



# **AGENDA**

# Executive, Audit & Risk

Monday 6 December 2021, 10am

## Executive, Audit & Risk Committee

06 December 2021 10:00 AM

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### **Purpose of Executive, Audit and Risk Committee**

This committee handles all of the administrative and financial matters relating to Council's operations and works programme. Because these matters relate to all aspects of the Council, the membership is aimed to reflect the different aspects of Council's committee structure.

### **Responsibilities**

Financial and expenditure

Capital expenditure

Work proposals and expenditure

Corporate services and personnel matters

Port Taranaki Ltd matters

General Contractual and other matters.

### **Membership of Executive, Audit and Risk Committee**

Councillor N W Walker (Chairperson)	Councillor M J Cloke
Councillor M P Joyce (ex officio)	Councillor D L Lean
Councillor C L Littlewood	Councillor M J McDonald
Councillor D N MacLeod (ex officio)	Mr B Robertson (Independent - Yarrow Stadium)

### **Health and Safety Message**

#### **Emergency Procedure**

In the event of an emergency, please exit through the emergency door in the committee room by the kitchen.

If you require assistance to exit please see a staff member.

Once you reach the bottom of the stairs make your way to the assembly point at the birdcage. Staff will guide you to an alternative route if necessary.

#### **Earthquake**

If there is an earthquake - drop, cover and hold where possible.

Please remain where you are until further instruction is given.



**Date** 6 December 2021

**Subject:** **Confirmation of Minutes - 18 October 2021**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2930392

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### **Recommendations**

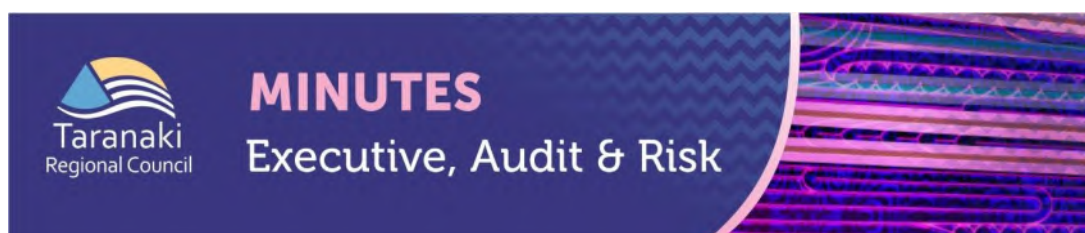
That the Executive, Audit and Risk Committee of the Taranaki Regional Council:

- a) takes as read and confirms the minutes and resolutions of the Executive, Audit and Risk Committee held in the Taranaki Regional Council Chambers, 47 Cloten road, Stratford on Monday 18 October 2021 at 10am
- b) notes the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 2 November 2021.

### **Matters arising**

### **Appendices/Attachments**

Document 2892548: Minutes Executive Audit and Risk Committee - 18 October 2021



<b>Date</b>	18 October 2021, 10am
<b>Venue:</b>	Taranaki Regional Council chambers, 47 Cloten Road, Stratford
<b>Document:</b>	2892548

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<b>Members</b>	Councillors	N W Walker	Committee Chairperson
		M J Cloke	<i>via zoom</i>
		C L Littlewood	<i>via zoom</i>
		M J McDonald	
		D N MacLeod	<i>ex officio via zoom</i>
		M P Joyce	<i>ex officio via zoom</i>
<b>Attending</b>	Mr	M J Nield	Director – Corporate Services
	Mr	B Robertson	<i>Via zoom</i>
	Mr	P Ledingham	Communications Adviser
	Ms	E Keegan	Communications Adviser
	Miss	L Davidson	Committee Administrator

**Apologies** There were no apologies received.

**Notification of Late items** There were no late items.

### 1. Confirmation of Minutes – 13 September 2021

#### Resolved

That the Executive, Audit and Risk Committee of the Taranaki Regional Council:

- takes as read and confirms the minutes and resolutions of the Executive, Audit and Risk Committee held in the Taranaki Regional Council Chambers, 47 Cloten road, Stratford on Monday 13 September 2021 at 10am
- notes the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 21 September 2021.

McDonald/Littlewood

#### Matters arising

There were no matters arising.

## **2. Financial and Operational Report**

- 2.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum receiving information on the financial and operational performance of the Council.

### **Recommended**

That the Taranaki Regional Council:

- a) receives the memorandum *Financial and Operational Report* and the July and August 2021 Monthly Financial Reports
- b) notes the digital media update.  
Littlewood/MacLeod

## **3. Health and Safety Reporting**

- 3.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum receiving reports on the health and safety performance of the Council.

### **Recommended**

That the Taranaki Regional Council:

- a) receives the September 2021 health and safety report.  
MacLeod/Littlewood

## **4. Public Transport Operational Update for the Quarter Ending 30 September 2021**

- 4.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum providing members with an operational report on public transport services for the quarter ending 30 September 2021.
- 4.2 The Your Connector services have experienced major disruptions with the State Highway 3 roadworks and they have been unable to get employees to workplaces on time to start their shifts, these services have been suspended until the roadworks are complete. The buses are still being utilised to get OMV staff through to Oanui.

### **Recommended**

That the Taranaki Regional Council:

- a) receives the memorandum *Public Transport Operational Report for the Quarter Ending 30 September 2021*.  
Clove/McDonald

## **5. Regional Software Holdings Ltd Annual Report for the year ended 30 June 2021**

- 5.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum for the Committee to receive and consider *Regional Software Holdings Ltd's Annual Report* for the year ended 30 June 2021.
- 5.2 Mr M J Nield, declared a conflict of interest as a member on the board for RSHL.
- 5.3 The RSHL Annual Report has not yet been audited. Audit NZ have indicated that the audit will not be undertaken until February 2022.
- 5.4 Acknowledgement was given to Mr M J Nield for his services for RSHL.

*Mr B Robertson, Yarrow Stadium Project Steering Group arrived, 10.29am*

**Recommended**

That the Taranaki Regional Council:

- a) receives *Regional Software Holdings Ltd's Annual Report* for the year ended 30 June 2021.

Cloke/Joyce

**6. Taranaki Stadium Trust 2020/2021 Annual Report**

- 6.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum to receive and consider the Taranaki Stadium Trust's *2020/2021 Annual Report*.
- 6.2 Mr M J Nield, declared a conflict of interest as a trustee on the Taranaki Stadium Trust.
- 6.3 Acknowledgement was given to Mr M J Nield and Councillor E D Van Der Leden for the work on the Trust.

**Recommended**

That the Taranaki Regional Council:

- a) receives the Taranaki Stadium Trust's *2020/2021 Annual Report*.

McDonald/Joyce

**7. Delegations Manual**

- 7.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum to receive, consider and adopt the revised Delegations Manual.

**Recommended**

That the Taranaki Regional Council:

- a) receives this memorandum on the Delegations Manual
- b) provides feedback to the Chief Executive on any amendments to the Delegations Manual
- c) adopts the updated Delegations Manual.

Littlewood/MacLeod

**8. Regional Sector Shared Services Organisation**

- 8.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum providing an update on regional sector shared services organisation proposals.

**Recommended**

That the Taranaki Regional Council:

- a) notes the update on regional sector shared services organisation proposals.

Littlewood/MacLeod

**9. 2021/2022 Insurance Programme**

- 9.1 Mr M J Nield, Director – Corporate Services, spoke to the memorandum informing Members on the placement of the 2021/2022 insurance programme.

**Recommended**

That the Taranaki Regional Council:

- a) notes the renewal and placement of insurance policies for 2021/2022.  
Joyce/Littlewood

**10. Public Excluded**

In accordance with section 48(1) of the *Local Government Information and Meetings Act 1987*, resolves that the public is excluded from the following part of the proceedings of the Executive, Audit and Risk Committee Meeting on Monday 18 October 2021 for the following reasons:

**Item 11 – Public Excluded Minutes – 13 September 2021**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*

**Item 12 – Yarrow Stadium Update**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*

Joyce/Littlewood

There being no further business, the Committee Chairperson, Councillor N W Walker, declared the open meeting of the Executive, Audit and Risk Committee closed at 11.20am.

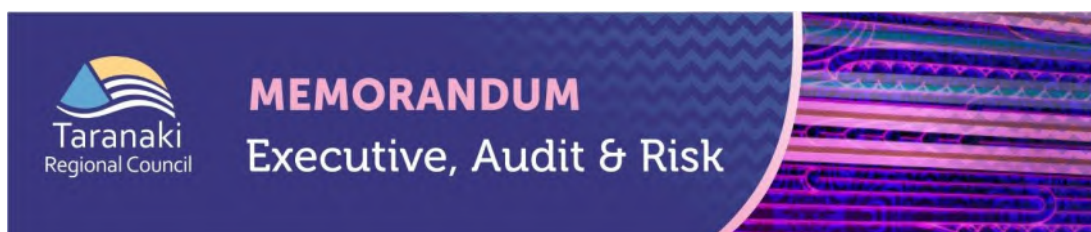
**Confirmed**

**Executive, Audit &  
Risk Chairperson:** \_\_\_\_\_

**N W Walker**

**6 December 2021**





**Date:** 6 December 2021

**Subject:** **Financial and Operational Report**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2916669

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### **Purpose**

1. The purpose of this memorandum is to receive information on operational and financial performance.

### **Recommendations**

That the Taranaki Regional Council:

- a) receives the memorandum *Financial and Operational Report* and the September and October 2021 *Monthly Financial Reports*
- b) notes the digital media update.

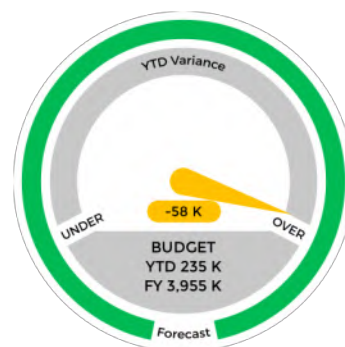
### **Background**

2. The Council produces a Monthly Financial Report outlining the financial performance for the month and year to date. This memorandum supports the Monthly Financial Report by providing additional supporting operational and financial information. The Common Seal is operated under delegated authority. Part of that delegated authority is the reporting back of the seal transactions.

