



AGENDA

Executive, Audit & Risk

Monday 14 February 2022, 10am

Executive, Audit & Risk Committee

14 February 2022 10:00 AM

Agenda Topic	Page
Agenda	2
Purpose of Committee, membership and Health and Safety	3
Apologies	
Notification of Late Items	
1. Confirmation of Minutes	4
2. Financial and Operational Report	8
3. Health and Safety Report	40
4. Quarterly Operational Report - December 2021	50
5. Public Transport Quarterly Report December 2021	99
6. Public Excluded	102
7. Confirmation of Public Excluded Minutes	103
8. Yarrow Stadium Plus: Project Steering Group Report	107



Purpose of Executive, Audit and Risk Committee

This committee handles all of the administrative and financial matters relating to Council's operations and works programme. Because these matters relate to all aspects of the Council, the membership is aimed to reflect the different aspects of Council's committee structure.

Responsibilities

Financial and expenditure
Capital expenditure
Work proposals and expenditure
Corporate services and personnel matters
Port Taranaki Ltd matters
General Contractual and other matters.

Membership of Executive, Audit and Risk Committee

Councillor N W Walker (Chairperson)	Councillor M J Cloke
Councillor M P Joyce (ex officio)	Councillor D L Lean
Councillor C L Littlewood	Councillor M J McDonald
Councillor D N MacLeod (ex officio)	Mr B Robertson (Independent - Yarrow Stadium)

Health and Safety Message

Emergency Procedure

In the event of an emergency, please exit through the emergency door in the committee room by the kitchen.

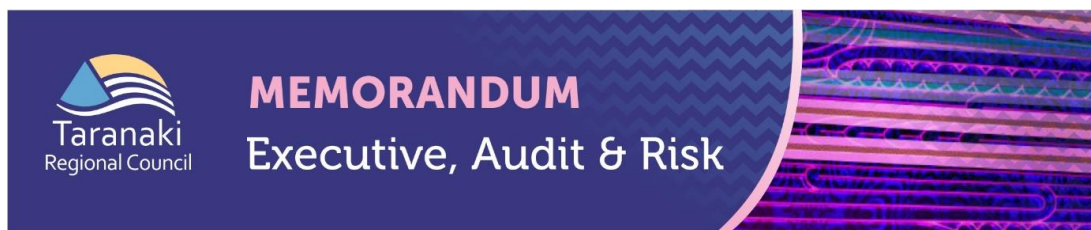
If you require assistance to exit please see a staff member.

Once you reach the bottom of the stairs make your way to the assembly point at the birdcage. Staff will guide you to an alternative route if necessary.

Earthquake

If there is an earthquake - drop, cover and hold where possible.

Please remain where you are until further instruction is given.



Date 14 February 2022

Subject: **Confirmation of Minutes - 6 December 2021**

Approved by: M J Nield, Director - Corporate Services
S J Ruru, Chief Executive

Document: 2985940

Recommendations

That the Executive, Audit and Risk Committee of the Taranaki Regional Council:

- a) takes as read and confirms the minutes and resolutions of the Executive, Audit and Risk Committee held in the Taranaki Regional Council Chambers, 47 Cloten road, Stratford on Monday 6 December 2022 at 10am
- b) notes the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 14 December 2021.

Matters arising

Appendices/Attachments

Document 2934490: Minutes Executive Audit and Risk Committee - 6 December 2021



Date 6 December 2021, 10am
Venue: Taranaki Regional Council chambers, 47 Cloten Road, Stratford
Document: 2934490

Members	Councillors	N W Walker M J Cloke D L Lean C L Littlewood M J McDonald D N MacLeod M P Joyce	Committee Chairperson <i>via zoom</i> <i>via zoom</i> <i>via zoom</i> <i>ex officio via zoom</i> <i>ex officio via zoom</i>
Attending	Mr Mr Ms Miss	M J Nield P Ledingham R Johnson L Davidson	Director – Corporate Services Communications Adviser Financial Services Manager Committee Administrator
Apologies	An apology was received from Mr B Robertson Littlewood/McDonald		
Notification of Late items	There were no late items.		

1. Confirmation of Minutes – 18 October 2021

Resolved

That the Executive, Audit and Risk Committee of the Taranaki Regional Council:

- a) takes as read and confirms the minutes and resolutions of the Executive, Audit and Risk Committee held in the Taranaki Regional Council Chambers, 47 Cloten road, Stratford on Monday 18 October 2021 at 10am
- b) notes the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 2 November 2021.
Cloke/MacLeod

Matters arising

There were no matters arising.

2. Financial and Operational Report

- 2.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum for the Committee to receive information on operational and financial performance.

Recommended

That the Taranaki Regional Council:

- a) receives the memorandum *Financial and Operational Report* and the September and October 2021 Monthly Financial Reports
- b) notes the digital media update.
Littlewood/Lean

3. Health and Safety Reporting

- 3.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum for the Committee to receive and consider reports on health and safety performance of the Council.
- 3.2 Officers are still working through the risk assessment in regards to the traffic light system, further information may be required from Councillors. Once the risk assessment is completed a plan will be communicated to Councillors and Committee Representatives which will include information on Council meetings.
- 3.3 There has been an increase in driver assessments due to a significant amount of recruitment happening over the last month.

Recommended

That the Taranaki Regional Council:

- a) receives the October 2021 health and safety report.
Lean/Joyce

4. Quarterly Operational Report – September 2021

- 4.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum for the Committee to receive and consider the Council’s Quarterly Operational Report (QOR) for the quarter ended 30 September 2021.

Council Chairperson D N MacLeod left at 10.30am

Recommended

That the Taranaki Regional Council:

- a) receives and adopts the Quarterly Operational Report for the quarter ended 30 September 2021.
Clove/Littlewood

5. Local Government Funding Agency – 30 June 2021 Compliance Certificate

- 5.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum for the Committee to receive and consider the 30 June 2021 Compliance Certificate to the Local Government Funding Agency (LGFA).

Recommended

That the Taranaki Regional Council:

- a) receives the Compliance Certificate to the LFGA as at 30 June 2021
- b) notes the content of the Compliance Certificate.

Joyce/Cloke

6. Public Excluded

In accordance with section 48(1) of the *Local Government Information and Meetings Act 1987*, resolves that the public is excluded from the following part of the proceedings of the Executive, Audit and Risk Committee Meeting on Monday 18 October 2021 for the following reasons:

Item 7 – Public Excluded Minutes – 18 October 2021

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.

Item 8 – Yarrow Stadium Update

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.

Item 9 – Sale of Leasehold Land

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect the privacy of natural persons and protect the commercial position of the person who supplied or who is the subject of the information.

Lean/McDonald

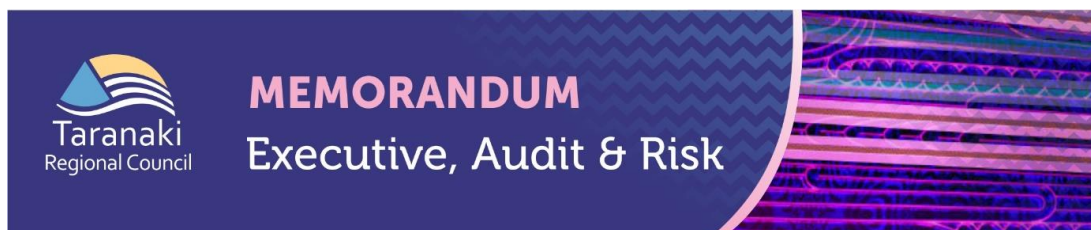
There being no further business, the Committee Chairperson, Councillor N W Walker, declared the open meeting of the Executive, Audit and Risk Committee closed at 10.57am.

Confirmed

**Executive, Audit &
Risk Chairperson:** _____

N W Walker

14 February 2022



Date 14 February 2022

Subject: **Financial and Operational Report**

Approved by: M J Nield, Director - Corporate Services
S J Ruru, Chief Executive

Document: 2976489

Purpose

1. The purpose of this memorandum is to receive information on operational and financial performance.

Recommendations

That the Taranaki Regional Council:

- a) receives the memorandum *Financial and Operational Report* and the November and December 2021 Monthly Financial Reports
- b) notes the digital media update.

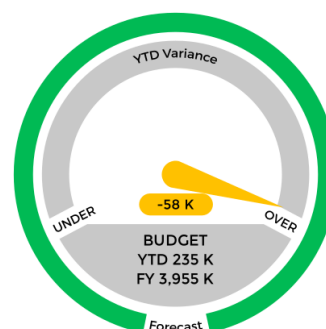
Background

2. The Council produces a Monthly Financial Report outlining the financial performance for the month and year to date. This memorandum supports the Monthly Financial Report by providing additional supporting operational and financial information. The Common Seal is operated under delegated authority. Part of that delegated authority is the reporting back of the seal transactions.

Discussion

3. Attached are the Monthly Financial Reports for November and December 2021.
4. In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.

5. The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.
6. For each Group of Activities (Resource management, Biosecurity and biodiversity, Transport, Hazard management, Recreation culture and heritage, and Regional representation, advocacy and investment management, in the “Financial Indicators Section”, for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.
7. In the “Operating Expenditure by Activity” section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5%, yellow – plus or minus variance of more than 5% but less than 10% and red – plus or minus variance of more than 10%. The key components of each dial are:
- The outer ring is the forecast for the rest of the year - green OK, yellow performance at risk, red target will not be achieved
 - The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance - the actual variance figure sits at the bottom of the pointer
 - The YTD and full year (FY) budgets are included in the grey section.
8. Financially, the Council is in-line with the estimates established for 2021/2022 in the *2021/2031 Long-Term Plan*.
9. At 31 December 2021, the overall financial result is ahead of budget.
10. Significant income and expenditure variances by activity (plus or minus \$100,000) are:
- *Compliance monitoring programmes* - \$492,858 under budget due to vacancies and less time spent on monitoring activities than planned.
 - *State of the environment monitoring* - \$343,200 over budget due to additional work required reviewing programmes to meet the new National Policy Statement for Freshwater Management.
 - *Resource investigations and projects* - \$154,340 under budget due to expenditure forecast for later in the year and a focus on state of the environment monitoring.
 - *Sustainable land management plans and plant supply programme* - \$143,702 over budget as the programme continues to be accelerated.



- *Enhancement grants* - \$236,852 over budget due to the timing of STRESS expenditure. This is expected to be on budget at year end.
- *Resource Management direct charges* - \$333,589 over budget due to Waitara Lands reserve distributions being received earlier than budgeted.
- *Biosecurity and biodiversity direct charges* - \$121,879 under budget due to lower year to date product sales.
- *Passenger transport* - \$272,891 under budget due to bus contract costs running lower than expected and the later timing of project expenditure.
- *Transport direct charges* - \$125,805 under budget due to bus fare revenue being down. This has been affected by the on-going impacts of Covid-19.
- *Regional Gardens* - \$719,680 under budget due to a delay in the Kaitake Trail project funding.

Operational Report

11. At the half-way point in the operational year, programmes are materially on target with the planned levels of activity established for 2021/2022 in the *2021/2031 Long-Term Plan*. At this stage, there are no known adverse impacts arising from the current Covid-19 lockdown.
12. The December 2021 Quarterly Operational Report is considered as part of this agenda.

Communications and Engagement

13. Communications activities are delivered across a range of channels including publications, media releases, advertising and digital media. Some recent points of note are:
 - There has been extensive media coverage of the achievements of the 2021 environmental award winners.
 - Communication about the summer swim spot monitoring programme has begun and includes advertising, social media and mainstream media messages between now and March 2022.
 - The Council engaged the community to report sightings of invasive plant, sea spurge.
 - New (monthly) biodiversity column was published in mainstream media.
 - The financial support of Aotea Utanganui Museum's oral history project received media coverage in November.

Social Media by the Numbers

14. Social media continues to be an important communication channel for the Council:
 - The total reach (non-unique users) across eight Facebook pages was 189K.
 - The total user engagement was 4,144, which indicates how many times users liked, shared, clicked or commented on our posts.
 - Our Facebook page fans total 17,953 (non-unique) fans across eight pages.

Reach and engagement (by page) are detailed in the table below: Facebook page	Page fans	Reach	Engagement
Taranaki Regional Council	4,467 (+580)	67,291	1,030
Taranaki Public Transport	1,290 (+290)	20,214	244
Tūpare	1,798 (+371)	17,044	669
Pukeiti	2,607 (+401)	32,350	551
Hollard Gardens	2,036 (+281)	15,514	391
Towards Predator-Free Taranaki	1,585 (+241)	28,507	1,152
Yarrow Stadium	3,713 (+7)	7,662	97
Enviroschools	457 (+20)	524	10

Top Facebook posts		Reach	Engaged
1	Taranaki beachgoers are asked to keep their eyes peeled for the invasive plant sea spurge this summer, after it was discovered among sand dunes at Ōakura Beach... [Taranaki Regional Council]	18K	1,624
2	Attention all summer swimmers! 🌊👙🏊 There will be more certainty over water quality at popular Taranaki swimming spots this summer. This year the Council will be monitoring waters at 40 sites across coastal beaches and freshwater swimming spots... [Taranaki Regional Council]	3.5K	211
3	Nice work New Plymouth! You caught 360 predators last month, a fantastic result for our city's native birds, bush and wildlife. [Towards Predator Free Taranaki]	2.5K	267
4	The gold-striped gecko, this beautiful guy calls Pukeiti home! Spotted last week! [Pukeiti]	2.3K	172
5	Hi WITT Students! 🙌 Today is the last day for the 3.45pm Connector service for 2021. From Tuesday 16th November students will need to catch the 2.05pm or 5.15pm service home instead. Enjoy your summer break!...	2.3K	86

Top Facebook posts		Reach	Engaged
	[Taranki Public Transport]		
6	<p>Congratulations Waitara East School, winners in the education category of the TRC Environmental Awards 2021. Check out what this awesome kura has been up to! ...</p> <p>[Taranki Regional Council]</p>	2.2K	514
7	<p>Did you know our website has near real time data on temperature, rainfall, wind speed and wind gusts (and heaps more cool weather and environmental stuff) from a number of locations around Taranaki?...</p> <p>[Taranki Regional Council]</p>	1.8K	155
8	<p>Congratulations to Fitzroy Beach Holiday Park managers Jenn and Damian O'Connell, who are our trappers of the month for October!</p> <p>Jenn and Damian feel lucky to live in such a special place and believe it's important to do their part to look after it, as well as being good community members and setting an example for others...</p> <p>[Towards Predator Free Taranaki]</p>	1.4K	69
9	<p>TARANAKI BASE HOSPITAL BUS STOP CLOSURE - CONNECTOR & ROUTE 3 PASSENGERS</p> <p>From Wednesday 17th November the bus stop located near the main entrance of the Hospital will be permanently closed.</p> <p>[Taranki Public Transport]</p>	1.3K	61
10	<p>A huge congratulations to the 16 winners of this year's TRC Environmental Awards!</p> <p>It's more important than ever to celebrate the tremendous energy that many put into improving the region's environment, says Council Chair David MacLeod...</p> <p>[Taranki Regional Council]</p>	1.2K	164

Common Seal

15. There are no transactions executed under Common Seal to report.

Financial considerations—LTP/Annual Plan

16. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

17. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

Iwi considerations

18. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan. Similarly, iwi involvement in adopted work programmes has been recognised in the preparation of this memorandum.

Community considerations

19. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

20. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Appendices/Attachments

Document 2982938: November 2021 Financial Report

Document 2986893: December 2021 Financial Report



NOVEMBER 2021

MONTHLY FINANCIAL REPORT

TARANAKI REGIONAL COUNCIL







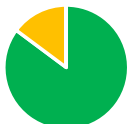

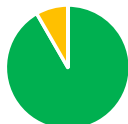
Table of contents

Executive summary.....	1
Key.....	2
Statement of comprehensive revenue and expense.....	3
Resource management.....	4
Biosecurity and biodiversity.....	7
Transport.....	9
Hazard management.....	11
Recreation, culture and heritage.....	13
Regional representation, advocacy and investment management.....	15
Statement of financial position.....	17
Capital expenditure and disposals.....	18
Local Authorities (Members' Interests) Act 1968.....	19
Financial delegations.....	20
Aged debtors analysis.....	20
Reserves.....	20
Bank and investment balances.....	21

Executive summary

Financial performance

FINANCIAL INDICATORS					
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:		Council’s total revenue less operating expenditure:	
Actual YTD:	Trend:	Actual YTD:	Trend:	Actual YTD:	Trend:
\$19.7M	\$200.5K over budget 	\$17.5M	\$1245.5K under budget 	\$2.2M	\$1446.0K ahead of budget 
Against a YTD budget of \$19.5M and a full year budget of \$47.9M		Against a YTD budget of \$18.7M and a full year budget of \$50.1M		Against a YTD budget of \$0.8M and a full year budget of \$-2.3M	

FINANCIAL PERFORMANCE			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
Financial Performance 	Future Performance 	Financial Performance 	Future Performance 

Commentary and variances

The financial year is performing well and is tracking ahead of budget, mainly due to expenditure forecasted to occur later in the financial year.

Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

Introduction

In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

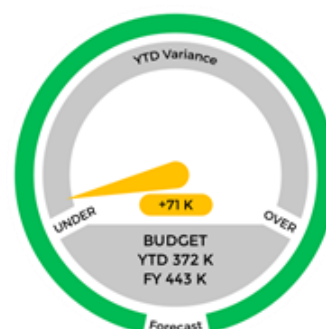
For each Group of Activities:

In the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000.

The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

Statement of comprehensive revenue and expense

This statement summarises performance against budget for the month and for the year to date.

	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Cost of services							
Resource management	1,954,032	1,649,787	-304,245	8,954,143	9,070,294	116,151	26,168,383
Biosecurity and biodiversity	623,752	793,007	169,255	2,787,549	2,926,288	138,739	7,959,256
Transport	490,155	469,705	-20,450	1,958,180	2,311,389	353,209	5,668,046
Hazard management	72,780	90,131	17,351	356,410	440,318	83,908	1,062,244
Recreation culture and heritage	847,595	979,139	131,544	2,538,474	3,137,608	599,134	6,987,506
Regional representation advocacy and investment management	201,811	189,261	-12,550	858,082	775,032	-83,050	1,822,543
Total operating expenditure	4,190,125	4,171,030	-19,095	17,452,838	18,660,929	1,208,091	49,667,978
Revenue from exchange transactions							
Direct charges revenue	341,259	313,690	27,569	1,533,046	1,530,950	2,096	4,729,359
Rent revenue	132,095	93,749	38,346	520,587	468,745	51,842	1,125,000
Dividends	0	0	0	4,000,000	4,000,000	0	8,000,000
Revenue from non-exchange transactions							
General rates revenue	2,734,322	2,734,322	0	5,468,644	5,468,644	0	10,937,289
Targeted rates revenue	1,091,662	1,091,662	0	2,183,324	2,183,324	0	4,366,647
Direct charges revenue	1,444,062	1,540,598	-96,536	2,540,689	2,357,902	182,787	12,820,150
Government grants	2,072,159	2,671,225	-599,066	3,344,186	3,367,465	-23,279	5,229,709
Vested assets	0	0	0	0	0	0	0
Total income	7,815,560	8,445,246	-629,686	19,590,476	19,377,030	213,446	47,208,154
Operating surplus/(deficit) before finance income/expenses & taxation	3,625,435	4,274,216	-648,781	2,137,638	716,101	1,421,537	-2,459,824
Finance income	21,477	38,204	-16,727	107,189	120,157	-12,968	647,417
Finance expense	0	-23,621	23,621	-9,781	-47,242	37,461	-472,417
Net finance expense	21,477	14,583	6,894	97,408	72,915	24,493	175,000
Operating surplus before taxation	3,646,912	4,288,799	-641,887	2,235,047	789,016	1,446,031	-2,284,824
Other gains/losses							
Gains/(losses) on revaluation of properties	0	0	0	0	0	0	0
Operating surplus before taxation	3,646,912	4,288,799	-641,887	2,235,047	789,016	1,446,031	-2,284,824
Income tax expense	0	0	0	0	0	0	10,000
Surplus/(deficit) for the period	3,646,912	4,288,799	-641,887	2,235,047	789,016	1,446,031	-2,294,824
Other comprehensive income							
Revaluation of property, plant and equipment	0	0	0	0	0	0	0
Other comprehensive income, net of tax	0	0	0	0	0	0	0
Operating surplus/(deficit)	3,646,912	4,288,799	-641,887	2,235,047	789,016	1,446,031	-2,294,824

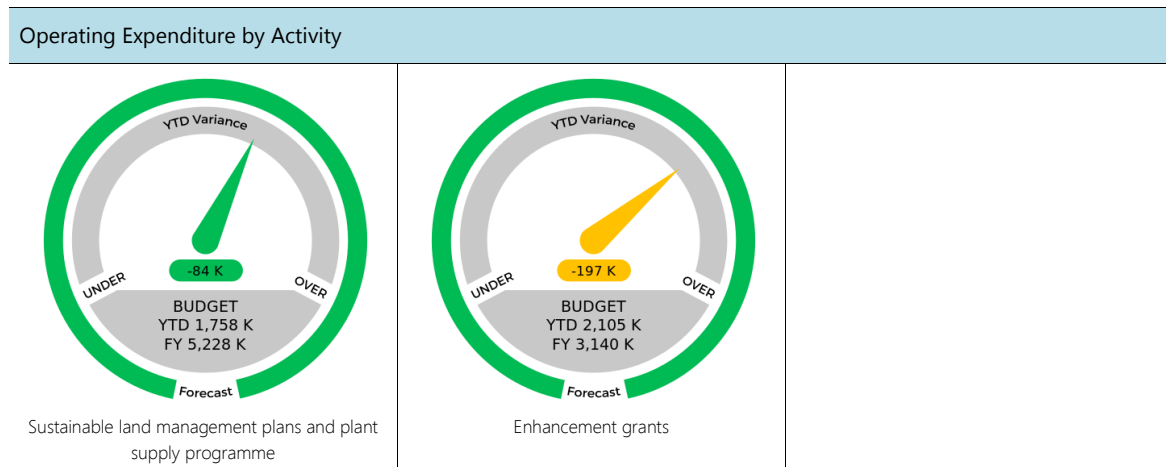
Resource management

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● $\geq 5\%$ and ● $< 10\% \geq 10\%$			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$4.8M	\$430.8K over budget ↓	\$9.0M	\$116.2K under budget ↓
Against a YTD budget of 4.3M and a full year budget of 16.0M.		Against a YTD budget of 9.1M and a full year budget of 26.2M.	

