Annual Report was considered on 24 September 2024. The first dividend payment was \$3m being \$1m below budget. N E

Objective	Ownership of Port Taranaki Ltd.	
Performance measure	Target	Actual performance
Review the ownership structure of Port Taranaki Ltd.	Once, over the 10- year life of this Plan, complete a review of the ownership structure of Port Taranaki Ltd.	Not yet commenced. Timing of this review to be determined. N E

Objective	Manage property and treasury investments.	
Performance measure	Target	Actual performance
100% of investments are in accordance with approved policy and returns are in excess of \$1m per annum.	100% consistency with our Investment Policy. Level of investment returns to be at least \$1m per annum.	The investment policy has full compliance and interest returns are on track. N E

Scoreboard – Key performance indications

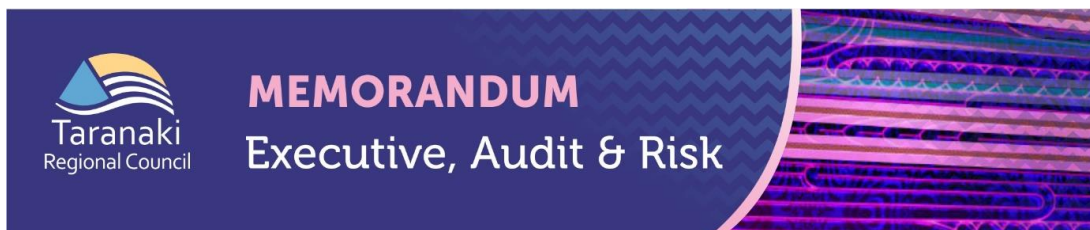


- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

This target may not be achieved due to the dividend payment being \$1million below budget.

www.trc.govt.nz



Date: 21 October 2024

Subject: Health and Safety Report

Author: B Muir, Senior Health, Safety and Wellness Adviser

Approved by: M J Nield, Director - Corporate Services

Document: 3313927

Purpose

1. The purpose of this memorandum is to receive and consider reports on health and safety performance.

Recommendations

That Taranaki Regional Council:

- a) receives the August and September 2024 Health and Safety Reports.

Discussion

2. The Health and Safety reports for August and September 2024 are attached. There are no specific areas of concern that need to be addressed by the Committee.

Financial considerations—LTP/Annual Plan

3. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

4. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the Local Government Act 2002, the Resource Management Act 1991 and the Local Government Official Information and Meetings Act 1987.

Iwi considerations

5. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the Local Government Act 2002) as outlined in the adopted Long-Term Plan and/or Annual Plan.

Community considerations

6. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

7. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Appendices/Attachments

Document 3314473: [Health and Safety Report July - September 2024](#)

Health, Safety & Wellness Dashboard

Reporting Period: 1 July – 30 September

Source: TRC Safety Management System (Vault)

Incidents (FY to Date: 1 July 2024 – 30 June 2025 First Quarter)

Illness 0 (0)	Incidents 13 (10)	Injury 13 (10)
ACC Claims 1 (1)	Near Miss 12 (6)	Notifiable Events 0 (0)
Bracketed numbers – number of events since last report (July 2024)		