### **Discussion**

3. Attached are the Monthly Financial Reports for September and October 2021.
4. In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.

5. The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.
6. For each Group of Activities (Resource management, Biosecurity and biodiversity, Transport, Hazard management, Recreation culture and heritage, and Regional representation, advocacy and investment management, in the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.
7. In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5%, yellow – plus or minus variance of more than 5% but less than 10% and red – plus or minus variance of more than 10%. The key components of each dial are:
- The outer ring is the forecast for the rest of the year - green OK, yellow performance at risk, red target will not be achieved
  - The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance - the actual variance figure sits at the bottom of the pointer
  - The YTD and full year (FY) budgets are included in the grey section.
8. Financially, the Council is in-line with the estimates established for 2021/2022 in the *2021/2031 Long-Term Plan*.
9. At 31 October 2021, the overall financial result is ahead of budget.
10. Significant income and expenditure variances by activity (plus or minus \$100,000) are:
- *Compliance monitoring programmes* - \$325,952 under budget due to staff vacancies and less time spent on monitoring activities than planned.
  - *State of the environment monitoring* - \$101,017 over budget due to additional work required reviewing programmes to meet the new National Policy Statement for Freshwater Management.
  - *Resource Management direct charges* - \$495,518 over budget due to Waitara Lands reserve distributions being received earlier than expected.



- *Resource Management government grants* - \$634,577 over budget due to revenue earned on the Public Waterways and Eco-system Restoration funds project earlier in the financial year than budgeted.
  - *Towards Predator-Free Taranaki* - \$111,593 over budget due to the earlier timing of expenditure, this is forecasted to be on budget by year end.
  - *Passenger transport* - \$357,511 under budget due to bus contract costs currently running lower than expected and the later timing of project expenditure.
  - *Regional Gardens* - \$467,590 under budget due to a delay in the Kaitake Trail project funding.
11. The Council has reviewed its funding strategy, with advisors PWC, to satisfy short-term borrowing needs for the Yarrow Stadium rebuild, whilst also being cognisant of the long-term debt forecast. In November, an additional \$1 million of LGFA debt was drawn down. A further \$1 million is recommended for drawdown in December, resulting in total projected borrowings of \$9.5 million as at 31 December 2021.

### **Operational Report**

12. It is early in the new operational year, but to date, programmes are materially on target with the planned levels of activity established for 2021/2022 in the *2021/2031 Long-Term Plan*. At this stage, there are no known adverse impacts arising from the current Covid-19 lockdown. At this early stage of the year, there is plenty of time to respond to any delays in work programmes.
13. The September 2021 Quarterly Operational Report is considered as part of this agenda.

### **Communications and Engagement**

14. Communications activities are delivered across a range of channels including publications, media releases, advertising and digital media. Some recent points of note are:
- There has been extensive media coverage of the achievements of the 2021 environmental award winners.
  - Communication about the summer swim spot monitoring programme has begun and includes advertising, social media and mainstream media messages between now and March 2022.
  - The Council engaged the community to report sightings of invasive plant, sea spurge.
  - New (monthly) biodiversity column was published in mainstream media.
  - The financial support of Aotea Utanganui Museum's oral history project received media coverage in November.

### **Social Media by the Numbers**

15. Social media continues to be an important communication channel for the Council:
- The total reach (non-unique users) across eight Facebook pages was 189K.
  - The total user engagement was 4,144, which indicates how many times users liked, shared, clicked or commented on our posts.

- Our Facebook page fans total 17,953 (non-unique) fans across eight pages.

Reach and engagement (by page) are detailed in the table below: Facebook page	Page fans	Reach	Engagement
Taranaki Regional Council	4,467 (+580)	67,291	1,030
Taranaki Public Transport	1,290 (+290)	20,214	244
Tūpare	1,798 (+371)	17,044	669
Pukeiti	2,607 (+401)	32,350	551
Hollard Gardens	2,036 (+281)	15,514	391
Towards Predator-Free Taranaki	1,585 (+241)	28,507	1,152
Yarrow Stadium	3,713 (+7)	7,662	97
Enviroschools	457 (+20)	524	10

Top Facebook posts		Reach	Engaged
1	Taranaki beachgoers are asked to keep their eyes peeled for the invasive plant sea spurge this summer, after it was discovered among sand dunes at Ōakura Beach... [Taranaki Regional Council]	18K	1,624
2	Attention all summer swimmers! 🌊🏊‍♀️🏊‍♂️ There will be more certainty over water quality at popular Taranaki swimming spots this summer. This year the Council will be monitoring waters at 40 sites across coastal beaches and freshwater swimming spots... [Taranaki Regional Council]	3.5K	211
3	Nice work New Plymouth! You caught 360 predators last month, a fantastic result for our city's native birds, bush and wildlife. [Towards Predator Free Taranaki]	2.5K	267
4	The gold-striped gecko, this beautiful guy calls Pukeiti home! Spotted last week! [Pukeiti]	2.3K	172
5	Hi WITT Students! 🙌 Today is the last day for the 3.45pm Connector service for 2021. From Tuesday 16th November students will need to catch the 2.05pm or 5.15pm service home instead.	2.3K	86

Top Facebook posts		Reach	Engaged
	Enjoy your summer break!... [Taranki Public Transport]		
6	Congratulations Waitara East School, winners in the education category of the TRC Environmental Awards 2021. Check out what this awesome kura has been up to! ... [Taranki Regional Council]	2.2K	514
7	Did you know our website has near real time data on temperature, rainfall, wind speed and wind gusts (and heaps more cool weather and environmental stuff) from a number of locations around Taranaki?... [Taranki Regional Council]	1.8K	155
8	Congratulations to Fitzroy Beach Holiday Park managers Jenn and Damian O'Connell, who are our trappers of the month for October!  Jenn and Damian feel lucky to live in such a special place and believe it's important to do their part to look after it, as well as being good community members and setting an example for others... [Towards Predator Free Taranaki]	1.4K	69
9	TARANAKI BASE HOSPITAL BUS STOP CLOSURE - CONNECTOR & ROUTE 3 PASSENGERS  From Wednesday 17th November the bus stop located near the main entrance of the Hospital will be permanently closed. [Taranki Public Transport]	1.3K	61
10	A huge congratulations to the 16 winners of this year's TRC Environmental Awards!  It's more important than ever to celebrate the tremendous energy that many put into improving the region's environment, says Council Chair David MacLeod... [Taranki Regional Council]	1.2K	164

### Common Seal

16. There are no transactions executed under Common Seal to report.

### Financial considerations—LTP/Annual Plan

17. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

### **Policy considerations**

18. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

### **Iwi considerations**

19. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan.

### **Community considerations**

20. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

### **Legal considerations**

21. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

### **Appendices/Attachments**

Document 2928087: September 2021 Financial Report

Document 2928091: October 2021 Financial Report



SEPTEMBER 2021

# MONTHLY FINANCIAL REPORT

TARANAKI REGIONAL COUNCIL







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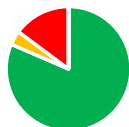


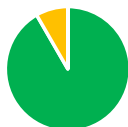
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## Executive summary

### Financial performance

FINANCIAL INDICATORS					
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:		Council’s total revenue less operating expenditure:	
Actual YTD:	Trend:	Actual YTD:	Trend:	Actual YTD:	Trend:
\$6.5M	\$3786.5K under budget ↓	\$10.2M	\$933.9K under budget ↑	\$-3.8M	\$2852.6K behind budget ↓
Against a YTD budget of \$10.2M and a full year budget of \$47.9M.		Against a YTD budget of \$11.1M and a full year budget of \$50.1M.		Against a YTD budget of \$-0.9M and a full year budget of \$-2.3M.	

FINANCIAL PERFORMANCE			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
Financial Performance 	Future Performance 	Financial Performance 	Future Performance 

### Commentary and variances

The financial year has started well. The September 2021 deficit is due to the Port Taranaki Limited dividend not being received until October 2021 (a month later than planned).

## Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

### Introduction

In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

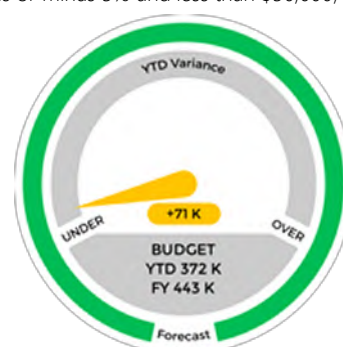
### For each Group of Activities:

In the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000.

The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

## Statement of comprehensive revenue and expense

This statement summarises performance against budget for the month and for the year to date.

