



# **AGENDA**

# Executive, Audit & Risk

Monday 10 May 2021, 9am

## Executive, Audit & Risk Committee

10 May 2021 09:00 AM

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### **Purpose of Executive, Audit and Risk Committee**

This committee handles all of the administrative and financial matters relating to Council's operations and works programme. Because these matters relate to all aspects of the Council, the membership is aimed to reflect the different aspects of Council's committee structure.

### **Responsibilities**

Financial and expenditure

Capital expenditure

Work proposals and expenditure

Corporate services and personnel matters

Port Taranaki Ltd matters

General Contractual and other matters.

### **Membership of Executive, Audit and Risk Committee**

Councillor N W Walker (Chairperson)	Councillor M J Cloke
Councillor M P Joyce (ex officio)	Councillor D L Lean
Councillor C L Littlewood	Councillor M J McDonald
Councillor D N MacLeod (ex officio)	Mr B Robertson (Independent - Yarrow Stadium)

### **Health and Safety Message**

#### **Emergency Procedure**

In the event of an emergency, please exit through the emergency door in the committee room by the kitchen.

If you require assistance to exit please see a staff member.

Once you reach the bottom of the stairs make your way to the assembly point at the birdcage. Staff will guide you to an alternative route if necessary.

#### **Earthquake**

If there is an earthquake - drop, cover and hold where possible.

Please remain where you are until further instruction is given.



**Date** 10 May 2021

**Subject:** **Confirmation of Minutes - 29 March 2021**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2752826

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### **Recommendations**

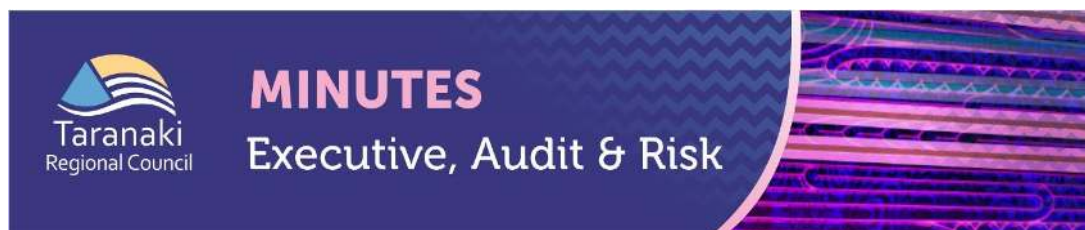
That Executive, Audit and Risk Committee of the Taranaki Regional Council:

- a) takes as read and confirms the minutes and resolutions of the Executive, Audit and Risk Committee held in the Taranaki Regional Council Chambers, 47 Cloten road, Stratford on Monday 29 March 2020 at 10am
- b) notes the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 6 April 2021.

### **Matters arising**

### **Appendices/Attachments**

Document 2736203: Minutes Executive, Audit and Risk Committee - 29 March 2021



**Date** 29 March 2021, 10am  
**Venue:** Taranaki Regional Council chambers, 47 Cloten Road, Stratford  
**Document:** 2736203

**Members** Councillors N W Walker Committee Chairperson  
 M J Cloke  
 D L Lean (via zoom)  
 M J McDonald  
 D N MacLeod *ex officio*  
 M P Joyce *ex officio*

**Attending** Messrs M J Nield Director – Corporate Services  
 P Ledingham Communications Adviser  
 Ms J Mack Committee Administrator

**Apologies** An apology from Councillor C L Littlewood was received.

**Notification of Late Items** There were no late items.

**1. Confirmation of Minutes – 15 February 2021**

**Resolved**

That the Executive, Audit and Risk Committee of the Taranaki Regional Council:

- a) takes as read and confirms the minutes and resolutions of the Executive, Audit and Risk Committee held in the Taranaki Regional Council Chambers, 47 Cloten road, Stratford on Monday 15 February 2020 at 10am
- b) notes the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 23 February 2021.  
 Cloke/McDonald

**Matters arising**

There were no matters arising.

**2. Financial and Operational Report**

- 2.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum informing members of the operational and financial performance of the Council.

**Recommended**

That the Taranaki Regional Council:

- a) receives the memorandum Financial and Operational Report and the January and February 2021 Financial Reports
- b) notes the digital media update
- c) notes the health and safety reports for January and February 2021.  
Cloke/McDonald

**3. Regional Software Holdings Ltd: Six Month Report to Shareholders to 31 December 2020**

- 3.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum to receive and consider Regional Software Holdings Ltd’s interim report on the operations and activities of the company for the six months ending 31 December 2020.
- 3.2 Mr M J Nield noted his interest as a director on the board of Regional Software Holdings Ltd.

**Recommended**

That the Taranaki Regional Council:

- a) receives Regional Software Holdings Ltd’s interim report for the six months ended 31 December 2020 including the unaudited financial report.  
Cloke/McDonald

**4. Regional Software Holdings Ltd: Draft Statement of Intent for 2021/2022 to 2023/2024**

- 4.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum to receive and consider Regional Software Holdings Ltd’s statement of intent (SOI) for the year ending 30 June 2022 and then to provide feedback to the Board of Directors.
- 4.2 Mr M J Nield noted his interest as a director on the board of Regional Software Holdings Ltd.

**Recommended**

That the Taranaki Regional Council:

- a) receives and considers Regional Software Holdings Ltd’s statement of intent for the year ending 30 June 2022
- b) provides feedback to the Board of Directors of Regional Software Holdings Ltd.  
MacLeod/McDonald

**5. Taranaki Stadium Trust Half Year Report to 31 December 2020**

- 5.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum to receive and consider the Taranaki Stadium Trust’s half-year report for the six months ended 31 December 2020.

- 5.2 Mr M J Nield noted his interest as a trustee on the Taranaki Stadium Trust.
- 5.3 Councillor M J Cloke enquired regarding naming rights of the Stadium. Mr M J Nield commented this process is managed by NPDC and the naming rights will come expire shortly.

**Recommended**

That the Taranaki Regional Council:

- a) receives the Taranaki Stadium Trust's half-year report for the six months ended 31 December 2020.

Cloke/Joyce

**6. Taranaki Stadium Trust: Statement of Intent for the year ending 30 June 2022**

- 6.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum to receive and consider the Taranaki Stadium Trust's statement of intent (SOI) for the year ending 30 June 2022 and then to provide feedback to the Trustees.
- 6.2 Mr M J Nield noted his interest as a trustee on the Taranaki Stadium Trust.

**Recommended**

That the Taranaki Regional Council:

- a) receives and considers the Taranaki Stadium Trust's statement of intent for the year ending 30 June 2022
- b) provides feedback to the Trustees of the Taranaki Stadium Trust.
- c) determines that this decision be recognised as not significant in terms of section 76 of the Local Government Act 2002
- d) determines that it has complied with the decision-making provisions of the Local Government Act 2002 to the extent necessary in relation to this decision; and in accordance with section 79 of the Act, determines that it does not require further information, further assessment of options or further analysis of costs and benefits, or advantages and disadvantages prior to making a decision on this matter.

Lean/MacLeod

**7. Port Taranaki Ltd: Half Year Report to 31 December 2020**

- 7.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum to receive and consider Port Taranaki Limited's report on the operations and activities of the company for the six months ending 31 December 2020.
- 7.2 Councillor D N MacLeod noted his interest as a director on Port Taranaki Ltd.

### **Recommended**

That the Taranaki Regional Council:

- a) receives Port Taranaki Limited's report for the six months ended 31 December 2020 including the unaudited financial report
- b) notes the 2020/2021 Port Taranaki Ltd dividends of \$3,500,000 in October 2020, \$2,500,000 in November 2020 and \$2,000,000 in February 2021.

Cloke/McDonald

## **8. Technology Requirements for External Representatives on Committees**

- 8.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum consider extending the technology solutions provided to councillors to external representatives on committees.

### **Recommended**

That the Taranaki Regional Council:

- a) receives the memorandum to consider extending technology solutions provided to councillors to external representatives on committees
- b) agrees to extend the technology solutions provided to councillors to external representatives on committees on the same terms that technology is provided to councillors
- c) determines that this decision be recognised as not significant in terms of section 76 of the *Local Government Act 2002*
- d) determines that it has complied with the decision-making provisions of the *Local Government Act 2002* to the extent necessary in relation to this decision; and in accordance with section 79 of the Act, determines that it does not require further information, further assessment of options or further analysis of costs and benefits, or advantages and disadvantages prior to making a decision on this matter.

Cloke/MacLeod

## **9. Public Excluded**

In accordance with section 48(1) of the *Local Government Information and Meetings Act 1987*, resolves that the public is excluded from the following part of the proceedings of the Executive, Audit and Risk Committee Meeting on Monday 29 March 2021 for the following reasons:

### **Item 10 – Public Excluded Minutes – 15 February 2021**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*



**Item 11 - Yarrow Stadium Update**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*

Lean/Cloke

There being no further business, the Committee Chairperson, Councillor N W Walker, declared the open meeting of the Executive, Audit and Risk Committee closed at 10.40am.

**Confirmed**

**Executive, Audit &  
Risk Chairperson:** \_\_\_\_\_

**N W Walker**

**10 May 2021**



**Date:** 10 May 2021

**Subject:** **Financial and Operational Report**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2757060

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### **Purpose**

1. The purpose of this memorandum is to receive information on operational and financial performance.

### **Recommendations**

That the Taranaki Regional Council:

- a) receives the memorandum *Financial and Operational Report* and the March 2021 Monthly Financial Report
- b) notes the digital media update
- c) notes the health and safety reports for March 2021.

### **Background**

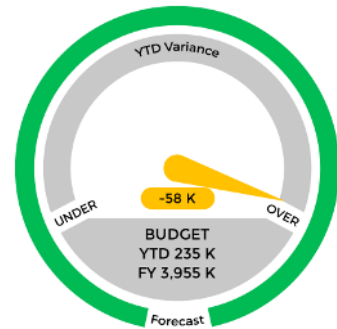
2. The Council produces a Monthly Financial Report outlining the financial performance for the month and year to date. This memorandum supports the Monthly Financial Report by providing additional supporting operational and financial information. The Common Seal is operated under delegated authority. Part of that delegated authority is the reporting back of the seal transactions.

### **Discussion**

3. Attached is the Monthly Financial Report for March 2021.
4. In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates

the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.

5. The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.
6. For each Group of Activities (Resource management, Biosecurity and biodiversity, Transport, Hazard management, Recreation culture and heritage, and Regional representation, advocacy and investment management, in the “Financial Indicators Section”, for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.
7. In the “Operating Expenditure by Activity” section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5%, yellow – plus or minus variance of more than 5% but less than 10% and red – plus or minus variance of more than 10%. The key components of each dial are:
  - The outer ring is the forecast for the rest of the year - green OK, yellow performance at risk, red target will not be achieved
  - The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance - the actual variance figure sits at the bottom of the pointer
  - The YTD and full year (FY) budgets are included in the grey section.
8. Financially, the Council is in-line with the estimates established for 2020/2021 in the *2020/2021 Annual Plan*.
9. At 31 March 2021, the overall financial result is ahead of budget.
10. Corporate services’ expenditure is running over budget due to increases in legal, information technology and recruitment expenditure. Additionally, there is a significant investment in investigations for the accommodation review. These expenses are affecting all activities as overheads. These expenditure trends will continue through the financial year as we continue to address the significant changes, such as the essential freshwater reforms, facing the Council.
11. Significant income and expenditure variances by activity (plus or minus \$100,000) are:



- *Resource management planning* - \$145,433 under budget due to staff vacancies and expenditure forecasted to occur later in the year.
- *Compliance monitoring programmes* - \$224,283 over budget due to staff focus on monitoring and reporting along with higher overheads.
- *State of the environment monitoring* - \$325,772 over budget due to increased staff focus, overheads and increased costs associated with NPS Freshwater.
- *Resource investigations and projects* - \$140,089 under budget due to staff focusing on compliance and SEM activities.
- *Sustainable land management plans and plant supply programme* - \$166,416 over budget due to higher overheads and consent condition expenditure.
- *Enhancement grants* - \$133,008 over budget due to the timing of Fresh Water Improvement, Public Waterways and Eco-system Restoration funds and STRESS expenditure.
- *Waitara River catchment* - \$1,999,950 under budget due to Waitara Lands expenditure not occurring until after the establishment of the Waitara River Committee.
- *Resource management direct charges revenue* - \$1,044,463 over budget due to Waitara Lands reserve distributions being received earlier than budgeted.
- *Resource management government grants revenue* - \$415,719 over budget due to higher STRESS revenues from the Ministry for Primary Industries.
- *Biosecurity/pest management* - \$614,746 and *Biodiversity* - \$221,641 under budget due to the timing of Towards Predator Free Taranaki expenditure. Both of these variances are forecast to be on budget by year-end.
- *Biosecurity and biodiversity direct charges revenue* - \$987,631 under budget mainly due to Predator Free 2050 funding being recognised on an accrual basis (as earned).
- *Passenger transport* - \$375,166 under budget due to bus contract costs currently running lower than expected and lower depreciation due to the delay in the implementation of the regional integrated ticketing project.
- *Transport direct charges revenue* - \$264,839 under budget due to bus fare revenue being down. This has been affected by the ongoing impacts of Covid-19.
- *Transport government grants revenue* - \$336,299 over budget due to Covid-19 lost passenger revenue and the delayed regional integrated ticketing project being funded by Waka Kotahi.
- *Regional Gardens* - \$927,193 under budget due to a delay in the Kaitake Trail project funding.

## **Operational Report**

12. Operationally, programmes are materially on target with the planned levels of activity established for 2020/2021 in the *2020/2021 Annual Plan*. Refer to the 31 March 2021 Quarterly Operational Report later in the Agenda.

## **Communications and Engagement**

13. Communications activities are delivered across a range of channels including publications, media releases, advertising and digital media. Some recent highlights are:

- Yarrow Stadium stakeholder engagement continued with the Regional Council-hosted neighbours meeting held in early April. An open day for local media and elected members also occurred in April.
- In April, communications campaigns were initiated to raise public awareness around pest plants old man's beard and ginger. A campaign encouraging duck shooters to "clean, check, dry" their equipment is also underway.
- The release of kiwi into the Kaitake Ranges, which referenced community efforts to eradicate the area of predators, received extensive national coverage.
- Local media covered the Regional Council-led project to capture LiDAR imagery of Taranaki.
- The Communications team responded to media enquiries on a variety of topics including outcomes from Long-Term Plan consultation process, the consent renewal hearing for Remediation New Zealand, the government's announcement on ban of live cattle exports and more.
- A complaint was lodged with Radio New Zealand regarding a 2016 report into fungicide in Okato groundwater (New Plymouth District Council, which was quoted in the same piece, also raised a complaint with Radio New Zealand).

### Social Media by the Numbers

14. The total reach (non-unique users) across all seven Facebook pages was 143K people. The total user engagement (where users liked, shared, clicked or commented) on our posts was 4,326. Our Facebook page followers continue to trend upwards, with 17,214 (non-unique) fans across seven pages.