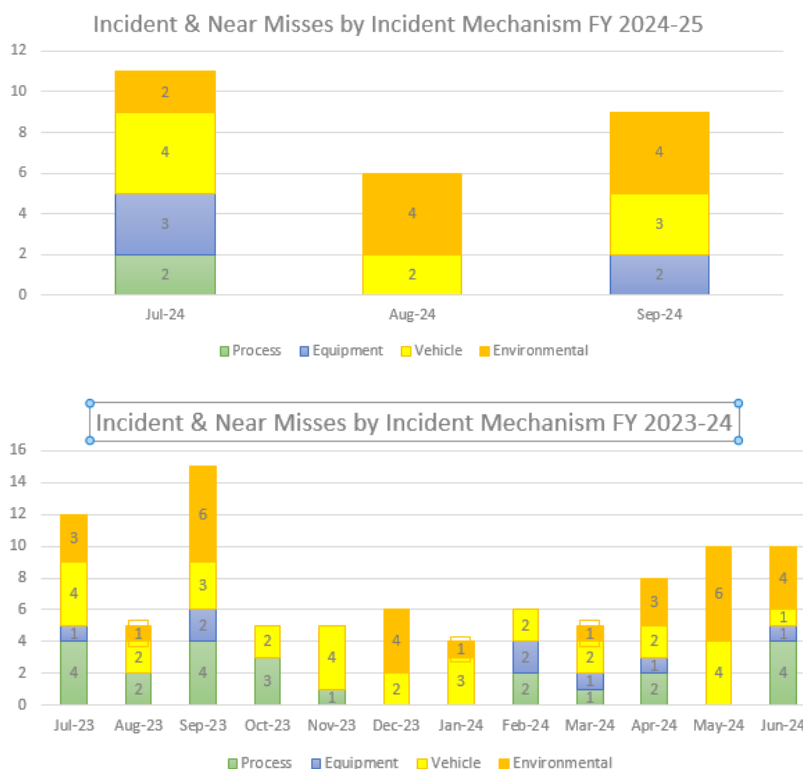
Types of Reported Events

Vision Impairment	2	No Treatment	1
Public Interactions	2	First Aid	6
Cuts/Abrasions	4	Medical Centre	2
Bruising	1	Physiotherapy/Osteopath	0
Traffic	1	Hospitalisation	0
Vehicle Damage	6	Safety Observation- Risk ID	2
Vehicle Recovery	1	Formal Investigation	1
Contractor Activity	1	WorkSafe Investigation	0
Staff Safety/Psychological	3	Stakeholder Incident	2
Near Miss	1	Feedback	1
Stings/bites	1	Police Reports Submitted	3
Equipment	1		

NB: All Police Reports submitted have been following staff reported threatening behaviour. Executive Leadership Team have been clear that a firm line is taken on unacceptable behaviour. All cases are being monitored by the HSW Team and at this point no further actions are required.

Incidents by Mechanism

Comparison between Financial Year Incident Mechanism reporting.



Supporting Mechanism Events Descriptive Notes

- Process - includes absence of, failure to correctly follow procedures used
- Equipment - TRC equipment used for work purposes
- Vehicle – all vehicle related events
- Environmental - the impact/influence of work environment, including public interactions

Current Incident Event Focus

- Encouraging reporting especially near miss
- Analysing events reported and following up immediately with submitter/those involved
- Analysing trends, opportunity for improvement
- Review of induction, training, competency process
- Review of standard safety operation procedures
- Safety management regarding people, public, unacceptable behaviour

TRC Incident Investigation Team

- Initial meeting, Terms of Reference and Incident Causal Analysis Investigation training finalised for reinvigorated team.
- Focus of team: severity definition and analysis, incident mechanism review, deep dive on key events and risks.
- Next Meeting 17 October to review Quarterly incidents trending and causal analysis.

Fleet Management EROAD Stats

All TRC Branded Vehicles are fitted with EROAD Fleet Management.

EROAD systems monitor Distance, Running Hours, Harsh Acceleration, Braking and Overspeed events.

Important: 'Overspeed' is the term used to 'speeding' events which result in legal charge issued by Police.

Notes:

- Overspeeding events of 11km/hr and over are escalated and tracked against driver's personal file (as per TRC Policy). Some events are challenged due to inaccurate road sign information the EROAD system accuracy against vehicle speedo and other circumstances such as overtaking.
- A 'session' is the number of events within a single speed limit range.
- Crashes, vehicle damage, public reports or unsafe driving and near-miss events are not captured in EROAD, instead refer insurance claims, correspondence with HSW Team and Damstra / Vault event reporting.
- Focus currently on communicating and enforcing overspeed events with drivers/ managers. Notable decrease in last two months with focus and follow-up.