	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Cost of services</b>							
Resource management	2,034,196	1,896,306	-137,890	5,374,914	5,638,296	263,382	26,168,383
Biosecurity and biodiversity	614,870	733,797	118,927	1,614,186	1,645,302	31,116	7,959,256
Transport	333,719	470,117	136,398	1,087,818	1,386,122	298,304	5,668,046
Hazard management	61,727	83,606	21,879	218,130	253,357	35,227	1,062,244
Recreation culture and heritage	263,455	377,295	113,840	1,426,209	1,767,316	341,107	6,987,506
Regional representation advocacy and investment management	151,910	143,694	-8,216	498,467	442,043	-56,424	1,822,543
<b>Total operating expenditure</b>	<b>3,459,877</b>	<b>3,704,815</b>	<b>244,938</b>	<b>10,219,724</b>	<b>11,132,436</b>	<b>912,712</b>	<b>49,667,978</b>
<b>Revenue from exchange transactions</b>							
Direct charges revenue	258,619	301,190	-42,571	759,922	916,070	-156,148	4,729,359
Rent revenue	91,503	93,749	-2,246	303,343	281,247	22,096	1,125,000
Dividends	0	4,000,000	-4,000,000	0	4,000,000	-4,000,000	8,000,000
<b>Revenue from non-exchange transactions</b>							
General rates revenue	0	0	0	2,734,322	2,734,322	0	10,937,289
Targeted rates revenue	0	0	0	1,091,662	1,091,662	0	4,366,647
Direct charges revenue	103,144	215,076	-111,932	421,321	636,728	-215,407	12,820,150
Government grants	129,214	174,060	-44,846	1,089,964	522,180	567,784	5,229,709
Vested assets	0	0	0	0	0	0	0
<b>Total income</b>	<b>582,480</b>	<b>4,784,075</b>	<b>-4,201,595</b>	<b>6,400,534</b>	<b>10,182,209</b>	<b>-3,781,675</b>	<b>47,208,154</b>
<b>Operating surplus/(deficit) before finance income/expenses &amp; taxation</b>	<b>-2,877,396</b>	<b>1,079,260</b>	<b>-3,956,656</b>	<b>-3,819,190</b>	<b>-950,227</b>	<b>-2,868,963</b>	<b>-2,459,824</b>
Finance income	20,211	14,583	5,628	62,588	67,370	-4,782	647,417
Finance expense	0	0	0	-2,461	-23,621	21,160	-472,417
Net finance expense	20,211	14,583	5,628	60,126	43,749	16,377	175,000
<b>Operating surplus before taxation</b>	<b>-2,857,186</b>	<b>1,093,843</b>	<b>-3,951,029</b>	<b>-3,759,064</b>	<b>-906,478</b>	<b>-2,852,586</b>	<b>-2,284,824</b>
<b>Other gains/losses</b>							
Gains/(losses) on revaluation of properties	0	0	0	0	0	0	0
<b>Operating surplus before taxation</b>	<b>-2,857,186</b>	<b>1,093,843</b>	<b>-3,951,029</b>	<b>-3,759,064</b>	<b>-906,478</b>	<b>-2,852,586</b>	<b>-2,284,824</b>
Income tax expense	0	0	0	0	0	0	10,000
<b>Surplus/(deficit) for the period</b>	<b>-2,857,186</b>	<b>1,093,843</b>	<b>-3,951,029</b>	<b>-3,759,064</b>	<b>-906,478</b>	<b>-2,852,586</b>	<b>-2,294,824</b>
<b>Other comprehensive income</b>							
Revaluation of property, plant and equipment	0	0	0	0	0	0	0
<b>Other comprehensive income, net of tax</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating surplus/(deficit)</b>	<b>-2,857,186</b>	<b>1,093,843</b>	<b>-3,951,029</b>	<b>-3,759,064</b>	<b>-906,478</b>	<b>-2,852,586</b>	<b>-2,294,824</b>

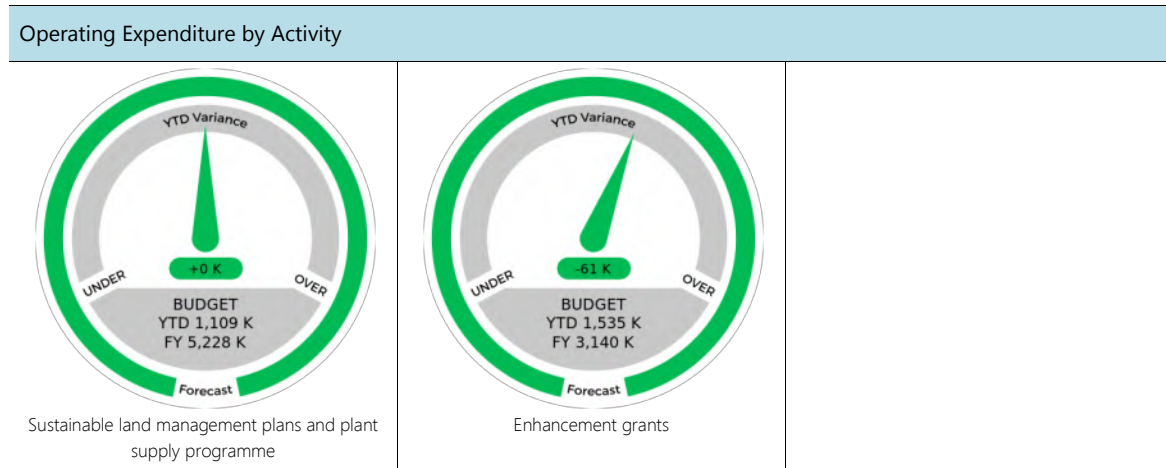
## Resource management

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$1.6M	\$437.3K over budget ↓	\$5.4M	\$263.4K under budget ↓
Against a YTD budget of 1.1M and a full year budget of 16.0M.		Against a YTD budget of 5.6M and a full year budget of 26.2M.	

Operating Expenditure by Activity					
<p>Resource management planning</p>	<p>Consent processing and administration</p>	<p>Compliance monitoring programmes</p>	<p>Pollution incidence and response</p>	<p>State of the environment monitoring</p>	<p>Resource investigations and projects</p>

RESOURCE MANAGEMENT



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Compliance monitoring programmes - \$252,614 under budget due to staff vacancies and less time spent on monitoring activities than budgeted.

Direct charges revenue - \$197,260 under budget due to the timing of work across the organisation. This is forecasted to return to budget by year end.

Government grants - \$634,577 over budget due to revenue earned on the Public Waterways and Eco-system Restoration funds project earlier in the financial year than budgeted.

## RESOURCE MANAGEMENT

## Cost of services statement

RESOURCE MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Resource management planning	74,967	91,793	16,826	235,487	282,428	46,941	1,158,681
Consent processing and administration	125,305	91,449	-33,856	318,347	296,119	-22,228	1,173,890
Compliance monitoring programmes	294,771	367,960	73,189	875,876	1,128,490	252,614	4,632,383
Pollution incidents and response	76,812	89,942	13,130	260,042	276,500	16,458	1,133,675
State of the environment monitoring	303,531	272,955	-30,576	879,584	836,093	-43,491	3,416,636
Resource investigations and projects	34,276	56,616	22,340	101,231	174,623	73,392	702,239
Sustainable land management plans and plant supply programme	369,856	375,149	5,293	1,108,789	1,109,095	306	5,228,414
Waitara River catchment	0	0	0	25	0	-25	5,582,207
Enhancement grants	754,678	550,442	-204,236	1,595,533	1,534,948	-60,585	3,140,258
<b>Total expenditure</b>	<b>2,034,196</b>	<b>1,896,306</b>	<b>-137,890</b>	<b>5,374,914</b>	<b>5,638,296</b>	<b>263,382</b>	<b>26,168,383</b>
<b>Income</b>							
General rates	736,662	736,662	0	2,183,419	2,183,419	0	4,965,037
Direct charges	276,678	381,772	-105,094	952,056	1,149,316	-197,260	13,199,566
Government grants	0	0	0	634,577	0	634,577	2,836,000
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	-13,727	0	-13,727	-38,382	0	-38,382	-75,000
Investment funds	1,034,582	777,872	256,710	1,643,243	2,305,561	-662,318	5,242,780
<b>Total income</b>	<b>2,034,196</b>	<b>1,896,306</b>	<b>137,890</b>	<b>5,374,914</b>	<b>5,638,296</b>	<b>-263,382</b>	<b>26,168,383</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Biosecurity and biodiversity

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$41.9K under budget ↓	\$1.6M	\$31.1K under budget ↑
Against a YTD budget of 0.1M and a full year budget of 3.0M.		Against a YTD budget of 1.6M and a full year budget of 8.0M.	

Operating Expenditure by Activity		
<p>Biosecurity and biodiversity planning</p>	<p>Biosecurity/pest management</p>	<p>Biodiversity</p>
<p>Towards Predator-Free Taranaki</p>	<p>Key</p> <ul style="list-style-type: none"> <li>YTD Variance</li> <li>■ &lt; 5% and less than \$50,000</li> <li>■ ≥ 5% &lt; 10% and between \$50,000 and \$100,000</li> <li>■ ≥ 10% and greater than \$100,000</li> </ul>	

### Commentary and variances

Overall biosecurity and biodiversity expenditure is on budget. There are no material activity variances (> or < than \$100,000).

## BIOSECURITY AND BIODIVERSITY

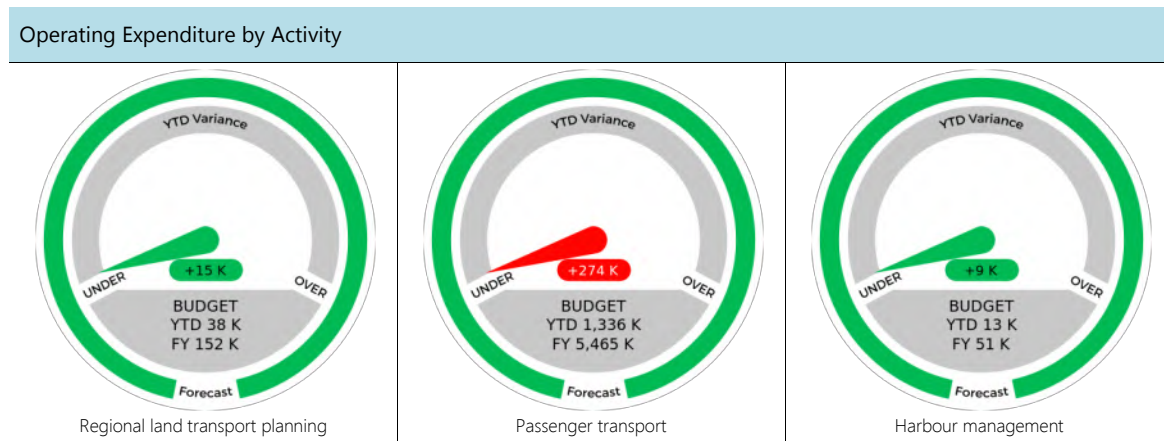
## Cost of services statement

BIOSECURITY AND BIODIVERSITY							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Biosecurity and biodiversity planning	4,760	6,156	1,396	5,082	18,895	13,813	77,645
Biosecurity/pest management	125,216	166,412	41,196	450,272	486,244	35,972	2,180,261
Biodiversity	340,974	352,468	11,494	555,395	567,159	11,764	1,765,513
Towards Predator-Free Taranaki	143,920	208,761	64,841	603,436	573,004	-30,432	3,935,837
<b>Total expenditure</b>	<b>614,870</b>	<b>733,797</b>	<b>118,927</b>	<b>1,614,186</b>	<b>1,645,302</b>	<b>31,116</b>	<b>7,959,256</b>
<b>Income</b>							
General rates	347,431	347,431	0	771,812	771,812	0	2,426,731
Direct charges	3,333	19,500	-16,167	16,621	58,500	-41,879	2,970,043
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	264,105	366,866	-102,761	825,753	814,990	10,763	2,562,482
<b>Total income</b>	<b>614,870</b>	<b>733,797</b>	<b>-118,927</b>	<b>1,614,186</b>	<b>1,645,302</b>	<b>-31,116</b>	<b>7,959,256</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Transport