Facebook page	Page followers	Reach	Engagement
TaranakiRegionalCouncil	4,730	63,577	1,171
TaranakiPublicTransport	1,171	23,776	587
Tūpare	1,711	5,579	240
Pukeiti	2,465	14,364	660
Hollard Gardens	1,959	1,638	103
Towards Predator-Free Taranaki	1,496	21,829	1,252
Yarrow Stadium	3,682	12,655	313

Top Facebook posts		Reach	Engaged
1	Check, clean, dry to protect Taranaki's lakes and waterways Check, clean, dry. If you use our lakes and waterways, you will have seen the signs or heard the phrase. But what does it	10.2K	2,2K

Top Facebook posts	Reach	Engaged
<p>actually mean and why is it so important? Have a watch. (Taranaki Regional Council)</p>		
<p>2 Now's a great time to check your property for old man's beard. That's because it's seeding - so it's white, fluffy and easy to spot. 🐝 (Taranaki Regional Council)</p>	8.8K	1,4K
<p>3 Are you looking for a few weeks' work in May? We are looking for people to staff our Lepperton, Hāwera, Ōpunake and Pungarehu load-out depots from 10 May - 28 May 2021.  The first two weeks will involve receiving the plants from the nurseries and the final week will be dispatching plants to farmers. (Taranaki Regional Council)</p>	6.5K	568
<p>6 🐝 COMPETITION CLOSED!! WINNERS ANNOUNCED SOON 🐝  It's Bee Card's 6 month anniversary here in Taranaki so it's time to celebrate, and what better way than to have a GIVE AWAY! We've got 3 Bee Card prizes up for grabs. (Taranaki Public Transport)</p>	6.2K	730
<p>5 CITYLINK ROUTE 3 CHANGES Timetable and route details for Citylink Route 3 are being altered from Monday 19 April because of the redevelopment project at Taranaki Base Hospital. (Taranaki Public Transport)</p>	5.4K	79
<p>4 Wow. A massive day today with the first release of kiwi back onto the Kaitake Range. Our project manager Toby had the privilege of introducing one to its new home - so special. Congratulations Taranaki Mouna and all the other groups who worked so hard to make this day happen. Towards Predator-Free Taranaki is also working hard to control predators on the ring plain so the kiwi (and other native species) will be safe if they eventually venture out of national park. (Towards Predator Free)</p>	4.7K	372
<p>5 You may have heard TRC ecologist Halema Jamieson on More FM Taranaki 93.2 this morning chatting to Ken and Anna about the rare Jacinda weta. Halema first found them at</p>	3.9K	193

Top Facebook posts	Reach	Engaged
<p>Pukeiti last year with more spotted after the night walk last Friday.</p> <p>It has also recently been found in another part of Te Papakura o Taranaki (the national park) and appears to be confined to high quality remnants of native forest. The species was only formally described in March so little is known about its ecology.</p> <p>(Taranaki Regional Council)</p>		
<p>7 UPDATE * WORKS POSTPONED UNTIL FURTHER NOTICE *</p> <p>CONNECTOR DETOUR MON 12 - SAT 17 APRIL</p> <p>Due to repair works on SH3/Dudley Road from Monday 12 April till Saturday 17 April (weather permitting), the SOUTHBOUND Connector will follow the detour in place via Kaimata Road.</p> <p>Works will be daily from 7am till 7pm and will create an anticipated delay of around 10minutes.</p>	3.7K	227
<p>9 April 11th, Guided tramp to the Piwakawaka Family Hut. Bring some sturdy shoes and look forward to a walk through stunning bush before stopping to eat your packed lunch on the deck of the Hut! The walk is best suited to families with children aged over five, but if you're prepared to carry them some of the way, bring the littlies too! Approx 2.5 hours walking. <a href="http://www.facebook.com/events/177560114185978">www.facebook.com/events/177560114185978</a></p> <p>(Pukeiti)</p>	3.3K	355
<p>6 EAST STAND DEMOLITION STARTING SOON</p> <p>Demolition of Yarrow Stadium's East Stand is scheduled to start mid-April and will be finished by September, the Taranaki Regional Council announced today.</p> <p>(Yarrow Stadium)</p>	3K	568
<p>8 Incredible turn out for the Pukeiti by night event. Lots of very excited kids and some cool bugs found. Thank you for coming.</p> <p>(Pukeiti)</p>	1.9K	342
<p>10 Thank you for spending the morning with us. 🐰 Upload your photo with the Easter bunny in the comments below ▼ ▼ ▼</p> <p>Tag @Tūpare #easter Be in to win a night in the Pukeiti Piwakawaka Family Hut. 🌸 *Bonus entry if you share your post.</p>	1.8K	526

Top Facebook posts	Reach	Engaged
(Tupare)		

### Health and Safety

15. The Health and Safety Reports for March 2021 is attached.

### Financial considerations—LTP/Annual Plan

16. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

### Policy considerations

17. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

### Iwi considerations

18. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan. Similarly, iwi involvement in adopted work programmes has been recognised in the preparation of this memorandum.

### Community considerations

19. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

### Legal considerations

20. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

### Appendices/Attachments

Document 2764067: March 2021 Monthly Financial Report

Document 2763202: March 2021 Health and Safety Report





MARCH 2021

# MONTHLY FINANCIAL REPORT

TARANAKI REGIONAL COUNCIL



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## Executive summary

### Financial performance

FINANCIAL INDICATORS					
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:		Council’s total revenue less operating expenditure:	
Actual YTD:	Trend:	Actual YTD:	Trend:	Actual YTD:	Trend:
\$32.4M	\$587.6K over budget 	\$27.0M	\$3776.7K under budget 	\$5.4M	\$4364.3K ahead of budget 
Against a YTD budget of \$31.8M and a full year budget of \$47.9M.		Against a YTD budget of \$30.8M and a full year budget of \$49.2M.		Against a YTD budget of \$1.0M and a full year budget of \$-1.3M.	

FINANCIAL PERFORMANCE			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
Financial Performance 	Future Performance 	Financial Performance 	Future Performance 

### Commentary and variances

The overall financial result is tracking ahead of budget and this is expected to continue to the end of the financial year.

Corporate services expenditure is running over budget due to increases in legal, information technology and recruitment expenditure. Additionally, there is a significant investment in investigations for the accommodation review. These expenses are impacting all activities as overheads. These expenditure trends will continue through the financial year as we continue to address the significant changes, such as the essential freshwater reforms.

## Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

### Introduction

In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

### For each Group of Activities:

In the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000.

The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.



## Statement of comprehensive revenue and expense

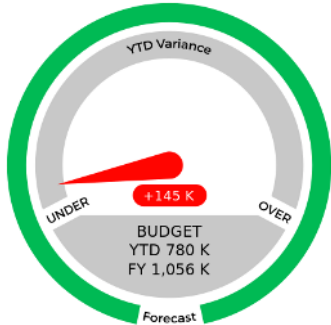
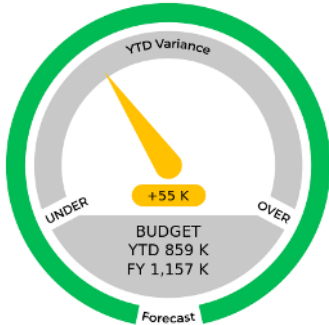
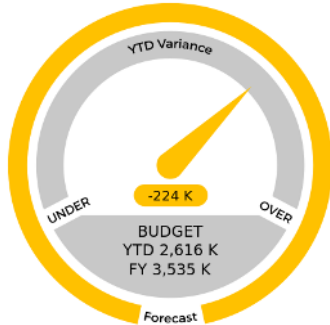
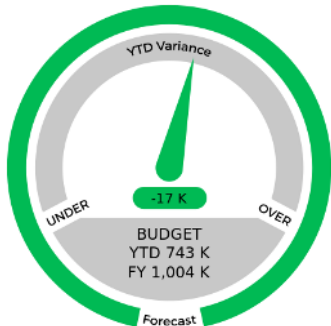
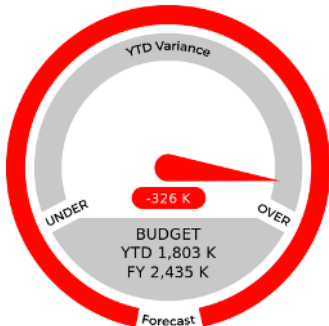
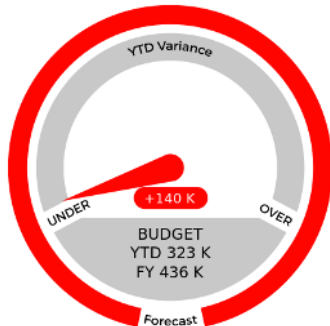
This statement summarises performance against budget for the month and for the year to date.

	Month			Year to date			2020/2021
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Cost of services</b>							
Resource management	1,112,132	3,087,345	1,975,213	11,185,008	12,658,683	1,473,675	24,532,923
Biosecurity and biodiversity	564,894	1,927,417	1,362,523	5,164,731	6,027,774	863,043	7,360,373
Transport	435,151	417,357	-17,794	3,340,617	3,723,984	383,367	4,992,065
Hazard management	72,960	77,842	4,882	618,163	727,060	108,897	998,686
Recreation culture and heritage	257,811	361,194	103,383	5,437,077	6,364,270	927,193	8,554,161
Regional representation advocacy and investment management	152,662	137,571	-15,091	1,309,222	1,300,830	-8,392	1,760,516
<b>Total operating expenditure</b>	<b>2,595,610</b>	<b>6,008,726</b>	<b>3,413,116</b>	<b>27,054,819</b>	<b>30,802,601</b>	<b>3,747,782</b>	<b>48,198,724</b>
<b>Revenue from exchange transactions</b>							
Direct charges revenue	345,875	464,607	-118,732	3,145,035	3,504,387	-359,352	4,376,777
Rent revenue	108,644	95,833	12,811	1,003,451	862,497	140,954	1,150,000
Dividends	2,000,000	0	2,000,000	8,000,000	8,000,000	0	8,000,000
<b>Revenue from non-exchange transactions</b>							
General rates revenue	0	0	0	5,965,794	5,965,794	0	7,954,392
Targeted rates revenue	0	0	0	4,478,419	4,478,379	40	5,971,173
Direct charges revenue	912,819	3,435,795	-2,522,976	6,322,819	6,235,948	86,871	15,026,419
Government grants	549,995	248,414	301,581	3,277,823	2,525,806	752,017	4,094,968
Vested assets	0	0	0	0	0	0	0
<b>Total income</b>	<b>3,917,334</b>	<b>4,244,649</b>	<b>-327,315</b>	<b>32,193,341</b>	<b>31,572,811</b>	<b>620,530</b>	<b>46,573,729</b>
<b>Operating surplus/(deficit) before finance income/expenses &amp; taxation</b>	<b>1,321,723</b>	<b>-1,764,077</b>	<b>3,085,800</b>	<b>5,138,522</b>	<b>770,210</b>	<b>4,368,312</b>	<b>-1,624,995</b>
Finance income	17,900	25,000	-7,100	242,080	275,000	-32,920	1,341,772
Finance expense	0	0	0	-21,118	-50,000	28,882	-1,041,772
Net finance expense	17,900	25,000	-7,100	220,962	225,000	-4,038	300,000
<b>Operating surplus before taxation</b>	<b>1,339,623</b>	<b>-1,739,077</b>	<b>3,078,700</b>	<b>5,359,484</b>	<b>995,210</b>	<b>4,364,274</b>	<b>-1,324,995</b>
<b>Other gains/losses</b>							
Gains/(losses) on revaluation of properties	0	0	0	0	0	0	0
<b>Operating surplus before taxation</b>	<b>1,339,623</b>	<b>-1,739,077</b>	<b>3,078,700</b>	<b>5,359,484</b>	<b>995,210</b>	<b>4,364,274</b>	<b>-1,324,995</b>
Income tax expense	0	0	0	0	0	0	10,000
<b>Surplus/(deficit) for the period</b>	<b>1,339,623</b>	<b>-1,739,077</b>	<b>3,078,700</b>	<b>5,359,484</b>	<b>995,210</b>	<b>4,364,274</b>	<b>-1,334,995</b>
<b>Other comprehensive income</b>							
Revaluation of property, plant and equipment	0	0	0	0	0	0	0
<b>Other comprehensive income, net of tax</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating surplus/(deficit)</b>	<b>1,339,623</b>	<b>-1,739,077</b>	<b>3,078,700</b>	<b>5,359,484</b>	<b>995,210</b>	<b>4,364,274</b>	<b>-1,334,995</b>

## Resource management

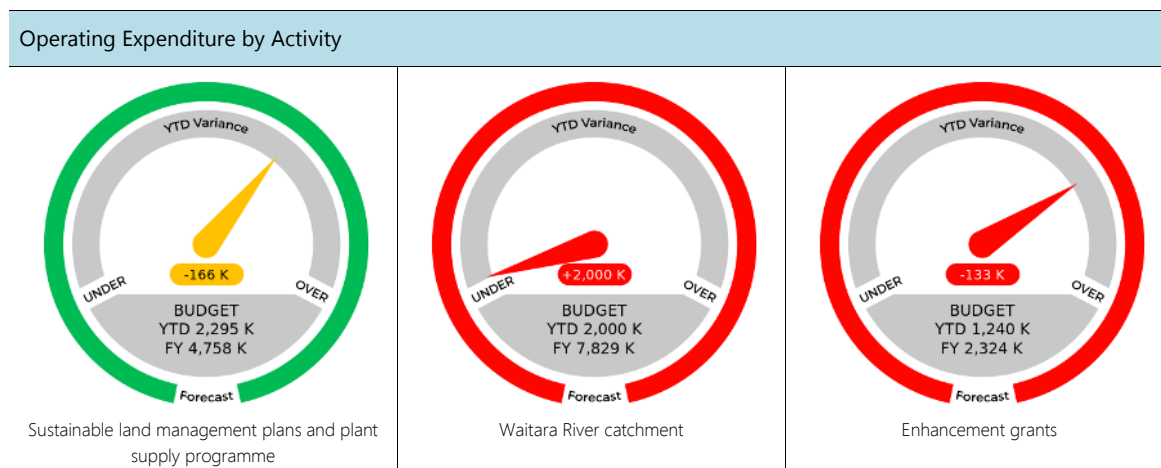
### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): <span style="color: yellow;">●</span> ≥5% and <span style="color: red;">●</span> <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$8.5M	\$1460.2K over budget 	\$11.2M	\$1473.7K under budget 
Against a YTD budget of 7.0M and a full year budget of 17.3M.		Against a YTD budget of 12.7M and a full year budget of 24.5M.	

Operating Expenditure by Activity					
 <p>Resource management planning</p>	 <p>Consent processing and administration</p>	 <p>Compliance monitoring programmes</p>			
 <p>Pollution incidence and response</p>	 <p>State of the environment monitoring</p>	 <p>Resource investigations and projects</p>			



RESOURCE MANAGEMENT



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Resource management planning - \$145,433 under budget due to staff vacancies and expenditure forecasted to occur later in the year.

Compliance monitoring programmes - \$224,283 over budget due to staff focus on monitoring and reporting along with higher overheads.

State of the environment monitoring - \$325,772 over budget due to increased staff focus, overheads and costs associated with NPS Freshwater.

Resource investigations and projects - \$140,089 under budget due to staff focusing on compliance and SEM activities.

Sustainable land management plans and plant supply programme - \$166,416 over budget due to higher overheads and consent condition expenditure.

Enhancement grants - \$133,008 over budget due to the timing of Fresh Water Improvement, Public Waterways and Eco-system Restoration funds and STRESS expenditure.

Waitara River catchment - \$1,999,950 under budget due to Waitara Lands expenditure not occurring until after the establishment of the Waitara River Committee.

Direct charges revenue - \$1,044,463 over budget due to Waitara Lands reserve distributions being received earlier than expected.

Government grants revenue - \$415,719 over budget due to higher STRESS revenues from the Ministry for Primary Industries.

## RESOURCE MANAGEMENT

## Cost of services statement

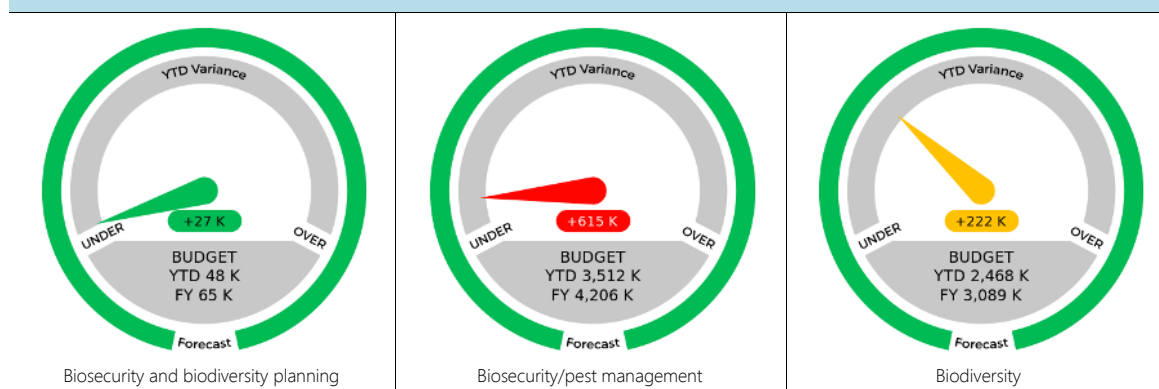
RESOURCE MANAGEMENT							
	Month			Year to date			2019/2020
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Resource management planning	66,262	81,998	15,736	634,688	780,121	145,433	1,055,744
Consent processing and administration	87,230	88,874	1,644	804,055	859,144	55,089	1,157,001
Compliance monitoring programmes	264,173	276,898	12,725	2,839,834	2,615,551	-224,283	3,535,190
Pollution incidents and response	110,702	78,636	-32,066	760,232	742,824	-17,408	1,004,005
State of the environment monitoring	267,722	191,421	-76,301	2,128,493	1,802,721	-325,772	2,434,537
Resource investigations and projects	25,472	34,498	9,026	183,119	323,208	140,089	435,802
Sustainable land management plans and plant supply programme	241,246	206,852	-34,394	2,461,883	2,295,467	-166,416	4,757,793
Waitara River catchment	0	2,000,000	2,000,000	50	2,000,000	1,999,950	7,828,882
Enhancement grants	49,324	128,168	78,844	1,372,655	1,239,647	-133,008	2,323,969
<b>Total expenditure</b>	<b>1,112,132</b>	<b>3,087,345</b>	<b>1,975,213</b>	<b>11,185,008</b>	<b>12,658,683</b>	<b>1,473,675</b>	<b>24,532,923</b>
<b>Income</b>							
General rates	207,684	207,684	0	2,342,863	2,342,863	0	3,061,369
Direct charges	482,172	2,506,148	-2,023,976	7,046,719	6,002,256	1,044,463	15,258,159
Government grants	366,797	83,333	283,464	1,455,796	1,040,077	415,719	2,036,000
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	-9,828	0	-9,828	-3,504,840	0	-3,504,840	-100,000
Investment funds	65,307	290,180	-224,873	3,844,471	3,273,487	570,984	4,277,395
<b>Total income</b>	<b>1,112,132</b>	<b>3,087,345</b>	<b>-1,975,213</b>	<b>11,185,008</b>	<b>12,658,683</b>	<b>-1,473,675</b>	<b>24,532,923</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Biosecurity and biodiversity

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$1.7M	\$987.6K under budget ↓	\$5.2M	\$863.0K under budget ↑
Against a YTD budget of 2.7M and a full year budget of 2.7M.		Against a YTD budget of 6.0M and a full year budget of 7.4M.	

### Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall biosecurity and biodiversity expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Biosecurity/pest management - \$614,746 and Biodiversity - \$221,641 under budget due to the timing of Towards Predator Free Taranaki expenditure. Both of these variances are forecasted to be on budget by year end.

Direct charges revenue is \$987,631 under budget mainly due to Predator Free 2050 funding being recognised on an accrual basis (as earned) rather than cash received.

## BIOSECURITY AND BIODIVERSITY

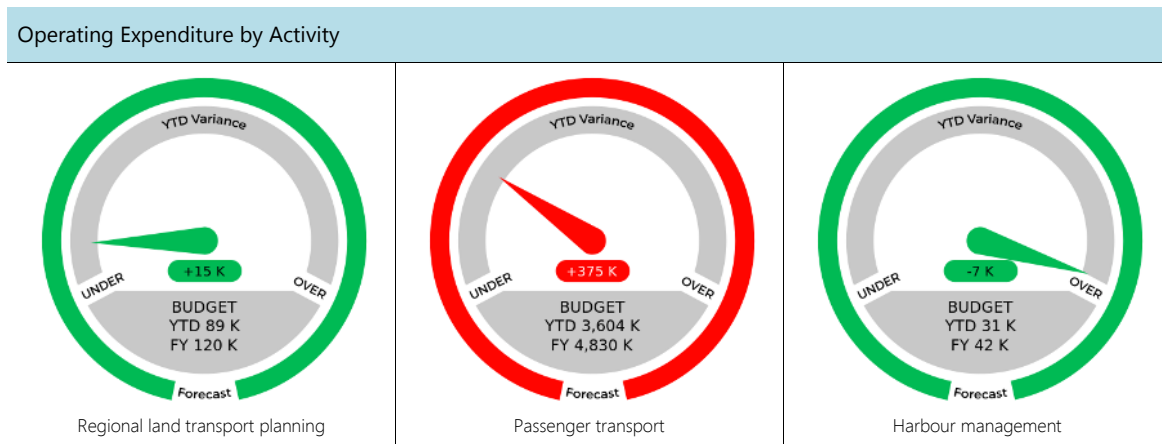
## Cost of services statement

BIOSECURITY AND BIODIVERSITY							
	Month			Year to date			2019/2020
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Biosecurity and biodiversity planning	2,394	5,073	2,679	21,558	48,214	26,656	65,272
Biosecurity/pest management	309,259	1,336,688	1,027,429	2,897,013	3,511,759	614,746	4,206,046
Biodiversity	253,241	585,656	332,415	2,246,160	2,467,801	221,641	3,089,055
<b>Total expenditure</b>	<b>564,894</b>	<b>1,927,417</b>	<b>1,362,523</b>	<b>5,164,731</b>	<b>6,027,774</b>	<b>863,043</b>	<b>7,360,373</b>
<b>Income</b>							
General rates	272,617	272,617	0	1,407,014	1,407,014	0	1,985,485
Direct charges	673,847	1,273,896	-600,049	1,667,226	2,654,857	-987,631	2,700,737
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	-100,000
Investment funds	-381,570	380,904	-762,474	2,090,491	1,965,903	124,588	2,774,151
<b>Total income</b>	<b>564,894</b>	<b>1,927,417</b>	<b>-1,362,523</b>	<b>5,164,731</b>	<b>6,027,774</b>	<b>-863,043</b>	<b>7,360,373</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Transport

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$2.4M	\$71.5K over budget ↑	\$3.3M	\$383.4K under budget ↓
Against a YTD budget of 2.4M and a full year budget of 3.2M.		Against a YTD budget of 3.7M and a full year budget of 5.0M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall transport expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Passenger transport - \$375,166 under budget due to bus contract costs currently running lower than expected and lower depreciation due to the delay in the implementation of the regional integrated ticketing project.

Direct charges revenue - \$264,839 under budget due to bus fare revenue being down. This has been affected by the on-going impacts of Covid-19.

Government grants revenue - \$336,299 over budget due to Covid-19 lost passenger revenue and the delayed regional integrated ticketing project being funded by Waka Kotahi.

## TRANSPORT

## Cost of services statement

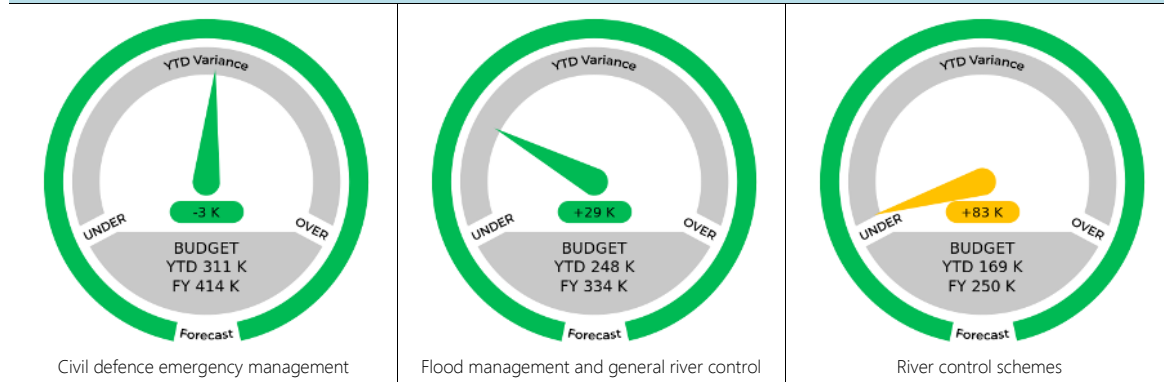
TRANSPORT							
	Month			Year to date			2019/2020
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Regional land transport planning	10,789	9,402	-1,387	73,975	89,128	15,153	120,377
Passenger transport	412,392	397,830	-14,562	3,228,565	3,603,731	375,166	4,830,188
Harbour management	11,970	10,125	-1,845	38,077	31,125	-6,952	41,500
<b>Total expenditure</b>	<b>435,151</b>	<b>417,357</b>	<b>-17,794</b>	<b>3,340,617</b>	<b>3,723,984</b>	<b>383,367</b>	<b>4,992,065</b>
<b>Income</b>							
General rates	64,416	64,416	0	165,619	165,619	0	199,448
Targeted rates	0	0	0	960,508	960,507	2	1,280,678
Direct charges	102,124	97,858	4,266	615,883	880,722	-264,839	1,174,300
Government grants	183,199	165,081	18,118	1,822,028	1,485,729	336,299	2,058,968
Government grants for capital	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	85,412	90,002	-4,590	-223,421	231,407	-454,828	278,671
<b>Total income</b>	<b>435,151</b>	<b>417,357</b>	<b>17,794</b>	<b>3,340,617</b>	<b>3,723,984</b>	<b>-383,367</b>	<b>4,992,065</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Hazard management

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$0.6K over budget ↑	\$0.6M	\$108.9K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.7M and a full year budget of 1.0M.	

### Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall hazard management expenditure is under budget. There are no material activity variances (> or < than \$100,000).

## HAZARD MANAGEMENT

## Cost of services statement

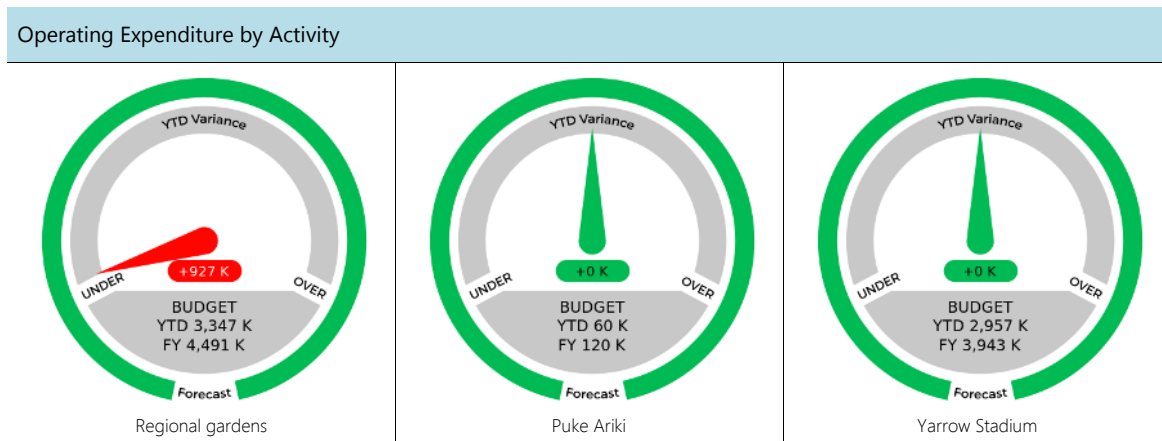
HAZARD MANAGEMENT							
	Month			Year to date			2019/2020
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Civil defence emergency management	34,597	34,505	-92	313,253	310,545	-2,708	414,058
Flood management and general river control	33,976	26,140	-7,836	219,244	247,892	28,648	334,138
River control schemes	4,387	17,197	12,810	85,666	168,623	82,957	250,490
<b>Total expenditure</b>	<b>72,960</b>	<b>77,842</b>	<b>4,882</b>	<b>618,163</b>	<b>727,060</b>	<b>108,897</b>	<b>998,686</b>
<b>Income</b>							
General rates	32,472	32,472	0	97,120	97,120	0	162,654
Targeted rates	0	0	0	560,832	560,832	0	747,776
Direct charges	82	0	82	568	0	568	0
Government grants	0	0	0	0	0	0	0
Transfer from reserves	14,555	0	14,555	95,592	0	95,592	0
Transfer to reserves	0	0	0	-505,155	0	-505,155	-50,228
Investment funds	25,851	45,370	-19,519	435,794	135,696	300,098	227,263
<b>Total income</b>	<b>72,960</b>	<b>77,842</b>	<b>-4,882</b>	<b>684,751</b>	<b>793,648</b>	<b>-108,897</b>	<b>1,087,465</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>66,588</b>	<b>66,588</b>	<b>0</b>	<b>88,779</b>



## Recreation, culture and heritage

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.2M	\$37.5K over budget ↓	\$5.4M	\$927.2K under budget ↑
Against a YTD budget of 0.1M and a full year budget of 0.2M.		Against a YTD budget of 6.4M and a full year budget of 8.6M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall recreation, culture and heritage expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Regional Gardens - \$927,193 under budget due to a delay in the Kaitake Trail project funding.

## RECREATION, CULTURE AND HERITAGE

## Cost of services statement

RECREATION CULTURE AND HERITAGE							
	Month			Year to date			2019/2020
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Regional gardens	257,811	361,194	103,383	2,420,037	3,347,230	927,193	4,491,442
Puke Ariki	0	0	0	60,000	60,000	0	120,000
Yarrow Stadium	0	0	0	2,957,040	2,957,040	0	3,942,719
<b>Total expenditure</b>	<b>257,811</b>	<b>361,194</b>	<b>103,383</b>	<b>5,437,077</b>	<b>6,364,270</b>	<b>927,193</b>	<b>8,554,161</b>
<b>Income</b>							
General rates	143,824	143,824	0	1,359,690	1,359,690	0	1,841,487
Targeted rates	0	0	0	2,957,078	2,957,040	38	3,942,719
Direct charges	10,110	16,418	-6,308	185,260	147,762	37,498	197,000
Investment funds	103,877	200,952	-97,075	935,049	1,899,778	-964,729	2,572,955
<b>Total income</b>	<b>257,811</b>	<b>361,194</b>	<b>-103,383</b>	<b>5,437,077</b>	<b>6,364,270</b>	<b>-927,193</b>	<b>8,554,161</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Regional representation, advocacy and investment management

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.1M	\$4.9K over budget ↓	\$1.3M	\$8.4K over budget ↓
Against a YTD budget of 0.1M and a full year budget of 0.1M.		Against a YTD budget of 1.3M and a full year budget of 1.8M.	

Operating Expenditure by Activity		
<p>Investment management</p>	<p>Community engagement</p>	<p>Advocacy and response</p>
<p>Governance</p>	<p>Key</p> <ul style="list-style-type: none"> <li>YTD Variance</li> <li>■ &lt; 5% and less than \$50,000</li> <li>■ ≥ 5% &lt; 10% and between \$50,000 and \$100,000</li> <li>■ ≥ 10% and greater than \$100,000</li> </ul>	

### Commentary and variances

Overall regional representation and advocacy expenditure is on budget. There are no material activity variances (> or < than \$100,000).

## REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT

## Cost of services statement

REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT							
	Month			Year to date			2019/2020
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Investment management	0	500	500	0	4,500	4,500	6,000
Community engagement	36,357	34,675	-1,682	306,814	324,926	18,112	438,513
Advocacy and response	31,397	24,734	-6,663	195,124	235,939	40,815	319,091
Governance	84,908	77,662	-7,246	807,284	735,465	-71,819	996,912
<b>Total expenditure</b>	<b>152,662</b>	<b>137,571</b>	<b>-15,091</b>	<b>1,309,222</b>	<b>1,300,830</b>	<b>-8,392</b>	<b>1,760,516</b>
<b>Income</b>							
General rates	54,850	54,850	0	519,803	519,803	0	703,948
Direct charges	187	6,083	-5,896	59,608	54,747	4,861	73,000
Investment funds	97,625	76,638	20,987	729,811	726,280	3,531	983,568
<b>Total income</b>	<b>152,662</b>	<b>137,571</b>	<b>15,091</b>	<b>1,309,222</b>	<b>1,300,830</b>	<b>8,392</b>	<b>1,760,516</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Statement of financial position

This statement summarises the Council's assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2020/2021 Estimates \$	2019/2020 Annual Report \$
<b>Current Assets</b>			
Cash and cash equivalents	5,180,867	632,347	2,945,237
Current portion of investments	12,899,984	-	12,595,467
Trade and other receivables	3,464,580	2,000,000	6,969,430
Inventories	162,185	-	162,185
Loan to Taranaki Stadium Trust	5,000,000	25,000,000	4,000,000
Prepayments	719,614	100,000	245,831
Work in progress	431,456	400,000	189,382
<b>Total current assets</b>	<b>27,858,686</b>	<b>28,132,347</b>	<b>27,107,532</b>
<b>Non-current assets</b>			
Treasury investments	7,699,635	4,900,000	1,000,000
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Intangible assets	642,236	1,825,922	869,701
Investment properties	19,249,000	17,380,500	19,559,000
Property plant and equipment	33,619,165	35,040,516	32,786,757
Deferred tax asset	80,499	-	80,499
<b>Total non-current assets</b>	<b>88,089,654</b>	<b>85,946,056</b>	<b>81,095,075</b>
<b>Total assets</b>	<b>115,948,340</b>	<b>114,078,403</b>	<b>108,202,607</b>
<b>Current liabilities</b>			
Trade and other payables	5,849,835	2,500,000	5,539,140
Work-in-progress	1,764,011	600,000	591,816
Employee entitlements current	1,044,362	935,000	1,141,005
Borrowings	5,000,000	-	4,000,000
<b>Total current liabilities</b>	<b>13,658,208</b>	<b>4,035,000</b>	<b>11,271,961</b>
<b>Non-current liabilities</b>			
Employee entitlements term	556,500	800,000	556,500
Borrowings	-	25,000,000	-
<b>Total non-current liabilities</b>	<b>556,500</b>	<b>25,800,000</b>	<b>556,500</b>
<b>Total liabilities</b>	<b>14,214,708</b>	<b>29,835,000</b>	<b>11,828,461</b>
<b>Public equity</b>			
Retained earnings	71,646,462	60,800,538	70,501,379
Reserves	24,870,298	18,933,527	20,655,895
Asset revaluation reserves	5,216,872	4,509,338	5,216,872
<b>Total public equity</b>	<b>101,733,632</b>	<b>84,243,403</b>	<b>96,374,146</b>
<b>Total liabilities and equity</b>	<b>115,948,340</b>	<b>114,078,403</b>	<b>108,202,607</b>

### Commentary and variances

There are no significant variances to report.