Operating Expenditure by Activity					
<p>YTD Variance +83 K BUDGET YTD 493 K FY 1,159 K</p>	<p>YTD Variance -59 K BUDGET YTD 509 K FY 1,174 K</p>	<p>YTD Variance +423 K BUDGET YTD 1,972 K FY 4,632 K</p>	<p>YTD Variance +64 K BUDGET YTD 483 K FY 1,134 K</p>	<p>YTD Variance -241 K BUDGET YTD 1,452 K FY 3,417 K</p>	<p>YTD Variance +127 K BUDGET YTD 298 K FY 702 K</p>
Resource management planning	Consent processing and administration	Compliance monitoring programmes	Pollution incidence and response	State of the environment monitoring	Resource investigations and projects

RESOURCE MANAGEMENT



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is on budget. Material activity variances (> or < than \$100,000) are:

Compliance monitoring programmes - \$422,893 under budget due to vacancies and less time spent on monitoring activities than budgeted.

State of the environment monitoring - \$240,779 over budget due to additional work required reviewing programmes to meet the new National Policy Statement for Freshwater Management.

Resource investigations and projects - \$126,937 under budget due to expenditure forecasted for later in the year and a focus on state of the environment monitoring.

Enhancement grants - \$196,683 over budget due to the timing of STRESS expenditure. Expected to be on budget at year end.

Direct charges revenue - \$435,301 over budget due to Waitara Lands reserve distributions being received earlier than budgeted.

RESOURCE MANAGEMENT

Cost of services statement

RESOURCE MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Resource management planning	101,367	117,922	16,555	410,417	493,126	82,709	1,158,681
Consent processing and administration	134,665	121,081	-13,584	567,777	508,993	-58,784	1,173,890
Compliance monitoring programmes	380,767	477,708	96,941	1,549,241	1,972,134	422,893	4,632,383
Pollution incidents and response	92,853	116,217	23,364	419,154	482,725	63,571	1,133,675
State of the environment monitoring	485,468	345,706	-139,762	1,692,815	1,452,036	-240,779	3,416,636
Resource investigations and projects	39,084	67,522	28,438	171,016	297,953	126,937	702,239
Sustainable land management plans and plant supply programme	395,480	341,997	-53,483	1,841,560	1,757,873	-83,687	5,228,414
Waitara River catchment	0	0	0	25	0	-25	5,582,207
Enhancement grants	324,349	61,634	-262,715	2,302,137	2,105,454	-196,683	3,140,258
Total expenditure	1,954,032	1,649,787	-304,245	8,954,143	9,070,294	116,151	26,168,383
Income							
General rates	-583,261	-583,261	0	2,298,106	2,298,106	0	4,965,037
Direct charges	291,555	351,772	-60,217	2,283,661	1,848,360	435,301	13,199,566
Government grants	1,858,120	2,497,165	-639,044	2,492,697	2,497,165	-4,468	2,836,000
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	-14,357	0	-14,357	-598,444	0	-598,444	-75,000
Investment funds	401,975	-615,890	1,017,865	2,478,123	2,426,662	51,461	5,242,780
Total income	1,954,032	1,649,787	304,245	8,954,143	9,070,294	-116,151	26,168,383
Operating surplus/(deficit)	0	0	0	0	0	0	0

Biosecurity and biodiversity

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$1.4M	\$111.2K under budget ↓	\$2.8M	\$138.7K under budget ↑
Against a YTD budget of 1.5M and a full year budget of 3.0M.		Against a YTD budget of 2.9M and a full year budget of 8.0M.	

Operating Expenditure by Activity		
<p>Biosecurity and biodiversity planning</p>	<p>Biosecurity/pest management</p>	<p>Biodiversity</p>
<p>Towards Predator-Free Taranaki</p>	<p>Key</p> <ul style="list-style-type: none"> YTD Variance ■ < 5% and less than \$50,000 ■ ≥ 5% < 10% and between \$50,000 and \$100,000 ■ ≥ 10% and greater than \$100,000 	

Commentary and variances

Overall biosecurity and biodiversity expenditure is on budget. Material activity variances (> or < than \$100,000) are:

Direct charges revenue - \$118,182 under budget due to lower year to date product sales.

Cost of services statement

BIOSECURITY AND BIODIVERSITY							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Biosecurity and biodiversity planning	674	7,894	7,220	6,931	33,014	26,083	77,645
Biosecurity/pest management	166,804	211,021	44,218	769,751	854,099	84,348	2,180,261
Biodiversity	147,061	155,131	8,070	808,332	838,486	30,154	1,765,513
Towards Predator-Free Taranaki	309,214	418,961	109,747	1,202,534	1,200,689	-1,845	3,935,837
Total expenditure	623,752	793,007	169,255	2,787,549	2,926,288	138,739	7,959,256
Income							
General rates	-289,168	-289,168	0	710,510	710,510	0	2,426,731
Direct charges	1,331,224	1,387,522	-56,298	1,354,340	1,465,522	-111,182	2,970,043
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	-418,304	-305,347	-112,957	722,698	750,256	-27,558	2,562,482
Total income	623,752	793,007	-169,255	2,787,549	2,926,288	-138,739	7,959,256
Operating surplus/(deficit)	0	0	0	0	0	0	0

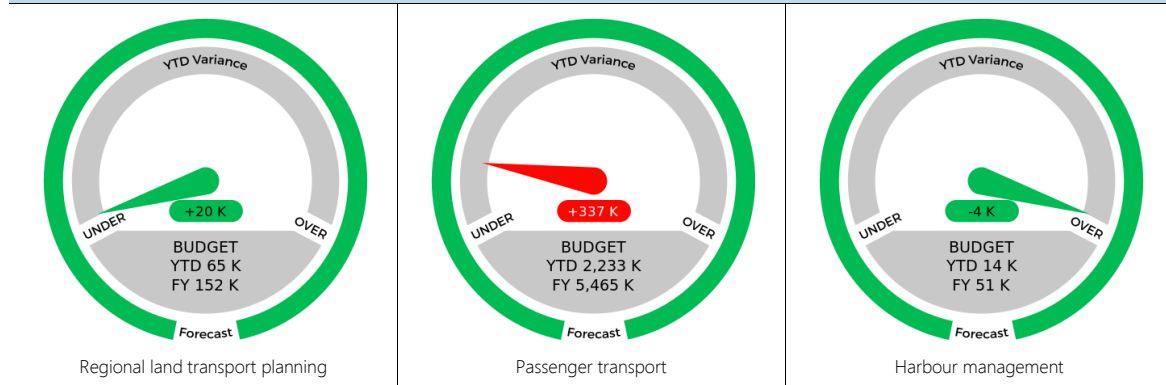
TRANSPORT

Transport

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$1.2M	\$102.8K under budget ↑	\$2.0M	\$353.2K under budget ↓
Against a YTD budget of 1.3M and a full year budget of 3.5M.		Against a YTD budget of 2.3M and a full year budget of 5.7M.	

Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall transport expenditure is under budget. Material activity variances (> or < than \$100,000) are:



Passenger transport - \$337,125 under budget due to bus contract costs running lower than expected and the later timing of projects expenditure.

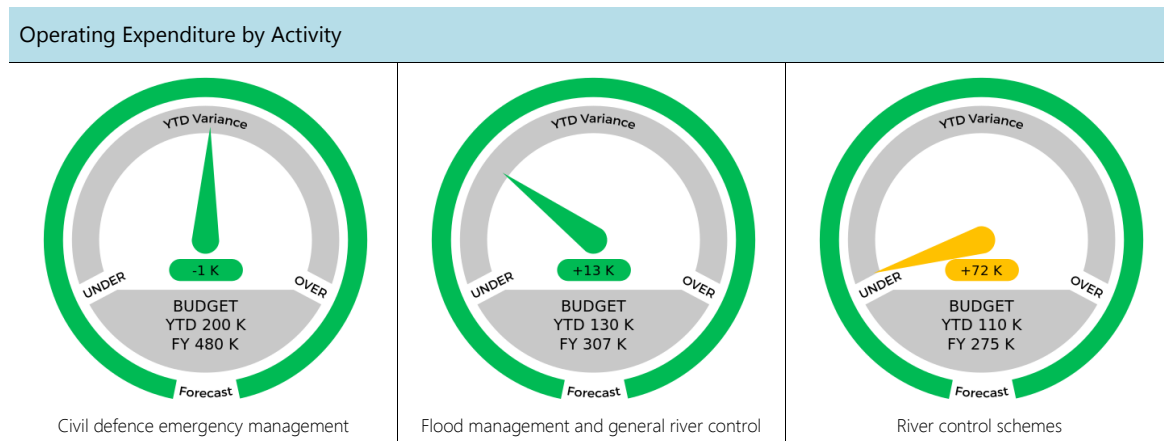
Cost of services statement

TRANSPORT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Regional land transport planning	15,773	15,209	-564	45,350	65,007	19,657	152,418
Passenger transport	474,382	453,996	-20,386	1,895,507	2,232,632	337,125	5,464,628
Harbour management	0	500	500	17,323	13,750	-3,573	51,000
Total expenditure	490,155	469,705	-20,450	1,958,180	2,311,389	353,209	5,668,046
Income							
General rates	-75,865	-75,865	0	127,557	127,557	0	356,499
Targeted rates	359,749	359,750	-1	719,498	719,500	-2	1,438,997
Direct charges	91,092	91,868	-776	375,393	459,340	-83,947	1,102,400
Government grants	214,039	174,060	39,979	851,488	870,300	-18,812	2,393,709
Government grants for capital	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	-98,860	-80,108	-18,752	-115,757	134,692	-250,449	376,441
Total income	490,155	469,705	20,450	1,958,180	2,311,389	-353,209	5,668,046
Operating surplus/(deficit)	0	0	0	0	0	0	0

Hazard management

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$0.5K over budget 	\$0.4M	\$83.9K under budget 
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.4M and a full year budget of 1.1M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall hazard management expenditure is under budget. There are no material activity variances (> or < than \$100,000).

HAZARD MANAGEMENT

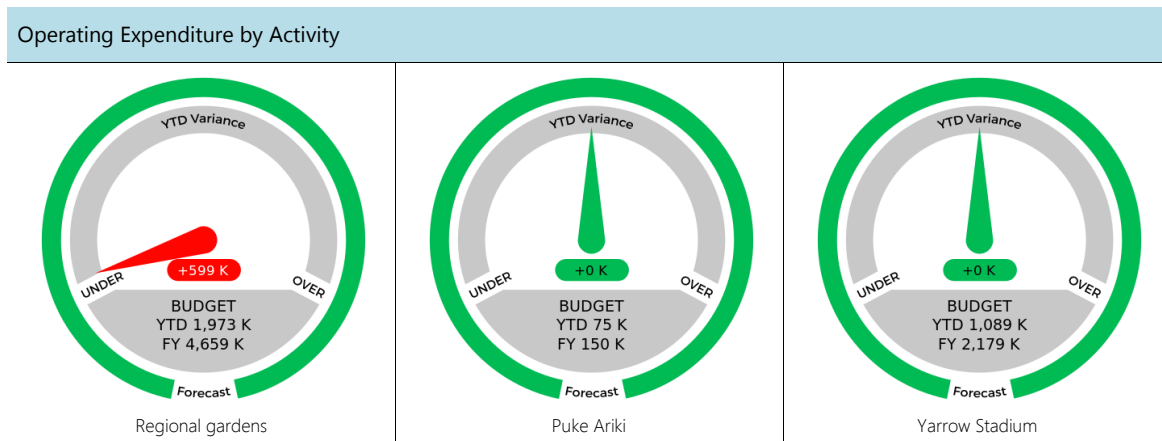
Cost of services statement

HAZARD MANAGEMENT							
	Month			Year to date			2020/2021
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Civil defence emergency management	40,644	40,000	-644	200,906	200,000	-906	480,000
Flood management and general river control	27,030	29,578	2,548	117,207	130,250	13,043	306,799
River control schemes	5,107	20,553	15,446	38,297	110,068	71,771	275,445
Total expenditure	72,780	90,131	17,351	356,410	440,318	83,908	1,062,244
Income							
General rates	-46,573	-46,573	0	2,946	2,946	0	98,523
Targeted rates	187,245	187,245	0	374,490	374,490	0	748,981
Direct charges	134	0	134	484	0	484	0
Government grants	0	0	0	0	0	0	0
Transfer from reserves	0	20,833	-20,833	49,891	104,165	-54,274	250,000
Transfer to reserves	-174,085	0	-174,085	-351,120	0	-351,120	-50,515
Investment funds	128,255	-49,178	177,433	324,111	3,109	321,002	104,034
Total income	94,976	112,327	-17,351	400,802	484,710	-83,908	1,151,023
Operating surplus/(deficit)	22,196	22,196	0	44,392	44,392	0	88,779

Recreation, culture and heritage

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.1M	\$30.2K under budget ↓	\$2.5M	\$599.1K under budget ↑
Against a YTD budget of 0.1M and a full year budget of 0.2M.		Against a YTD budget of 3.1M and a full year budget of 7.0M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall recreation, culture and heritage expenditure is under budget. Material activity variances (> or < than \$100,000) are:
 Regional Gardens - \$599,135 under budget due to a delay in the Kaitake Trail project funding.

Cost of services statement

RECREATION CULTURE AND HERITAGE							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Regional gardens	302,928	434,472	131,544	1,374,140	1,973,274	599,134	4,658,837
Puke Ariki	0	0	0	75,000	75,000	0	150,000
Yarrow Stadium	544,667	544,667	0	1,089,334	1,089,334	0	2,178,669
Total expenditure	847,595	979,139	131,544	2,538,474	3,137,608	599,134	6,987,506
Income							
General rates	203,036	203,036	0	954,823	954,823	0	2,239,529
Targeted rates	544,667	544,667	0	1,089,334	1,089,334	0	2,178,669
Direct charges	13,501	17,043	-3,542	54,987	85,215	-30,228	204,500
Investment funds	86,391	214,393	-128,002	439,329	1,008,236	-568,907	2,364,808
Total income	847,595	979,139	-131,544	2,538,474	3,137,608	-599,134	6,987,506
Operating surplus/(deficit)	0	0	0	0	0	0	0

REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT

Regional representation, advocacy and investment management

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.1M	\$42.6K over budget ↑	\$0.9M	\$83.1K over budget ↓
Against a YTD budget of 0.0M and a full year budget of 0.1M.		Against a YTD budget of 0.8M and a full year budget of 1.8M.	

Operating Expenditure by Activity		
<p>Investment management</p>	<p>Community engagement</p>	<p>Advocacy and response</p>
<p>Governance</p>	<p>Key</p> <ul style="list-style-type: none"> YTD Variance ■ < 5% and less than \$50,000 ■ ≥ 5% < 10% and between \$50,000 and \$100,000 ■ ≥ 10% and greater than \$100,000 	

Commentary and variances

Overall regional representation and advocacy expenditure is over budget. There are no material activity variances (> or < than \$100,000).

Cost of services statement

REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Investment management	0	500	500	4,275	2,500	-1,775	6,000
Community engagement	54,087	45,057	-9,030	212,948	190,262	-22,686	448,517
Advocacy and response	34,130	36,950	2,820	180,661	154,786	-25,875	362,771
Governance	113,594	106,754	-6,840	460,199	427,484	-32,715	1,005,255
Total expenditure	201,811	189,261	-12,550	858,082	775,032	-83,050	1,822,543
Income							
General rates	89,097	89,097	0	362,178	362,178	0	850,970
Direct charges	72,172	6,083	66,089	73,008	30,415	42,593	73,000
Investment funds	40,542	94,081	-53,539	422,897	382,439	40,458	898,573
Total income	201,811	189,261	12,550	858,082	775,032	83,050	1,822,543
Operating surplus/(deficit)	0	0	0	0	0	0	0

Statement of financial position

This statement summarises the Council's assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2021/2022 Estimates \$	2020/2021 Annual Report \$
Current Assets			
Cash and cash equivalents	1,772,111	527,792	2,787,307
Current portion of investments	26,200,158	-	23,231,671
Trade and other receivables	10,809,746	2,000,000	8,443,489
Inventories	98,976	150,000	98,976
Loan to Taranaki Stadium Trust	-	-	5,000,000
Prepayments	478,362	100,000	262,887
Work in progress	467,505	400,000	195,100
Total current assets	39,826,858	3,177,792	40,019,430
Non-current assets			
Treasury investments	212,500	18,395,467	-
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Loan to Taranaki Stadium Trust	7,500,000	17,000,000	-
Investment properties	21,305,000	19,559,000	21,305,000
Intangible assets	476,519	1,855,701	605,075
Property plant and equipment	34,465,215	38,019,734	33,964,020
Deferred tax asset	117,739	80,499	117,739
Total non-current assets	90,876,091	121,709,519	82,790,952
Total assets	130,702,949	124,887,311	122,810,382
Current liabilities			
Trade and other payables	7,513,865	5,000,000	7,241,384
Work-in-progress	2,747,757	600,000	1,019,752
Employee entitlements current	1,250,781	1,150,000	1,093,749
Borrowings	-	-	5,000,000
Total current liabilities	11,512,403	6,750,000	14,354,885
Non-current liabilities			
Employee entitlements term	470,600	564,100	470,600
Borrowings	8,500,000	17,000,000	-
Total non-current liabilities	8,970,600	17,564,100	470,600
Total liabilities	20,483,003	24,314,100	14,825,485
Public equity			
Retained earnings	73,712,624	67,478,937	72,377,248
Reserves	31,168,260	27,877,402	30,268,587
Asset revaluation reserves	5,339,062	5,216,872	5,339,062
Total public equity	110,219,946	100,573,211	107,984,897
Total liabilities and equity	130,702,949	124,887,311	122,810,382

Capital expenditure and disposals

Capital expenditure in excess of \$10,000 for the month was:

DESCRIPTION	AMOUNT \$
2021 Subaru XV Hatchback	34,680
Microsoft Surface Pros x 5	10,067
Bus INIT Equipment	23,657
UBCO Bike	10,150
BAM-1022 Beta Mass Monitor	29,078
Pukeiti Walkways Upgrade WIP	15,000
Pukeiti Art Installation WIP	18,679
My TRC Website Development WIP	86,366
LiDar Data Project WIP	96,584
Aerial Photography Project WIP	13,117
Pukeiti Tramline WIP	12,353

Fixed asset disposals in excess of \$10,000 for the month were:-

DESCRIPTION	AMOUNT \$
2019 Mitsubishi Eclipse	20,870

Local Authorities (Members' Interests) Act 1968

Additions to the *Creditors Detail List* for the month were:

CODE	CREDITOR NAME	ADDRESS	DATE ESTABLISHED
3987	BSEEN Media Limited	604 Devon Street East, New Plymouth	1-Nov-21
3988	Hobbs, Mr Alan	272 Uruti Road, RD 48, Uruti	4-Nov-21
3989	GH & MJ Wellington	6 Manu Crescent, New Plymouth	4-Nov-21
3990	A Plus Driveways Limited	573 Smart Road, RD 2, New Plymouth	4-Nov-21
3991	Forte Contracting Limited	205 Heta Road, New Plymouth	5-Nov-21
3992	Waiwiri Hills Trust	516 Wawiri Road, RD 22, Stratford	5-Nov-21
3996	Manzano Schuler Consultants Limited	303 Vaughan Road Ext, Owata, Rotorua	11-Nov-21
3997	Thephatduckinn Limited	174 Two Chain Road, RD 7, Christchurch	16-Nov-21
3998	AMS Group Limited T/A Axiom Training	71A Te Kowhai East Road, Hamilton	19-Nov-21
3999	WT Wright Estate	RD 48, Urenui	22-Nov-21
4000	Blue Mountain Sewing	41 Richmond Street, Inglewood	22-Nov-21
4005	Placard Pty Ltd (Aus)	U1 51 Jersey Road, Baywater, Melbourne	24-Nov-21
4006	Plumbing World Limited	P O Box 11039, Palmerston North	24-Nov-21
4007	Global Metal Solutions Limited	146 Connett Road, New Plymouth	25-Nov-21
4009	GF Taranaki Limited	19 Corbett Road, New Plymouth	25-Nov-21
4011	Edenfx HSE Recruitment Limited	PO Box 462, Silverdale, Auckland	29-Nov-21

Notes:

1. The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.
2. The schedule excludes any staff who may have become a creditor.
3. Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.