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● $\geq 5\%$ and ● $< 10\% \geq 10\%$			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.7M	\$120.7K under budget ↓	\$1.1M	\$298.3K under budget ↑
Against a YTD budget of 0.8M and a full year budget of 3.5M.		Against a YTD budget of 1.4M and a full year budget of 5.7M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	$\geq 5\%$ < 10% and between \$50,000 and \$100,000
■	$\geq 10\%$ and greater than \$100,000

### Commentary and variances

Overall transport expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Passenger transport - \$274,040 under budget due to bus contract costs currently running lower than expected and the later timing of projects expenditure.

## TRANSPORT

## Cost of services statement

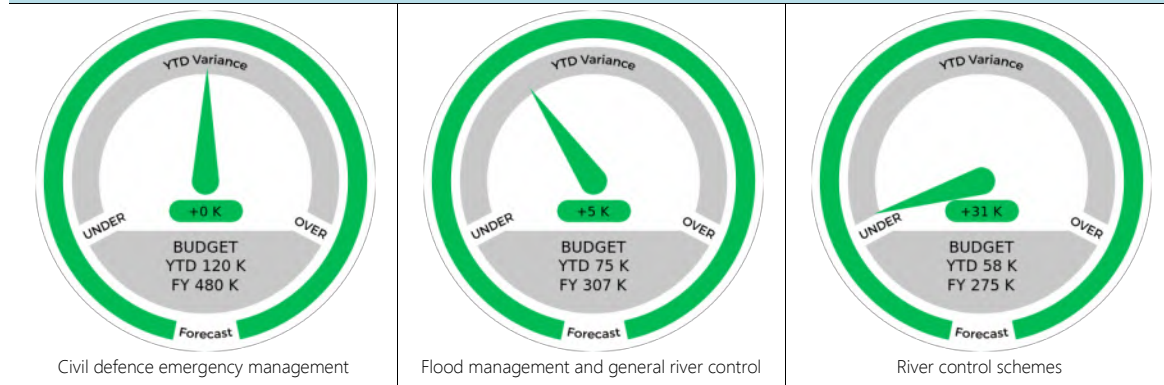
TRANSPORT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Regional land transport planning	6,783	12,672	5,889	22,654	37,741	15,087	152,418
Passenger transport	327,152	445,695	118,543	1,061,591	1,335,631	274,040	5,464,628
Harbour management	-217	11,750	11,967	3,573	12,750	9,177	51,000
<b>Total expenditure</b>	<b>333,719</b>	<b>470,117</b>	<b>136,398</b>	<b>1,087,818</b>	<b>1,386,122</b>	<b>298,304</b>	<b>5,668,046</b>
<b>Income</b>							
General rates	99,317	99,317	0	111,185	111,185	0	356,499
Targeted rates	0	0	0	359,749	359,750	-1	1,438,997
Direct charges	89,420	91,868	-2,448	221,672	275,604	-53,932	1,102,400
Government grants	129,214	174,060	-44,846	455,387	522,180	-66,793	2,393,709
Government grants for capital	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	15,768	104,872	-89,104	-60,175	117,403	-177,578	376,441
<b>Total income</b>	<b>333,719</b>	<b>470,117</b>	<b>-136,398</b>	<b>1,087,818</b>	<b>1,386,122</b>	<b>-298,304</b>	<b>5,668,046</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Hazard management

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$0.3K over budget ↑	\$0.2M	\$35.2K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.3M and a full year budget of 1.1M.	

### Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall hazard management expenditure is under budget. There are no material activity variances (> or < than \$100,000).

## HAZARD MANAGEMENT

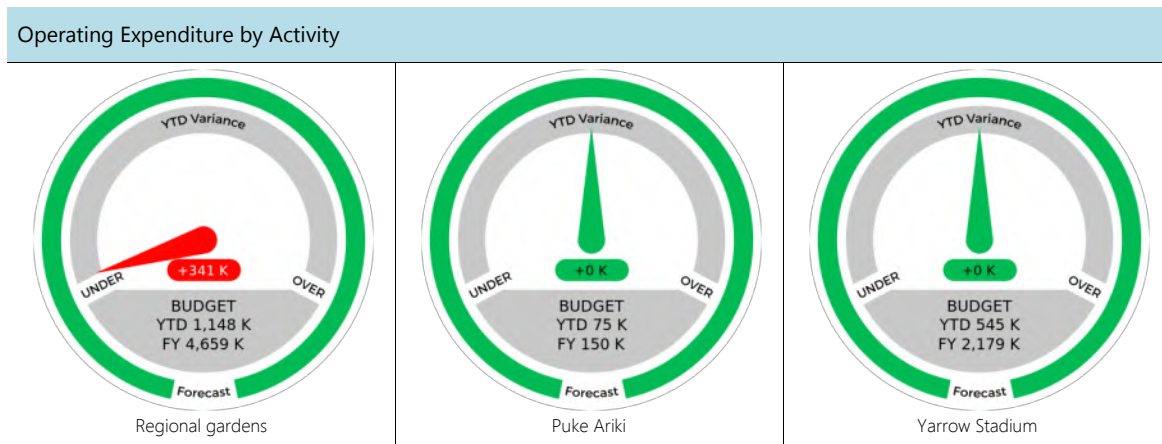
## Cost of services statement

HAZARD MANAGEMENT							
	Month			Year to date			2020/2021
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Civil defence emergency management	33,170	40,000	6,830	120,197	120,000	-197	480,000
Flood management and general river control	19,140	24,359	5,219	70,465	75,328	4,863	306,799
River control schemes	9,416	19,247	9,831	27,468	58,029	30,561	275,445
<b>Total expenditure</b>	<b>61,727</b>	<b>83,606</b>	<b>21,879</b>	<b>218,130</b>	<b>253,357</b>	<b>35,227</b>	<b>1,062,244</b>
<b>Income</b>							
General rates	30,533	30,533	0	12,554	12,554	0	98,523
Targeted rates	0	0	0	187,245	187,245	0	748,981
Direct charges	89	0	89	261	0	261	0
Government grants	0	0	0	0	0	0	0
Transfer from reserves	15,076	20,833	-5,757	38,292	62,499	-24,207	250,000
Transfer to reserves	0	0	0	-177,034	0	-177,034	-50,515
Investment funds	16,028	32,240	-16,212	179,008	13,255	165,753	104,034
<b>Total income</b>	<b>61,727</b>	<b>83,606</b>	<b>-21,879</b>	<b>240,326</b>	<b>275,553</b>	<b>-35,227</b>	<b>1,151,023</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,196</b>	<b>22,196</b>	<b>0</b>	<b>88,779</b>

## Recreation, culture and heritage

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$22.7K under budget ↓	\$1.4M	\$341.1K under budget ↑
Against a YTD budget of 0.1M and a full year budget of 0.2M.		Against a YTD budget of 1.8M and a full year budget of 7.0M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall recreation, culture and heritage expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Regional Gardens - \$341,107 under budget due to a delay in the Kaitake Trail project funding.

## RECREATION, CULTURE AND HERITAGE

## Cost of services statement

RECREATION CULTURE AND HERITAGE							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Regional gardens	263,455	377,295	113,840	806,542	1,147,649	341,107	4,658,837
Puke Ariki	0	0	0	75,000	75,000	0	150,000
Yarrow Stadium	0	0	0	544,667	544,667	0	2,178,669
<b>Total expenditure</b>	<b>263,455</b>	<b>377,295</b>	<b>113,840</b>	<b>1,426,209</b>	<b>1,767,316</b>	<b>341,107</b>	<b>6,987,506</b>
<b>Income</b>							
General rates	175,225	175,225	0	569,822	569,822	0	2,239,529
Targeted rates	0	0	0	544,667	544,667	0	2,178,669
Direct charges	5,782	17,043	-11,261	28,478	51,129	-22,651	204,500
Investment funds	82,448	185,027	-102,579	283,242	601,698	-318,456	2,364,808
<b>Total income</b>	<b>263,455</b>	<b>377,295</b>	<b>-113,840</b>	<b>1,426,209</b>	<b>1,767,316</b>	<b>-341,107</b>	<b>6,987,506</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Regional representation, advocacy and investment management

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$17.7K under budget ↓	\$0.5M	\$56.4K over budget ↓
Against a YTD budget of 0.0M and a full year budget of 0.1M.		Against a YTD budget of 0.4M and a full year budget of 1.8M.	

Operating Expenditure by Activity		
<p>Investment management</p>	<p>Community engagement</p>	<p>Advocacy and response</p>
<p>Governance</p>	<p>Key</p> <ul style="list-style-type: none"> <li>YTD Variance</li> <li>■ &lt; 5% and less than \$50,000</li> <li>■ ≥ 5% &lt; 10% and between \$50,000 and \$100,000</li> <li>■ ≥ 10% and greater than \$100,000</li> </ul>	

### Commentary and variances

Overall regional representation and advocacy expenditure is over budget. There are no material activity variances (> or < than \$100,000).

## REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT

## Cost of services statement

REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Investment management	0	500	500	4,275	1,500	-2,775	6,000
Community engagement	35,585	35,943	358	123,824	109,608	-14,216	448,517
Advocacy and response	33,832	28,673	-5,159	112,198	88,863	-23,335	362,771
Governance	82,493	78,578	-3,915	258,170	242,072	-16,098	1,005,255
<b>Total expenditure</b>	<b>151,910</b>	<b>143,694</b>	<b>-8,216</b>	<b>498,467</b>	<b>442,043</b>	<b>-56,424</b>	<b>1,822,543</b>
<b>Income</b>							
General rates	66,933	66,933	0	206,131	206,131	0	850,970
Direct charges	187	6,083	-5,896	561	18,249	-17,688	73,000
Investment funds	84,790	70,678	14,112	291,774	217,663	74,111	898,573
<b>Total income</b>	<b>151,910</b>	<b>143,694</b>	<b>8,216</b>	<b>498,467</b>	<b>442,043</b>	<b>56,424</b>	<b>1,822,543</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Statement of financial position

This statement summarises the Council's assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2021/2022 Estimates \$	2020/2021 Annual Report \$
<b>Current Assets</b>			
Cash and cash equivalents	3,773,918	527,792	2,787,307
Current portion of investments	25,634,791	-	23,231,671
Trade and other receivables	4,199,276	2,000,000	8,443,489
Inventories	98,976	150,000	98,976
Loan to Taranaki Stadium Trust	-	-	5,000,000
Prepayments	188,035	100,000	262,887
Work in progress	443,613	400,000	195,100
<b>Total current assets</b>	<b>34,338,609</b>	<b>3,177,792</b>	<b>40,019,430</b>
<b>Non-current assets</b>			
Treasury investments	125,000	18,395,467	-
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Loan to Taranaki Stadium Trust	5,000,000	17,000,000	-
Investment properties	21,305,000	19,559,000	21,305,000
Intangible assets	527,939	1,855,701	605,075
Property plant and equipment	34,106,359	38,019,734	33,964,020
Deferred tax asset	117,739	80,499	117,739
<b>Total non-current assets</b>	<b>87,981,155</b>	<b>121,709,519</b>	<b>82,790,952</b>
<b>Total assets</b>	<b>122,319,764</b>	<b>124,887,311</b>	<b>122,810,382</b>
<b>Current liabilities</b>			
Trade and other payables	8,317,482	5,000,000	7,241,384
Work-in-progress	3,095,770	600,000	1,019,752
Employee entitlements current	1,210,076	1,150,000	1,093,749
Borrowings	-	-	5,000,000
<b>Total current liabilities</b>	<b>12,623,329</b>	<b>6,750,000</b>	<b>14,354,885</b>
<b>Non-current liabilities</b>			
Employee entitlements term	470,600	564,100	470,600
Borrowings	5,000,000	17,000,000	-
<b>Total non-current liabilities</b>	<b>5,470,600</b>	<b>17,564,100</b>	<b>470,600</b>
<b>Total liabilities</b>	<b>18,093,929</b>	<b>24,314,100</b>	<b>14,825,485</b>
<b>Public equity</b>			
Retained earnings	68,441,063	67,478,937	72,377,248
Reserves	30,445,710	27,877,402	30,268,587
Asset revaluation reserves	5,339,062	5,216,872	5,339,062
<b>Total public equity</b>	<b>104,225,835</b>	<b>100,573,211</b>	<b>107,984,897</b>
<b>Total liabilities and equity</b>	<b>122,319,764</b>	<b>124,887,311</b>	<b>122,810,382</b>

## Capital expenditure and disposals

---

Capital expenditure in excess of \$10,000 for the month was:

DESCRIPTION	AMOUNT \$
2021 Subaru XV Hatchback x 3	103,857
Propagator Unit	10,600
Hydro-STIV Advanced Edition License	20,759
2021 Mazda CX 5	37,889
LiDar Data Project WIP	59,436

Fixed asset disposals in excess of \$10,000 for the month were:-

DESCRIPTION	AMOUNT \$
Nil	

## Local Authorities (Members' Interests) Act 1968

Additions to the *Creditors Detail List* for the month were:

CODE	CREDITOR NAME	ADDRESS	DATE ESTABLISHED
3935	0 Pest	72 Cordelia Street, Stratford	1-Sep-21
3936	Vili's Tree Services Limited	69 Carlton Avenue, Whanganui	1-Sep-21
3937	Royalwolf New Zealand	2-8 Jarvis Way, Auckland	8-Sep-21
3938	Novotel Christchurch Cathedral Square	52 Cathedral Square, Christchurch	10-Sep-21
3939	Integrity Community Media	107 River Road, Dargaville	14-Sep-21
3954	Tomvic Industries Limited	11 Sunnyhaven Avenue, Auckland	16-Sep-21
3957	New Zealand Landcare Trust	P O Box 4305, Hamilton East	22-Sep-21
3959	McCullough, Kristopher	200 Dorset Road, New Plymouth	29-Sep-21
3960	Morphum Environmental Limited	18 Sale Street, Auckland	29-Sep-21

Notes:

1. The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.
2. The schedule excludes any staff who may have become a creditor.
3. Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.

## Financial delegations

The following payments were made during the period to 30 September 2021 that exceeded the budgeted approved delegated authority levels:

DESCRIPTION	AMOUNT \$
Nil	

## Aged debtors analysis

The total debtors outstanding at 30 September 2021 were aged as follows:

DESCRIPTION	AMOUNT \$	PERCENT %
Current balance	2,912,038	92
30 days balance	95,947	3
60 days balance	6,608	
90 days and over balance	158,626	5
<b>Total debtors</b>	<b>3,173,219</b>	<b>100</b>

## Reserves

As at 30 September 2021 the following reserve balances were held:

DESCRIPTION	AMOUNT \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,445,508
South Taranaki Rivers Control Scheme Reserve	8,509
Dividend Equalisation Reserve	6,250,063
Egmont National Park Control Reserve	713,000
Endowment Land Sales Reserve	2,470,000
Waitara Lands Act 2018 Reserve	18,472,631
<b>Total reserves</b>	<b>30,445,710</b>

## Bank and investment balances

As at 30 September 2021 the following cash, bank and investment balances were held:

	% OF TOTAL	INVESTED \$	YIELD %	MATURITY DATE
Bank of New Zealand:				
Call Account	10	2,903,934	0.3	On Call
Current accounts	3	800,307	0.1	On Call
Waitara Lands Account		1,046	0.1	On Call
Waitara Lands Term Investment	5	1,367,044	1.0	29/04/2022
TSB Bank:				
Cheque Accounts		731		On Call
Call Account		67,374	0.3	On Call
Term Investment	6	1,632,263	0.9	09/10/2021
Waitara Lands Term Investment	7	2,228,348	0.8	31/01/2022
ASB Bank:				
Cheque Account		50		On Call
Term Investment	5	1,504,013	1.1	30/12/2021
Term Investment	7	2,021,087	1.1	03/12/2021
Waitara Lands Term Investment	7	2,136,632	1.0	07/11/2021
Waitara Lands Term Investment	4	1,169,384	0.9	18/02/2022
Waitara Lands Term Investment	15	4,377,650	1.1	30/01/2022
Westpac:				
Waitara Lands Account		475	0.1	On Call
Term Investment	7	2,006,319	1.2	30/06/2022
Waitara Lands Term Investment	9	2,679,029	0.8	06/10/2021
Waitara Lands Term Investment	8	2,264,833	0.8	22/01/2022
Waitara Lands Term Investment	7	2,248,188	0.8	22/12/2021
LGFA:				
Borrower Note		50,000	1.1	15/04/2024
Borrower Note		75,000	0.9	15/05/2028
<b>Total</b>	<b>100</b>	<b>29,533,709</b>	<b>0.9*</b>	

All investments are in accordance with the *Investment Policy*. \* Weighted average interest rate.

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OCTOBER 2021

# MONTHLY FINANCIAL REPORT

TARANAKI REGIONAL COUNCIL





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## Executive summary

### Financial performance

FINANCIAL INDICATORS					
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council’s activities:		Council’s total revenue less operating expenditure:	
Actual YTD:	Trend:	Actual YTD:	Trend:	Actual YTD:	Trend:
\$11.9M	\$846.9K over budget ↑	\$13.3M	\$1241.0K under budget ↑	\$-1.4M	\$2087.9K ahead of budget ↑
Against a YTD budget of \$11.0M and a full year budget of \$47.9M.		Against a YTD budget of \$14.5M and a full year budget of \$50.1M.		Against a YTD budget of \$-3.5M and a full year budget of \$-2.3M.	

FINANCIAL PERFORMANCE			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
Financial Performance 	Future Performance 	Financial Performance 	Future Performance 

### Commentary and variances

The financial year is performing well and is tracking ahead of budget, mainly due to expenditure forecasted to occur later in the financial year.

## Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

### Introduction

In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

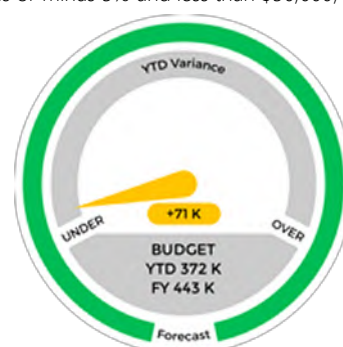
### For each Group of Activities:

In the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.

In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000.

The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

## Statement of comprehensive revenue and expense

This statement summarises performance against budget for the month and for the year to date.