## Capital expenditure and disposals

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Capital expenditure in excess of \$10,000 for the month was:

DESCRIPTION	AMOUNT \$
2021 Ford Ranger Utes x 2	119,646
2021 Mitsubishi Outlander	28,319
2021 Skoda Superb	53,515
HPE DL380 Gen10 Server	20,625
Tramline - Pukeiti WIP	22,891

Fixed asset disposals in excess of \$10,000 for the month were:-

DESCRIPTION	AMOUNT \$
2017 Toyota Hilux	26,087

## Local Authorities (Members' Interests) Act 1968

Additions to the *Creditors Detail List* for the month were:

CODE	CREDITOR NAME	ADDRESS	DATE ESTABLISHED
3759	Moturoa Primary School	45 Pioneer Road, New Plymouth	01-Mar-21
3760	Spotswood College	P O Box 6116, New Plymouth	01-Mar-21
3761	Silver Bullet Contracting Ltd	20 Bird Road, RD 23, Stratford	02-Mar-21
3762	Energy Motors Limited	P O Box 449, New Plymouth	03-Mar-21
3763	European Distributors Limited	Shortland Street, Auckland	03-Mar-21
3764	The Fruity Gardener	1729 South Road, RD 4, New Plymouth	03-Mar-21
3765	INIT Innovations in Transportation NZ Ltd	30 Moray Place, 2nd Floor, Dunedin	04-Mar-21
3766	04Shaw Limited	654 Kina Road, Opunake	04-Mar-21
3767	Kaitiaki o Ngahere Limited	P O Box 19 805 Woolston, Christchurch	04-Mar-21
3768	C Squared Consulting Limited	P O Box 11-502 Wellington	04-Mar-21
3769	Gas Vogeltown	340 Carrington Street, New Plymouth	05-Mar-21
3770	Norton, Mr Brian	1321 Egmont Road, Inglewood	10-Mar-21
3771	Urenui Beach Motor Camp & Store	P O Box 25, Urenui	11-Mar-21
3772	Intepeople Limited	P O Box 1128, Nelson	11-Mar-21
3773	Nationwide Removal Company	P O Box 16973, Christchurch	11-Mar-21
3774	HEL Rimu Limited	66 Connett Road, New Plymouth	12-Mar-21
3775	Able Axxess Limited	P O Box 564, Fielding	12-Mar-21
3776	Wairoa District Council	P O Box 54, Wairoa	16-Mar-21
3777	RA Crookbain & K Hamer	320 Hurford Road, RD 4, New Plymouth	16-Mar-21
3778	Amvee Holdings Limited	18 Poturi Street, Tauriko, Tauranga	16-Mar-21
3779	Portmans Motor Lodge Hastings	401 Railway Road, Hastings	19-Mar-21
3780	Public Relations Institute of New Zealand	P O Box 99032, Newmarket, Auckland	19-Mar-21
3782	Kent-Fiebig Contracting	P O Box 58, Oakura	24-Mar-21
3783	Taipella Tide	90 Taikatu Road, RD 28, Hawera	26-Mar-21
3784	Ben Lilley - Furniture Maker	53 Carthew Street, Okato	26-Mar-21
3785	RevTech Powersports Limited	333 Broadway, Stratford	26-Mar-21
3786	Sandfords Event Centre	P O Box 11, Opunake	26-Mar-21
3787	Fitzroy Kindergarten	24A Sackville Street, New Plymouth	29-Mar-21
3788	Devon Kindergarten	411 St Aubyn Street, New Plymouth	29-Mar-21
3789	Stratford Central Kindergarten	P O Box 206, Stratford	29-Mar-21
3790	Brooklands Kindergarten	22 Upjohn Street, New Plymouth	29-Mar-21
3791	Bell Block Kindergarten	33 Murray Street, New Plymouth	29-Mar-21
3792	Merrilands Kindergarten	49A Lismore Street, New Plymouth	29-Mar-21
3793	Avon Kindergarten	P O Box 164, Stratford	29-Mar-21
3794	Inglewood Kindergarten	2 Ngaio Street, Inglewood	29-Mar-21

Executive, Audit & Risk Committee - Financial and Operational Report

3795	Taranaki Free Kindergarten Association	P O Box 655, New Plymouth	29-Mar-21
3796	Eltham Kindergarten	14 York Street, Eltham	29-Mar-21
3797	Marfell Community Primary School	10 Endeavour Street, New Plymouth	29-Mar-21
3798	Westown Kindergarten	116 Clawton Street, New Plymouth	29-Mar-21
3799	Tawhiti Free Kindergarten	P O Box 293, Hawera	29-Mar-21
3800	Puketapu Kindergarten	Dillon Drive, Bell Block	29-Mar-21
3801	Patea Free Kindergarten	4 Derby Street, Patea	29-Mar-21
3802	Orapa Kindergarten	P O Box 195, Waitara	29-Mar-21
3803	Ngamotu Kindergarten	39A Marama Crescent, New Plymouth	29-Mar-21
3804	Marfell Kindergarten	2A Cook Street, New Plymouth	29-Mar-21
3805	Koru Kindergarten	90A Swansea Road, Stratford	29-Mar-21
3806	Koromiko Free Kindergarten	26 Koromiko Ave, Hawera	29-Mar-21
3807	Kaitake Kindergarten	2 McKellar Street, Oakura	29-Mar-21
3808	Kahikatea Kindergarten	357 Tukapa Street, New Plymouth	29-Mar-21
3809	Hawera Free Kindergarten	4 Kauri Crescent, Hawera	29-Mar-21
3810	Frankleigh Park Kindergarten	147A Govett Avenue, New Plymouth	29-Mar-21
3811	Calvin Gerald & Nicola Robyn White	2789 Waitotara Valley Road	30-Mar-21
3812	Oakura Primary School	16 Donnelly Street, Oakura	30-Mar-21

Notes:

1. The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.
2. The schedule excludes any staff who may have become a creditor.
3. Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.



## Financial delegations

The following payments were made during the period to 31 March 2021 that exceeded the budgeted approved delegated authority levels:

DESCRIPTION	AMOUNT \$
Nil	

## Aged debtors analysis

The total debtors outstanding at 31 March 2021 were aged as follows:

DESCRIPTION	AMOUNT \$	PERCENT %
Current balance	1,684,118	84
30 days balance	114,799	6
60 days balance	26,306	1
90 days and over balance	172,029	9
<b>Total debtors</b>	<b>1,997,252</b>	<b>100</b>

## Reserves

As at 31 March 2021 the following reserve balances were held:

DESCRIPTION	AMOUNT \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,593,901
South Taranaki Rivers Control Scheme Reserve	10,262
Dividend Equalisation Reserve	6,424,063
Egmont National Park Control Reserve	613,000
Endowment Land Sales Reserve	2,470,000
Waitara Lands Act 2018 Reserve	12,673,073
<b>Total reserves</b>	<b>24,870,298</b>

## Bank and investment balances

As at 31 March 2021 the following cash, bank and investment balances were held:

	% OF TOTAL	INVESTED \$	YIELD %	MATURITY DATE
Bank of New Zealand:				
Call Account	18	4,520,264	0.3	On Call
Current accounts	2	613,701	0.1	On Call
Waitara Lands Account		1,046	0.1	On Call
Term Investment	9	2,209,162	1.0	30/04/2021
Subordinated Notes	4	1,000,000	2.7	17/12/2025
TSB Bank:				
Cheque Accounts		731		On Call
Call Account		37,974	0.3	On Call
Term Investment	6	1,653,382	3.6	09/04/2021
Waitara Lands Term Investment	9	2,218,948	0.8	31/07/2021
ASB Bank:				
Cheque Account		6,654		On Call
Term Investment	4	1,060,889	0.9	18/08/2021
Term Investment	8	2,004,658	0.9	13/06/2021
Waitara Lands Term Investment	8	2,126,524	0.9	07/05/2021
Waitara Lands Term Investment	5	1,164,427	0.9	18/02/2022
Westpac:				
Waitara Lands Account		497	0.1	On Call
Waitara Lands Term Investment	10	2,667,240	1.2	06/04/2021
Waitara Lands Term Investment	9	2,255,372	0.9	22/07/2021
Waitara Lands Term Investment	9	2,239,019	0.8	22/06/2021
<b>Total</b>	<b>100</b>	<b>25,780,487</b>	<b>1.2*</b>	

All investments are in accordance with the *Investment Policy*. \* Weighted average interest rate.

[www.trc.govt.nz](http://www.trc.govt.nz)



## Health and Safety Dashboard

Reporting Period:

1 – 31 March 2021

### Incidents (1 July 2020 – 30 June 2021)

<b>Illness 0 (0)</b>	<b>Incidents 2 (11)</b>	<b>Injury 2 (18)</b>
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<b>ACC Claims 0 (5)</b>	<b>Near Miss 4 (50)</b>	<b>Notifiable 0 (0)</b>
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### Types of Incidents and Injuries

Slips/Trips/Falls (no injury)	1	No Treatment	1
Sprains/Strains	-	First Aid	1
Cuts/Abrasions	1	Medical Centre	-
Bruising	-	Physiotherapy/Osteopath	-
Near Miss	4	Hospital	-
Vehicle Damage	-	Formal Investigation	-
Insect Stings	-	WorkSafe Investigation	-
Other	-		

### Health and Wellbeing

**Workstation Assessments 2**

**Health Monitoring Assessments 8**  
**Pre-employment assessments 3**

**Wellness Initiatives**  
**Have a break**

**4 non-work related return to work plans**  
**in place**

Health and Safety Objectives Update

<b>Launched Workplace Wellbeing 40% active accounts</b>	<b>Hazard reviews completed: 12</b>
<b>TRC wellbeing plan based on the Māori health model: Te Whare Tapa Whā</b>	<b>Health Monitoring Review Completed</b>
<b>Health and Safety training days:</b>	<b>2020/2021 Health and Safety plan adopted</b>

Critical events or have the potential to be critical

<b>Event</b>	<b>Potential Consequence</b>	<b>Actual Consequence</b>	<b>Potential Controls to implement</b>
Stress and Fatigue in the workplace	Very High	Low	Section review to be conducted. Presentation of report due Monday 3 May.
Emergency Response	Very High	Low	Emergency procedures reviewed and amended. Emergency Procedures to be promoted around the Council.



**Date:** 10 May 2021

**Subject:** **Quarterly Operational Report – March 2021**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2762995

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### **Purpose**

1. The purpose of this memorandum is to receive and consider the Council’s Quarterly Operational Report (QOR) for the quarter ended 31 March 2021.

### **Executive summary**

2. For the quarter ended 31 March 2021, the QOR shows the Council is making good progress on the adopted works programme. There are no new areas of concern that need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2020/2021.
3. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:
  - 100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period. Not all monitoring reports were completed by 31 March 2021.
4. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
  - Nil.

### **Recommendation**

That the Taranaki Regional Council:

- a) receives and adopts the Quarterly Operational Report for the quarter ended 31 March 2021.

## Background

5. The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

## Discussion

6. This report covers the second quarter of the 2020/2021 year and reports upon the achievement of the approved programme of work for 2020/2021 as adopted in the *2020/2021 Annual Plan*. The focus of the Report is on operational performance. Financial performance will continue to be reported on a monthly basis through the six-weekly Executive, Audit and Risk Committee meetings.
7. The Report is structured on the format of the performance management framework within the *2020/2021 Annual Plan*. Reporting is based upon each activity within the six groups of activities. The following is included:
  - The objective for that activity
  - Commentary/Highlights – a high-level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
  - Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. “NF” (non-financial status) is the performance year to date and “E” (expected future status) is the forecast for the rest of the year. The colours are as defined below.
  - Scoreboard – Outputs/Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
    - green – performance is on target for the year or is forecast to remain on target for the year
    - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
    - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
    - grey – the performance measure has been delayed
    - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
  - Further explanation of all performance that is not “on target” is provided.
8. For the quarter ended 31 March 2021, the QOR shows the Council is making good progress on the adopted works programme. There are no new areas of concern that need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2020/2021.
9. Except as noted below the Council is achieving all the measures and targets established in the *2020/2021 Annual Plan*.

10. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:
  - 100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period. Not all monitoring reports were completed by 31 March 2021.
11. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
  - Nil.

### **Financial considerations—LTP/Annual Plan**

12. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

### **Policy considerations**

13. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

### **Iwi considerations**

14. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan.

### **Community considerations**

15. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

### **Legal considerations**

16. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

### **Appendices/Attachments**

Document 2767531: 31 March 2021 Quarterly Operational Report





MARCH 2021

# QUARTERLY OPERATIONAL REPORT

TARANAKI REGIONAL COUNCIL



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## Executive summary

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This is the Quarterly Operational Report (QOR) for the three months ended 31 December 2020. The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established for 2020/2021 in the *2020/2021 Annual Plan*.

Except as noted below the Council is achieving all the measures and targets established for 2020/2021 in the *2020/2021 Annual Plan*.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

- 100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period. Not all monitoring reports were completed by 31 March 2021.

The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:

- Nile

## Introduction

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The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activity:

- The objective for that activity
- Commentary/Highlights – a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
- Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below.
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  - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
  - grey – the performance measure has been delayed
  - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
- Further explanation of all performance that is not "on target" is provided.

## Resource management

### Resource management planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's functions and Taranaki's natural and physical resources.


### Commentary/Highlights

The focus has been on completing the Coastal Plan review. The Plan and appeals are now before the Environment Court and subject to mediation. Work on the Freshwater and Land Plan continues with assessments of minimum flows and allocation limits. Engagement with iwi/hapu, through the Wai Maori collaborative group, and engagement with other key stakeholders is occurring. RPS review underway with project brief approved by Council. The Government's major Essential Freshwater programme has been released and staff have developed implementation programmes and estimating costs for the LTP. The programme represents a significant shift for the Council and the Taranaki community.

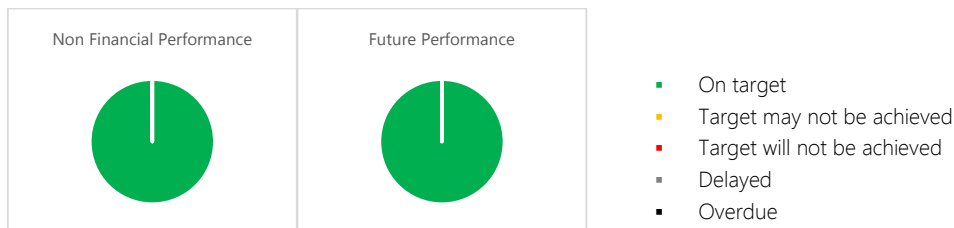
### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Complete preparation/full reviews and interim reviews of resource management policies, plans and strategies:</p> <p>Regional Policy Statement: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.</p>	<p>The Regional Policy Statement for Taranaki (RPS) was made operative in January 2010. An interim review of the RPS has been completed, involving the preparation and targeted consultation of an Interim Review Report in 2017. Project brief to commence review of the RPS was received at the Policy and Planning Committee meeting of 1 September with draft provisions being populated into e-Plan format</p> <p><b>N E</b></p>
<p>Regional Coastal Plan: Full review continued in 2020/2021.</p>	<p>The review is ongoing. A Proposed Coastal Plan and Section 32 evaluation report have been prepared. The Schedule 1 Plan review process continues. Hearing of submissions occurred on 24 July and 1 August 2019. A decisions report and revised Plan were adopted and publicly notified. Currently involved in Environment Court mediation regarding 10 appeals on the Proposed Plan.</p> <p><b>N E</b></p>
<p>Regional Air Quality Plan: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.</p>	<p>The review of the Regional Air Quality Plan for Taranaki was completed and made operative on 25 July 2011. A draft interim review report of the efficiency and effectiveness of that Plan has been completed with the report adopted. Decision made to commence an early review of the Air Quality Plan and work in progress as part of the preparation of a Natural Resources Plan.</p> <p><b>N E</b></p>

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Regional Fresh Water and Land Plan: Full review continued in 2020/2021 and will form part of the development of a combined natural resource management plan.	The reviews of the freshwater and soil plans are ongoing. Focus is on developing and combined provisions into a new Natural Resources Plan that incorporates feedback on an earlier draft Plan, incorporates the findings of more recent engagement and investigations, is aligned with the Proposed Coastal Plan provisions, and will give effect to National Planning Standards. Preparation of the Draft Section 32 Evaluation Report has also commenced, which has been informed by further work and studies, including a review of limits for environmental flows and the effectiveness of riparian management. Progressive Implementation Programme and regional swimmability targets reviewed and adopted. Consultant reports on environmental flows has been received and stakeholder/iwi workshops held. Wai Maori working group established and regularly meeting to facilitate tangata whenua engagement and input. Currently draft plan provisions being amended to give effect to National Planning Standards and new NPS-FM.  