Financial delegations

The following payments were made during the period to 30 November 2021 that exceeded the budgeted approved delegated authority levels:

DESCRIPTION	AMOUNT \$
Nil	

Aged debtors analysis

The total debtors outstanding at 30 November 2021 were aged as follows:

DESCRIPTION	AMOUNT \$	PERCENT %
Current balance	9,115,609	91
30 days balance	104,772	1
60 days balance	607,124	6
90 days and over balance	215,211	2
Total debtors	10,042,716	100

Reserves

As at 30 November 2021 the following reserve balances were held:

DESCRIPTION	AMOUNT \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,591,769
South Taranaki Rivers Control Scheme Reserve	24,735
Dividend Equalisation Reserve	6,250,063
Egmont National Park Control Reserve	713,000
Endowment Land Sales Reserve	2,470,000
Waitara Lands Act 2018 Reserve	19,032,693
Total reserves	31,168,260

Bank and investment balances

As at 30 November 2021 the following cash, bank and investment balances were held:

	% OF TOTAL	INVESTED \$	YIELD %	MATURITY DATE
Bank of New Zealand:				
Call Account		22,697	0.3	On Call
Current accounts	6	1,672,031	0.1	On Call
Waitara Lands Account		1,400	0.1	On Call
Waitara Lands Term Investment	5	1,369,319	1.0	29/04/2022
Waitara Lands Term Investment	2	530,020	1.4	29/05/2022
TSB Bank:				
Cheque Accounts		731		On Call
Call Account		74,727	0.3	On Call
Term Investment	6	1,627,610	1.0	09/04/2022
Waitara Lands Term Investment	8	2,231,694	0.8	31/01/2022
ASB Bank:				
Cheque Account		50		On Call
Term Investment	7	2,024,623	1.1	03/12/2021
Term Investment	5	1,506,645	1.1	30/12/2021
Waitara Lands Term Investment	8	2,140,369	1.2	07/05/2022
Waitara Lands Term Investment	4	1,171,037	0.9	18/02/2022
Waitara Lands Term Investment	16	4,385,318	1.1	30/01/2022
Westpac:				
Waitara Lands Account		475	0.1	On Call
Term Investment	7	2,010,464	1.2	30/06/2022
Waitara Lands Term Investment	10	2,684,015	0.9	06/04/2022
Waitara Lands Term Investment	8	2,267,856	0.8	22/01/2022
Waitara Lands Term Investment	8	2,251,187	0.8	22/12/2021
LGFA:				
Borrower Note		50,000	1.1	15/04/2024
Borrower Note		75,000	0.9	15/05/2028
Borrower Note		25,000	2.1	15/04/2026
Borrower Note		37,500	2.3	15/04/2027
Borrower Note		25,000	3.0	15/04/2026
Total	100	28,184,769	1.0*	

All investments are in accordance with the *Investment Policy*. * Weighted average interest rate.

www.trc.govt.nz



DECEMBER 2021

MONTHLY FINANCIAL REPORT

TARANAKI REGIONAL COUNCIL







Table of contents

Executive summary.....	1
Key.....	2
Statement of comprehensive revenue and expense.....	3
Resource management.....	4
Biosecurity and biodiversity.....	7
Transport.....	9
Hazard management.....	11
Recreation, culture and heritage.....	13
Regional representation, advocacy and investment management.....	15
Statement of financial position.....	17
Capital expenditure and disposals.....	18
Local Authorities (Members' Interests) Act 1968.....	19
Financial delegations.....	20
Aged debtors analysis.....	20
Reserves.....	20
Bank and investment balances.....	21

Executive summary

Financial performance

FINANCIAL INDICATORS					
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:		Council’s total revenue less operating expenditure:	
Actual YTD:	Trend:	Actual YTD:	Trend:	Actual YTD:	Trend:
\$20.6M	\$256.2K over budget ↑	\$20.4M	\$1327.3K under budget ↑	\$0.2M	\$1583.5K ahead of budget ↑
Against a YTD budget of \$20.3M and a full year budget of \$47.9M.		Against a YTD budget of \$21.7M and a full year budget of \$50.1M.		Against a YTD budget of \$-1.4M and a full year budget of \$-2.3M.	

FINANCIAL PERFORMANCE			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
Financial Performance 	Future Performance 	Financial Performance 	Future Performance 

Commentary and variances

The financial year is performing well and is tracking ahead of budget, mainly due to expenditure forecasted to occur later in the financial year.

Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

Introduction

In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

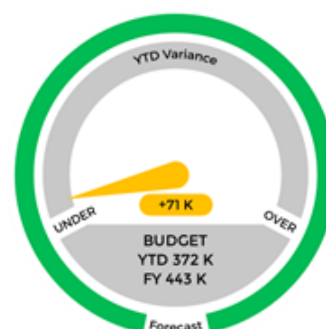
For each Group of Activities:

In the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000.

The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

Statement of comprehensive revenue and expense

This statement summarises performance against budget for the month and for the year to date.

	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Cost of services							
Resource management	1,390,429	1,290,557	-99,872	10,344,572	10,360,851	16,279	26,168,383
Biosecurity and biodiversity	563,094	673,140	110,046	3,350,643	3,599,428	248,785	7,959,256
Transport	517,920	468,038	-49,882	2,476,100	2,779,427	303,327	5,668,046
Hazard management	72,502	83,384	10,882	428,912	523,702	94,790	1,062,244
Recreation culture and heritage	255,206	375,752	120,546	2,793,680	3,513,360	719,680	6,987,506
Regional representation advocacy and investment management	145,444	143,359	-2,085	1,003,526	918,391	-85,135	1,822,543
Total operating expenditure	2,944,595	3,034,230	89,635	20,397,433	21,695,159	1,297,726	49,667,978
Revenue from exchange transactions							
Direct charges revenue	259,388	301,190	-41,802	1,792,435	1,832,140	-39,705	4,729,359
Rent revenue	161,385	93,749	67,636	681,972	562,494	119,478	1,125,000
Dividends	0	0	0	4,000,000	4,000,000	0	8,000,000
Revenue from non-exchange transactions							
General rates revenue	0	0	0	5,468,644	5,468,644	0	10,937,289
Targeted rates revenue	0	0	0	2,183,324	2,183,324	0	4,366,647
Direct charges revenue	91,399	239,576	-148,177	2,632,088	2,597,478	34,610	12,820,150
Government grants	327,013	174,060	152,953	3,671,199	3,541,525	129,674	5,229,709
Vested assets	0	0	0	0	0	0	0
Total income	839,185	808,575	30,610	20,429,661	20,185,605	244,056	47,208,154
Operating surplus/(deficit) before finance income/expenses & taxation	-2,105,410	-2,225,655	120,245	32,228	-1,509,554	1,541,782	-2,459,824
Finance income	39,732	14,583	25,149	146,922	134,740	12,182	647,417
Finance expense	-7,918	0	-7,918	-17,699	-47,242	29,543	-472,417
Net finance expense	31,814	14,583	17,231	129,223	87,498	41,725	175,000
Operating surplus before taxation	-2,073,596	-2,211,072	137,476	161,450	-1,422,056	1,583,506	-2,284,824
Other gains/losses							
Gains/(losses) on revaluation of properties	0	0	0	0	0	0	0
Operating surplus before taxation	-2,073,596	-2,211,072	137,476	161,450	-1,422,056	1,583,506	-2,284,824
Income tax expense	0	0	0	0	0	0	10,000
Surplus/(deficit) for the period	-2,073,596	-2,211,072	137,476	161,450	-1,422,056	1,583,506	-2,294,824
Other comprehensive income							
Revaluation of property, plant and equipment	0	0	0	0	0	0	0
Other comprehensive income, net of tax	0	0	0	0	0	0	0
Operating surplus/(deficit)	-2,073,596	-2,211,072	137,476	161,450	-1,422,056	1,583,506	-2,294,824

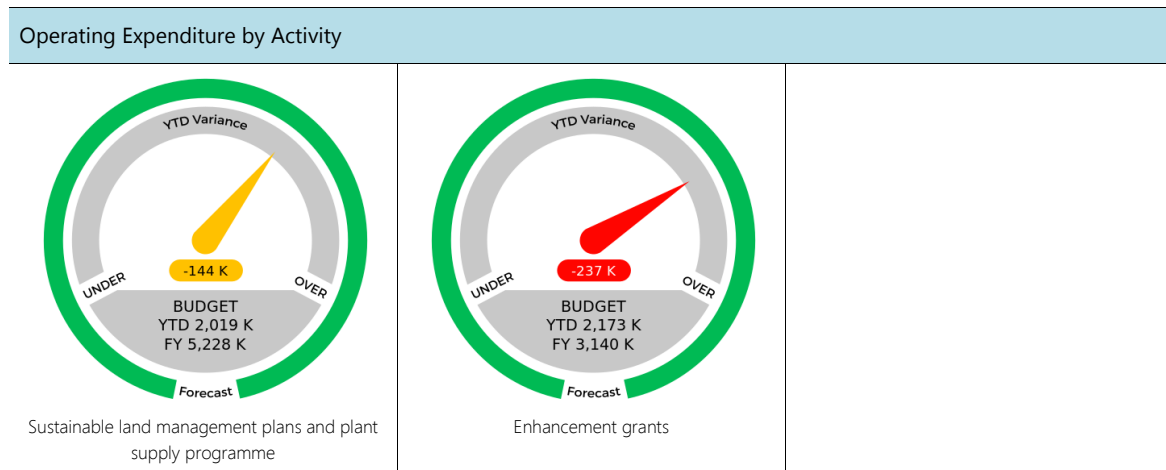
Resource management

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$5.2M	\$405.1K over budget ↓	\$10.3M	\$16.3K under budget ↓
Against a YTD budget of 4.8M and a full year budget of 16.0M.		Against a YTD budget of 10.4M and a full year budget of 26.2M.	

Operating Expenditure by Activity		
<p>YTD Variance: +90 K (OVER)</p> <p>BUDGET YTD 584 K, FY 1,159 K</p>	<p>YTD Variance: -85 K (UNDER)</p> <p>BUDGET YTD 600 K, FY 1,174 K</p>	<p>YTD Variance: +493 K (OVER)</p> <p>BUDGET YTD 2,337 K, FY 4,632 K</p>
Resource management planning	Consent processing and administration	Compliance monitoring programmes
<p>YTD Variance: +87 K (OVER)</p> <p>BUDGET YTD 572 K, FY 1,134 K</p>	<p>YTD Variance: -343 K (UNDER)</p> <p>BUDGET YTD 1,722 K, FY 3,417 K</p>	<p>YTD Variance: +154 K (OVER)</p> <p>BUDGET YTD 354 K, FY 702 K</p>
Pollution incidence and response	State of the environment monitoring	Resource investigations and projects

RESOURCE MANAGEMENT



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is on budget. Material activity variances (> or < than \$100,000) are:

Compliance monitoring programmes - \$492,858 under budget due to staff vacancies and less time spent on monitoring activities than budgeted.

State of the environment monitoring - \$343,200 over budget due to additional work required reviewing programmes to meet the new National Policy Statement for Freshwater Management.

Resource investigations and projects - \$154,340 under budget due to expenditure forecasted for later in the year and staff focus on state of the environment monitoring.

Sustainable land management plans and plant supply programme - \$143,702 over budget as the programme continues to be accelerated.

Enhancement grants - \$236,852 over budget mainly due to the timing of STRESS expenditure. This is expected to be on budget at year end.

Direct charges revenue - \$333,589 over budget mainly due to Waitara Lands reserve distributions being received earlier than budgeted.

RESOURCE MANAGEMENT

Cost of services statement

RESOURCE MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Resource management planning	83,398	90,919	7,521	493,815	584,045	90,230	1,158,681
Consent processing and administration	116,415	90,559	-25,856	684,193	599,552	-84,641	1,173,890
Compliance monitoring programmes	294,596	364,561	69,965	1,843,837	2,336,695	492,858	4,632,383
Pollution incidents and response	65,448	89,147	23,699	484,602	571,872	87,270	1,133,675
State of the environment monitoring	372,674	270,254	-102,420	2,065,490	1,722,290	-343,200	3,416,636
Resource investigations and projects	28,331	55,734	27,403	199,347	353,687	154,340	702,239
Sustainable land management plans and plant supply programme	321,502	261,488	-60,014	2,163,063	2,019,361	-143,702	5,228,414
Waitara River catchment	0	0	0	25	0	-25	5,582,207
Enhancement grants	108,063	67,895	-40,168	2,410,201	2,173,349	-236,852	3,140,258
Total expenditure	1,390,429	1,290,557	-99,872	10,344,572	10,360,851	16,279	26,168,383
Income							
General rates	430,112	430,112	0	2,728,218	2,728,218	0	4,965,037
Direct charges	304,560	406,272	-101,712	2,588,221	2,254,632	333,589	13,199,566
Government grants	75,960	0	75,960	2,568,657	2,497,165	71,492	2,836,000
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	-17,658	0	-17,658	-616,102	0	-616,102	-75,000
Investment funds	597,456	454,173	143,283	3,075,579	2,880,836	194,744	5,242,780
Total income	1,390,429	1,290,557	99,872	10,344,572	10,360,851	-16,278	26,168,383
Operating surplus/(deficit)	0	0	0	0	0	-1	0

Biosecurity and biodiversity

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$1.4M	\$121.9K under budget ↓	\$3.4M	\$248.8K under budget ↑
Against a YTD budget of 1.5M and a full year budget of 3.0M.		Against a YTD budget of 3.6M and a full year budget of 8.0M.	

Operating Expenditure by Activity		
<p>Biosecurity and biodiversity planning</p>	<p>Biosecurity/pest management</p>	<p>Biodiversity</p>
<p>Towards Predator-Free Taranaki</p>	<p>Key YTD Variance</p> <ul style="list-style-type: none"> ■ < 5% and less than \$50,000 ■ ≥ 5% < 10% and between \$50,000 and \$100,000 ■ ≥ 10% and greater than \$100,000 	

Commentary and variances

Overall biosecurity and biodiversity expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Direct charges revenue - \$121,879 under budget mainly due to lower year to date product sales than budgeted.

Cost of services statement

BIOSECURITY AND BIODIVERSITY							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Biosecurity and biodiversity planning	106	6,098	5,992	7,037	39,112	32,075	77,645
Biosecurity/pest management	174,869	169,120	-5,749	944,621	1,023,219	78,598	2,180,261
Biodiversity	122,069	131,391	9,322	930,401	969,877	39,476	1,765,513
Towards Predator-Free Taranaki	266,051	366,531	100,480	1,468,585	1,567,220	98,635	3,935,837
Total expenditure	563,094	673,140	110,046	3,350,643	3,599,428	248,785	7,959,256
Income							
General rates	317,928	317,928	0	1,028,438	1,028,438	0	2,426,731
Direct charges	8,803	19,500	-10,697	1,363,143	1,485,022	-121,879	2,970,043
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	236,363	335,712	-99,349	959,062	1,085,970	-126,908	2,562,482
Total income	563,094	673,140	-110,046	3,350,643	3,599,430	-248,787	7,959,256
Operating surplus/(deficit)	0	0	0	0	2	2	0

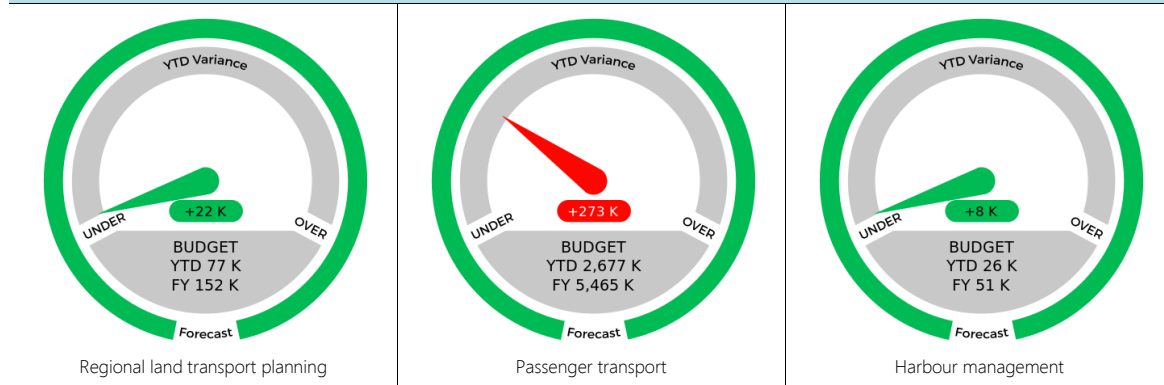
TRANSPORT

Transport

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$1.5M	\$67.6K under budget ↑	\$2.5M	\$303.3K under budget ↓
Against a YTD budget of 1.6M and a full year budget of 3.5M.		Against a YTD budget of 2.8M and a full year budget of 5.7M.	

Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall transport expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Passenger transport - \$272,891 under budget due to bus contract costs currently running lower than expected and the later timing of projects expenditure.

Direct charges revenue - \$125,805 under budget due to bus fare revenue being down. This has been affected by the on-going impacts of Covid-19.

Cost of services statement

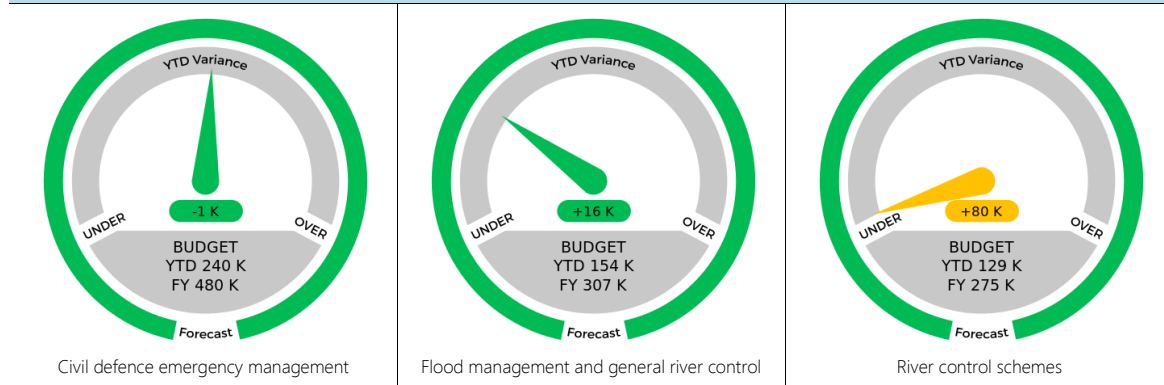
TRANSPORT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Regional land transport planning	9,479	12,080	2,601	54,828	77,087	22,259	152,418
Passenger transport	508,441	444,208	-64,233	2,403,949	2,676,840	272,891	5,464,628
Harbour management	0	11,750	11,750	17,323	25,500	8,177	51,000
Total expenditure	517,920	468,038	-49,882	2,476,100	2,779,427	303,327	5,668,046
Income							
General rates	98,305	98,305	0	225,862	225,862	0	356,499
Targeted rates	0	0	0	719,498	719,500	-2	1,438,997
Direct charges	50,009	91,868	-41,859	425,403	551,208	-125,805	1,102,400
Government grants	251,054	174,060	76,994	1,102,542	1,044,360	58,182	2,393,709
Government grants for capital	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	118,552	103,805	14,747	2,795	238,497	-235,702	376,441
Total income	517,920	468,038	49,882	2,476,100	2,779,427	-303,327	5,668,046
Operating surplus/(deficit)	0	0	0	0	0	0	0

Hazard management

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$0.8K over budget ↑	\$0.4M	\$94.8K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.5M and a full year budget of 1.1M.	

Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall hazard management expenditure is under budget. There are no material activity variances (> or < than \$100,000).

HAZARD MANAGEMENT

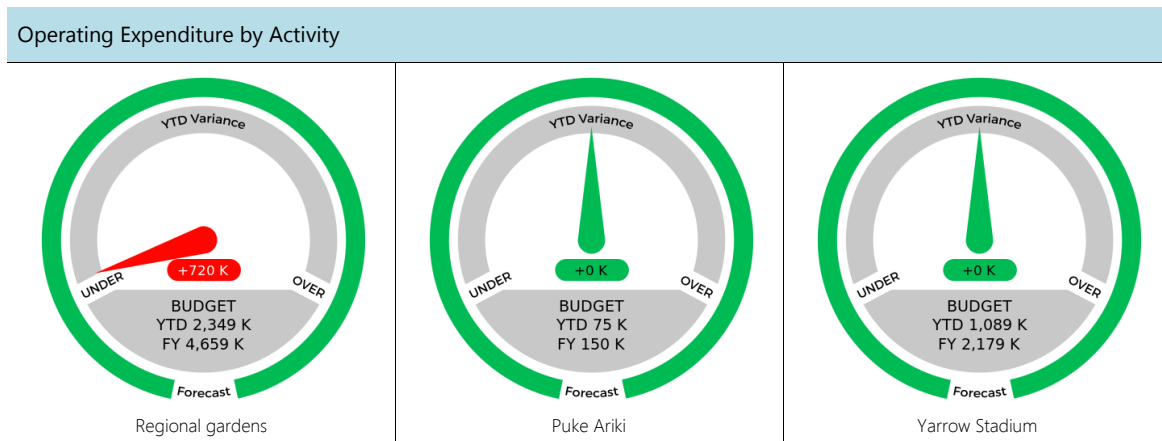
Cost of services statement

HAZARD MANAGEMENT							
	Month			Year to date			2020/2021
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Civil defence emergency management	40,509	40,000	-509	241,415	240,000	-1,415	480,000
Flood management and general river control	21,405	24,127	2,722	138,612	154,377	15,765	306,799
River control schemes	10,588	19,257	8,669	48,885	129,325	80,440	275,445
Total expenditure	72,502	83,384	10,882	428,912	523,702	94,790	1,062,244
Income							
General rates	30,425	30,425	0	33,371	33,371	0	98,523
Targeted rates	0	0	0	374,490	374,490	0	748,981
Direct charges	307	0	307	791	0	791	0
Government grants	0	0	0	0	0	0	0
Transfer from reserves	16,907	20,833	-3,926	66,798	124,998	-58,200	250,000
Transfer to reserves	0	0	0	-351,120	0	-351,120	-50,515
Investment funds	24,863	32,126	-7,263	348,973	35,235	313,738	104,034
Total income	72,502	83,384	-10,882	473,304	568,094	-94,790	1,151,023
Operating surplus/(deficit)	0	0	0	44,392	44,392	0	88,779

Recreation, culture and heritage

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.1M	\$44.0K under budget ↓	\$2.8M	\$719.7K under budget ↑
Against a YTD budget of 0.1M and a full year budget of 0.2M.		Against a YTD budget of 3.5M and a full year budget of 7.0M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall recreation, culture and heritage expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Regional Gardens - \$719,680 under budget due to a delay in the Kaitake Trail project funding.

Cost of services statement

RECREATION CULTURE AND HERITAGE							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Regional gardens	255,206	375,752	120,546	1,629,346	2,349,026	719,680	4,658,837
Puke Ariki	0	0	0	75,000	75,000	0	150,000
Yarrow Stadium	0	0	0	1,089,334	1,089,334	0	2,178,669
Total expenditure	255,206	375,752	120,546	2,793,680	3,513,360	719,680	6,987,506
Income							
General rates	174,474	174,474	0	1,129,297	1,129,297	0	2,239,529
Targeted rates	0	0	0	1,089,334	1,089,334	0	2,178,669
Direct charges	3,258	17,043	-13,785	58,245	102,258	-44,013	204,500
Investment funds	77,475	184,235	-106,760	516,804	1,192,471	-675,667	2,364,808
Total income	255,206	375,752	-120,546	2,793,680	3,513,360	-719,680	6,987,506
Operating surplus/(deficit)	0	0	0	0	0	0	0

Regional representation, advocacy and investment management

Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.1M	\$38.0K over budget ↓	\$1.0M	\$85.1K over budget ↓
Against a YTD budget of 0.0M and a full year budget of 0.1M.		Against a YTD budget of 0.9M and a full year budget of 1.8M.	

Operating Expenditure by Activity		
<p>Investment management</p>	<p>Community engagement</p>	<p>Advocacy and response</p>
<p>Governance</p>	<p>Key</p> <ul style="list-style-type: none"> YTD Variance ■ < 5% and less than \$50,000 ■ ≥ 5% < 10% and between \$50,000 and \$100,000 ■ ≥ 10% and greater than \$100,000 	

Commentary and variances

Overall regional representation and advocacy expenditure is over budget. There are no material activity variances (> or < than \$100,000).

Cost of services statement

REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Investment management	0	500	500	4,275	3,000	-1,275	6,000
Community engagement	33,540	35,655	2,115	246,489	225,917	-20,572	448,517
Advocacy and response	25,295	28,401	3,106	205,956	183,187	-22,769	362,771
Governance	86,609	78,803	-7,806	546,807	506,287	-40,520	1,005,255
Total expenditure	145,444	143,359	-2,085	1,003,526	918,391	-85,135	1,822,543
Income							
General rates	66,770	66,770	0	428,948	428,948	0	850,970
Direct charges	1,508	6,083	-4,575	74,516	36,498	38,018	73,000
Investment funds	77,166	70,506	6,660	500,062	452,945	47,117	898,573
Total income	145,444	143,359	2,085	1,003,526	918,391	85,135	1,822,543
Operating surplus/(deficit)	0	0	0	0	0	0	0

Statement of financial position

This statement summarises the Council's assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2021/2022 Estimates \$	2020/2021 Annual Report \$
Current Assets			
Cash and cash equivalents	5,630,487	527,792	2,787,307
Current portion of investments	26,198,895	-	23,231,671
Trade and other receivables	2,720,237	2,000,000	8,443,489
Inventories	98,976	150,000	98,976
Loan to Taranaki Stadium Trust	-	-	5,000,000
Prepayments	474,735	100,000	262,887
Work in progress	536,469	400,000	195,100
Total current assets	35,659,799	3,177,792	40,019,430
Non-current assets			
Treasury investments	212,500	18,395,467	-
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Loan to Taranaki Stadium Trust	10,500,000	17,000,000	-
Investment properties	21,305,000	19,559,000	21,305,000
Intangible assets	450,811	1,855,701	605,075
Property plant and equipment	34,577,624	38,019,734	33,964,020
Deferred tax asset	117,739	80,499	117,739
Total non-current assets	93,962,792	121,709,519	82,790,952
Total assets	129,622,591	124,887,311	122,810,382
Current liabilities			
Trade and other payables	6,634,059	5,000,000	7,241,384
Work-in-progress	2,621,220	600,000	1,019,752
Employee entitlements current	1,250,362	1,150,000	1,093,749
Borrowings	-	-	5,000,000
Total current liabilities	10,505,642	6,750,000	14,354,885
Non-current liabilities			
Employee entitlements term	470,600	564,100	470,600
Borrowings	10,500,000	17,000,000	-
Total non-current liabilities	10,970,600	17,564,100	470,600
Total liabilities	21,476,242	24,314,100	14,825,485
Public equity			
Retained earnings	71,638,276	67,478,937	72,377,248
Reserves	31,169,011	27,877,402	30,268,587
Asset revaluation reserves	5,339,062	5,216,872	5,339,062
Total public equity	108,146,349	100,573,211	107,984,897
Total liabilities and equity	129,622,591	124,887,311	122,810,382

Capital expenditure and disposals

Capital expenditure in excess of \$10,000 for the month was:

DESCRIPTION	AMOUNT \$
Ford Ranger Utes x 3	141,289
Dell Latitude Rugged Tablets x 4	17,254
Pukeiti Shade House Roof	10,112
My TRC Website Development WIP	96,500

Fixed asset disposals in excess of \$10,000 for the month were:-

DESCRIPTION	AMOUNT \$
2017 Suzuki Grand Vitara	13,043
2016 Toyota Hilux	24,452

Local Authorities (Members' Interests) Act 1968

Additions to the *Creditors Detail List* for the month were:

CODE	CREDITOR NAME	ADDRESS	DATE ESTABLISHED
4012	Angela Kerehoma	6 Victoria Street, Hawera	2-Dec-21
4018	Hartley-Smith, Carmen	RD 4, New Plymouth	8-Dec-21
4019	Lombardy Farms	535R Pembroke Road, Stratford	8-Dec-21
4020	Life Unlimited Charitable Trust	P O Box 146, Hamilton	14-Dec-21
4021	RA & MJ Paton Limited	90 Tasman Street, Opunake	15-Dec-21
4023	Connect Legal Taranaki	136 Powderham Street, New Plymouth	16-Dec-21
4024	Wayne & Linda Gopperth	414 Turuturu Road, RD 14, Hawera	21-Dec-21
4025	Budapest Holdings Limited	34 Dawson Street, New Plymouth	21-Dec-21
4026	Anderson Lloyd	Private Bag 1959, Dunedin	21-Dec-21

Notes:

1. The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.
2. The schedule excludes any staff who may have become a creditor.
3. Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.

Financial delegations

The following payments were made during the period to 31 December 2021 that exceeded the budgeted approved delegated authority levels:

DESCRIPTION	AMOUNT \$
Nil	

Aged debtors analysis

The total debtors outstanding at 31 December 2021 were aged as follows:

DESCRIPTION	AMOUNT \$	PERCENT %
Current balance	867,259	55
30 days balance	28,076	2
60 days balance	528,278	34
90 days and over balance	140,626	9
Total debtors	1,564,238	100

Reserves

As at 31 December 2021 the following reserve balances were held:

DESCRIPTION	AMOUNT \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,578,562
South Taranaki Rivers Control Scheme Reserve	21,035
Dividend Equalisation Reserve	6,250,063
Egmont National Park Control Reserve	713,000
Endowment Land Sales Reserve	2,470,000
Waitara Lands Act 2018 Reserve	19,050,351
Total reserves	31,169,011

Bank and investment balances

As at 31 December 2021 the following cash, bank and investment balances were held:

	% OF TOTAL	INVESTED \$	YIELD %	MATURITY DATE
Bank of New Zealand:				
Call Account	11	3,523,492	0.3	On Call
Current accounts	6	2,029,579	0.1	On Call
Waitara Lands Account		1,401	0.1	On Call
Term Investment	6	2,000,914	1.4	20/06/2022
Waitara Lands Term Investment	4	1,370,475	1.0	29/04/2022
Waitara Lands Term Investment	2	530,651	1.4	29/05/2022
TSB Bank:				
Cheque Accounts		731		On Call
Call Account		74,758	0.3	On Call
Term Investment	5	1,628,990	1.0	09/04/2022
Waitara Lands Term Investment	7	2,233,395	0.8	31/01/2022
ASB Bank:				
Cheque Account		50		On Call
Term Investment	5	1,507,946	0.6	18/02/2022
Waitara Lands Term Investment	7	2,142,549	1.2	07/05/2022
Waitara Lands Term Investment	4	1,171,877	0.9	18/02/2022
Waitara Lands Term Investment	14	4,389,215	1.1	30/01/2022
Westpac:				
Waitara Lands Account		475	0.1	On Call
Term Investment	6	2,012,570	1.2	30/06/2022
Waitara Lands Term Investment	8	2,686,064	0.9	06/04/2022
Waitara Lands Term Investment	7	2,269,393	0.8	22/01/2022
Waitara Lands Term Investment	7	2,254,857	1.5	22/06/2022
LGFA:				
Borrower Note		50,000	1.1	15/04/2024
Borrower Note		75,000	0.9	15/05/2028
Borrower Note		25,000	2.1	15/04/2026
Borrower Note		37,500	2.3	15/04/2027
Borrower Note		25,000	3.0	15/04/2026
Total	100	32,041,882	1.1*	

All investments are in accordance with the *Investment Policy*. * Weighted average interest rate.

www.trc.govt.nz



Date 14 February 2022

Subject: **Health and Safety Reporting**

Approved by: M J Nield, Director - Corporate Services
S J Ruru, Chief Executive

Document: 2979009

Purpose

1. The purpose of this memorandum is to receive and consider reports on health and safety performance.

Recommendations

That the Taranaki Regional Council:

- a) receives the November 2021 health and safety report
- b) receives the December 2021 health and safety report.

Discussion

2. The November and December 2021 health and safety reports are attached.
3. The December 2021 report includes the current response to the COVID-19.
4. On Sunday 23 January, Cabinet announced that the whole of New Zealand would be moving into the Red setting of the traffic light system. Then on 26 January, Cabinet announced the three phases on managing the Omicron variant of COVID-19 in the community. With the predicted number of potential sick staff, the Council is reviewing all its business continuity planning. A number of measures have already been implement to ensure business as usual. These measures include; Team A/Team B for some departments, same pairing for some field work, promoting working from home.
5. Council work has been categorised into Critical, Important and Business as Usual functions.
6. **What is the Covid-19 Protection Framework?** The Framework introduces a new flexible 3-level approach to managing COVID-19 in the community:
 - Green: limited community transmission and COVID-19 case numbers are at levels the health system can manage.
 - Orange: community transmission is increasing and putting pressure on the health system.

- Red: the health system is facing an unsustainable number of hospitalisations and action is needed to protect vulnerable people.
7. The Framework allows a greater level of freedom for vaccinated people than would be possible under the Alert Level system, and so reduces the social and economic burden of public health restrictions. It provides the tools, with public health measures and COVID-19 vaccine passes, to manage the higher public health risk to, and from, unvaccinated people.
 8. The new approach is more targeted. Different elements will apply at different levels of population coverage:
 - the levels of the Framework can be applied on a regional basis, and will depend on the levels of vaccination, population at greater risk of health impacts, health system capacities, and connection to the border in each region.
 - localised restrictions would apply to smaller areas or suburbs within regions where there are particular high rates of spread, or spread within particularly vulnerable communities.
 - temporary closures of or within individual workplaces or facilities (using Section 70 notices), where the isolation or closure of a workforce or education service could interrupt the spread.
 - isolation of individuals, who are positive cases or close contacts of positive cases, will remain central to the public health response.
 9. Any decision to change colours will be made by Cabinet following public health advice.
 10. **Public health settings.** While there are some additional routines, actions already underway are important parts of the new Framework too. At every setting of the COVID-19 Protection Framework, local government should continue to promote general public health advice, including:
 - Getting vaccinated
 - Wearing a face covering, encouraged at every level
 - Keeping track of where you have been
 - Washing and drying hands, coughing into elbow, avoiding touching your face
 - Regularly disinfecting surfaces - (handrails, elevator buttons etc.)
 - Staying home if you're sick, getting a test and isolating at home until you get the result.
 11. **Record keeping.** Record keeping involves collecting the details of all workers, customers, and visitors who visit a premise. This allows for public health officials to effectively identify people who may have been exposed to COVID-19. Record keeping will be required/scanning will be required at all levels. Businesses, locations or events have a legal requirement to:
 - make sure safe and secure systems and processes are in place so that everyone working on or visiting the premises can scan in or provide their details for contact tracing.
 - keep contact tracing records for workers, contractors, customers, and volunteers, no matter how long they are there for.
 - keep a record of everyone aged 12 years or over who visits or works at the premises.

- more than one way for people to record their visit, especially for people who are not able to scan QR codes.
12. **Vaccinations and PCBU obligations.** The goal of the Framework is minimisation and protection. High uptake of vaccinations is critical to achieving this goal.
 13. As Persons Carrying out a Business or Undertaking (PCBU), CEs have an obligation under the *Health and Safety at Work Act 2015* to maintain a workplace that is free from harm, so far as reasonably practicable. As part of this, CEs need to undertake a risk assessment across their organisations to determine what positions may be required to be held by vaccinated people. The Ministry of Business, Innovation and Employment (MBIE) are developing a risk assessment tool for this purpose.
 14. **Vaccine passes.** Vaccine passes will restrict access to certain events and services to only vaccinated people and require relevant staff to be vaccinated. For some events vaccine passes will be required (e.g. concerts, festivals), for others, it is prohibited to require vaccine passes (e.g. supermarkets, petrol stations). The use of vaccine passes otherwise is up to the organiser/PCBU, but the use of vaccine passes will enable certain businesses to continue to operate with fewer restrictions (e.g. gyms, events, hospitality).
 15. Under the Framework, Cabinet have agreed that there are certain settings where denying entry on the basis of vaccination status will be prohibited. Where vaccine requirements are prohibited, a place/service/PCBU cannot limit the kind of service provided to patrons based on their vaccination status but they can implement other health and safety measures. Cabinet have agreed that the following settings are prohibited from requiring proof of vaccination (either via My Vaccine Pass or other tool) as condition of entry, use or access:
 - Education
 - Public Transport
 - Housing
 - Other life-preserving services - all supermarkets, dairies, pharmacies and petrol stations will be prohibited from requiring proof of vaccination from customers as a condition of entry/access
 - Health and disability services.
 16. The current work focus is on Business continuity planning. Finalising the vaccination framework and policy and working with individual unvaccinated staff to understand each person risk profile and mitigating actions.

Financial considerations—LTP/Annual Plan

17. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

18. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

Iwi considerations

19. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan.