	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Cost of services</b>							
Resource management	1,625,197	1,782,211	157,014	7,000,111	7,420,507	420,396	26,168,383
Biosecurity and biodiversity	549,611	487,979	-61,632	2,163,797	2,133,281	-30,516	7,959,256
Transport	380,206	455,562	75,356	1,468,025	1,841,684	373,659	5,668,046
Hazard management	65,500	96,830	31,330	283,630	350,187	66,557	1,062,244
Recreation culture and heritage	264,670	391,153	126,483	1,690,879	2,158,469	467,590	6,987,506
Regional representation advocacy and investment management	157,805	143,728	-14,077	656,272	585,771	-70,501	1,822,543
<b>Total operating expenditure</b>	<b>3,042,989</b>	<b>3,357,463</b>	<b>314,474</b>	<b>13,262,712</b>	<b>14,489,899</b>	<b>1,227,186</b>	<b>49,667,978</b>
<b>Revenue from exchange transactions</b>							
Direct charges revenue	431,865	301,190	130,675	1,191,787	1,217,260	-25,473	4,729,359
Rent revenue	85,148	93,749	-8,601	388,492	374,996	13,496	1,125,000
Dividends	4,000,000	0	4,000,000	4,000,000	4,000,000	0	8,000,000
<b>Revenue from non-exchange transactions</b>							
General rates revenue	0	0	0	2,734,322	2,734,322	0	10,937,289
Targeted rates revenue	0	0	0	1,091,662	1,091,662	0	4,366,647
Direct charges revenue	675,306	180,576	494,730	1,096,627	817,304	279,323	12,820,150
Government grants	182,062	174,060	8,002	1,272,026	696,240	575,786	5,229,709
Vested assets	0	0	0	0	0	0	0
<b>Total income</b>	<b>5,374,382</b>	<b>749,575</b>	<b>4,624,807</b>	<b>11,774,916</b>	<b>10,931,784</b>	<b>843,132</b>	<b>47,208,154</b>
<b>Operating surplus/(deficit) before finance income/expenses &amp; taxation</b>	<b>2,331,394</b>	<b>-2,607,888</b>	<b>4,939,282</b>	<b>-1,487,796</b>	<b>-3,558,115</b>	<b>2,070,319</b>	<b>-2,459,824</b>
Finance income	23,124	14,583	8,541	85,712	81,953	3,759	647,417
Finance expense	-7,320	0	-7,320	-9,781	-23,621	13,840	-472,417
Net finance expense	15,805	14,583	1,222	75,931	58,332	17,599	175,000
<b>Operating surplus before taxation</b>	<b>2,347,198</b>	<b>-2,593,305</b>	<b>4,940,503</b>	<b>-1,411,865</b>	<b>-3,499,783</b>	<b>2,087,918</b>	<b>-2,284,824</b>
<b>Other gains/losses</b>							
Gains/(losses) on revaluation of properties	0	0	0	0	0	0	0
<b>Operating surplus before taxation</b>	<b>2,347,198</b>	<b>-2,593,305</b>	<b>4,940,503</b>	<b>-1,411,865</b>	<b>-3,499,783</b>	<b>2,087,918</b>	<b>-2,284,824</b>
Income tax expense	0	0	0	0	0	0	10,000
<b>Surplus/(deficit) for the period</b>	<b>2,347,198</b>	<b>-2,593,305</b>	<b>4,940,503</b>	<b>-1,411,865</b>	<b>-3,499,783</b>	<b>2,087,918</b>	<b>-2,294,824</b>
<b>Other comprehensive income</b>							
Revaluation of property, plant and equipment	0	0	0	0	0	0	0
<b>Other comprehensive income, net of tax</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating surplus/(deficit)</b>	<b>2,347,198</b>	<b>-2,593,305</b>	<b>4,940,503</b>	<b>-1,411,865</b>	<b>-3,499,783</b>	<b>2,087,918</b>	<b>-2,294,824</b>

## Resource management

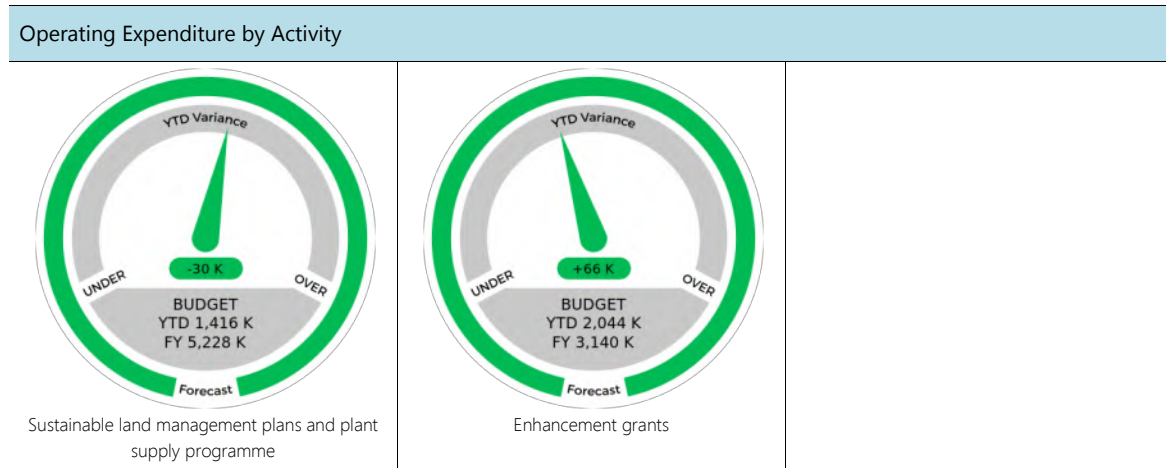
### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$2.6M	\$1130.1K over budget ↑	\$7.0M	\$420.4K under budget ↑
Against a YTD budget of 1.5M and a full year budget of 16.0M.		Against a YTD budget of 7.4M and a full year budget of 26.2M.	

Operating Expenditure by Activity					
<p>Resource management planning</p>	<p>Consent processing and administration</p>	<p>Compliance monitoring programmes</p>			
<p>Pollution incidence and response</p>	<p>State of the environment monitoring</p>	<p>Resource investigations and projects</p>			



RESOURCE MANAGEMENT



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Compliance monitoring programmes - \$325,952 under budget due to staff vacancies and less time spent on monitoring activities than budgeted.

State of the environment monitoring - \$101,017 over budget due to additional work required reviewing programmes to meet the new National Policy Statement for Freshwater Management.

Direct charges revenue - \$495,518 over budget mainly due to Waitara Lands reserve distributions being received earlier than expected.

Government grants - \$634,577 over budget due to revenue earned on the Public Waterways and Eco-system Restoration funds project earlier in the financial year than budgeted.

## RESOURCE MANAGEMENT

## Cost of services statement

RESOURCE MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Resource management planning	73,563	92,776	19,213	309,050	375,204	66,154	1,158,681
Consent processing and administration	114,765	91,793	-22,972	433,112	387,912	-45,200	1,173,890
Compliance monitoring programmes	292,598	365,936	73,338	1,168,474	1,494,426	325,952	4,632,383
Pollution incidents and response	66,258	90,008	23,750	326,301	366,508	40,207	1,133,675
State of the environment monitoring	327,763	270,237	-57,526	1,207,347	1,106,330	-101,017	3,416,636
Resource investigations and projects	30,701	55,808	25,107	131,932	230,431	98,499	702,239
Sustainable land management plans and plant supply programme	337,292	306,781	-30,511	1,446,081	1,415,876	-30,205	5,228,414
Waitara River catchment	0	0	0	25	0	-25	5,582,207
Enhancement grants	382,256	508,872	126,616	1,977,789	2,043,820	66,031	3,140,258
<b>Total expenditure</b>	<b>1,625,197</b>	<b>1,782,211</b>	<b>157,014</b>	<b>7,000,111</b>	<b>7,420,507</b>	<b>420,396</b>	<b>26,168,383</b>
<b>Income</b>							
General rates	697,948	697,948	0	2,881,367	2,881,367	0	4,965,037
Direct charges	1,040,050	347,272	692,778	1,992,106	1,496,588	495,518	13,199,566
Government grants	0	0	0	634,577	0	634,577	2,836,000
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	-545,706	0	-545,706	-584,087	0	-584,087	-75,000
Investment funds	432,905	736,991	-304,086	2,076,148	3,042,552	-966,404	5,242,780
<b>Total income</b>	<b>1,625,197</b>	<b>1,782,211</b>	<b>-157,014</b>	<b>7,000,111</b>	<b>7,420,507</b>	<b>-420,396</b>	<b>26,168,383</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Biosecurity and biodiversity

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$54.9K under budget ↓	\$2.2M	\$30.5K over budget ↓
Against a YTD budget of 0.1M and a full year budget of 3.0M.		Against a YTD budget of 2.1M and a full year budget of 8.0M.	

Operating Expenditure by Activity		
<p>Biosecurity and biodiversity planning</p>	<p>Biosecurity/pest management</p>	<p>Biodiversity</p>
<p>Towards Predator-Free Taranaki</p>	<p>Key</p> <ul style="list-style-type: none"> <li>YTD Variance</li> <li>■ &lt; 5% and less than \$50,000</li> <li>■ ≥ 5% &lt; 10% and between \$50,000 and \$100,000</li> <li>■ ≥ 10% and greater than \$100,000</li> </ul>	

### Commentary and variances

Overall biosecurity and biodiversity expenditure is on budget. Material activity variances (> or < than \$100,000) are:

Towards Predator-Free Taranaki - \$111,593 over budget due to the early timing of expenditure, this is forecasted to be on budget by year end.