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management

### Consent processing and administration

Managing the Council's resource consenting responsibilities by efficiently and effectively providing advice on consenting obligations and processing applications.

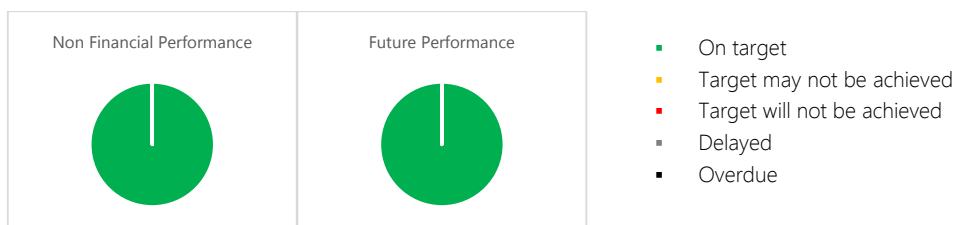
#### Commentary/Highlights

The number of consents processed for the quarter was similar to last year. The 100% consent processing time frame compliance has been maintained, meaning activities are not being delayed. Excellent prehearing success rate for the quarter. No appeals on decisions during the quarter.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide accurate and timely information in response to all appropriate requests for assistance in implementing Regional Plan rules.	Timely and appropriate information has been provided for all information requests.  
Process and determine all of accepted resource consent applications (approximately 400 consents per annum), in compliance with the Resource Management Act 1991, including compliance with statutory timeframes, and the Council's Resource Consents Procedures document.	All of the 23 resource consent applications processed during the month, and the 178 processed during the year to date, were completed in accordance with the statutory procedures of the Act and the Council's Resource Consents Procedures documentation.  
Successfully defend 100% of consent decisions appealed to the Environment Court.	Decisions appealed to the Environment Court (Mt Messenger) have yet to be dealt with by the Court. There are no other appeals.  
Minimise the number and duration of resource consent hearings by resolving, through the pre-hearing process, at least 50% of submissions received on resource consent applications.	100% (1/1) of applications receiving submissions have been issued without a hearing in the year to date  

#### Scoreboard – Outputs/Key performance indications



#### Explanation for key performance indications other than “On target”

N/A



Resource management

## Compliance monitoring programmes

Undertaking effective and efficient monitoring of resource consents and, where necessary, undertaking successful enforcement action.

### Commentary/Highlights

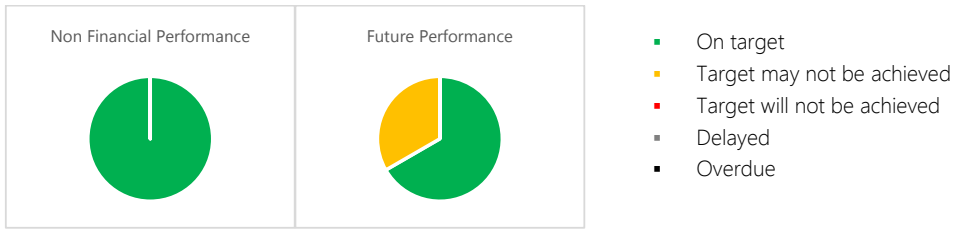
Consent holders are monitored during each year and assessed at the end of the period on their latest environmental performance and on consent compliance. The performance is publicly reported and feedback provided to each consent holder. Overall ratings for consent holders in the 2019/2020 year were found to be 81% 'high' and 17% 'good'. Individual reports covering the 2019/2020 period are being presented to the Council as they are prepared. The number and intensity of compliance monitoring in 2020/2021 continues at approximately the same level as in recent years. There are additional ad hoc programmes for hydrocarbon exploration and development activities from time to time. With the continuing downturn in the oil and gas exploration and production sector, it is likely that the number of compliance programmes and reports for this sector will remain at subdued levels. Rates of compliance within the dairy effluent sector improved during the 2019-2020 season. The annual round of inspections of dairy effluent systems for the current year began in September. Appropriate advisory and enforcement action has been undertaken and reported in response to non-compliance. Currently these actions relate to non-compliances in the municipal and industrial sectors of activity, with agricultural re-inspections beginning shortly.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period.	<p>The implementation of 107 individual compliance monitoring programmes for the 2020/2021 monitoring period is underway. Overall the level of compliance monitoring on tailored monitoring programmes has remained static. 108 individual scheduled compliance programmes were designed and implemented in the 2019/2020 year, the majority of which are reported on annually (during 2020/2021). By the end of March 2021, 83 annual programmes in 74 reports were published. Four hydraulic fracturing and no well site reports have also been completed.</p> <p><b>N E</b></p>
Implement and report on 100% of recommendations arising from prior year's monitoring of resource consents subject to an individual compliance monitoring programme.	<p>Within each compliance monitoring annual report, recommendations from previous reports are set out and their implementation, via monitoring programme design and consent reviews, is reported upon. Implementation of every recommendation is reported within the relevant report.</p> <p><b>N E</b></p>
Implement annual programmes for 100% of resource consents for agricultural discharges and 90% of minor industries not otherwise subject to an individual compliance monitoring programme (approximately 3,300 inspections per annum).	<p>351 inspections of minor industrial operations have been completed. These inspections are to ensure good environmental practices are being achieved. 1,245 annual dairy inspections have been completed.</p> <p><b>N E</b></p>

Resource management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period. Not all monitoring reports were completed by 31 March 2021.

Resource management




**Pollution incidents and response**

Responding effectively to pollution incidents, reducing the occurrence and effects of pollution and other unauthorised incidents and, where necessary, undertaking successful enforcement action.

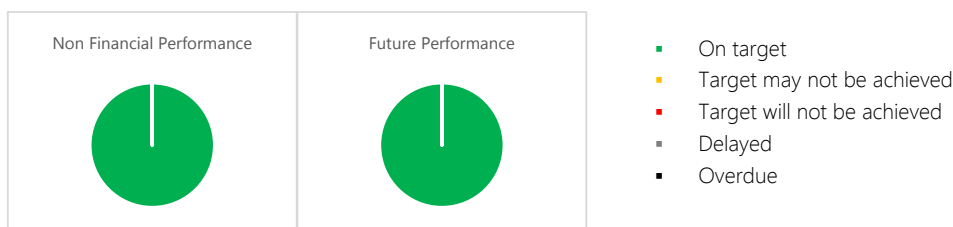
**Commentary/Highlights**

Implemented the Enforcement Policy and successfully used a wide range of enforcement tools, including initiating prosecutions for major non-compliance. There are currently two prosecutions in the court system. Three prosecutions have been heard and fines determined by the court. The parties pleaded guilty.

**Outputs/Key performance indications**

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Respond to all consent non-compliance and implement appropriate advisory and enforcement actions to require 100% compliance with resource consents, regional plans and/or national environmental standards.	During compliance monitoring, 173 non-compliance with resource consent conditions were identified. Issued 23 fourteen day letters, 150 abatement notices and 58 infringement notices. No prosecutions have been initiated as a result of consent non-compliance.  
Respond to 100% of pollution and other complaints (generally within four hours of receipt) and where appropriate instigate control, clean up and enforcement procedures, where reasonable and appropriate, and publicly report on all environmental incidents.	Responded to all 430 reported incidents (100%) within the required timeframe. Instigated control and clean-up where required. Issued 45 fourteen day letters, 65 abatement notices and 52 infringement notices. Two prosecutions have been initiated as a result of unauthorised incidents.  
Administer and implement the Taranaki Regional Marine Oil Spill Response Plan as agreed with Maritime New Zealand including responding to 100% of oil spills.	Administered the Tier II Taranaki Regional Oil Spill Response Plan in accordance with the programme agreed with Maritime New Zealand. No marine oil spills have occurred that warranted actioning the Plan.  

**Scoreboard – Outputs/Key performance indications**



**Explanation for key performance indications other than “On target”**

N/A

Resource management

### State of the environment monitoring

Monitoring the state of the environment in Taranaki to enable periodic evaluation of the state of and trends in environmental quality and of the effects of the implementation of the Council's policies and plans.

#### Commentary/Highlights

Implementation of the current suite of state of the environment programmes is being delivered. Reports on the state of and trends in the ecological quality, physicochemical quality, and health of the region's rivers and lakes, marine ecology, freshwater and marine beaches recreational water quality, and air quality have been published. Support continues for the environmental data LAWA website and engagement in developing the national EMaR (environmental monitoring and reporting) programmes alongside other regional councils and the Ministry for the Environment. Staff have continued to review the significant implications of the Government's National Policy Statement and National Environmental Standards relating to fresh water and land management, for the scope, scale, and applicability of the current environmental monitoring and measurement programmes and future resourcing requirements. There are extensive requirements for new measures and limits for-stream biotic integrity, suspended and deposited sediment, and dissolved oxygen; fish distribution, diversity and abundance; fish passage and barriers, and new networks of sites. Work continues towards publication of the next omnibus 'State of the Environment' report covering all environmental domains in the region.

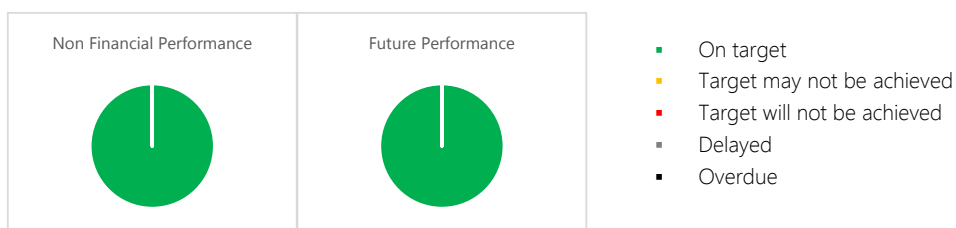
#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Implement and report on 100% of the Council's state of the environment monitoring programmes comprising monitoring of surface fresh water quantity, levels and flows, fresh water quality, groundwater quantity and quality, coastal waters, biodiversity, air quality and land use sustainability using recognized and reputable methods of data collection, analysis and reporting in accordance with the Council's State of the Environment Monitoring Procedures document and State of the Environment Monitoring Programmes.</p>	<p>Implementing 100% of the state of the environment monitoring programmes, in accordance with the programmes prepared for 2020/2021.</p> <p><b>N E</b></p>
<p>Monitor, review and where appropriate, further develop existing programmes by 30 June of each year.</p>	<p>The new NPS for freshwater has extend the attributes currently monitored. There are a wide range of new analyses required, at both existing and new sites (13 additional compulsory attributes, including in-stream biotic integrity measures, suspended and deposited sediment, and dissolved oxygen; fish distribution, diversity and abundance; fish passage and barriers, and new networks of sites). The work will encompass physical, chemical, ecological, and hydrological data gathering, collation, and reporting, together with the associated infrastructure support (in-stream monitoring and telemetering devices). Existing state of the environment monitoring is being delivered as scheduled, with the physicochem, MCI, Lake Rotorangi and Rocky Shore reports, commenting on data collected between 2017 and 2019, already published this year.</p> <p><b>N E</b></p>

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Prepare and publish the five-yearly state of the environment report. The next report is due in 2020.	<p>The delivery of five yearly report has been delayed and its format changed, favouring an interactive online platform for the public to access to data, trends and the necessary narration associated with them. Options to deliver the report have been investigated and ESRI Story Maps, a currently utilised TRC product, has been decided on to produce the report. The project is in the planning stage, with a phased approach of data modules programmed over the next two years. Delivery of these modules will begin with air this year.</p> <p><b>N E</b></p>
Maintain all quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data. IANZ registration for chemical analysis maintained.	<p>All quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data, are being maintained. The Council's contract laboratory maintains International Accreditation New Zealand accreditation for the majority of tests undertaken on behalf of the Council.</p> <p><b>N E</b></p>
Maintain public access to on-line live regional data on hydrology, meteorology, soil moisture and bathing beach water quality. Live data reported on the Taranaki Regional Council's website.	<p>Live on-line data is being maintained and reported for 40 hydrology sites, 29 meteorology sites, 12 soil moisture sites, 6 continuous water quality sites, 16 freshwater sites, and 14 marine bathing beach water quality sites. Webcam imagery has also been added at 7 key flood warning sites.</p> <p><b>N E</b></p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management

Resource investigations and projects

Providing relevant research information for resource management purposes.

Commentary/Highlights

Research and resource investigation activities have included pursuing research and funding opportunities relevant to regional council activities in conjunction with Crown Research Institutes, taking into account the Ministry of Business, Innovation and Employment research funding processes for environmental research and opportunities within the National Science Challenges - 'Our Land and Water', 'Resilience Challenge', 'Sustainable Seas', 'Deep South' (climate change drivers and effects), and 'Our Biological Heritage'. We are continuing to support studies into the effects of cadmium and fluoride on soil health and productivity, crop integrity, and animal health, and to review results and reports as they come to hand, for appropriate input into policies and implementation. Collaboration continues with Dairy Trust Taranaki in studying water usage and soil condition under varying farm management regimes. Engagement in the MBIE-funded 'Curious minds' community-based science programme has continued, with a number of individual Taranaki-based projects completed, underway, and in development.

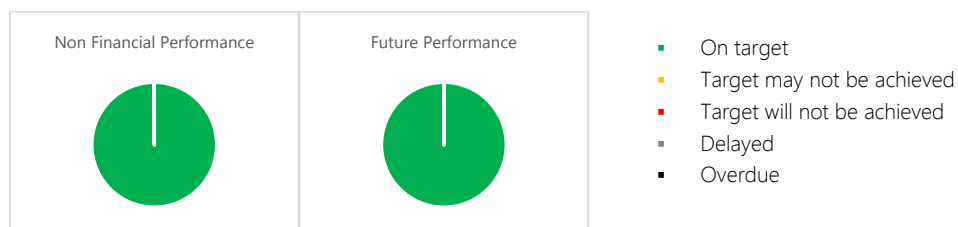
Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Over the period of the <i>2018/2028 Long-Term Plan</i> we intend to undertake a range of resource investigations and applied research projects. These are normally undertaken in partnership with science providers, other councils or resource users but may also include a range of other parties, including iwi, as potential partners for resource investigations and projects. Specifically for 2020/2021:</p> <p>Continue to support the "best practice dairying catchments" study in the Waiokura Stream catchment, and evaluation of data arising from this project.</p>	<p>Continuing to monitor ecological and physicochemical water quality parameters within the Waiokura catchment. We are collaborating with DairyNZ in an updated review integrating land management, water quality, and stream health over the fifteen years of the 'Best Practice Dairy Catchments' programme.</p> <p><b>N E</b></p>
<p>Support studies into the behaviour and bioavailability of cadmium and other contaminants in agricultural soils and fertilizer.</p>	<p>Continuing in the national Cadmium Working Group, addressing food safety, soil and fertilizer management and rigorous regional soil testing, farmer and public education and farm practice management, environmental monitoring, and research. An updated national strategy for managing long-term risk from cadmium has been drafted. Studies on cadmium accumulation in a range of forage and market garden crops grown in various soils; levels of Cd within agriculture and food chain systems; options for management of soil systems and fodder pasture to control uptake; field studies into concentrations of cadmium in horticulture produce; soil emendation studies to control cadmium uptake; characterisation of cadmium binding in soil types; cadmium migration and transportation; cadmium effects upon soil rhizobia and nitrogen availability; and cadmium effects upon livestock in relation to soil and pasture cadmium, were supported. They have now resulted in publication of new fact sheets and a cadmium balance decision support tool.</p> <p><b>N E</b></p>

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Engagement in "Envirolink" and other science research opportunities, to enhance knowledge base for policy development and implementation. Projects with clear relevance and benefit to Taranaki to be adopted through "Envirolink" and other funding opportunities.</p>	<p>Envirolink projects encompassing DNA detection of fish species, satellite-based sensing of coastal water quality, technology for determining flows in lowland streams, capture of satellite-based imagery, and aerial-based quantification of cyanobacteria are progressing. There is on-going engagement with MBIE's National Science Challenges, to pursue projects of benefit to the Taranaki region, particularly the 'Resilience Challenge' (eg Mt Taranaki volcanic effects on agriculture, petroleum/petrochemical industry, lifelines resilience, effective civil defence amongst iwi). Endeavour Funding for a 5-year study 'Transitioning Taranaki to a future of long-term volcanic activity' has been approved, focusing on governance, economic, and social challenges, and studies are underway. A first compendium of current knowledge of volcanic activity patterns has now been released. MBIE have approved a seismic risk analysis of Taranaki data, utilizing hydrocarbon-related seismic survey exploration data. Continuing to lead participatory (citizen) science projects in Taranaki. The Council is supporting GNS in a MBIE Endeavour bid concerning the risk from sub-sea subsidence events in off-shore Taranaki, and discussions are continuing re the possibility of satellite-based imagery for sediment tracking.</p> <p style="text-align: right;"> <span style="background-color: #008000; border-radius: 50%; padding: 2px 5px;">NF</span> <span style="background-color: #008000; border-radius: 50%; padding: 2px 5px;">E</span> </p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

## Resource management

## Sustainable land management plans and plant supply programme

Promoting sustainable land and riparian management by providing land management advice and information on an individual property basis and through advocacy and facilitation.