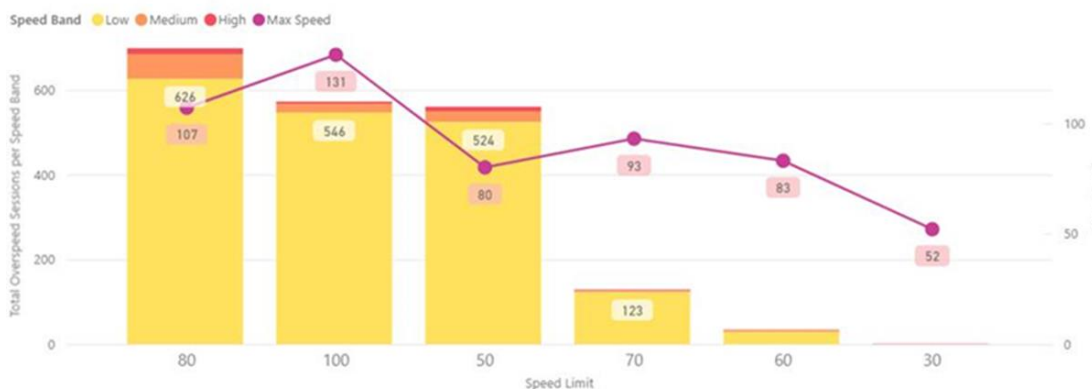
1 July – 30 June - 2022/2023

Overspeed by Limit



1 July – 30 June - 2023/2024

Overspeed by Limit





Health and Wellness

- Skin Checks – Mole Map provider onsite 3 days
- Mental Health Awareness Week – 23-29 September – focussed campaign organised.

Return/recovery to Work

- 1 planned surgery Recovery to Work Plan going well with worker easing back to work
- 1 Return to Work Plan has been requested for planned surgery.

Employee Assistance Programme Statistics

Prime Reason	June 2024		July 2024		August 2024	
	Total Clients	Total Sessions (hrs)	Total Clients	Total Sessions (hrs)	Total Clients	Total Sessions (hrs)
Depression/anxiety/emotional issues	3	5	4	7	3	5
Personal relationships	1	1	3	5	2	3
Physical Ill health	1	2	-	-		
Workplace H&S Issues	1	2	-	-		
Workplace relationships/conflict	2	4	1	1		
Stress					1	1
Did not attend			1	1	1	1
Total	8	14	9	14	7	10
New referrals	1		4		4	

Annual Leave Statistics

<u>Council Annual Leave Balances</u>	<u>Sep-24</u>	<u>Aug-24</u>	<u>Jul-24</u>
Average Annual Leave Balance per employee	3 weeks	3 weeks	3 weeks
Annual Leave Balances	Number of	Number of	Number of
0 > 2 weeks	94	98	102
2 > 4 weeks	83	77	75
4 > 6 weeks	36	35	31
6 > 8 weeks	17	17	14
8 > 10 weeks	8	9	9
10 > 12 weeks	4	2	2
12 > 14 weeks	1	0	0
14 > 16 weeks	1	1	1
Total Employees	244	239	234



Health & Safety Onboarding

Health, Safety and Wellness Team have assisted with the onboarding of 18 New Employee starts in July (permanent and fixed term).

Students Inductions being planned to support summer student activity.

The TRC Onboarding system implementation is the main focus area August-December for the HSW and PaW team as an organisation wide review aligns with ELMO and LEAP system development.

Health & Safety Training

- Reviewing timeliness of application and breakdown of investment associated with roles, training.
- Developing TRC Subject Specialists competency content, assessment and implementation.
- Future Health and Safety Training and Onboarding will include additional utilisation of Moodle Online training to support consistent messaging, additional learning and training resource and competency evidence against individual profiles.
- Review of training to ensure fit for purpose. I.e. Field based First Aid Training.
- Management Training relating to officer duties according to HSWA 2015 requirements.