Community considerations

20. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

21. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Appendices/Attachments

Document 2982938: November 2021 Health and Safety Dashboard

Document 2978225: December 2021 Health and Safety Dashboard



Health and Safety Dashboard

Reporting Period:

1 – 30 November 2021

Incidents (1 July 2021 – 30 June 2022)

Illness 0 (1)	Incidents 1 (3)	Injury 4 (14)
----------------------	------------------------	----------------------

ACC Claims 0 (1)	Near Miss 3 (19)	Notifiable 0 (0)
-------------------------	-------------------------	-------------------------

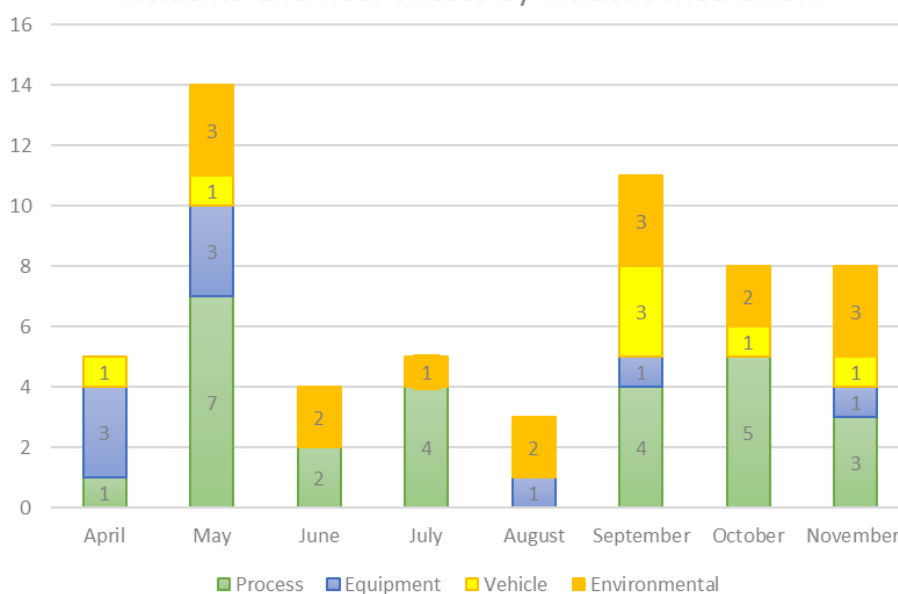
Types of Incidents and Injuries

Slips/Trips/Falls (no injury)	-
Sprains/Strains	2
Cuts/Abrasions	1
Bruising	
Near Miss	3
Vehicle Damage	1
Insect Stings	-
Other	1

No Treatment	-
First Aid	1
Medical Centre	1
Physiotherapy/Osteopath	-
Hospital	-

Formal Investigation	-
WorkSafe Investigation	-

Incidents and Near Misses by Incident Mechanism



Health and Wellbeing

Wellness Initiatives
Doctor Tom's 'health is safety'

Health Monitoring Assessments 6
Pre-employment assessments 8

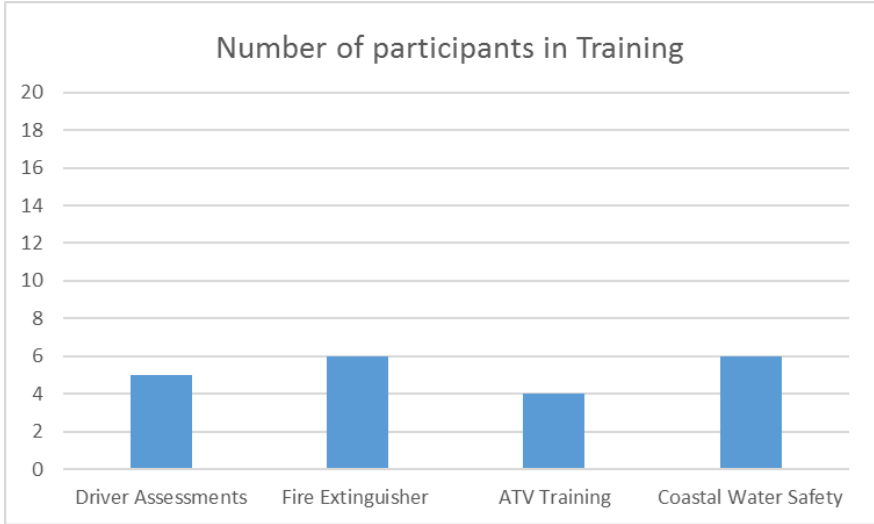
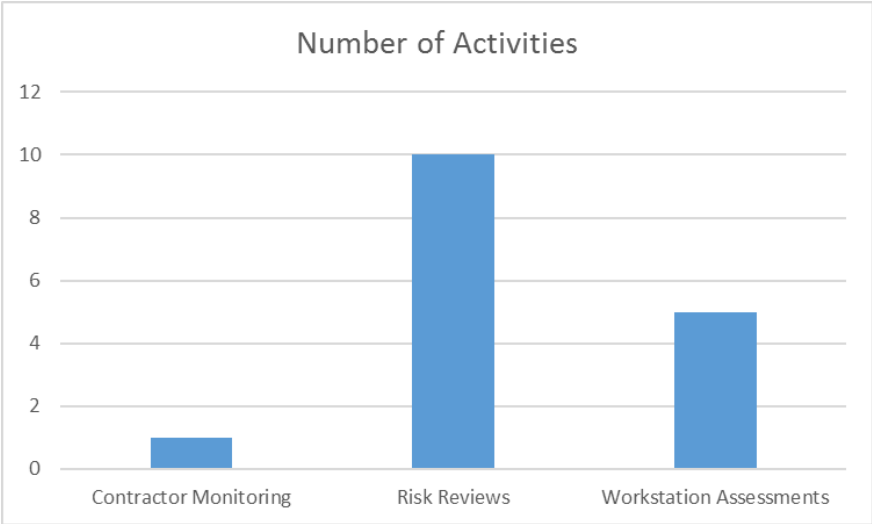
Workplace Wellbeing
Mental Health

1 non-work related return to work plan
in place

Health and Safety Objectives Update

TRC wellbeing plan based on the Māori health model:
Te Whare Tapa Whā

Work in Progress:
COVID Vaccination Policy



Critical events or have the potential to be critical			
Event	Potential Consequence	Actual Consequence	Potential Controls to implement
Injury – sprained ankle	Major	Low	Trial the use of drones for more field work activities

COVID-19 Response and Plan

The Council completed a COVID risk assessment for all roles in the council as part of the development of the COVID Vaccination Policy.



Health and Safety Dashboard

Reporting Period:

1 – 30 December 2021

Incidents (1 July 2021 – 30 June 2022)

Illness 0 (1)	Incidents 3 (6)	Injury 2 (16)
----------------------	------------------------	----------------------

ACC Claims 0 (1)	Near Miss 4 (23)	Notifiable 0 (0)
-------------------------	-------------------------	-------------------------

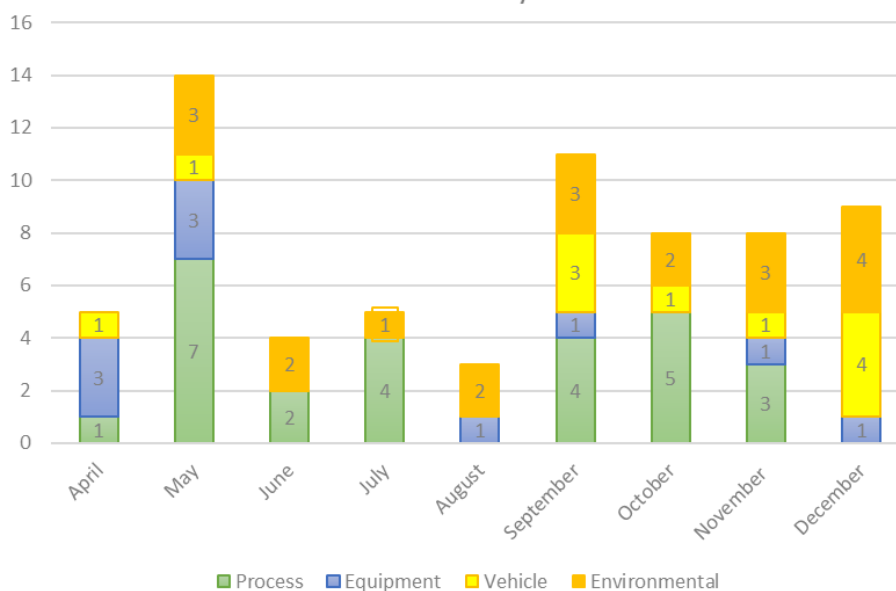
Types of Incidents and Injuries

Slips/Trips/Falls (no injury)	1
Sprains/Strains	
Cuts/Abrasions	
Bruising	1
Near Miss	4
Vehicle Damage	1
Insect Stings	
Other	2

No Treatment	-
First Aid	2
Medical Centre	-
Physiotherapy/Osteopath	-
Hospital	-

Formal Investigation	-
WorkSafe Investigation	-

Incidents and Near Misses by Incident Mechanism



Health and Wellbeing

Wellness Initiatives
Stress-less Kirihimete

Health Monitoring Assessments 15
Pre-employment assessments 2

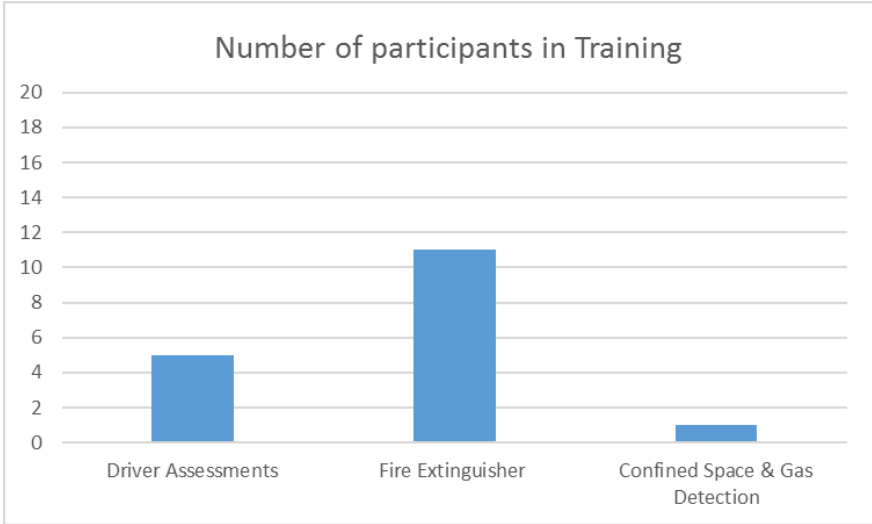
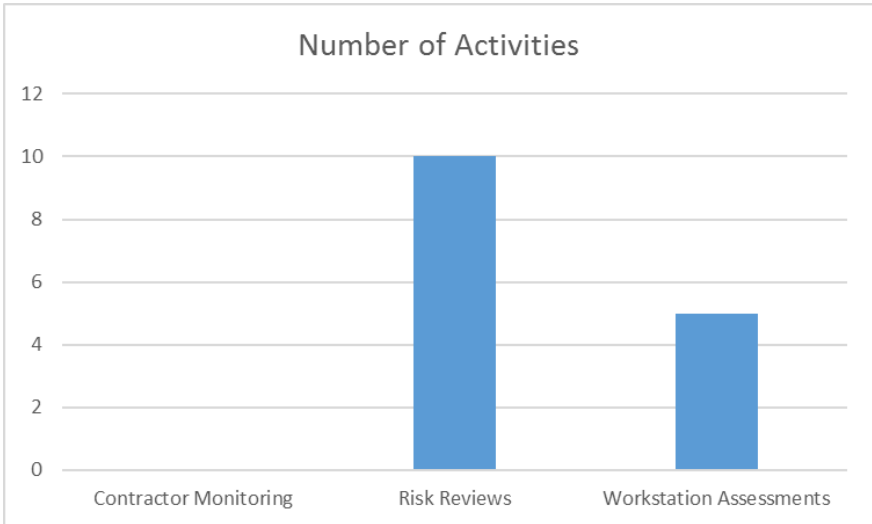
Workplace Wellbeing
Have a break

1 non-work related return to work plan
in place

Health and Safety Objectives Update

TRC wellbeing plan based on the Māori health model:
Te Whare Tapa Whā

Work in Progress:
COVID Vaccination Policy out for Consultation



Critical events or have the potential to be critical			
Event	Potential Consequence	Actual Consequence	Potential Controls to implement
Incident – people	Major	Low	Investigate the use of body cameras on the Compliance team as a deterrent for abusive behaviour

COVID-19 Response and Plan

The Vaccination Policy is out for staff consultation.



Date: 14 February 2022

Subject: **Quarterly Operational Report - December 2021**

Approved by: M J Nield, Director - Corporate Services
S J Ruru, Chief Executive

Document: 2983110

Purpose

1. The purpose of this memorandum is to receive and consider the Quarterly Operational Report (QOR) for the quarter ended 31 December 2021.

Executive summary

2. For the quarter ended 31 December 2021, the QOR shows the Council is making good progress on the adopted works programme. There are no new areas of concern that need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2021/2022.
3. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:
 - Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
 - Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (30% of proceeds) toward any matter in Waitara or in the lower catchment of the Waitara River. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
4. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
 - Nil.

Recommendations

That the Taranaki Regional Council:

- a) receives and adopts the Quarterly Operational Report for the quarter ended 31 December 2021.

Background

5. The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

Discussion

6. This report covers the second quarter of the 2021/2022 year and reports upon the achievement of the approved programme of work for 2021/2022 as adopted in the *2021/2031 Long-term plan*. The focus of the Report is on operational performance. Financial performance will continue to be reported on a monthly basis through the six-weekly Executive, Audit and Risk Committee meetings.
7. The Report is structured on the format of the performance management framework within the *2021/2031 Long-term plan*. Reporting is based upon each activity within the six groups of activities. The following is included:
 - The objective for that activity
 - Commentary/Highlights – a high-level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
 - Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. “NF” (non-financial status) is the performance year to date and “E” (expected future status) is the forecast for the rest of the year. The colours are as defined below.
 - Scoreboard – Outputs/Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - green – performance is on target for the year or is forecast to remain on target for the year
 - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - grey – the performance measure has been delayed
 - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
 - Further explanation of all performance that is not “on target” is provided.
8. For the quarter ended 31 December 2021, the QOR shows the Council is making good progress on the adopted works programme. There are no new areas of concern that

need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2021/2022.

9. Except as noted below the Council is achieving all the measures and targets established for 2021/2022 in the 2021/2031 Long-term Plan.
10. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:
 - Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
 - Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (30% of proceeds) toward any matter in Waitara or in the lower catchment of the Waitara River. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
11. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
 - Nil.

Financial considerations—LTP/Annual Plan

12. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

13. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

Iwi considerations

14. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan. Similarly, iwi involvement in adopted work programmes has been recognised in the preparation of this memorandum.

Community considerations

15. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

16. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Appendices/Attachments

Document 2984909: 31 December 2021 Quarterly Operational Report



DECEMBER 2021

QUARTERLY OPERATIONAL REPORT

TARANAKI REGIONAL COUNCIL

Table of contents

Executive summary.....	1
Introduction	2
Resource management.....	3
Resource management planning.....	3
Consent processing and administration	5
Compliance monitoring programmes	6
Pollution incidents and response	8
State of the environment monitoring	9
Resource investigations and projects.....	11
Sustainable land management plans and plant supply programme.....	13
Enhancement grants.....	15
Biosecurity and biodiversity	17
Biosecurity and biodiversity planning	17
Biosecurity/pest management.....	18
Biodiversity	20
Towards Predator Free Taranaki.....	22
Transport	24
Regional land transport planning	24
Passenger transport.....	25
Harbour management	27
Hazard management.....	28
Civil defence emergency management.....	28
Flood management and general river control.....	30
River control schemes	32
Recreation, culture and heritage.....	33
Regional gardens.....	33
Yarrow Stadium	35
Regional representation, advocacy and investment management	36
Investment management.....	36
Community engagement.....	38
Advocacy and response.....	40
Governance	41

ISSN 2463-4808

Document 2984909

Executive summary

This is the Quarterly Operational Report (QOR) for the three months ended 31 December 2021. The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established for 2021/2022 in the *2021/2031 Long-Term Plan*.

Except as noted below the Council is achieving all the measures and targets established for 2021/2022 in the *2021/2031 Long-Term Plan*.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

- Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
- Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (30% of proceeds) toward any matter in Waitara or in the lower catchment of the Waitara River. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.

The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:

- NIL

Introduction

The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activity:

- The objective for that activity
- Commentary/Highlights – a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
- Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below.
- Scoreboard – Outputs/Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - green – performance is on target for the year or is forecast to remain on target for the year
 - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - grey – the performance measure has been delayed
 - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
- Further explanation of all performance that is not "on target" is provided.

Resource management

Resource management planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's functions and Taranaki's natural and physical resources.

Commentary/Highlights

The focus has been on completing the Coastal Plan review. The Plan and appeals are now before the Environment Court and subject to mediation. Most of the appeals have been successfully resolved, with one remaining. The Government's major Essential Freshwater programme has been released and staff have developed an implementation programme. The programme represents a significant shift for the Council and the Taranaki community. Work on the Natural Resources Plan, that will implement the programme, continues. Recently agreement was reached with the iwi leaders group concerning commissioning some work to provide iwi input into the freshwater planning process. The RPS review is underway and this document will be incorporated into the Natural Resources Plan.

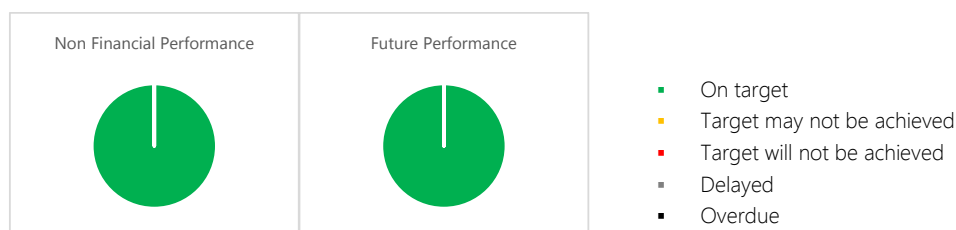
Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Complete preparation/full reviews and interim reviews of resource management policies, plans and strategies:</p> <p>Regional Policy Statement: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.</p>	<p>The Regional Policy Statement for Taranaki (RPS) was made operative in January 2010. An interim review of the RPS has been completed, involving the preparation and targeted consultation of an Interim Review Report in 2017. Project brief to commence review of the RPS was received at the Policy and Planning Committee meeting of 1 September with draft provisions being populated into e-Plan format and a public survey and workshop held on the development of a freshwater vision.</p> <p>N E</p>
<p>Regional Coastal Plan: Full review continued in 2020/2021.</p>	<p>The review is ongoing. A Proposed Coastal Plan and Section 32 evaluation report have been prepared. The Schedule 1 Plan review process continues. Hearing of submissions occurred on 24 July and 1 August 2019. A decisions report and revised Plan were adopted and publicly notified. Currently involved in Environment Court mediation regarding 10 appeals on the Proposed Plan. All matters of appeal been resolved except for oil and gas issues. Mediation is continuing.</p> <p>N E</p>

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Regional Air Quality Plan: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.</p>	<p>The review of the Regional Air Quality Plan for Taranaki was completed and made operative on 25 July 2011. A draft interim review report of the efficiency and effectiveness of that Plan has been completed with the report adopted. Decision made to commence an early review of the Air Quality Plan and work is in progress as part of the preparation of a Natural Resources Plan.</p> <p style="text-align: center;">N E</p>
<p>Regional Fresh Water and Land Plan: Full review continued in 2020/2021 and will form part of the development of a combined natural resource management plan.</p>	<p>The reviews of the freshwater and soil plans are ongoing. Focus is on developing and combined provisions into a new Natural Resources Plan that incorporates feedback on an earlier draft Plan, incorporates the findings of more recent engagement and investigations, is aligned with the Proposed Coastal Plan provisions, and will give effect to National Planning Standards. Preparation of the Draft Section 32 Evaluation Report has also commenced, which has been informed by further work and studies, including a review of limits for environmental flows and the effectiveness of riparian management. Progressive Implementation Programme and regional swimmability targets reviewed and adopted. Consultant reports on environmental flows has been received and stakeholder/iwi workshops held. Wai Maori working group established to facilitate tangata whenua engagement and input. Currently draft plan provisions being developed to give effect to National Planning Standards and new NPS-FM and NES-F.</p> <p style="text-align: center;">N E</p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Resource management





Consent processing and administration

Managing the Council's resource consenting responsibilities by efficiently and effectively providing advice on consenting obligations and processing applications.

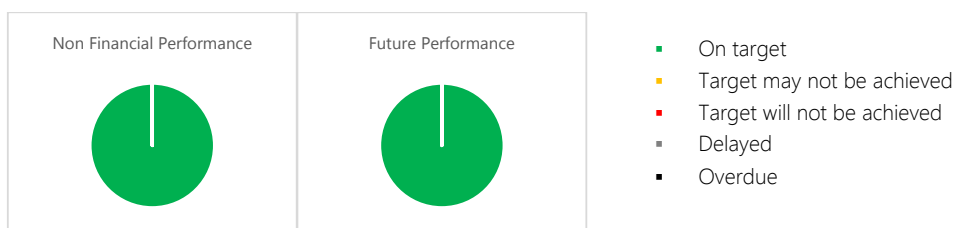
Commentary/Highlights

The number of consents processed for the quarter was similar to last year. The 100% consent processing time frame compliance has been maintained, meaning activities are not being delayed. An appeal on the Remediation Hearing Committee decision is being mediated, but an Environment Court hearing is likely.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide accurate and timely information in response to all appropriate requests for assistance in implementing Regional Plan rules.	Timely and appropriate information has been provided for all information requests. 
Process and determine all of accepted resource consent applications (approximately 400 consents per annum), in compliance with the Resource Management Act 1991, including compliance with statutory timeframes, and the Council's Resource Consents Procedures document.	All of the 9 resource consent applications processed during the month, and 123 during the year to date, were completed in accordance with the statutory procedures of the Act and the Council's Resource Consents Procedures documentation. 
Successfully defend 100% of consent decisions appealed to the Environment Court.	Mt Messenger decision upheld by Environment Court, but there is an appeal to the High Court yet to be determined. No other consents have been appealed. 
Minimise the number and duration of resource consent hearings by resolving, through the pre-hearing process, at least 50% of submissions received on resource consent applications.	No applications with submissions processed during the year to date yet 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Resource management




Compliance monitoring programmes

Undertaking effective and efficient monitoring of resource consents and, where necessary, undertaking successful enforcement action.