## Commentary/Highlights

800,000 plants ordered by landowners through the PWER-11 fund (Jobs for nature). Spot spraying by 9 contractors well underway with planting just starting. SednetNZ model run by Landcare Research for the region showing a 23% reduction in sediment generation due to Council's programmes. 258 kms of fencing and 337 kms of planting recorded as implemented to date, based on last winter's work.

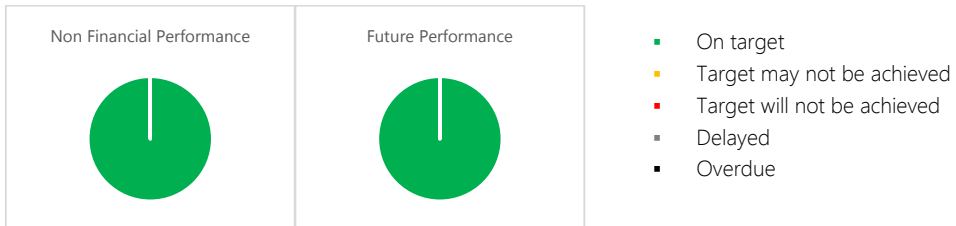
## Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Planning services. Provide property planning services to landholders. Prepare plans covering 2,000 ha of land use capability mapping in the hill country and 30 riparian plans in the intensive water management zone.	For the month of March 2021, 0 new riparian plans were prepared. 16 have been completed for the year. For the month of March 2021, 0 farm plans and 0 agroforestry plans have been prepared. Year to date, 1 comprehensive farm plan and 2 agroforestry plans have been prepared. Plans cover 68% or 208,199 hectares of the land in private ownership in the hill country.  <b>N E</b>
Monitoring and reporting. Liaise with and monitor approximately 2,600 riparian plans and 150 farm plans and report on the implementation of the recommended fencing and planting.	As at the 1 April, there have been 7,647 liaisons (1,510 observations and 6,137 events). As at 31 March, a total of 5,645 km of new fencing has been erected and 3,890 km of new planting has been established, resulting in 88.8% of waterways protected by fencing and 77.4% of waterways having adequate vegetation where recommended, respectively. For the year to date, 38% of the farm plan, 2-year monitoring cycle has been completed for the year.  <b>N E</b>
Provision of advice. When requested, provide advice on sustainable land management practices within ten working days.	Responded to 18 requests in March. YTD = 77 requests responded to.  <b>N E</b>
Provide, on a cost-recovery basis, approximately 550,000 suitable plants for land stabilisation, soil conservation and riparian planting programmes.	YTD 876,865 Plants sold.  <b>N E</b>
Implement the South Taranaki and Regional Erosion Support Soil Conservation Programme including an estimated 4,000 poplar poles, 233 ha of protection forestry and construction of 10 km of retirement fencing to retire 200 ha of marginal land.	To the end of March, 21 km of fence, 274 hectares of exotic forestry, 57 hectares of native forestry and 39ha of retirement have been approved to the value of \$790,000  <b>N E</b>



Resource management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management


## Enhancement grants

Promoting the protection of the environment through the provision of targeted enhancement grants.

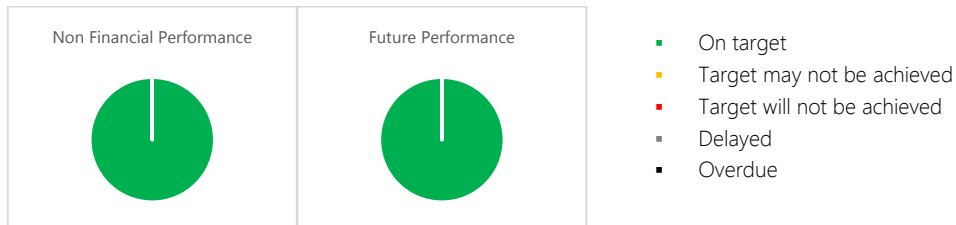
### Commentary/Highlights

Wetland delineation training undertaken which has enabled feedback to be provided to MFE on the operational implications of the current NPS for freshwater.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement a programme using environmental enhancement grants for the protection of habitats of regional significance.	Environmental Enhancement Grants allocation is \$110,946 with \$79,051 paid out in grants. \$76,229 is allocated for wetland projects with \$73,155 paid out in grants. Willow Control Fund: \$31,780 allocated to projects in 2020/2021 with \$0 paid out.
	

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

## Biosecurity and biodiversity

### Biosecurity and biodiversity planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council’s biosecurity and biosecurity functions.

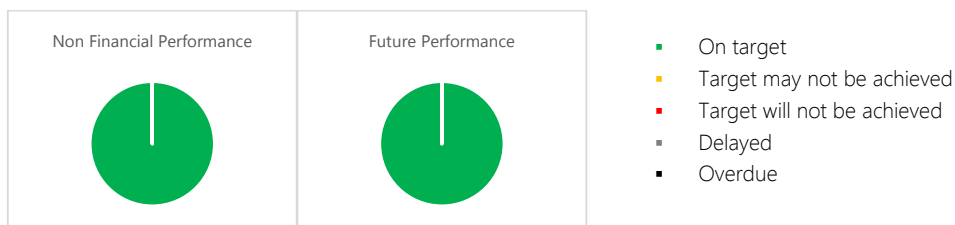
### Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. A minor change to the strategy has been completed without an appeal.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake a partial review of the Pest Management Plan for Taranaki in 2020/2021, an interim review in 2022/2023 and a ten-year full review in 2027/2028.	<p>A review of the pest plant and animal strategies was completed with a new Pest Management Plan and TRC Biosecurity Strategy adopted in February 2018. A partial review of the Pest Plan has commenced with the public notification and consultation of a proposal to include mustelids. Submission on partial review received, analysed and heard. Decisions on submissions and the review made in February with no appeals received.</p> <p><b>N E</b></p>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

Biosecurity and biodiversity

### Biosecurity/pest management

Controlling pest plants and animals to minimise their adverse effects on biodiversity, primary production and the regional economy and environment.

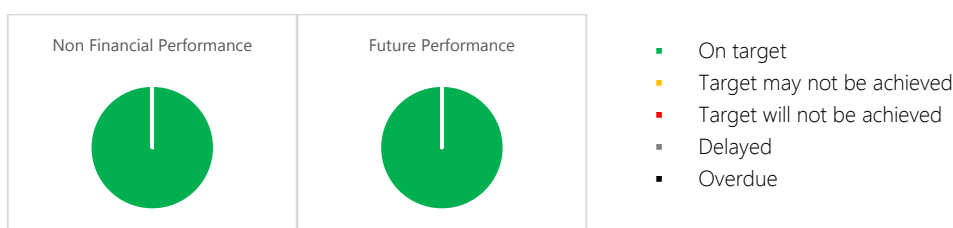
#### Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. A minor change to include mustelids in the plan is well advanced with public submissions being received in December. The self-help possum control programme's main focus has been on landowners in the Northwest and Southern zones. Public inquiries for a range of pest plant and pest animals continue to be responded to. The next phase of Old Man's Beard control within the Waingongoro catchment continued with contractors undertaking intensive control throughout steep riparian margins.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake operational programmes through both the <i>Pest Management Plan for Taranaki</i> and the <i>Biosecurity Strategy</i> including:	
Eradication of selected pest plants.	One hundred and eighty nine active infestation sites of eradication pest plant identified (189—2019/2020). Eradication Pest Plants - 57 direct control inspections in this quarter (YTD171). 48 remediation's undertaken for CSB, Mig Vine, GR, MP.  <b>N E</b>
Inspection, monitoring and where necessary, enforcement of sustained control pest programmes.	The self-help possum control programme is currently working in the South and Northwest zones. Pre-maintenance (wax tag) monitoring lines this quarter equates to 21 lines complete (YTD 294). Post trap catch monitoring programme currently sits at 7.99%. Residual Trap Catch Index (RTCI): 50 lines completed (YTD 139). 10 direction notice has been issued for possums this quarter (YTD 19). Undertook pest plant inspections 390 (YTD 1,417) issuing 102 Notice of Direction for sustained control pest plants (YTD 121).  <b>N E</b>
Raising public awareness of and respond to enquiries related to pest issues.	Continued to raise awareness through the various media outlets. Received 95 enquiries for pest animals this quarter (YTD 224), 20 of which relate to sustained control. 69 enquiries for pest plants received (YTD 143), 32 of which relate to sustained control.  <b>N E</b>

#### Scoreboard – Outputs/Key performance indications



Biosecurity and biodiversity

Explanation for key performance indications other than "On target"

N/A

Biosecurity and biodiversity

**Biodiversity**

Maintaining and enhancing the indigenous biodiversity of the Taranaki region and managing pests to limit the impact on production and environmental values, including working alongside landowners and other groups and agencies in accordance with the Council's policies and its biodiversity and biosecurity strategies.

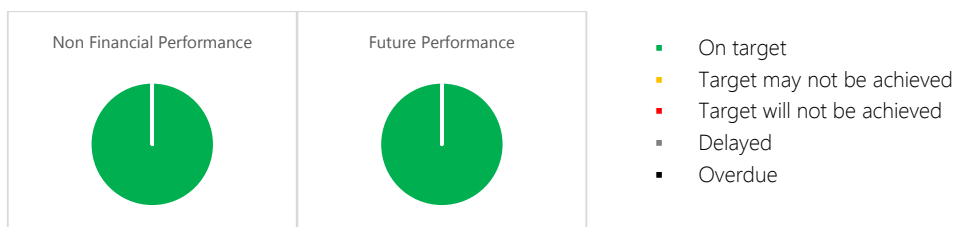
**Commentary/Highlights**

New Biodiversity plans and work programmes have been prepared to protect habitat, threatened and regionally distinctive species. The bulk of the field work is undertaken on these sites throughout summer. Staff continue to undertake ecological assessments to identify new Key Native Ecosystems (KNEs).

**Outputs/Key performance indications**

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue to assess ecosystem sites within the region on a voluntary basis, in order to identify further key native ecosystems.	<p>Forty-nine new ecological Condition Assessments have been carried out at natural areas within the region giving rise to the scheduling of thirteen new KNEs. Landowners are liaised with and are encouraged to actively manage threats to biodiversity, and, where sites meet KNE criteria, landowners will continue to be encouraged to have those sites scheduled as KNEs.</p> <p style="text-align: center;"><b>N E</b></p>
Prepare at least 20 biodiversity plans per annum for properties containing key native ecosystems (KNE).	<p>For the year to date twenty-four new biodiversity plans have been prepared for the owners of KNE sites.</p> <p style="text-align: center;"><b>N E</b></p>
Initiate and support implementation of work programmes on all KNE's with a biodiversity plan.	<p>An annual works programme has been prepared and approved for all KNE sites with active biodiversity plans (164 plans existing at 1 July 2020, and 21 of the 24 additional biodiversity plans prepared for the year to date). Implementation of work has been initiated at most sites with an annual works programme.</p> <p style="text-align: center;"><b>N E</b></p>

**Scoreboard – Outputs/Key performance indications**



**Explanation for key performance indications other than "On target"**

N/A

Biosecurity and biodiversity

## Towards Predator Free Taranaki

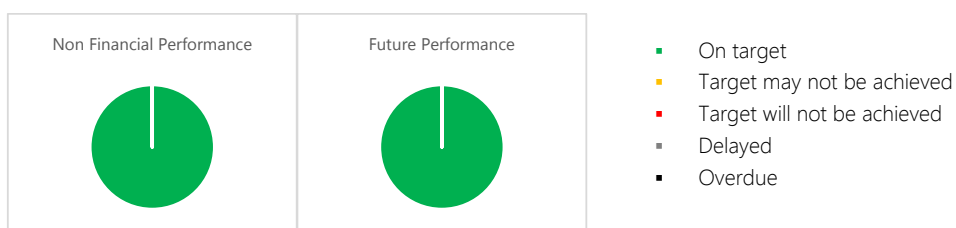
### Commentary/Highlights

Additional funding was received from PF2050 Ltd through the Governments Jobs for Nature programme, this has increased resources by seven FTE's for the next year to accelerate the role out of the programme. Rural: mustelid trapping around in Warea and Rahotu areas is now completed, landowners are being trained to undertake ongoing control. Urban: Traps continue to sell well with staff focusing in small gaps in the network. Zero Possums: Initial possum control completed with staff and contractors now focused on detecting and removing survivors.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support voluntary control of rodents in urban areas aiming for 1 in 5 properties trapping or baiting.	Trap sales through both Mitre 10 stores continued along with volunteers undertaking trapping through reserves, staff continued to engage with key groups and planning for new towns trap roll out targeted.  NF E
Undertake mustelid control on 20,000ha in the Okato and Warea areas.	Contracts for 2021/2022 operations are now complete  NF E
Complete/maintain possums at zero density over 4,467 ha surrounding the Kaitake range and prevent re-infestation using a virtual barrier and electronic incursion detection system.	The remove phase of "detect and remove" continues, any possums detected will be hunted down and removed. The trap barrier continued to stop possums trying to get through to the zero area. We continue to work closely with TMP MWLC and ZIP on this cutting edge project.  NF E

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A

## Transport

### Regional land transport planning

Contributing to an effective, efficient and safe land transport system in the public interest.

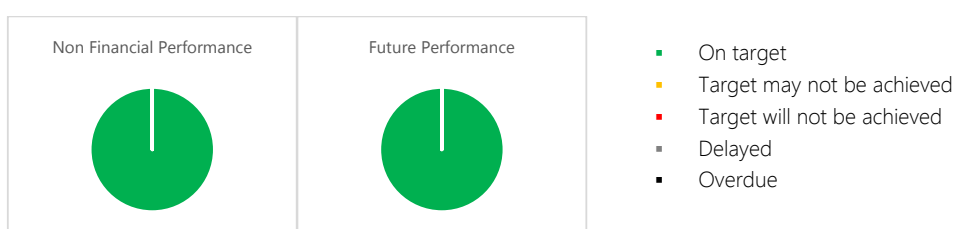
#### Commentary/Highlights

The Regional Land Transport Plan for Taranaki 2021/22 - 2026/27 was prepared and released for Public Submission. The new Plan is required to be adopted by 30 June 2021. Work in improving communications with Waka Kotahi has continued and information relating to significant State Highway projects is now being shared with key stakeholders enabling relevant information to the Regional Transport Committee to be presented. This will continue to evolve as further Waka Kotahi appointments are made.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of the transport policies, plans and strategies:	
Review, monitor and make adjustments to the regional land transport plan, as required, in accordance with statutory requirements.	Fifteen variations have been required to the Regional Land Transport Plan (RLTP). <b>N E</b>
Complete a full review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2020/2021.	Review to be carried out during 2020/2021. Public Consultation is underway and submissions are being compiled for review. <b>N E</b>
Complete a mid-term review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2023/2024.	Review to be carried out during 2023/2024. <b>N E</b>
Review and make adjustments to the Transport Activity Procurement Strategy, as required, in accordance with statutory requirements.	The Transport Activity Procurement Strategy is current and in accordance with statutory requirements. <b>N E</b>

#### Scoreboard – Outputs/Key performance indications



#### Explanation for key performance indications other than “On target”

N/A



## Transport

## Passenger transport

Promoting the provision of community public transport in Taranaki and assist the transport needs of the transport disadvantaged.