Health, Safety, Wellness Objectives

- **HSW SoaP** – 1st Quarter review – end of year goals on track
- **HSW Reporting** – near miss, risk, observation and feedback reporting tracking well. Continued focus.
- **Damstra / Vault** – System review to ensure safety management system is fit for purpose.
- **TRC Policies & Safety Procedures under review**
Two significant developments have occurred with appointment of Administration and Logistics Manager and establishment of a TRC Policy Development Team has enabled the below to gain traction. Anticipating significant movement in this area in coming months.
 - Health, Safety and Wellbeing Policy Statement drafted
 - Safety guidelines and Operating Manual For Field Staff review underway with Team Leaders
 - Fire Evacuation / Fire Warden Procedures – for all sites permanent and temporary.
 - TRC Vehicle and Driving Policy review
 - PPE Policy and procedures review
- **Development of TRC Onboarding Procedures**
 - Commenced implementation TRC induction process, in line with HR, H&S, and Role requirements.
- **TRC UAV/Drone Strategy** Business Case and UAV Strategy and Compliance – being reviewed
- **TRC Quad Bike Assessment/Review** – being finalised.
- **TRC Third Party/ Contractor Management** - Fixed Term Employee appointed to assist with review of third party, contractor management and processes.
- **HSE E Learning** Creation and implementation of relevant H&S E-learning training modules to support ongoing onboarding internal competency, knowledge and awareness commenced.
- **Stakeholder Management** – Relationship building to support shared duties and review related health and safety risks and activities where appropriate.

General Summary

Focussed 'deep-diving' in a number of areas that are aiding the HSW team to understand TRC HSW cost structure, streamline systems, improve support for team, activities, risk management and incident avoidance.



Date: 21 October 2024

Subject: Yarrow Stadium Plus: Project Update

Author: J Paterson, Project Lead

Approved by: M J Nield, Director - Corporate Services

Document: 3313966

Purpose

1. The purpose of this memorandum is to provide an update on the Yarrow Stadium Plus Project.

Recommendations

That Taranaki Regional Council:

- a) notes the progress to date and the next steps on the Yarrow Stadium Plus Redevelopment Project.

Background

2. Yarrow Stadium's stands were earthquake prone buildings. The East Stand was identified as earthquake-prone in November 2017 and the West Stand as earthquake-prone in May 2018. Both were closed as a matter of public safety.
3. In the 2019/2020 Annual Plan, the Council adopted a repair and refurbishment programme for Yarrow Stadium, which included the repair/refurbishment of the two stands and the delivery of a range of essential upgrades.
4. Following NPDC ceasing to lead the Yarrow Redevelopment, in December 2019, the Council endorsed a project governance framework and established the Project Steering Group (PSG) to run the project and report to the Executive Audit and Risk Committee.

General Project Update

5. The Stage two contract, the final major contract for the project, was signed on 28 June 2023. This followed the decision to approve an additional \$9.7m, increasing the total project budget to \$79.7m.
6. Following our decision to increase the budget, an updated agreement was developed with CIP. This agreement includes the project milestones, which are where we draw down the Government funding. This was signed in November with funding drawdowns allocated through to the end of the project.
7. The Director - Corporate Services, PSG and Project Lead continue to build and maintain a strong relationship with CIP, to ensure a true partnership approach is taken to this project.
8. We continue engagement with NPDC on future stadium operation. The Yarrow Stadium Joint Committee and the terms of reference have been updated to reflect the new facility, the feedback

received from the regional community and our decisions on the vision for the Stadium. The Joint Committee is operational.

9. The Project Lead has been working with the stadium operator to refine maintenance programmes and cost to ensure efficient and effective maintenance occurs at a standard expected of our stadiums vision.
10. Work is underway on new Strategic and Asset Management plans for the stadium to incorporate the new stand and how the venue can and will operate.
11. Work has been undertaken with NPDC and key stakeholders on event overlays. This work identifies and models how Yarrow Stadium will work in different operating modes e.g day-to-day community access and full international event mode. This work will help to ensure as the new stand is constructed appropriate infrastructure is readily available to reduce bespoke operating overheads e.g boundary power/water infrastructure and crowd movements.
12. The project continues to track to budget and programme for opening March 2025.