## BIOSECURITY AND BIODIVERSITY

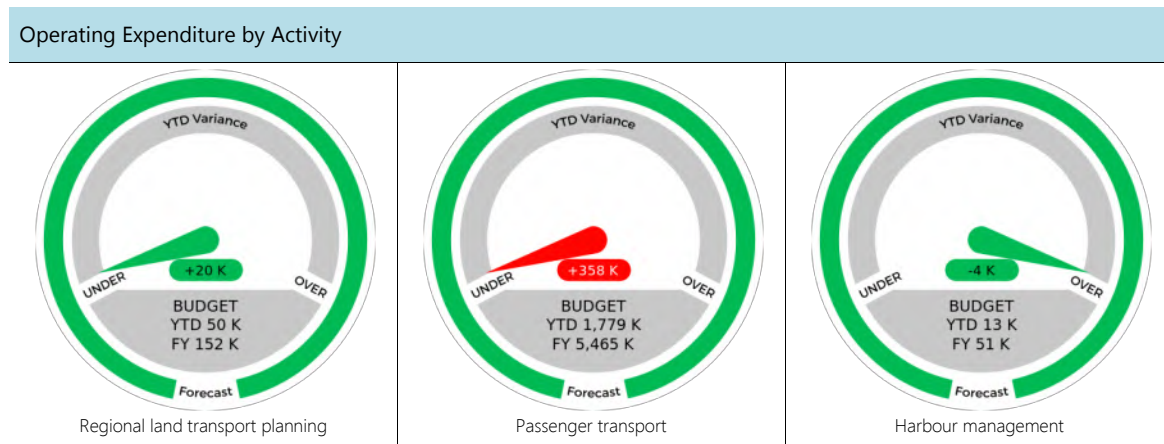
## Cost of services statement

BIOSECURITY AND BIODIVERSITY							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Biosecurity and biodiversity planning	1,175	6,225	5,050	6,257	25,120	18,863	77,645
Biosecurity/pest management	152,676	156,834	4,158	602,948	643,078	40,130	2,180,261
Biodiversity	105,876	116,196	10,320	661,271	683,355	22,084	1,765,513
Towards Predator-Free Taranaki	289,884	208,724	-81,160	893,321	781,728	-111,593	3,935,837
<b>Total expenditure</b>	<b>549,611</b>	<b>487,979</b>	<b>-61,632</b>	<b>2,163,797</b>	<b>2,133,281</b>	<b>-30,516</b>	<b>7,959,256</b>
<b>Income</b>							
General rates	227,866	227,866	0	999,678	999,678	0	2,426,731
Direct charges	6,496	19,500	-13,004	23,116	78,000	-54,884	2,970,043
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	315,249	240,613	74,636	1,141,003	1,055,603	85,400	2,562,482
<b>Total income</b>	<b>549,611</b>	<b>487,979</b>	<b>61,632</b>	<b>2,163,797</b>	<b>2,133,281</b>	<b>30,516</b>	<b>7,959,256</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Transport

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● $\geq 5\%$ and ● $< 10\% \geq 10\%$			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.9M	\$142.0K under budget ↓	\$1.5M	\$373.7K under budget ↑
Against a YTD budget of 1.1M and a full year budget of 3.5M.		Against a YTD budget of 1.8M and a full year budget of 5.7M.	



Key	YTD Variance
■	< 5% and less than \$50,000
■	$\geq 5\%$ < 10% and between \$50,000 and \$100,000
■	$\geq 10\%$ and greater than \$100,000

### Commentary and variances

Overall transport expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Passenger transport - \$357,511 under budget due to bus contract costs currently running lower than expected and the later timing of projects expenditure.

## TRANSPORT

## Cost of services statement

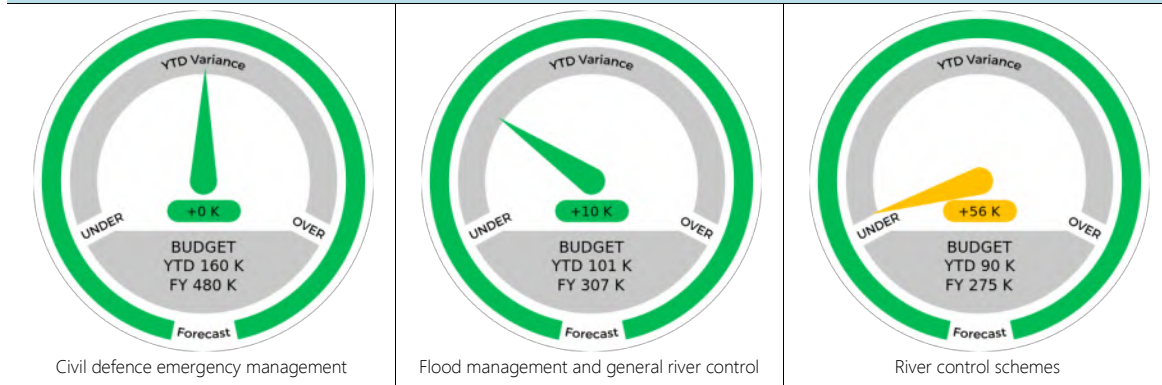
TRANSPORT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Regional land transport planning	6,922	12,057	5,135	29,576	49,798	20,222	152,418
Passenger transport	359,534	443,005	83,471	1,421,125	1,778,636	357,511	5,464,628
Harbour management	13,750	500	-13,250	17,323	13,250	-4,073	51,000
<b>Total expenditure</b>	<b>380,206</b>	<b>455,562</b>	<b>75,356</b>	<b>1,468,025</b>	<b>1,841,684</b>	<b>373,659</b>	<b>5,668,046</b>
<b>Income</b>							
General rates	92,237	92,237	0	203,422	203,422	0	356,499
Targeted rates	0	0	0	359,749	359,750	-1	1,438,997
Direct charges	62,629	91,868	-29,239	284,301	367,472	-83,171	1,102,400
Government grants	182,062	174,060	8,002	637,449	696,240	-58,791	2,393,709
Government grants for capital	0	0	0	0	0	0	0
Transfer from reserves	0	0	0	0	0	0	0
Transfer to reserves	0	0	0	0	0	0	0
Investment funds	43,278	97,397	-54,119	-16,897	214,800	-231,697	376,441
<b>Total income</b>	<b>380,206</b>	<b>455,562</b>	<b>-75,356</b>	<b>1,468,025</b>	<b>1,841,684</b>	<b>-373,659</b>	<b>5,668,046</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Hazard management

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$0.4K over budget ↑	\$0.3M	\$66.6K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.4M and a full year budget of 1.1M.	

### Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall hazard management expenditure is under budget. There are no material activity variances (> or < than \$100,000).

## HAZARD MANAGEMENT

## Cost of services statement

HAZARD MANAGEMENT							
	Month			Year to date			2020/2021
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Civil defence emergency management	40,066	40,000	-66	160,262	160,000	-262	480,000
Flood management and general river control	19,712	25,344	5,632	90,177	100,672	10,495	306,799
River control schemes	5,722	31,486	25,764	33,190	89,515	56,325	275,445
<b>Total expenditure</b>	<b>65,500</b>	<b>96,830</b>	<b>31,330</b>	<b>283,630</b>	<b>350,187</b>	<b>66,557</b>	<b>1,062,244</b>
<b>Income</b>							
General rates	36,965	36,965	0	49,519	49,519	0	98,523
Targeted rates	0	0	0	187,245	187,245	0	748,981
Direct charges	89	0	89	350	0	350	0
Government grants	0	0	0	0	0	0	0
Transfer from reserves	11,598	20,833	-9,235	49,891	83,332	-33,441	250,000
Transfer to reserves	0	0	0	-177,034	0	-177,034	-50,515
Investment funds	16,847	39,032	-22,185	195,855	52,287	143,568	104,034
<b>Total income</b>	<b>65,500</b>	<b>96,830</b>	<b>-31,330</b>	<b>305,826</b>	<b>372,383</b>	<b>-66,557</b>	<b>1,151,023</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,196</b>	<b>22,196</b>	<b>0</b>	<b>88,779</b>

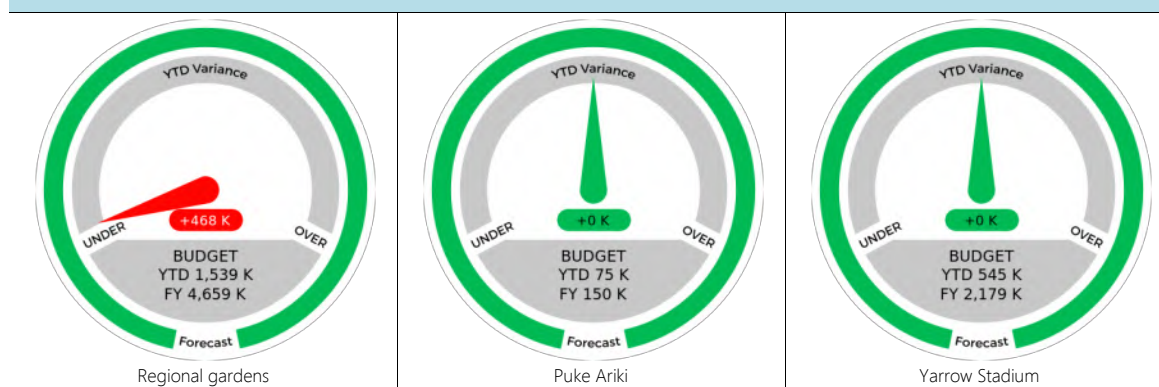


## Recreation, culture and heritage

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$26.7K under budget ↓	\$1.7M	\$467.6K under budget ↑
Against a YTD budget of 0.1M and a full year budget of 0.2M.		Against a YTD budget of 2.2M and a full year budget of 7.0M.	

### Operating Expenditure by Activity



Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

### Commentary and variances

Overall recreation, culture and heritage expenditure is under budget. Material activity variances (> or < than \$100,000) are:

Regional Gardens - \$467,590 under budget due to a delay in the Kaitake Trail project funding.