## Commentary/Highlights

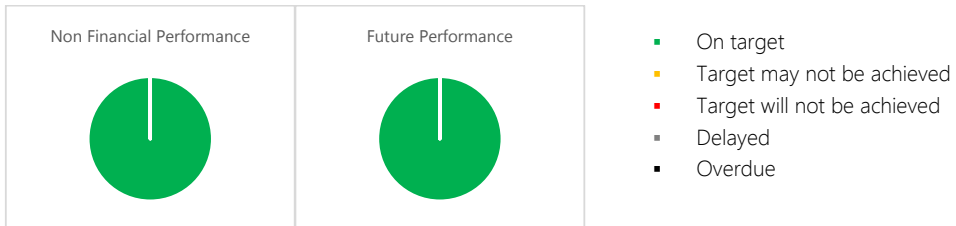
The Total Mobility Scheme continues to assist people with impairments throughout the region. The number of trips is down 5.2% this quarter compared to the corresponding quarter in 2019/2020. The appointment of a new Total Mobility contractor in the Central Taranaki region ensures all of Taranaki is covered. Existing passenger services continue to be provided throughout the region with ongoing monitoring of patronage, farebox recovery and the region's commerciality ratio. Total patronage across the services is down 7% on the corresponding quarter in 2019/2020. This is an improvement on the previous quarter's patronage numbers which was 15.9% down on the previous year. The Bee card is now operational and well patronised – with only 7.5% of fares on the New Plymouth services being cash fares for the quarter, and in excess of 6,000 cards distributed in the first 6 months of operation.

## Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide Total Mobility subsidy assistance to qualifying persons through the New Zealand Transport Agency supported Total Mobility Scheme.	Total Mobility has been provided to all areas within the Taranaki region. Patronage YTD is 41,359 vs 43,529 comparable to March 2020. This is a reduction of 5% patronage year on year, but has recovered from a peak reduction year on year of 7.6%. Ironside Mobility has not recovered and remains over 20% down consistently on a year on year basis. This warrants further investigation.  <b>N E</b>
Operate public transport services in the New Plymouth district and regional Taranaki consistent with the Regional Public Transport Plan subject to funding approval from the New Zealand Transport Agency and the availability of local share funding.	Passenger transport services in the New Plymouth district and regional Taranaki were operated consistent with the Regional Public Transport Plan.  <b>N E</b>
Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.	For the whole of PT the Farebox recovery for 2020/21 is 31% (2019/2020: 36.9%) and the Commerciality ratio is 32% (2019/2020: 38%). Citylink Services patronage is down 7.6% year to date although in March 2021 Farebox recovery increased to 32.9% and commerciality ratio to 39.1% which is recovering more slowly than the patronage number recovery.  <b>N E</b>
Provide financial assistance to the Ironside Vehicle Society subject to funding eligibility criteria being met.	Financial assistance to the Ironside Vehicle Society in 2020/2021 is set at a base level of \$65,000. Awaiting quotes for further lift management prior to releasing any funding. Patronage and recovery in a post Covid environment for Ironside has not aligned with the other TM providers and will warrant further investigation.  <b>N E</b>

Transport

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Transport


## Harbour management

Promoting safe navigation for all users of the waters of Port Taranaki.

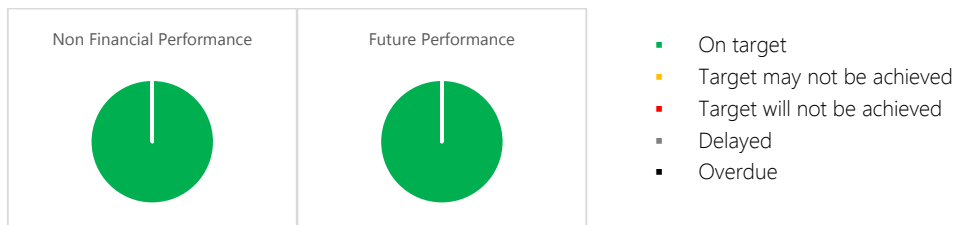
### Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required codes and management systems.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide harbourmaster and harbour warden services for Port Taranaki and implement the Navigation Bylaw for Port Taranaki and Approaches. No significant breaches of the requirements of the New Zealand Port and Maritime Safety Code, including the Port Taranaki Harbour Safety Management System.	To date, no breaches have been reported. The Harbourmaster is continuing to make positive changes, including reviewing the Code document and investigating incidents. He is also out on the water patrolling the outer harbour area covered by the Navigations Bylaw.  

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

## Hazard management

### Civil defence emergency management

Supporting, within the Taranaki community and Iwi, an integrated comprehensive emergency management system including hazard awareness, reducing risk, maintaining readiness, and providing response and recovery capacity and capabilities.

#### Commentary/Highlights

The Taranaki Civil Defence Emergency Management (CDEM) Group has identified key areas for development, particularly the expansion and re-deployment of the Taranaki Emergency Management Office (TEMO) functions and responsibilities, to support and mentor district councils in delivery of CDEM functions at the local level, and re-structuring of previous governance and administrative delivery of CDEM activities. The Group Plan reflects the reviewed arrangements and agreements. Related work projects being implemented include implementation and development of territorial authority responsibilities and functions; ongoing analysis of and research into hazards and risks for the Taranaki region; strategic recovery planning; responding to Government CDEM sector reform; renovation and redevelopment of the TEMO building; a comprehensive training programme; and adoption and implementation of an annual work plan incorporating governance, risk identification and reduction, organisational resilience, and capacity and capability enhancement. Taranaki CDEM Group has undertaken an internally-driven audit, to track progress since the 2015 MCDEM review, with significant improvements scored in all areas. Final financial and operational performance against the 2019/2020 workplan and budget has been reported in September 2020, including budget allowances and estimates.

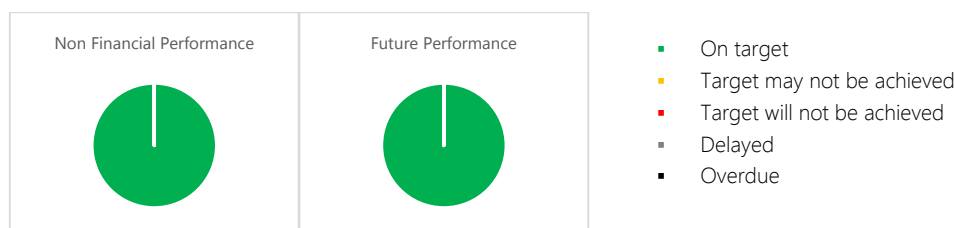
#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support the Emergency Management office to prepare, implement, monitor and report upon the Taranaki Civil Defence Emergency Management Annual Business Plan.	<p>The Group has adopted an annual business plan and budget for 2020/2021, specifying roles, responsibilities and targets for the year, and has received a report on delivery of the 2019/2020 Annual Business Plan. Six key activity areas have been identified in the 2020/2021 Business Plan: (i) strong governance arrangement and accountability, including work plans and programmes together with administration of advisory groups, the Co-ordinating Executive Group (CEG) and the CDEM Group meetings. (ii) disaster risk identification and reduction, management, strengthening risk planning and integration; (iii) organisational resilience, focusing operational systems and protocols for emergency operations/coordination centres at district level; (iv) community resilience through volunteer management protocols, public education, community resilience plans and a Group resilience strategy; (v) capability development through recruitment, education and training courses; and (vi) response and recovery arrangements through planning, and appointment of local Controllers, Recovery Managers and CIMS function leads. Regular meetings of council CDEM managers are receiving progress reports on individual council activities supporting the annual business plan. A proposed work plan and resourcing for 2021/2022 has been adopted by the CDEM Group, for LTP consideration by individual councils</p> <p><b>N E</b></p>

Hazard management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Support the Emergency Management office to implement, monitor and report upon the operative Civil Defence Emergency Management Group Plan for Taranaki, and draft, and notify the next Plan in accordance with the statutory review period.</p>	<p>The current Group Plan was adopted in June 2018 and came into effect on 1 July 2018. A revised CDEM Group strategy, vision and priorities were incorporated into the Plan. The next statutory review of the Plan is due in 2023. Work on a recovery strategy in Taranaki is continuing, arising from a new requirement under the CDEM Act to include this element within group plans. The Annual Report for CDEM activities and performance in 2019/2020 has been presented to the CEG and Group. Related work projects arising from the current Group Plan have been subsequently implemented, including receipt and adoption of a review of TA responsibilities and functions, a stocktake of hazards and risks research undertaken for the Taranaki region, a stocktake of regional readiness, and risk reduction, risk and hazard identification workshops. The Group considered a budget for 2021-2022 at its last meeting</p> <p style="text-align: center;"><b>N E</b></p>
<p>Support the Emergency Management office to maintain, review, and as needs be, implement effective response and recovery procedures to minimise harm or damage to people and property arising from emergency events.</p>	<p>A regional recovery programme following the covid-19 epidemic continues in effect, supported through the TEMO office and Group. Work by TEMO supporting New Plymouth, Stratford and South Taranaki District Councils, for the support of EOCs and welfare delivery, continues. Delivery of training for EOC and ECC staff has been undertaken and future course sessions are scheduled. Appointments and development of Local Controllers, Welfare Managers, and Local Recovery Managers are being maintained. The CDEM Group's response and recovery framework is predicated on local response and recovery delivery (via District Council Emergency Operations Centres), and regional coordination through the Taranaki Emergency Management Office (TEMO) and the regional Emergency Coordination Centre. Specification and development of operational systems for use during response and recovery is underway and implemented, including review of standard operating procedures. Emergency operations systems are being configured for the new operating model. A tsunami response plan review is underway. An MOU between TRC and the TEMO office clarifies expectations around roles and staff deployment resourcing in the event of incidents and emergencies. There have been a series of workshops examining and agreeing on the respective roles and responsibilities of member councils and TEMO.</p> <p style="text-align: center;"><b>N E</b></p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Hazard management






### Flood management and general river control

Providing accurate and timely flood warnings, providing flood control advice and undertaking minor works and associated actions (audit of regional plans and consent applications to ensure activities are undertaken without an increased risk of flooding and river erosion) to minimise and prevent damage by floods and river erosion.

#### Commentary/Highlights

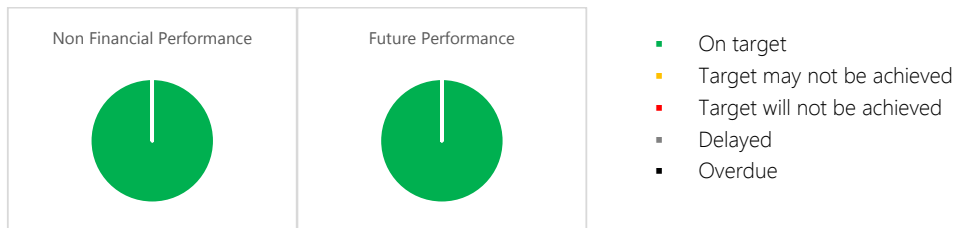
Information from rainfall and river level monitoring systems was provided. Provided advice to landowners on a range of river/stream flood control advice and drainage related matters. The willow control programme is active and is being utilised well. Continued to provide specialist advice on statutory and technical matters.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Effectively monitor rainfall and river levels and issue timely flood warnings. Maintain continuous monitoring systems (100% functional) and issue timely warnings for all cases, where necessary, in accordance with the Flood Event Standard Operating Procedure (approximately 35 warnings per annum).	Meteorological and hydrometric monitoring sites were maintained to high level of operational standard, with no significant maintenance works required. All incoming telemetry data is monitored continuously and responded to in accordance with the procedures for the monitoring of severe weather and flood events. Twenty-five severe weather watch alerts (25 in 2019-2020) and nine warnings (6 in 2019-2020) have been received from MetService in the year to March. The Council has issued two flood warnings in this period (one issued in 2019-2020).  
Undertake minor emergency river and flood control works when necessary.	No emergency works requiring funding have been required this quarter.  
Respond to 100% of requests for drainage, river and flood control advice and assistance within ten working days.	Provided advice, predominantly to farmers, on a range of requests for general advice on works in streams.  
Facilitate river control projects for the environmental enhancement of the region's waterways.	The willow control programme continues, focusing on removal of willow in riparian areas to improve flood flows and enhance riparian vegetation.  
Resource management planners are given advice to ensure regional plan rule and consent conditions will not increase the risk of flooding or river erosion.	Advice has been given on a range of matters regarding the interpretation of regional plan rules and to provide technical assistance during the processing of resource consent applications. Work has been completed to draft a new flood protection bylaw, to protect TRC flood protection assets. Public consultation has been completed. The bylaws were approved by the Council at hearing.  

Hazard management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Hazard management



### River control schemes

Managing and maintaining river control scheme works to accepted design standards to minimise and prevent damage by floods and river erosion.

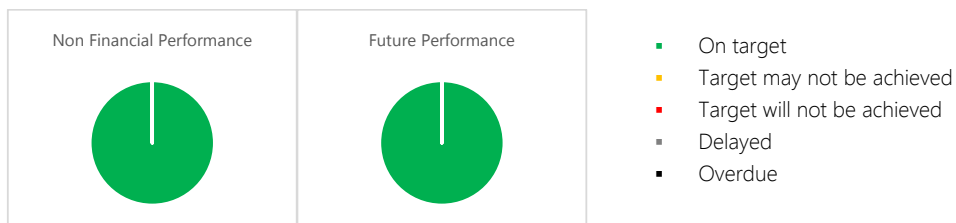
#### Commentary/Highlights

Council is actively engaging with other regional councils and relevant service providers on the development of an early flood warning solution

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Manage all flood and river control schemes across the region in accordance with asset management plans or management plans; including Lower Waiwhakaiho, Lower Waitara, Opunake, Okato and Waitotara Schemes.	All schemes have been managed as per their asset management plans.  
Manage other minor river schemes to standards as agreed with scheme participants.	No works were planned for this period.  

#### Scoreboard – Outputs/Key performance indications



#### Explanation for key performance indications other than “On target”

N/A



## Recreation, culture and heritage




### Regional gardens

Ensuring that Hollard Gardens, Tupare and Pukeiti are maintained and enhanced as regionally significant recreational and heritage amenities.

### Commentary/Highlights

This quarter has been quite variable over a number of activities. It has been an excellent growing season with timely rainfall throughout the period and the 3 gardens have presented well. Visitor numbers have been a mixed result because of the COVID-19 lockdown and no overseas tourists compared to the same quarter last year. In short we've had to postpone or cancel some large events however it's been heartening that some events have had large numbers in attendance in particular the Easter egg hunt at Tupare and the night walk at Pukeiti. Not a great deal of project activity in the quarter, the fitness trail at Pukeiti is complete and open for use and we will be hosting a formal launch in due course. The first stage of the new riding/hiking tracks are ready to commence with weather and logistics the only barrier.

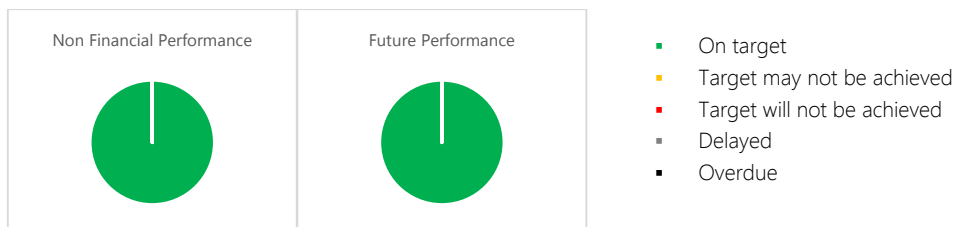
### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide three regional gardens (Tupare, Hollard Gardens and Pukeiti) for free general use by the regional community. Tupare, Hollard Gardens and Pukeiti open to the public daily with unrestricted free general access.	The gardens are open all day every day for free general use by the regional community and visitors. If the country were to go back to level 4, the gardens would close however critical maintenance would continue with all required safety measures in place.  
Encourage the increased use of the regional gardens by the community for recreational purposes and for specific events.	Visitor numbers for last year: Pukeiti 53,320, Tupare 41,616 and Hollard Gardens 21,673. Events for the year: Pukeiti 63, Tupare 25 and Hollard Gardens 32. Workshops and summer events up till the lockdown were well attended. It is pleasing to note that despite the lock down there was an overall increase in visitor numbers to Hollard Gardens. Both Tupare and Pukeiti had a drop in visitor numbers and in particular, Pukeiti's drop was associated with an improvement in more accurate counting methodologies.  
Continue implementing the Pukeiti asset management plans focusing on completing the upgrade works in the Zone 1 Garden, the rhododendron collection in Zone 2 and recreational development opportunities in Zone 3. Priority tasks to be completed include: <input type="checkbox"/> completing the Lodge and surrounds landscaping <input type="checkbox"/> continuing the enhancement of the garden and the rhododendron collection. <input type="checkbox"/> continuing the implementation of the Plant Collection Plan <input type="checkbox"/> refurbishing the plant borders <input type="checkbox"/> upgrading the outer ring tracks <input type="checkbox"/> completing the fit-out of the Lodge <input type="checkbox"/> continuing the growth in recreational activities with the construction of a fitness trail.	Lodge landscaping is complete apart from the art work. The construction of the Family Hut and the Fitness Trails is complete. The tramlines tracks are on hold until all regulatory and compliance matters are covered off. As we move to the next stage of development, new interpretation is being planned with a focus on predator free Kaitake and historical information on the area. Regarding the Pukeiti Rainforest Bridge, we have selected the finalized design and are working through the next steps.  