East Stand

13. The new East Stand design reflects the changing nature of sport in New Zealand and internationally. The new design is intended to deliver a superior player and spectator experience for both community use and international events in comparison to the previous stand, while also minimising whole of life cost.
14. The design principles underpinning the project vision have ensured that the building realised is fit for purpose:
 - Scalable: The campus supports local and regional event delivery but can easily accommodate additional infrastructure to host national and international events
 - Affordable: The campus is easy to access, configure and operate for community and commercial users minimising the logistics and cost of event delivery
 - Flexible: The campus spaces and design lend themselves to multiple uses, easily changing form to support desired functions
 - Desirable: campus is designed to delight every player and spectator and is recognised as 'the place to play' at all levels of sport
 - Accessible: The development of the campus allows for clear sightlines, ease of movement across different fields and spaces, and simple wayfinding for all users
 - Provincial Spirit: The campus inspires regional pride, ownership, and connectivity, bringing together people with different interests and passions
 - Innovative: The stadium provides a full and rich end-to-end user experience, through the use of smart technology and adaptable spaces throughout the campus
 - Connected: The campus is naturally accessible and connected throughout, making it practical and fit-for-purpose for all commercial and community events.
15. The new stand is eight metres closer to the field, which is supported by Rugby New Zealand and New Zealand Football, to create a better atmosphere for players and spectators.
16. The East Stand consenting strategy was two staged, allowing contractor input on buildability of the design and to assist with project programme.
 - Stage 1 – Piling and bulk civil works, preparation for foundations and pad
 - Stage 2 – Remaining building works to complete.
17. Stage 1 and Stage 1A are now complete.
18. This quarter's major milestones were achieved for the project including:

- Installation of all major steel structure complete
 - Concrete pours and precast concrete (including bleachers) complete
 - Framing on ground floor complete and advanced on first floor
 - Precast concrete (including bleachers) 80% complete
 - Ground floor and level one services complete and underway on level two
 - Fabric roof installation complete
 - Landscaping design confirmed and contract instruction issued
 - National and community sport utilisation of main field and lights for football, rugby and community engagement events
 - Community and commercial bookings in West Stand suites high with the reopening of the stand being marketed.
19. Major works to be complete between now and the next Executive Audit and Risk Committee include:
- Cladding completion
 - Substation room and transformer future to be determined following engagement with Powerco
 - Lift installation at both North and South end
 - Fixed services completion
 - Floor phase one commence
 - Beginning of internal linings and finishes
 - Level one finishes beginning end of November.
20. Project remains on programme with potential of completion earlier in March.

Financial considerations—LTP/Annual Plan

21. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

22. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the Local Government Act 2002, the Resource Management Act 1991 and the Local Government Official Information and Meetings Act 1987.

Iwi considerations

23. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the Local Government Act 2002) as outlined in the adopted Long-Term Plan and/or Annual Plan.

Community considerations

24. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

25. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Public Excluded Recommendations – Executive Audit and Risk Committee 21 October 2024

In accordance with section 48(1) of the Local Government Official Information and Meetings Act 1987, resolves that the public is excluded from the following part of the proceedings of the Executive Audit and Risk Meeting on 21 October 2024 for the following reason/s:

The matter to be considered while the public is excluded, the reason for passing this resolution in relation to the matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 are as follows:

Item 11 – Confirmation of Public Excluded Executive Audit and Risk Minutes – 9 September 2024

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; and/or enable any local authority holding the information to carry out, without prejudice, commercial activities.

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
Item 12: Yarrow Stadium Plus: Project Steering Group Report	To enable any local authority holding information to carry out, without prejudice or disadvantage, commercial activities. To enable any local authority holding information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).	That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7 (2) (h) and (2) (i) of the Local Government Official Information and Meetings Act 1987