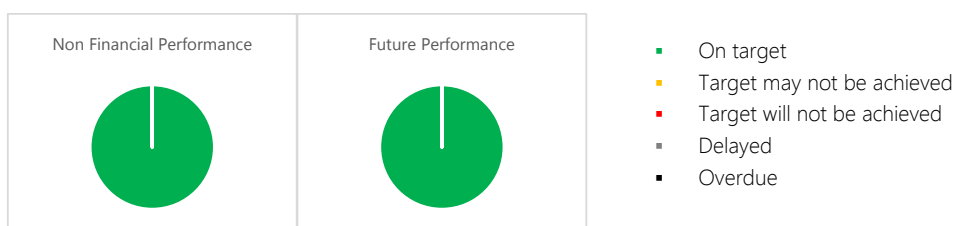
Commentary/Highlights

The implementation of 109 individual compliance monitoring programmes relating to all major consents for the 2021/2022 monitoring period is now underway. By the end of November 2021, 27 reports had been completed and submitted, with a significant number due during Q2. Additionally, 224 inspections of minor industrial operations and 610 annual dairy inspections have been completed so far this reporting year. Officers continue to undertake appropriate monitoring and enforcement action as necessary, with 191 abatement notices and 55 infringement notices issued.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 110 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period.	110 individual scheduled compliance programmes were designed and implemented in the 2020/2021 year, the majority of which are reported on annually (during 2021/2022). By the end of November 2021, 27 reports have been completed and submitted. Overall the level of compliance monitoring on tailored monitoring programmes has remained relatively static. The implementation of 109 individual compliance monitoring programmes for the 2021/2022 monitoring period is underway. 
Implement and report on 100% of recommendations arising from prior year's monitoring of resource consents subject to an individual compliance monitoring programme.	Within each compliance monitoring annual report, recommendations from previous reports are set out and their implementation, via monitoring programme design and consent reviews, is reported upon. Implementation of every recommendation is reported within the relevant report. 
Implement annual programmes for 100% of resource consents for agricultural discharges and 90% of minor industries not otherwise subject to an individual compliance monitoring programme (approximately 3,300 inspections per annum).	224 inspections of minor industrial operations have been completed. These inspections are to ensure good environmental practices are being achieved. 610 annual dairy inspections have been completed. 

Scoreboard – Outputs/Key performance indications



Resource management

Explanation for key performance indications other than "On target"

N/A

Resource management




Pollution incidents and response

Responding effectively to pollution incidents, reducing the occurrence and effects of pollution and other unauthorised incidents and, where necessary, undertaking successful enforcement action.

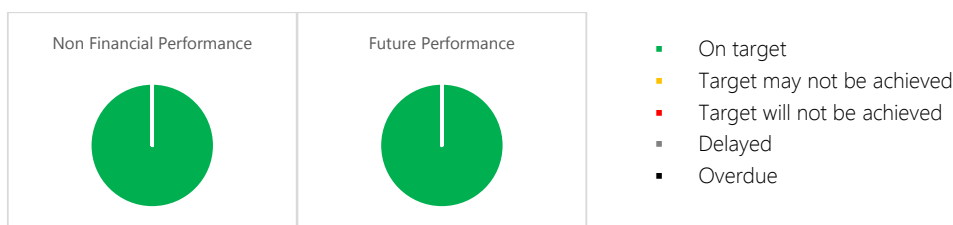
Commentary/Highlights

Implemented the Enforcement Policy and successfully used a wide range of enforcement tools, including initiating prosecutions for major non-compliance. There is currently one prosecution in the court system.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Respond to all consent non-compliance and implement appropriate advisory and enforcement actions to require 100% compliance with resource consents, regional plans and/or national environmental standards.	During compliance monitoring, 80 non-compliance with resource consent conditions were identified. Issued 15 fourteen day letters, 56 abatement notices and 22 infringement notices. No prosecutions have been initiated as a result of consent non-compliance. 
Respond to 100% of pollution and other complaints (generally within four hours of receipt) and where appropriate instigate control, clean up and enforcement procedures, where reasonable and appropriate, and publicly report on all environmental incidents.	Responded to all 266 reported incidents (100%) within the required timeframe. Instigated control and clean-up where required. Issued 12 fourteen day letters, 30 abatement notices and 26 infringement notices. No prosecutions have been initiated as a result of unauthorised incidents. 
Administer and implement the Taranaki Regional Marine Oil Spill Response Plan as agreed with Maritime New Zealand including responding to 100% of oil spills.	Administered the Tier II Taranaki Regional Oil Spill Response Plan in accordance with the programme agreed with Maritime New Zealand. No marine oil spills have occurred that warranted actioning the Plan. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management

State of the environment monitoring

Monitoring the state of the environment in Taranaki to enable periodic evaluation of the state of and trends in environmental quality and of the effects of the implementation of the Council's policies and plans.





Commentary/Highlights

State of the environment monitoring continues, with a number of technical reports scheduled to be published in coming months. The annual update of the LAWA website was delivered in September 2021, and we continue to engage in national EMaR (environmental monitoring and reporting) programmes alongside other regional councils and the Ministry for the Environment. Work is underway to assess the suitability of existing SoE monitoring network for delivery of national freshwater monitoring requirements, which includes new measures and limits. Work continues towards publication of the next omnibus 'State of the Environment' report covering all environmental domains in the region which is scheduled for delivery in early-mid 2022. A review of the recreational bathing programme to better align with national monitoring and reporting requirements was undertaken, with changes made for the 2021-2022 season.

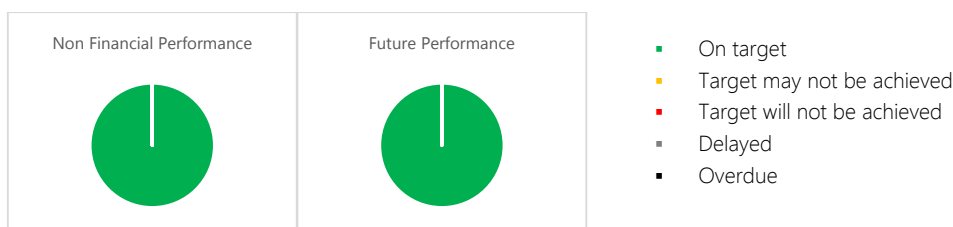
Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Implement and report on 100% of the Council's state of the environment monitoring programmes comprising monitoring of surface fresh water quantity, levels and flows, fresh water quality, groundwater quantity and quality, coastal waters, biodiversity, air quality and land use sustainability using recognized and reputable methods of data collection, analysis and reporting in accordance with the Council's State of the Environment Monitoring Procedures document and State of the Environment Monitoring Programmes.</p>	<p>Implementing 100% of the state of the environment monitoring programmes, in accordance with the programmes prepared for 2020/2021.</p> <p style="text-align: center;">N E</p>
<p>Monitor, review and where appropriate, further develop existing programmes by 30 June of each year.</p>	<p>The new NPS for freshwater has extend the attributes currently monitored. There are a wide range of new analyses required, at both existing and new sites (13 additional compulsory attributes, including in-stream biotic integrity measures, suspended and deposited sediment, and dissolved oxygen; fish distribution, diversity and abundance; fish passage and barriers, and new networks of sites). The work will encompass physical, chemical, ecological, and hydrological data gathering, collation, and reporting, together with the associated infrastructure support (in-stream monitoring and telemetering devices). Existing state of the environment monitoring is being delivered as scheduled, with the physicochem, MCI, Lake Rotorangi and Rocky Shore reports, commenting on data collected between 2017 and 2019, already published this year.</p> <p style="text-align: center;">N E</p>

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Develop, implement and report on additional programmes as stipulated in the 2020 National Policy Statement for Freshwater, for mahinga kai, periphyton, threatened species, sediment and stream health index	A stocktake of existing monitoring and comparison against the new requirements is underway. This includes a review and reconciliation of existing monitoring programmes for freshwater and contact recreation, to seek efficiencies within existing programmes, prior to developing additional monitoring programmes. 
Prepare and publish the five-yearly state of the environment report. The reports are due in 2020 and 2025.	The preparation of the latest State of the Environment report is progressing well. The transition of our data to the digital platform will be progressed moving forward. 
Maintain all quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, freshwater biological and marine biological data. International Accreditation New Zealand registration for chemical analysis maintained by the contract laboratory.	All quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data, are being maintained. The Council's contract laboratory maintains International Accreditation New Zealand accreditation for the majority of tests undertaken on behalf of the Council. 
Maintain public access to on-line live regional data on hydrology, meteorology, soil moisture and bathing beach water quality.	Live on-line data was maintained and reported for 41 hydrology sites (40 in 2019/2020), 29 meteorology sites (29), 10 soil moisture sites (11), 18 freshwater bathing (19) and 14 marine bathing (12) water quality sites. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management

Resource investigations and projects

Providing relevant research information for resource management purposes.

Commentary/Highlights

Research and resource investigation activities with partner agencies continue, with a particular focus on the impacts of land use activities, water use and farm management practices. This includes an investigation of water use and water quality in the Waiokura catchment, and an investigation of the use of constructed wetlands for better water quality outcomes. We continue to support studies into the effects of fertilisers and farm activities on soil health and productivity, crop integrity, and animal health, as opportunities present themselves. Other research activities have included faecal isource investigations in the Oakura and Timaru catchments, and the development of a nutrient modelling framework to support implementation of Government's Essential Freshwater package. Engagement in the MBIE-funded 'Curious minds' community-based science programme has continued. We continue to support national-Envirolink tools projects and have recently secured access to Envirolink advice grants.

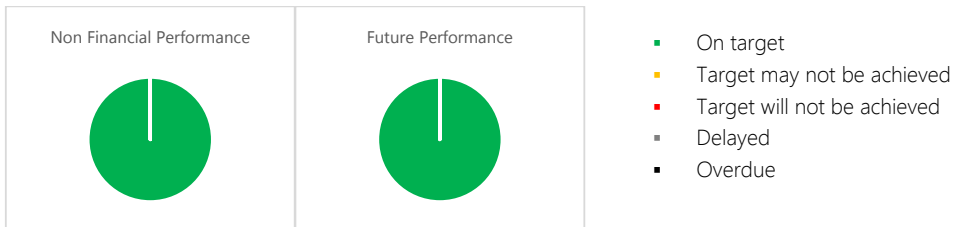
Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Over the period of the <i>2021/2031 Long-Term Plan</i> we intend to undertake a range of resource investigations and applied research projects. These are normally undertaken in partnership with science providers, other councils or resource users but may also include a range of other parties, including iwi, as potential partners for resource investigations and projects. Specifically for 2021/2022:</p> <p>Investigate mitigation, migration and attenuation of usage and loss of water, nutrients and sediment through land and water.</p>	<p>Specific investigations and modelling work being commissioned as data gaps and research needs are identified and prioritised. A number of these investigation will be commissioned to support NPS-FM implementation and regional plan development processes. These include assessing on-farm water use and water use efficiency, regional sediment modelling (Sednet), regional nutrient modelling and load assessment, a regional nitrate in freshwater survey and investigations into the role of 'natural' of phosphorous and sediment sources.</p> <p style="text-align: center;">N E</p>
<p>Support studies into the behaviour and bioavailability of cadmium and other contaminants in agricultural soils and fertilizer.</p>	<p>Staff will support such studies into the behaviour and bioavailability of cadmium and other contaminants, as and when opportunities are presented throughout the reporting year.</p> <p style="text-align: center;">N E</p>

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Engagement in "Envirolink" and other science research opportunities, to enhance knowledge base for policy development and implementation.	<p>During the reporting period, Council was confirmed as eligible for Envirolink-funded research from the 2021-22 reporting year onward, providing access to Envirolink advice grants to advance relevant research within the Taranaki Region. In addition, we continue to participate in national projects and tools development.</p> <p style="text-align: center;"> NF E </p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Resource management

Sustainable land management plans and plant supply programme

Promoting sustainable land and riparian management by providing land management advice and information on an individual property basis and through advocacy and facilitation.

Commentary/Highlights

All planting of PWER funded plants completed by contractors despite delays due to Covid lockdowns. Monitoring of implementation and reporting to close off the 2 year project before the end of June. All auditing and processing of STRESS grants for forestry and winter fencing completed. Riparian plan auditing and hill country mapping has commenced. Intensive Winter grazing training has been completed so obligations can be met. Satellite monitoring project initiated by government to identify 2020 IWG levels so that any expansion can be measured against.

Outputs/Key performance indications

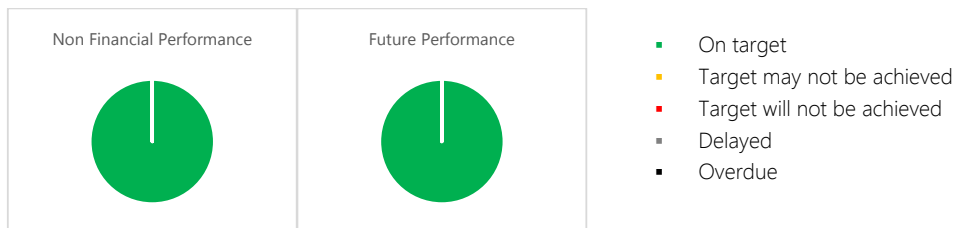
PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Planning services. Provide property planning services to landholders. Prepare plans covering 10,000 ha of land use capability mapping in the hill country and 30 riparian plans in the intensive water management zone.	For the month of December 2021, 0 new riparian plans (plus 0 add-ons) were prepared. 1 have been completed for the year. For the month of November 2021, 6 farm plans and 0 agroforestry plans have been prepared/started. Year to date, 0 comprehensive farm plans and 0 agroforestry plans have been prepared covering 0 hectares of LUC mapping. With new staff having completed LUC training and mapping under way we will see marked increase in the coming months. Plans cover 68.7% or 210,294 hectares of the land in private ownership in the hill country. NF E
Monitoring and reporting. Liaise with and monitor approximately 2,600 riparian plans and 150 farm plans and report on the implementation of the recommended fencing and planting.	As at end of Dec, there have been 5,330 liaisons (978 observations and 4,352 events). As at 30 Dec, a total of 5,969.5 km of new fencing has been erected and 4,390.2 km of new planting has been established, resulting in 89.13% of waterways protected by fencing and 79.8% of waterways having adequate vegetation where recommended, respectively. For the year to date, 12% of the farm plan, 3-year monitoring cycle has been completed for the year. With 17/141 required CFP and AFP having been monitored. New staff will be trained in the monitoring process on completion of their first few plans and their work in this space will see monitoring stats increase through to June 22. NF E
Provision of advice. When requested, provide advice on sustainable land management practices within ten working days.	Responded to 1 requests for the month. YTD = 44 requests responded to. NF E
Provide, on a cost-recovery basis, approximately 550,000 suitable plants for land stabilisation, soil conservation and riparian planting programmes.	YTD 279,740 Plants sold. NF E

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement the South Taranaki and Regional Erosion Support Soil Conservation Programme including an estimated 4,000 poplar poles, 233 ha of protection forestry and construction of 17 km of retirement fencing to retire 200 ha of marginal land.	Until the end of December, \$479,059.00 of forestry has been approved with \$00.00 unallocated. Forestry for the 2021 financial year is complete with 100% spend. Approved forestry fencing accounts for \$102,035.00 and approved reversion fencing accounts for \$30,750.00 of the \$210,941.00 available. MPI has approved the return of the reversion tool with \$30,000 being allocated from the 21/22 fencing budget to reversion. \$2,5000 remains in the reversion budget to June 22. Poles have incurred \$80,400. In total, of the \$801,000 budget allocated for the year, \$103,657.00 remains unallocated. Project planning is ongoing and will see 100% spend by June 22.

N E

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management



Waitara River Catchment

Restoring, protecting, and enhancing the environmental, cultural, and spiritual health and well-being of the Waitara River, the Waitara River catchment and the lower catchment of the Waitara River. These functions must be performed only in relation to matters that are within the role and responsibilities of the Council under the *Local Government Act 2002* or any other Act.

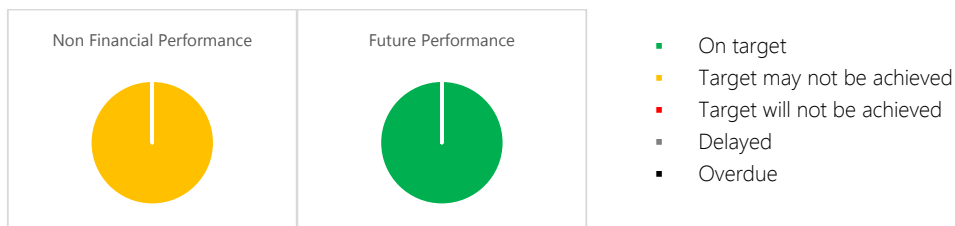
Commentary/Highlights

In initial stages of working with iwi to establish the Waitara River Committee and to develop a strategic plan.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.	This has been partially work-shopped. However, the strategy must be developed with iwi. The governance group will be made up of iwi and TRC representation - iwi are working through who will be on the governance group representing iwi. The strategy cannot be developed until iwi representation has been decided. 
Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (30% of proceeds) toward any matter in Waitara or in the lower catchment of the Waitara River. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.	This has been partially work-shopped. However, the strategy must be developed with iwi. The governance group will be made up of iwi and TRC representation - iwi are working through who will be on the governance group representing iwi. The strategy cannot be developed until iwi representation has been decided. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

Committees yet to be appointed. Iwi are currently working through who will be on the governance group. The strategy will be developed once the representation has been decided.

Resource management

Enhancement grants

Promoting the protection of the environment through the provision of targeted enhancement grants.

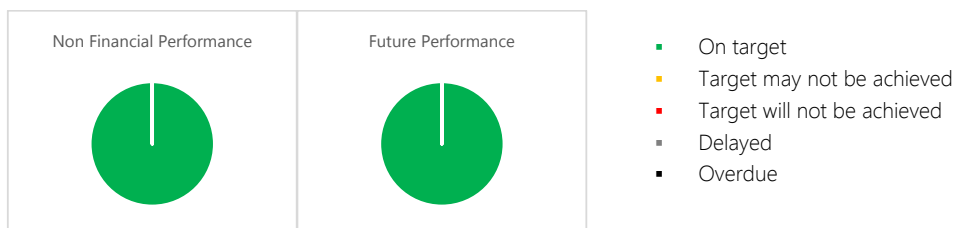
Commentary/Highlights

Due to the timing of the year Environmental Enhancement Grants allocation is low. Allocations will be made by the end of the year.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement a programme using environmental enhancement grants for the protection of habitats of regional significance.	<p>Environmental Enhancement Grants allocation is \$96,018.55 with \$5,052.60 paid out in grants. \$53,150.69 is allocated for LM WCF wetland projects with \$23,535.89 paid out in grants. Willow Control Fund: \$28,930 (proposed) proposed to projects in 2021/2022 with \$0.00 paid out in grants.</p> <p style="text-align: center;"> NF E </p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Biosecurity and biodiversity

Biosecurity and biodiversity planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council’s biosecurity and biosecurity functions.

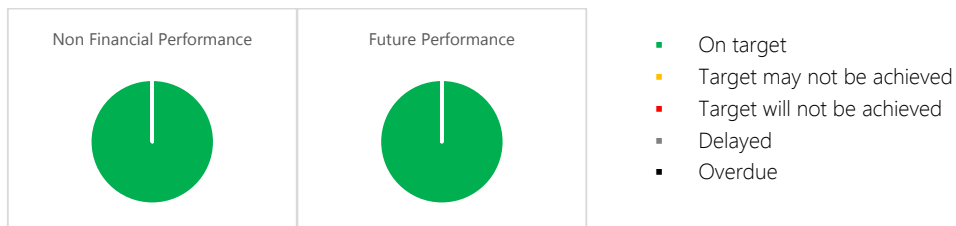
Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake a partial review of the Pest Management Plan for Taranaki in 2020/2021, an interim review in 2022/2023 and a ten-year full review in 2027/2028.	<p>A review of the pest plant and animal strategies was completed with a new Pest Management Plan and TRC Biosecurity Strategy adopted in February 2018. A partial review of the Pest Plan has been completed relating to a proposal to include mustelid rules. The revised Plan was adopted at the Ordinary meeting of May 2021.</p> <p>N E</p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Biosecurity and biodiversity



Biosecurity/pest management

Controlling pest plants and animals to minimise their adverse effects on biodiversity, primary production and the regional economy and environment.

Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. The self-help possum control programme's main focus has been on landowners in the southern zone and monitoring the eastern zone following its control, possum numbers are increasing with more follow up control being required, this will see an increase in Notices of Direction early next quarter. Public inquiries for a range of pest plant and pest animals continue to be responded to. The next phase of Old Man's Beard control within the Waingongoro catchment commenced with contractor tackling steep riverbanks.

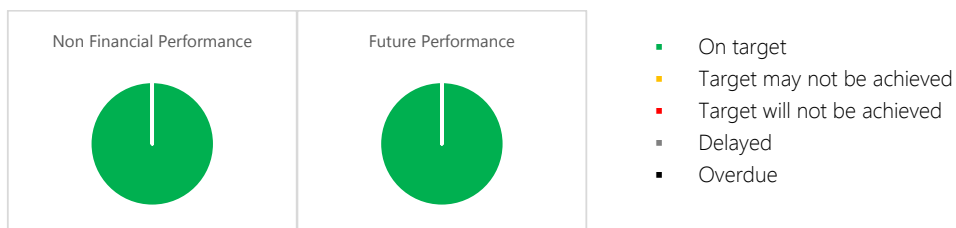
Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake operational programmes through both the <i>Pest Management Plan for Taranaki</i> and the <i>Biosecurity Strategy</i> including:	
Eradication of selected pest plants.	Two hundred and four active infestation sites of eradication pest plant identified last year all will be inspected and control undertaken as appropriate. Eradication Pest Plants - 26 direct control inspections undertaken this quarter. No small scale control of boneseed total this quarter(6) for the year. 
Undertake at least 25 environmental condition assessments at identified sites.	Conducted sixteen new ecological Condition Assessments for landowners in the first six months of the financial year. Some of these sites may meet significance criteria, and go on to be scheduled as KNEs and receive biodiversity Plans in the future, and some sites may not meet KNE criteria however still provide contextual biodiversity habitat. Either way landowners will receive information to help identify biodiversity values on their land, and they will be supported with advice to help manage those values (e.g. covenanting, fencing, pest plant and animal management, planting, monitoring). During the previous 20/21 financial year sixty-one new ecological Condition Assessments were carried out. 

Biosecurity and biodiversity

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Inspection, monitoring and where necessary, enforcement of sustained control pest programmes.</p>	<p>929 maintenance facilitations for the self-help possum control programme undertaken this quarter (YTD 1552). Publication and distribution of the first edition of the new Pest Bulletin. This will be produced and delivered quarterly. 157 monitors undertaken this quarter (YTD 215). Post trap catch monitoring result is currently 9.72%. It is very early in the monitoring programme with only 55 lines undertaken. Six Notice of Direction's have been issued for possums this quarter(YTD 7). 128 pest plant inspections undertaken this quarter (YTD 151) five Notice of Directions for sustained control pest plants (YTD 6).</p> <p style="text-align: center;">N E</p>
<p>Raising public awareness of and respond to enquiries related to pest issues.</p>	<p>Continued to raise awareness through the various media outlets. Received 37 enquiries for pest animals this quarter (YTD 69). 24 enquiries for pest plants received (YTD 40).</p> <p style="text-align: center;">N E</p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Biosecurity and biodiversity

Biodiversity

Maintaining and enhancing the indigenous biodiversity of the Taranaki region and managing pests to limit the impact on production and environmental values, including working alongside landowners and other groups and agencies in accordance with the Council's policies and its biodiversity and biosecurity strategies.

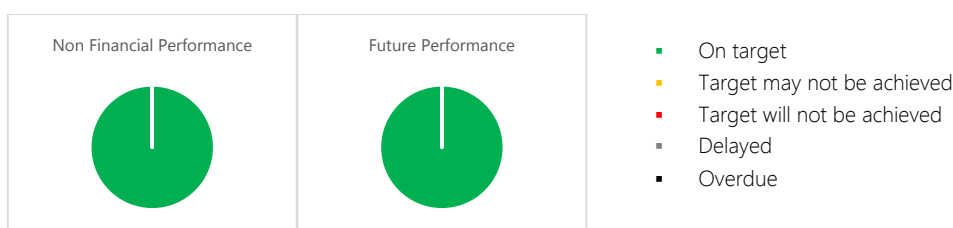
Commentary/Highlights

New Biodiversity plans and work programmes are being prepared to protect habitat, threatened and regionally distinctive species. The bulk of the field work will be undertaken on these sites throughout summer. Continue to undertake ecological assessments to identify new Key Native Ecosystems (KNEs).

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue to assess ecosystem sites within the region on a voluntary basis, in order to identify further key native ecosystems.	The inventory of Key Native Ecosystems is regularly maintained and updated. At 1 July 2021, the inventory contained 341 sites (300 at June 2020). Recent work towards identifying further KNEs has seen staff conduct sixteen site ecological Condition Assessments for landowners since 1 July; to date yielding 3 new scheduled KNE's. N E
Prepare at least 20 biodiversity plans per annum for properties containing key native ecosystems (KNE).	Work is progressing well with the preparation of twenty+ Biodiversity Plans for KNE sites/landowners during the 21/22 financial year (24 in 2020/21). At the end of December 2021 nineteen new Biodiversity Plans have been completed, six more are progressing well, and five are progressing slowly or are on hold. N E
Initiate and support implementation of work programmes on all KNE's with a biodiversity plan.	Annual works programmes have been reviewed, prepared and approved for all 185 KNE sites with active Biodiversity Plans, for the 21/22 financial year. Works have been initiated at some sites in the first five months of the financial year, primarily planting, provision of trapping supplies and preparations for pest plant control later in spring/summer. As the twenty+ new Biodiversity Plans to be prepared this year are completed new works programmes will also be initiated at those sites. N E

Scoreboard – Outputs/Key performance indications



Biosecurity and biodiversity

Explanation for key performance indications other than "On target"

N/A

Biosecurity and biodiversity




Towards Predator Free Taranaki

A large-scale project aimed at restoring Taranaki's unique wildlife, plants and protecting the region's lifestyles and livelihoods by removing introduced predators using the latest trapping techniques, innovation and technology, sharing lessons learned as the country works towards its Predator Free 2050 target. The region-wide project is working with residents, businesses, schools, iwi, environmental and community groups to remove possums, rats and mustelids (stoats, ferrets and weasels) from urban, rural and public land around Taranaki Maunga. The shared vision is to see abundant and diverse native wildlife and plants flourishing in Taranaki in the absence of introduced predators, which are one of the greatest threats to Taranaki's biodiversity, lifestyles and livelihoods; particularly in tourism and primary industries.

Commentary/Highlights

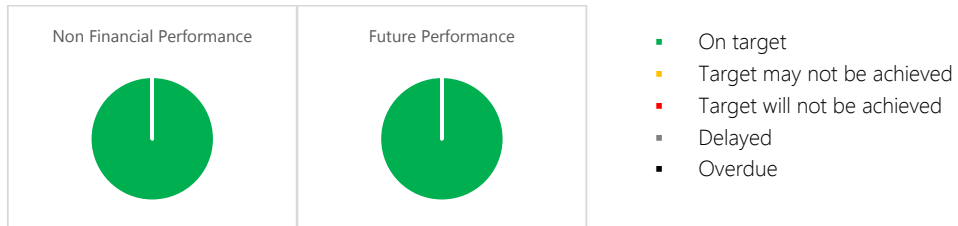
The farmland areas of the Zero possum trial area have not detected any possums in the last seven months, however there remains some survivors in the Kaitake Range that are proving difficult to root out. Hunters using both dogs and thermal cameras continue to work hard to detect and remove these animals. Rural: Contractors commenced work on the next phase of the mustelid trapping around in Oeo and Opunake areas, landowners continue to be trained to undertake ongoing control. Urban: Traps continue to sell well with a focus in small gaps in the network.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support voluntary control of rodents in urban areas aiming for 1 in 5 properties trapping or baiting.	Trap sales through both Mitre 10 stores continued along with volunteers undertaking trapping through reserves, staff continued to engage with key groups and planning for new towns trap roll out targeting Stratford and Opunake. The team continued to develop a corporate supporter programme working with interested companies to get their teams involved in urban trapping, some great internal trapping competitions have now begun. 
Undertake mustelid control on 20,000ha in the Okato and Warea areas.	Contractors continued to lay traps in the Opunake and Oeo areas, funded trap checks will continue through January 
Complete/maintain possums at zero density over 4,467 ha surrounding the Kaitake range and prevent re-infestation using a virtual barrier and electronic incursion detection system.	The remove phase of "detect and remove" continues, any possums detected will be hunted down and removed. The trap barrier continued to stop possums trying to get through to the zero area. We continue to work closely with TMP MWLC and ZIP on this cutting edge project. Of note one possum has been detected in the farmland after almost six months this incursion detection was expected and resources allocated to hunt the individual. There remains a few individuals on the National Park. 

Biosecurity and biodiversity

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Transport




Regional land transport planning

Contributing to an effective, efficient and safe land transport system in the public interest.

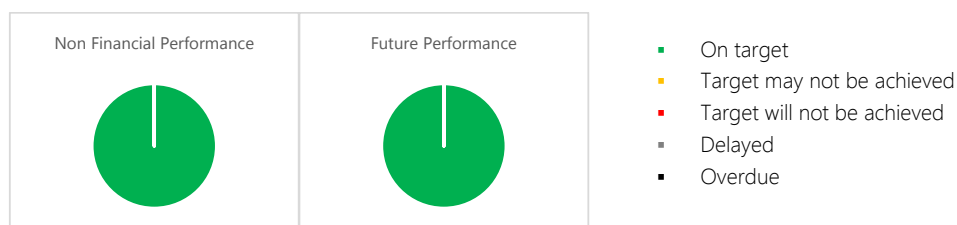
Commentary/Highlights

The review of the Regional Public Transport Plan 2014/2024 was finalised December 2020. The Regional Land Transport Plan for Taranaki 2021/22 - 2026/27 was adopted in June 2021.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Review, monitor and make adjustments to the Regional Land Transport Plan, as required, in accordance with statutory requirements.	The Regional Land Transport Plan (RLTP) has been approved and adopted as at July 2021. There has been one new variation approved for a property purchase phase for the State Highway 3 Waitara to Bell Block improvement project. 
Review and make adjustments to the Regional Public Transport Plan, as required, in accordance with statutory requirements.	RTP is in place and operational, as reviewed December 2020. 
Review and make adjustments to the Transport Activity Procurement Strategy, as required, in accordance with statutory requirements.	The Transport Activity Procurement Strategy is current and in accordance with statutory requirements. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Transport

Passenger transport

Promoting the provision of community public transport in Taranaki and assist the transport needs of the transport disadvantaged.

Commentary/Highlights

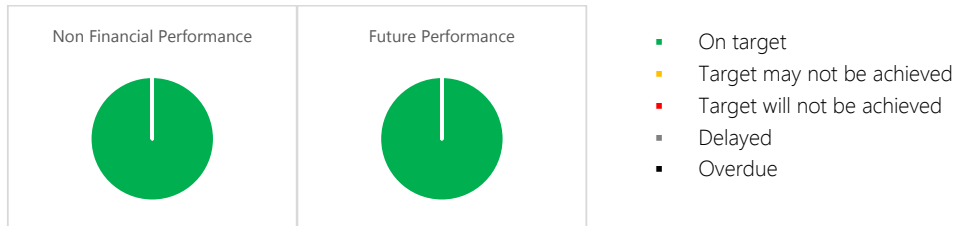
The Total Mobility Scheme continues to assist people with impairments throughout the region. Trip numbers were up 12.2% this quarter compared to the corresponding quarter in 2020/2021. Year on year patronage was down 18% on the previous year in the TM space. This has been a direct impact of the ongoing lockdowns and the risk to those requiring the TM support. Existing passenger services continue to be provided throughout the region with ongoing monitoring of patronage, farebox recovery and the region's commerciality ratio. Total patronage across the services is up 7.3% on the corresponding quarter in 2020/2021 - again indicating continued recovery, and the new Integrated Ticketing system is becoming more embedded in customers minds around the journey.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Operate public transport services in the New Plymouth district and regional Taranaki consistent with the Regional Public Transport Plan subject to funding approval from the New Zealand Transport Agency and the availability of local share funding.	<p>Passenger transport services in the New Plymouth district and regional Taranaki were operated consistently with the Regional Public Transport Plan.</p> <p>N E</p>
Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.	<p>For the whole of PT the commerciality ratios are 15% across all services. This is in line with the usual drop off in patronage with reduced numbers on school and WITT services, and also the utilisation of 'free bus days' that were not utilised due to Covid-19 lockdowns during the year. Citylink at 16.3%, Southlink 7.60%, 6.20% and 12.2% respectively and the Connector 13.3%. The Your Connector service did not resume after the completion of the major road works as it was so close to the Christmas break. This is resuming 17th January 2022, and a return service to align with increased demand for secondary education.</p> <p>N E</p>
Provide Total Mobility subsidy assistance to qualifying persons through the New Zealand Transport Agency supported Total Mobility Scheme.	<p>Total Mobility has been provided to all areas within the Taranaki region. There was a total of 4179 trips for the month of December 2021. Ironside provided 244 vs 352 compared to December 2020. Although figures are still down by 18.5% from this time last year, patronage is gradually increasing post lockdown.</p> <p>N E</p>

Transport

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Transport

Harbour management

Promoting safe navigation for all users of the waters of Port Taranaki.

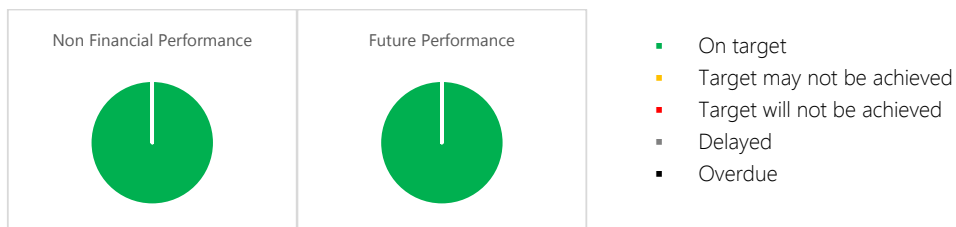
Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required codes and management systems.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide harbourmaster and harbour warden services for Port Taranaki and implement the Navigation Bylaw for Port Taranaki and Approaches. No significant breaches of the requirements of the New Zealand Port and Maritime Safety Code, including the Port Taranaki Harbour Safety Management System.	<p>To date, no breaches have been reported. The Harbourmaster is continuing to make positive changes, including more stakeholder engagement/education work.</p> <p style="text-align: center;"> NF E </p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Hazard management

Civil defence emergency management

Supporting, within the Taranaki community and Iwi, an integrated comprehensive emergency management system including hazard awareness, reducing risk, maintaining readiness, and providing response and recovery capacity and capabilities.

Commentary/Highlights

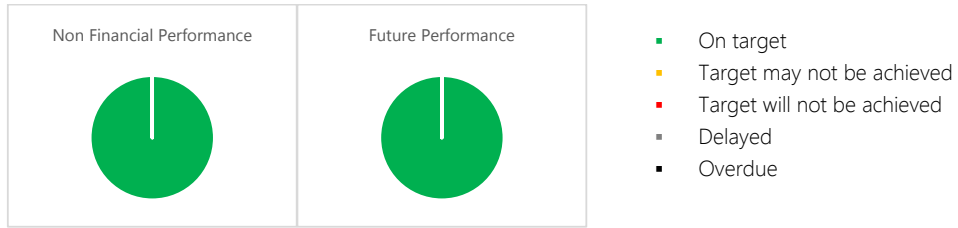
The Taranaki Civil Defence Emergency Management (CDEM) Group has identified key areas for development, particularly the expansion and re-deployment of the Taranaki Emergency Management Office (TEMO) functions and responsibilities, to support and mentor district councils in delivery of CDEM functions at the local level, and re-structuring of previous governance and administrative delivery of CDEM activities. The Group Plan reflects the reviewed arrangements and agreements. Related work projects being implemented include implementation and development of territorial authority responsibilities and functions; ongoing analysis of and research into hazards and risks for the Taranaki region; strategic recovery planning; responding to Government CDEM sector reform; renovation and redevelopment of the TEMO building; a comprehensive training programme; and adoption and implementation of an annual work plan incorporating governance, risk identification and reduction, organisational resilience, and capacity and capability enhancement. Taranaki CDEM Group has undertaken an internally-driven audit, to track progress since the 2015 MCDEM review, with significant improvements scored in all areas. Final financial and operational performance against the 2019/2020 workplan and budget has been reported in September 2020, including budget allowances and estimates.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support the Emergency Management office to implement, monitor and report upon the operative Civil Defence Emergency Management Group Plan for Taranaki, and each Civil Defence Emergency Management Annual Business Plan	<p>The Group is continuing to operate in accordance with its approved annual business plan and budget for 2021/2022. A quarterly report detailing progress against the annual business plan is provided to the joint committee each quarter. Regular meetings of council CDEM managers are receiving progress reports on individual council activities supporting the annual business plan.</p> <p>N E</p>
Support the Emergency Management office to maintain, review, and as needs be, implement effective response and recovery procedures to minimise harm or damage to people and property arising from emergency events.	<p>Work by TEMO supporting New Plymouth, Stratford and South Taranaki District Councils, for the support of EOCs and welfare delivery, continues. Delivery of training for EOC and ECC staff has been undertaken and future course sessions are scheduled. Appointments and development of Local Controllers, Welfare Managers, and Local Recovery Managers are being maintained. The CDEM Group's response and recovery framework is predicated on local response and recovery delivery (via District Council Emergency Operations Centres), and regional coordination through the Taranaki Emergency Management Office (TEMO) and the regional Emergency Coordination Centre. Specification and development of operational systems for use during response and recovery is underway and implemented, including review of standard operating procedures. An MOU between TRC and the TEMO office clarifies expectations around roles and staff deployment resourcing in the event of incidents and emergencies.</p> <p>N E</p>

Hazard management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Hazard management





Flood management and general river control

Providing accurate and timely flood warnings, providing flood control advice and undertaking minor works and associated actions (audit of regional plans and consent applications to ensure activities are undertaken without an increased risk of flooding and river erosion) to minimise and prevent damage by floods and river erosion.

Commentary/Highlights

We are actively assisting and providing advice internally and to land and asset owners on matters relating to rivers and waterway management.

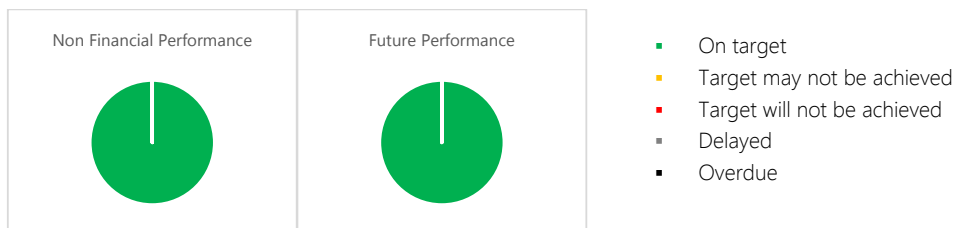
Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Effectively monitor rainfall and river levels and issue timely flood warnings. Maintain continuous monitoring systems (100% functional) and issue timely warnings for all cases, where necessary, in accordance with the Flood Event Standard Operating Procedure (approximately 35 warnings per annum).	Meteorological and hydrometric monitoring sites were maintained to high level of operational standard, with no significant maintenance works required. All incoming telemetry data is monitored continuously and responded to in accordance with the procedures for the monitoring of severe weather and flood events. Twenty-one severe weather watch alerts (20 in 2020-2021) and ten warnings (six in 2020-2021) have been received from MetService in the year to December. Issued one flood warning in this period (two issued in 2020-2021). 
Undertake minor emergency river and flood control works when necessary.	The flood protection schemes didn't experience significant damage in the last quarter, either from extreme events or other means. However, a small amount of funding (\$510) was spent replacing damaged chains with some wire rope and reinstating a damaged post on the Lower Waitara Flood Protection scheme. 
Respond to 100% of requests for drainage, river and flood control advice and assistance within ten working days.	Provided advice, predominantly to farmers, on a range of requests for general advice on works in streams. 
Facilitate river control projects for the environmental enhancement of the region's waterways.	The willow control programme continues, focusing on removal of willow in riparian areas to improve flood flows and enhance riparian vegetation. 