Recreation culture and heritage

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue implementing the Hollard Gardens asset management plans focusing on: □ installing a new toilet to meet demand in the Family Corner area □ installing new stylized play equipment.	Extended the carpark to allow for more capacity.  NF E
Continue implementing the Tupare asset management plans focusing on: □ continuing to improve the story telling □ completing new art installation.	New thematic booklets have been produced to enhance the visitor experience. New Mary Lane and Richard Walk story panels have been produced and installed.  NF E
Review and adopt asset management plans for Tupare, Hollard Gardens and Pukeiti by 31 October 2020.	Asset management plans for the three gardens have been completed and adopted for the 2021/2031 period.  NF E

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Recreation, culture and heritage

## Yarrow Stadium

Facilitating the continued maintenance and development of Yarrow Stadium.

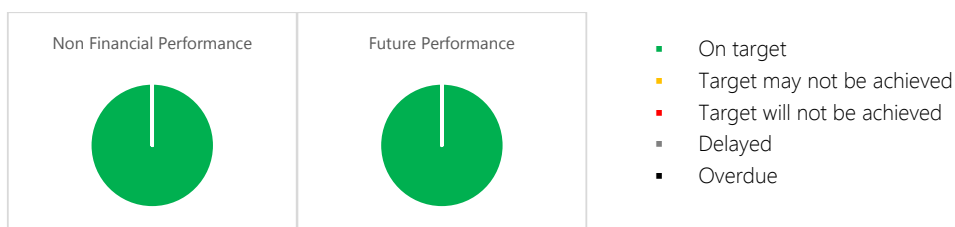
### Commentary/Highlights

Following on from the decisions made in 2019/2020 Annual Plan for the up to \$50m repair and refurbishment project, the Council has moved into implementation mode. Contracts have been let for the repair work on the West Stand - this commenced prior to Christmas. Tenders and contracts are being secured for the new field, the new lighting, the demolition of the East Stand and the design of the new East Stand.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Contract with New Plymouth District Council for the operation and management of Yarrow Stadium.	The Trust and the New Plymouth District Council have a management agreement for the operation and management of Yarrow Stadium. New Plymouth District Council are operating and managing Yarrow Stadium under this agreement.  <b>N E</b>
Undertake asset management planning for the future maintenance, enhancement and development of Yarrow Stadium.	A joint committee of the Council and the New Plymouth District Council have developed and adopted a strategic plan and associated 2015/2025 asset management plan for the long-term development of Yarrow Stadium. Asset management planning for 2018/2028 is on hold while the solutions for the results of earthquake assessments on the two Stands are implemented.  <b>N E</b>
Provide regional funding for the future maintenance, enhancement and development of Yarrow Stadium.	Regional funding is provided to the Taranaki Stadium Trust for long-term maintenance and development at Yarrow Stadium. The 2020/2021 funding is being used for the repair and reinstatement programme.  <b>N E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A

## Regional representation, advocacy and investment management

### Investment management

Ensuring that the equity, property and treasury investments owned by the Council are efficiently managed.

### Commentary/Highlights

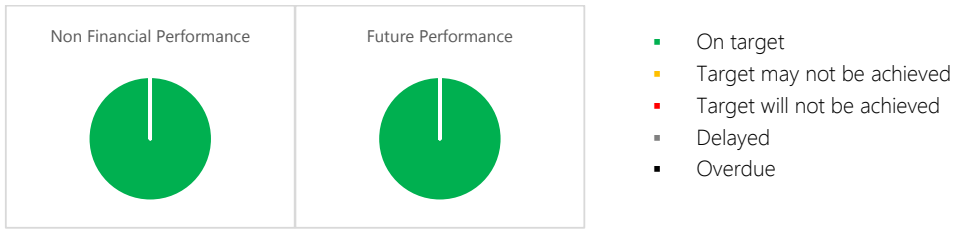
Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with three directors being reappointed. The current low interest rate environment is a positive for the borrowing programme but a negative for our investment portfolio.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Consider Port Taranaki's annual statement of corporate intent and monitor performance against established targets.	The 2020/2021 SCI was considered in August 2020. Port Taranaki Ltd's performance was reviewed when considering their 2019/2020 Annual Report in September 2020. Performance for the half year to 31 December 2020 was reviewed in March 2021. Performance against standards set in the statement of corporate intent is reported in the annual report.  <b>N E</b>
Appoint Directors at Port Taranaki Ltd's annual general meeting and at other times as required.	Directors Krogh, MacLeod and Meads were reappointment to the Board of Directors at the 30 September 2020 Port Taranaki Ltd annual general meeting (AGM).  <b>N E</b>
Undertake on-going liaison with port company directors and management.	Regular formal and informal briefings and discussions occurred between the company/board and the Council throughout 2020/2021.  <b>N E</b>
Manage and, where appropriate, divest leasehold land in accordance with the Investment Policy.	Leasehold land is managed in accordance with the Council's Investment Policy. A 5% return from leasehold land rentals is expected in 2020/2021. One property has been sold in compliance with the Investment Policy.  <b>N E</b>
Manage and maximise returns from treasury investments in accordance with the Investment Policy.	All treasury investments are in accordance with the Council's Investment Policy.  <b>N E</b>

Regional representation, advocacy and investment management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Regional representation, advocacy and investment management




## Community engagement

Promoting community awareness, understanding and involvement with the Council's functions and activities, together with demonstrating the value and contribution of the work of the Council to the region.

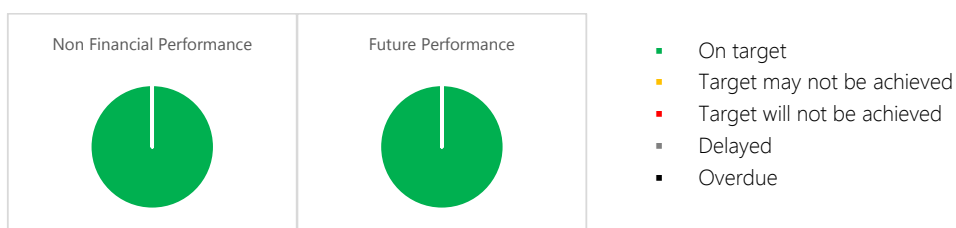
### Commentary/Highlights

The implementation of the digital and social media strategy is the primary focus and good progress is being made on all fronts. A lot of time and energy has gone into supporting the Towards Predator-Free Taranaki project. The 2020 Environmental Awards have been successfully completed. The Long-Term Plan Consultation Document and engagement/consultation processes are a current focus. The environmental education programme continues to be busy and successful. The EnviroSchools programme has been built into existing programmes with demand continuing to outstrip supply - there is a list of schools wishing to join the programme.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Engage with the community across a range of channels including print and digital publications, news media, websites, mobile and social media. Produce five bi-monthly editions of the Council newsletter and publish through print and digital channels.	A range of communication activities have been undertaken to support Council programmes. The website is being maintained and enhanced, and social media activity continues with an audience of 18.5K followers on Facebook. Material has been produced and disseminated through various channels to facilitate public engagement in the Long Term Plan, Regional Land Transport Plan and Maori Constituency consultation processes. Typically responses are issued to 20-30 media enquiries per month in addition to the issue of 5-10 proactive media releases each month.  
Implement the environmental awards programme.	Planning for the annual Taranaki Regional Council Environmental Awards is underway. Discussions with the executive are planned to assist with planning and scoping this year's event.  
Provide an on-going environmental education programme for school children and the wider community including class visits, field trips, the Pukeiti Rainforest School and support for community projects.	Across Education and EnviroSchools, Council Officers are working with preschools, and primary, intermediate and high school students across the region. Field trips are being delivered and educator training in the areas of sustainability and environmental education are continuing. Reporting framework is being updated to develop comprehensive figures encompassing both education and enviroSchools to provide a more complete picture of the Council's work in the environmental education space.  

### Scoreboard – Outputs/Key performance indications



Regional representation, advocacy and investment management

Explanation for key performance indications other than "On target"

N/A

Regional representation, advocacy and investment management


## Advocacy and response

Advocating and responding, on behalf of the Taranaki community, to initiatives proposed by other agencies, when those initiatives affect the statutory responsibilities of the Council or relate to matters of regional significance, which are of interest or concern to the people of Taranaki.

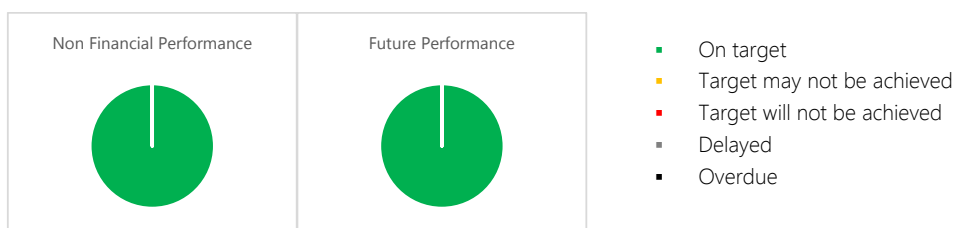
### Commentary/Highlights

To date only two submissions have been prepared and approved. This is much lower than normal and reflects the lower number of opportunities and available resources. Senior staff also continue to be involved in various forums associated with policy development, advocacy, liaison, and in response to a range of national proposals.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Assess the implications of policy initiatives proposed by other agencies including discussion documents, proposed policies, strategies, plans and draft legislation, and respond within required timeframes on approximately 20 occasions per year.	Related to the other measure, current work on draft submissions and establishing regular liaison with TLA's and VT.  

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A



Regional representation, advocacy and investment management

## Governance

Facilitating public representation by the Council and its committees in accordance with statutory requirements.

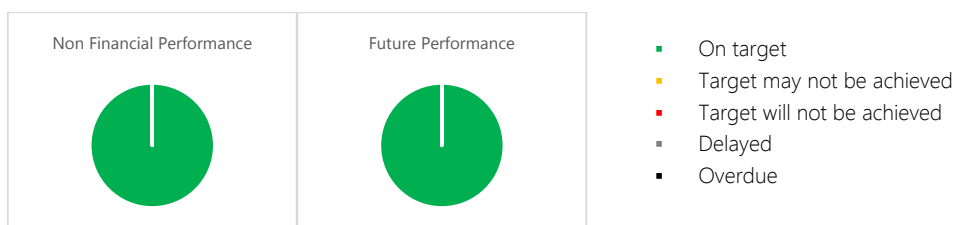
### Commentary/Highlights

The Council remains on target with all its statutory governance and engagement obligations. The 2019/2020 Annual Report was adopted on 22 September 2020 (one of the first in the country). The 2019 elections have been completed. Induction for Iwi representatives is complete. The focus is currently on the preparation of the 2021/2031 Long-Term Plan. Audit and finalisation processes are on target for adoption in May 2021.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Completion of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	Statutory planning and reporting accountability documents have all been prepared within statutory requirements and timeframes. The 2019/2020 Annual Report was adopted on 22 September 2020. The 2021/2031 Long-Term Plan is under preparation. The supporting documentation and Consultation Document were adopted on 23 February 2021. Consultation closed 9 April 2021 and the hearing of submissions will occur on 10/11 May 2021.  <b>N E</b>
Preparation of agendas and minutes and the conduct of meetings in accordance with Standing Orders and the Local Government Official Information and Meetings Act 1987.	All meetings are conducted in accordance with adopted Standing Orders and the Local Government Official Information and Meetings Act 1987. Agendas are publicly available at least 48 hours before each meeting and minutes are prepared and adopted for all meetings.  <b>N E</b>
Conduct of triennial local authority elections without any need for re-conduct of the elections as a result of judicial review.	The 2019 local authority elections were held in October 2019. The elections were successfully completed with no appeals or judicial reviews held. The next local authority elections are in October 2022..  <b>N E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

[www.trc.govt.nz](http://www.trc.govt.nz)



**Date:** 10 May 2021

**Subject:** **Public Transport Operational Update for the Quarter Ending 31 March 2020**

**Approved by:** M J Nield, Director Corporate Services  
S J Ruru, Chief Executive

**Document:** 2764208

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### **Purpose**

1. The purpose of this memorandum is to provide members with an operational report on public transport services for the quarter ending 31 March 2021.

### **Recommendations**

That the Taranaki Regional Council:

- a) receives the report *Public Transport Operational Report for the Quarter Ending 31 December 2020*
- b) notes the operational report of the public transport services for the quarter ending 31 March 2021.

### **Background**

2. As part of the Council's responsibility for promoting an integrated, safe, responsive and sustainable land transport system within the region, a range of activities is required. These include provision of public transport services and the Total Mobility Scheme.

### **Covid-19**

3. With the Community cases in the greater Auckland Region in February 2021 the compulsory wearing of masks on PT in level 1 has now passed into legislation. Compliance remains low on public transport - and this is proving to be a national issue. The Bee Card process does remove the need for contact tracing on buses which is an improvement. Waka Kotahi have committed to continue Covid-19 support until the end of the 2021 financial year.

### **Bee Card**

4. The issues experienced with fare rules and route locations which resulted in over and under-charging of fares across the Citylink service were identified and resolved. This was a problem that significantly impacted the return to school patronage in volumes.
5. Numbers were not impacted but fare charging was. The required changes have improved the accuracy of financial and patronage reporting and has simplified operation of the devices on the buses.

### **Technology and reporting developments**

6. Significant work and development of reporting that provides consistent and expandable data to monitor and improve visibility with the IT team. This has allowed Transport to align the reporting to other Councils, and the scripting is already completed awaiting further INIT reporting rollouts - including stop - stop analysis and journey management by demand. This is eagerly anticipated within the Transport team to support future planning goals for public transport in Taranaki.

### **Citylink Services in the Jan - March 2021 Quarter.**

7. Across the Taranaki Region a total of 129,029 trips were taken across the New Plymouth urban routes. The recovery from Covid 19 continues with year to date to the end of March 2021 being 7% down on the same time in 2020. The Bee card is the preferred option for bus travel with 7.5% of trips taken being cash fares. As other regions move towards cashless buses from a Health and Safety perspective Taranaki is well positioned to begin this journey.

### **Connector (Hāwera to New Plymouth) bus service**

8. The Connector Service has 5,579 journeys in the quarter to March 2021 down 4% on the prior year's quarter. Demand for the Connector, with the addition of WITT Students (1,296 journeys) has meant an additional service is being run (share funded with WITT Secondary Tertiary pathways) to manage student volumes as evidenced by the number of students remaining on the education pathway. Current youth unemployment (15-24 years) is 11.09% which will continue to place demand on these services whilst the Covid - 19 landscape creates uncertainty economically.

### **Southlink services**

9. The Southlink Services continue to run twice weekly Waverley Hawera Return, Opunake to Hawera and Opunake to New Plymouth. Total patronage for the quarter was 219. It is an ineffective service financially however provides good social support and connections for patrons, and the RLTP submissions reflected the support for this service (and more services). 42% of patrons across these three services are Super gold Card Holders so it is a key network requirement.

### **SuperGold Card**

10. SuperGold Cardholder patronage for services for the quarter totalled 13,267 for the quarter across all Taranaki Services - although the Southlink and Connector Services are moving a higher proportion of the SGC holders on a passenger basis (between 25-42% of the smaller rural link services)

### **Total Mobility Scheme**

11. Trips for the quarter were 11,328 down 4% on the same period last year - so again continuing to show recovery in patronage. Ironside Vehicle Society has not recovered from the Covid-19 with a concerning 20% reduction in patronage and despite 'lifeline funding' having been granted in the past. Further investigation will need to be undertaken to understand the patronage drop before committing any further funding to this group.

### **Financial considerations—LTP/Annual Plan**

12. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

### **Policy considerations**

13. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the Local Government Act 2002, the Resource Management Act 1991 and the Local Government Official Information and Meetings Act 1987.

### **Iwi considerations**

14. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the Local Government Act 2002) as outlined in the adopted long-term plan and/or annual plan. Similarly, iwi involvement in adopted work programmes has been recognised in the preparation of this memorandum.

### **Community considerations**

15. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

### **Legal considerations**

16. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

## **Executive, Audit & Risk Committee Public Excluded**

In accordance with section 48(1) of the *Local Government Official Information and Meetings Act 1987*, resolves that the public is excluded from the following part of the proceedings of the Executive, Audit and Risk Committee Meeting on Monday 10 May 2021 for the following reason/s:

### **Item 6 - Public Excluded Minutes - 29 March 2020**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*

### **Item 7 - Taranaki Biodiversity Trust “Wild for Taranaki” Update**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*

### **Item 8 - Yarrow Stadium Update**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*