Hazard management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Resource management planners are given advice to ensure regional plan rule and consent conditions will not increase the risk of flooding or river erosion.	<p>Advice has been given on a range of matters regarding the interpretation of regional plan rules and to provide technical assistance during the processing of resource consent applications. Work has been completed to draft a new flood protection bylaw, to protect TRC flood protection assets. Public consultation has been completed. The bylaws were approved following a hearing.</p> <p style="text-align: center;"> NF E </p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Hazard management



River control schemes

Managing and maintaining river control scheme works to accepted design standards to minimise and prevent damage by floods and river erosion.

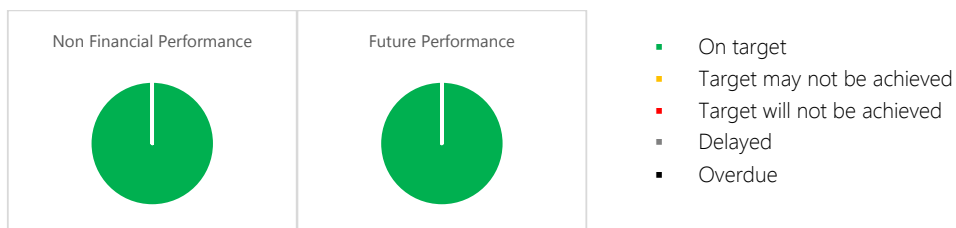
Commentary/Highlights

An asset inspection was completed in December 2021 for the managed flood protection schemes. All schemes are considered to be in an acceptable condition. Minor areas of maintenance were identified and are in the process of being addressed or have already been addressed. Work is currently underway improving the overall asset management system to align with current best practice guidelines.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Manage all flood and river control schemes across the region in accordance with asset management plans or management plans; including Lower Waiwhakaiho, Lower Waitara, Opunake, Okato and Waitotara Schemes.	All schemes have been managed as per their asset management plans. 
Manage other minor river schemes to standards as agreed with scheme participants.	No works were planned for this period. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Recreation, culture and heritage




Regional gardens

Ensuring that Hollard Gardens, Tupare and Pukeiti are maintained and enhanced as regionally significant recreational and heritage amenities.

Commentary/Highlights

This quarter has again been variable across the gardens. Visitor numbers were flat for November and December however January compared favorably with pre covid numbers. Events have been adversely affected by the pandemic with cancellations, postponements and reorganising. Some aspects of the garden operation have also been a challenge due to the pandemic, staff shortages and the dry spell. However despite those issues the gardens continued to maintain the high standard of care for our community and our out of region visitors. We have begun work on new tracks in the Pukeiti rainforest and this will continue as weather permits through oncoming months.

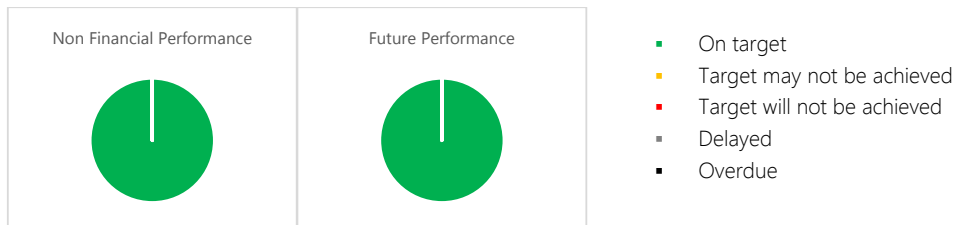
Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide three regional gardens (Tupare, Hollard Gardens and Pukeiti) for free general use by the regional community. Tupare, Hollard Gardens and Pukeiti open to the public daily with unrestricted free general access.	The gardens are open all day every day for free general use by the regional community and visitors. The gardens remain open under the traffic light system 
Encourage the increased use of the regional gardens by the community for recreational purposes and for specific events.	Visitor numbers for last year: Pukeiti 68,217, Tupare 47,454 and Hollard Gardens 24,041 Events for the year: Pukeiti 70, Tupare 32 and Hollard Gardens 33. It is pleasing to note that despite the lock down there was an overall increase in visitor numbers for all three gardens. Our annual visitor survey showed strong growth from our Taranaki audience especially families as well as the urban areas of Auckland Wellington and Hamilton. 
Continue implementing the Pukeiti asset management plans focusing on completing the upgrade works in the Zone 1 Garden, the rhododendron collection in Zone 2 and recreational development opportunities in Zone 3. Priority tasks to be completed include: <input type="checkbox"/> completing the Lodge and surrounds landscaping <input type="checkbox"/> continuing the enhancement of the garden and the rhododendron collection. <input type="checkbox"/> continuing the implementation of the Plant Collection Plan <input type="checkbox"/> refurbishing the plant borders <input type="checkbox"/> upgrading the outer ring tracks <input type="checkbox"/> completing the fit-out of the Lodge <input type="checkbox"/> continuing the growth in recreational activities with the construction of a fitness trail.	Lodge landscaping is complete including the concrete and landscaping work around the sculpture. The construction of the Family Hut and the Fitness Trails is complete. The tramlines tracks are on hold until all regulatory and compliance matters are covered off. As we move to the next stage of development, new interpretation is being planned with a focus on predator free Kaitake and historical information on the area. Regarding the Pukeiti Rainforest Bridge, we have selected the finalized design and are working through the next steps. 

Recreation, culture and heritage

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue implementing the Hollard Gardens asset management plans focusing on: <input type="checkbox"/> installing a new toilet to meet demand in the Family Corner area <input type="checkbox"/> installing new stylized play equipment.	Plan to build a shelter in the Old Garden to replace the demolished summerhouse Hill NF E
Continue implementing the Tupare asset management plans focusing on: <input type="checkbox"/> continuing to improve the story telling <input type="checkbox"/> completing new art installation.	Plan manufacture and install new art work on mary lane construct new steps on the bush walk NF E
Review and adopt asset management plans for Tupare, Hollard Gardens and Pukeiti by 31 October 2023.	Asset management plans for the three gardens have been completed and adopted for the 2021/2031 period NF E

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Recreation culture and heritage

Yarrow Stadium

Facilitating the continued maintenance and development of Yarrow Stadium.

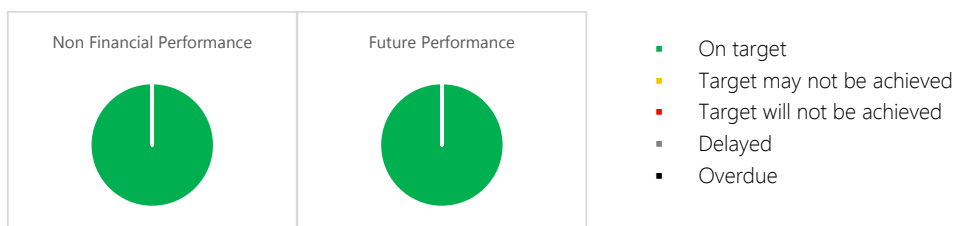
Commentary/Highlights

Following on from the decisions made in 2019/2020 Annual Plan for the up to \$50m repair and refurbishment project, the Council has moved into implementation mode. Contracts have been let for the work on the West Stand - this is well underway. Contracts have been secured for the new field, the new lighting, the demolition of the East Stand and the design of the new East Stand. The demolition of the East Stand is complete. The Stadium is expected to be open for business, albeit without a new East Stand, prior to 30 June 2022.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Contract with New Plymouth District Council for the operation and management of Yarrow Stadium.	The Trust and the New Plymouth District Council have a management agreement for the operation and management of Yarrow Stadium. New Plymouth District Council are operating and managing Yarrow Stadium under this agreement. 
Undertake asset management planning for the future maintenance, enhancement and development of Yarrow Stadium.	A joint committee of the Council and the New Plymouth District Council have developed and adopted a strategic plan and associated 2015/2025 asset management plan for the long-term development of Yarrow Stadium. Asset management planning for 2018/2028 is on hold while the solutions for the results of earthquake assessments on the two Stands are implemented. 
Provide regional funding for the future maintenance, enhancement and development of Yarrow Stadium.	Regional funding is provided to the Taranaki Stadium Trust for long-term maintenance and development at Yarrow Stadium. The 2021/2022 funding is being used for the repair and reinstatement programme. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Regional representation, advocacy and investment management






Investment management

Ensuring that the equity, property and treasury investments owned by the Council are efficiently managed.

Commentary/Highlights

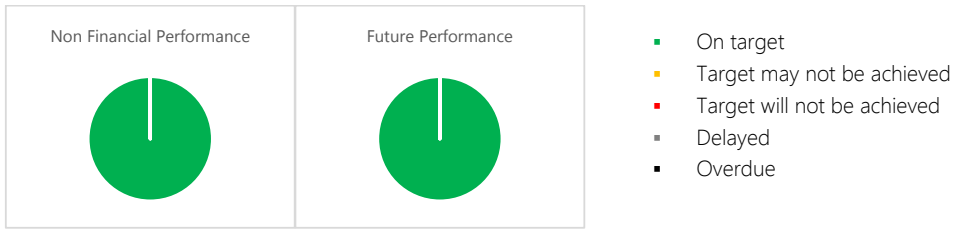
Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with one director being reappointed. The current low interest rate environment is a positive for the borrowing programme but a negative for our investment portfolio.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Consider Port Taranaki's annual statement of corporate intent and monitor performance against established targets.	The 2021/2022 SCI was considered in August 2021. Port Taranaki Ltd's performance was reviewed when considering their 2020/2021 Annual Report in September 2021. Performance for the half year to 31 December 2021 will be reviewed in March 2022. Performance against standards set in the statement of corporate intent is reported in the annual report. 
Appoint Directors at Port Taranaki Ltd's annual general meeting and at other times as required.	Directors reappointment to the Board of Directors will be considered at the Port Taranaki Ltd annual general meeting (AGM). Councillor Littlewood is due for reappointment and was reappointed at the AGM. 
Undertake on-going liaison with port company directors and management.	Regular formal and informal briefings and discussions occurred between the company/board and the Council throughout 2021/2022. 
Manage and, where appropriate, divest leasehold land in accordance with the Investment Policy.	Leasehold land is managed in accordance with the Council's Investment Policy. A 4% return from leasehold land rentals is expected in 2021/2022. 
Manage and maximise returns from treasury investments in accordance with the Investment Policy.	All treasury investments are in accordance with the Council's Investment Policy. 

Regional representation, advocacy and investment management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Regional representation, advocacy and investment management

Community engagement

Promoting community awareness, understanding and involvement with the Council's functions and activities, together with demonstrating the value and contribution of the work of the Council to the region.

Commentary/Highlights

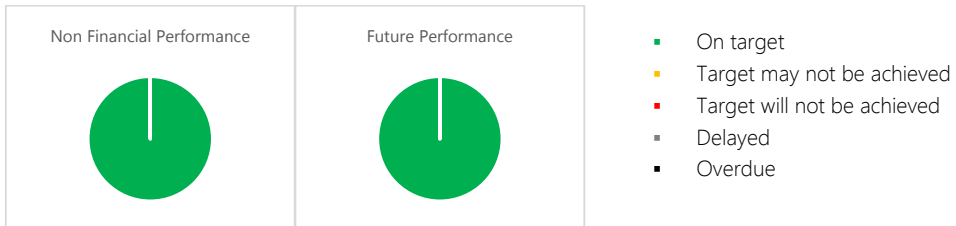
Communications to successfully manage engagement on key projects such as the implementation of the Essential Freshwater Package, Yarrow Stadium have been a continued focus. Significant communications and marketing resources are dedicated to supporting the Towards Predator-Free Taranaki project and attracting visitors to the regional gardens. The environmental education programme, including EnviroSchools, continues to be busy and successful, with demand outstripping our capacity to delivery. Council's Talking Taranaki newsletter is among the many channels used to communicate with the public and has been published three times this year, with a further two editions planned for the current financial year. Advertising, email, and social media are also used to share news of the Council's work and seek feedback from the public.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Engage with the community across a range of channels including print and digital publications, news media, websites, mobile and social media. Produce five bi-monthly editions of the Council newsletter and publish through print and digital channels.	<p>A range of communication activities have been undertaken to support Council programmes: new content is added to the website each week and social media activity continues with an audience of approx 17.9 K across 8 pages. Advertising and communication to promote the "Can I Swim Here?" and "Check, Clean, Dry" programme continues in December and into January. Media enquiries regarding Yarrow Stadium, swim water quality and the condition of Opunake Lake have been responded to during traditionally quiet Christmas/New Year period, and proactive statements have been made about minimising dust disturbance during summer. The popular weed wizard videos have also kicked off in 2022.</p> <p>N E</p>
Implement the environmental awards programme.	<p>Environmental Award winners were presented their awards in a series of small scale events at Council's Stratford offices in late 2021. Planning for the 2022 event will get underway in February, with approaches to sponsors to fill several vacant sponsorship slots.</p> <p>N E</p>
Provide an on-going environmental education programme for school children and the wider community including class visits, field trips, the Pukeiti Rainforest School and support for community projects.	<p>Across Education and EnviroSchools, Council officers are working with preschool, primary, intermediate and high school students throughout the region. In December, 235 students from six schools attended environmental education field trips or attended in-classroom learning. For the year-to-date, 3,429 students have attended programmes (note that this total includes some students who have attended more than one session), which is slightly below the half-year target of 4,000 students in a Covid-affected learning environment. Thirty educators have participated in sustainability and environmental education planning and training.</p> <p>N E</p>

Regional representation, advocacy and investment management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Regional representation, advocacy and investment management


Advocacy and response

Advocating and responding, on behalf of the Taranaki community, to initiatives proposed by other agencies, when those initiatives affect the statutory responsibilities of the Council or relate to matters of regional significance, which are of interest or concern to the people of Taranaki.

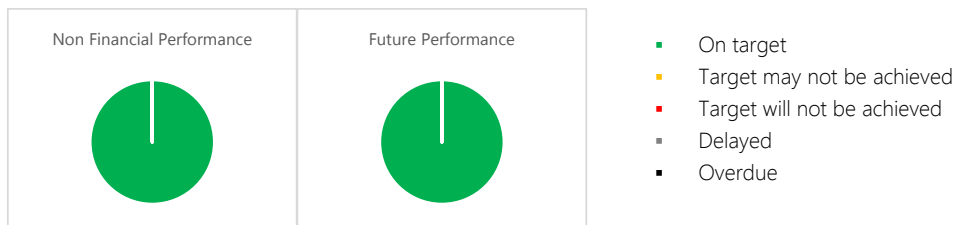
Commentary/Highlights

So far this year 12 submissions have been prepared. This is higher than normal and reflects input to the a number of the Government's fast track programmes. Senior staff also continue to be involved in various forums associated with policy development, advocacy, liaison, and in response to a range of national proposals.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Assess the implications of policy initiatives proposed by other agencies including discussion documents, proposed policies, strategies, plans and draft legislation, and respond within required timeframes on approximately 20 occasions per year.	Related to the other measure, current work on draft submissions and establishing regular liaison with TLA's and VT. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A




Governance

Facilitating public representation by the Council and its committees in accordance with statutory requirements.

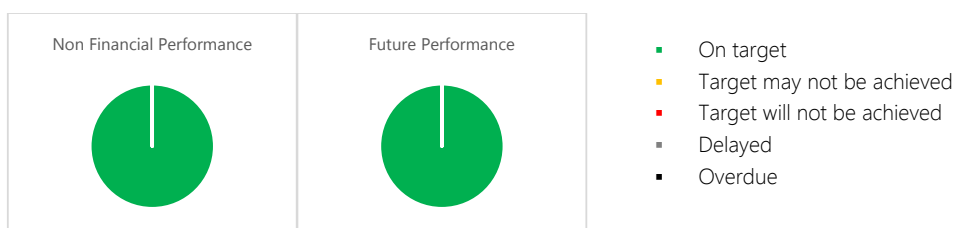
Commentary/Highlights

The Council remains on target with all its statutory governance and engagement obligations. The 2020/2021 Annual Report was adopted on 21 September 2021. Preparations for the 2022/2023 Annual Plan have commenced. The representation review for the 2022 elections is progressing through its various steps with a hearing the representation review being held prior to Christmas 2021. A decision from the Local Government Commission is expected to be aligned to decisions on New Plymouth District Council representation review due to alignment of constituency and ward boundaries.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Completion of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	Statutory planning and reporting accountability documents have all been prepared within statutory requirements and timeframes. The 2020/2021 Annual Report was adopted on 21 September 2021. Preparations for the 2022/2023 Annual Plan have commenced. 
Preparation of agendas and minutes and the conduct of meetings in accordance with Standing Orders and the Local Government Official Information and Meetings Act 1987.	All meetings are conducted in accordance with adopted Standing Orders and the Local Government Official Information and Meetings Act 1987. Agendas are publicly available at least 48 hours before each meeting and minutes are prepared and adopted for all meetings. 
Conduct of triennial local authority elections without any need for re-conduct of the elections as a result of judicial review.	The 2019 local authority elections were held in October 2019. The elections were successfully completed with no appeals or judicial reviews held. The next local authority elections are in October 2022. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

www.trc.govt.nz



Date 14 February 2022

Subject: **Public Transport Operational Update for the Quarter Ending 31 December 2021**

Approved by: M J Nield, Director - Corporate Services
S J Ruru, Chief Executive

Document: 2979951

Purpose

1. The purpose of this memorandum is to provide members with an operational report on public transport services for the quarter ending 31 December 2021.

Recommendations

That the Taranaki Regional Council:

- a) receives the memorandum *Public Transport Operational Report for the Quarter Ending 31 December 2021*.

Background

2. As part of the Council's responsibility for promoting an integrated, safe, responsive and sustainable land transport system within the region, a range of activities is required. These include provision of public transport services and the Total Mobility Scheme.

Covid-19

3. Post lockdown conditions have seen regular services resume with additional safety precautions in place. In response to the local outbreak of the Delta strain, passengers were given the opportunity to utilise the offer of free public transport for the purpose of receiving vaccinations in conjunction with the Ministry of Health. The community continues to adhere to the current Covid-19 safety guidelines without conflict.

Fare Zone Rollout

4. The project launch occurred in late January 2022. There has been positive feedback to date.

Citylink Services for the October - December 2021 Quarter

5. Throughout the New Plymouth urban routes there were 109,917 trips taken during the quarter. Due to the school holidays and the commencement of the seasonal holidays, patronage numbers are still slightly down at -9.5%. Looking forward, patronage numbers should return once the school term begins.

Connector (Hāwera to New Plymouth) bus service

6. The Connector Service provided 5,225 trips during the quarter ending December 2021. Despite being down -23.3% compared to the annual figures in 2020, numbers are gradually increasing with passenger use post lockdown. Due to scheduled major road maintenance, repairs, and the combined holidays, the Connector services were slightly affected showing a decrease from the last quarter by -5.3%.

Southlink services

7. The Southlink Services continue to provide the three regular return services between Ōpunake to New Plymouth, Ōpunake to Hāwera and the bi-weekly Waverley to Hāwera service. The total patronage was affected with the same result as the other main services across the region with holidays starting, resulting in 516 trips. There were two services showing an increase compared to the 2020 figures with Waverley to Hāwera at +31.4% and Ōpunake to Hāwera +22%. The Ōpunake to New Plymouth service took more of an impact being down -38.2%.

SuperGold Card

8. SuperGold Cardholders using the services across the Taranaki region totalled 12,824 for the quarter ending December 2021, showing an increase of +17.7% compared to the last quarter. An introduction of an extension of services to a local rest home and retirement village in New Plymouth, was widely welcomed by many of the residents and has potentially contributed to the increased numbers.

Total Mobility Scheme

9. At the end of the quarter, the Total Mobility Scheme provided 12,529 trips, inclusive of the Ironside providers. In comparison to last quarters figures, patronage has increased by +12.2% providing a positive outlook for the future.

Financial considerations—LTP/Annual Plan

10. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

Policy considerations

11. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

Iwi considerations

12. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan. Similarly, iwi involvement in adopted work programmes has been recognised in the preparation of this memorandum.

Community considerations

13. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

Legal considerations

14. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

Executive, Audit & Risk Committee Public Excluded

In accordance with section 48(1) of the *Local Government Official Information and Meetings Act 1987*, resolves that the public is excluded from the following part of the proceedings of the Executive, Audit and Risk Committee Meeting on Monday 14 February 2022 for the following reason/s:

Item 7 - Public Excluded Minutes – 6 December 2021

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.

Item 8 – Yarrow Stadium Plus: Project Steering Group Report

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.