## RECREATION, CULTURE AND HERITAGE

## Cost of services statement

RECREATION CULTURE AND HERITAGE							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Regional gardens	264,670	391,153	126,483	1,071,212	1,538,802	467,590	4,658,837
Puke Ariki	0	0	0	75,000	75,000	0	150,000
Yarrow Stadium	0	0	0	544,667	544,667	0	2,178,669
<b>Total expenditure</b>	<b>264,670</b>	<b>391,153</b>	<b>126,483</b>	<b>1,690,879</b>	<b>2,158,469</b>	<b>467,590</b>	<b>6,987,506</b>
<b>Income</b>							
General rates	181,965	181,965	0	751,787	751,787	0	2,239,529
Targeted rates	0	0	0	544,667	544,667	0	2,178,669
Direct charges	13,008	17,043	-4,035	41,486	68,172	-26,686	204,500
Investment funds	69,697	192,145	-122,448	352,938	793,843	-440,905	2,364,808
<b>Total income</b>	<b>264,670</b>	<b>391,153</b>	<b>-126,483</b>	<b>1,690,879</b>	<b>2,158,469</b>	<b>-467,590</b>	<b>6,987,506</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Regional representation, advocacy and investment management

### Financial performance

FINANCIAL INDICATORS			
Financial threshold key (for adverse variances): ● ≥5% and ● <10% ≥10%			
Total revenue		Operating expenditure	
What the Council earns – rates, charges, grants and investment income:		The costs to operate Council's activities:	
Actual YTD:	Trend:	Actual YTD:	Trend:
\$0.0M	\$23.5K under budget ↓	\$0.7M	\$70.5K over budget ↓
Against a YTD budget of 0.0M and a full year budget of 0.1M.		Against a YTD budget of 0.6M and a full year budget of 1.8M.	

Operating Expenditure by Activity		
<p>Investment management</p>	<p>Community engagement</p>	<p>Advocacy and response</p>
<p>Governance</p>	<p>Key</p> <ul style="list-style-type: none"> <li>YTD Variance</li> <li>■ &lt; 5% and less than \$50,000</li> <li>■ ≥ 5% &lt; 10% and between \$50,000 and \$100,000</li> <li>■ ≥ 10% and greater than \$100,000</li> </ul>	

### Commentary and variances

Overall regional representation and advocacy expenditure is over budget. There are no material activity variances (> or < than \$100,000).

## REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT

## Cost of services statement

REGIONAL REPRESENTATION, ADVOCACY AND INVESTMENT MANAGEMENT							
	Month			Year to date			2021/2022
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
<b>Expenditure</b>							
Investment management	0	500	500	4,275	2,000	-2,275	6,000
Community engagement	35,038	35,597	559	158,861	145,205	-13,656	448,517
Advocacy and response	34,332	28,973	-5,359	146,531	117,836	-28,695	362,771
Governance	88,435	78,658	-9,777	346,605	320,730	-25,875	1,005,255
<b>Total expenditure</b>	<b>157,805</b>	<b>143,728</b>	<b>-14,077</b>	<b>656,272</b>	<b>585,771</b>	<b>-70,501</b>	<b>1,822,543</b>
<b>Income</b>							
General rates	66,950	66,950	0	273,081	273,081	0	850,970
Direct charges	274	6,083	-5,809	836	24,332	-23,496	73,000
Investment funds	90,581	70,695	19,886	382,355	288,358	93,997	898,573
<b>Total income</b>	<b>157,805</b>	<b>143,728</b>	<b>14,077</b>	<b>656,272</b>	<b>585,771</b>	<b>70,501</b>	<b>1,822,543</b>
<b>Operating surplus/(deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Statement of financial position

This statement summarises the Council's assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2021/2022 Estimates \$	2020/2021 Annual Report \$
<b>Current Assets</b>			
Cash and cash equivalents	3,077,490	527,792	2,787,307
Current portion of investments	25,649,417	-	23,231,671
Trade and other receivables	2,620,122	2,000,000	8,443,489
Inventories	98,976	150,000	98,976
Loan to Taranaki Stadium Trust	-	-	5,000,000
Prepayments	480,768	100,000	262,887
Work in progress	451,955	400,000	195,100
<b>Total current assets</b>	<b>32,378,729</b>	<b>3,177,792</b>	<b>40,019,430</b>
<b>Non-current assets</b>			
Treasury investments	187,500	18,395,467	-
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Loan to Taranaki Stadium Trust	7,500,000	17,000,000	-
Investment properties	21,305,000	19,559,000	21,305,000
Intangible assets	502,227	1,855,701	605,075
Property plant and equipment	34,282,465	38,019,734	33,964,020
Deferred tax asset	117,739	80,499	117,739
<b>Total non-current assets</b>	<b>90,694,050</b>	<b>121,709,519</b>	<b>82,790,952</b>
<b>Total assets</b>	<b>123,072,779</b>	<b>124,887,311</b>	<b>122,810,382</b>
<b>Current liabilities</b>			
Trade and other payables	4,491,366	5,000,000	7,241,384
Work-in-progress	2,814,550	600,000	1,019,752
Employee entitlements current	1,223,229	1,150,000	1,093,749
Borrowings	-	-	5,000,000
<b>Total current liabilities</b>	<b>8,529,145</b>	<b>6,750,000</b>	<b>14,354,885</b>
<b>Non-current liabilities</b>			
Employee entitlements term	470,600	564,100	470,600
Borrowings	7,500,000	17,000,000	-
<b>Total non-current liabilities</b>	<b>7,970,600</b>	<b>17,564,100</b>	<b>470,600</b>
<b>Total liabilities</b>	<b>16,499,745</b>	<b>24,314,100</b>	<b>14,825,485</b>
<b>Public equity</b>			
Retained earnings	70,254,154	67,478,937	72,377,248
Reserves	30,979,818	27,877,402	30,268,587
Asset revaluation reserves	5,339,062	5,216,872	5,339,062
<b>Total public equity</b>	<b>106,573,034</b>	<b>100,573,211</b>	<b>107,984,897</b>
<b>Total liabilities and equity</b>	<b>123,072,779</b>	<b>124,887,311</b>	<b>122,810,382</b>

## Capital expenditure and disposals

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Capital expenditure in excess of \$10,000 for the month was:

DESCRIPTION	AMOUNT \$
2021 Subaru XV Hatchback	34,619
Allied Telesis Equipment	16,673
Office Desks x 27	40,286
2021 Nissan Navara Ute	47,924
2021 Ford Ranger Ute	49,088
My TRC Website Development WIP	78,758
LiDar Data Project WIP	53,744

Fixed asset disposals in excess of \$10,000 for the month were:-

DESCRIPTION	AMOUNT \$
Nil	

## Local Authorities (Members' Interests) Act 1968

Additions to the *Creditors Detail List* for the month were:

CODE	CREDITOR NAME	ADDRESS	DATE ESTABLISHED
3963	Te Korowai O Ngaruahine Trust	PO Box 474, Hawera	1-Oct-21
3964	Waihapa Trust	252 Hu Road, RD 18, Eltham	4-Oct-21
3965	LWP Ltd	19 College Rd, Lyttleton	5-Oct-21
3966	Mouse3 Limited	555 Frankley Road, New Plymouth	5-Oct-21
3967	Liquorland Fitzroy	594 Devon Street East, New Plymouth	5-Oct-21
3968	Brendon Metcalfe Plumbing & Gas Limited	7A Walmer Grove, Bell Block	5-Oct-21
3969	Kohi Cattle Co Limited	192 Moumahaki Road, RD 2, Waverley	5-Oct-21
3970	R M O'Sullivan & P J Jones	81 Mangatete Road, RD 37, New Plymouth	6-Oct-21
3971	Woodleigh Limited	454 Okotuku Road, RD 2, Waverley	6-Oct-21
3972	Lupton, Matthew	197 Waitangi Road, RD 2, Waverley	6-Oct-21
3973	Anchortech	575 Hursthouse Road, RD 9, Inglewood	7-Oct-21
3974	Belton, Mr Chris	230 Block Nine Road, RD 2, Waverley	7-Oct-21
3975	Kokako Road Limited	151 Karahaki Road, RD 1, Waverley	7-Oct-21
3976	Lawsoniana Forestry Services Limited	8 Karora Street, RD 11, Hawera	12-Oct-21
3977	Jordan, Mr Shane	117 Orlando Street, Stratford	12-Oct-21
3978	Smokeylemon	355 Devon Street East, New Plymouth	14-Oct-21
3979	Kiwicare Corporation Limited	PO Box 15050, Christchurch	14-Oct-21
3981	Norton Family Trust	282 Rimutauteka Road, RD 8, Inglewood	21-Oct-21
3982	AQUI-S New Zealand Limited	PO Box 44-269, Lower Hutt	21-Oct-21
3983	Soil Foodweb NZ Limited	107 Argelins Road, Hanmer Springs	26-Oct-21
3984	Quarry Road Partnership	PO Box 4084, Whanganui	27-Oct-21
3985	Aroha Inc	33A Nile Road, Milford, Auckland	27-Oct-21
3986	RiskNZ	PO Box 5890, Kelson, Wellington	28-Oct-21

Notes:

1. The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.
2. The schedule excludes any staff who may have become a creditor.
3. Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.

## Financial delegations

The following payments were made during the period to 31 October 2021 that exceeded the budgeted approved delegated authority levels:

DESCRIPTION	AMOUNT \$
Nil	

## Aged debtors analysis

The total debtors outstanding at 31 October 2021 were aged as follows:

DESCRIPTION	AMOUNT \$	PERCENT %
Current balance	232,181	17
30 days balance	912,489	66
60 days balance	95,220	7
90 days and over balance	147,169	10
<b>Total debtors</b>	<b>1,387,059</b>	<b>100</b>

## Reserves

As at 31 October 2021 the following reserve balances were held:

DESCRIPTION	AMOUNT \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,433,910
South Taranaki Rivers Control Scheme Reserve	8,509
Dividend Equalisation Reserve	6,250,063
Egmont National Park Control Reserve	713,000
Endowment Land Sales Reserve	2,470,000
Waitara Lands Act 2018 Reserve	19,018,336
<b>Total reserves</b>	<b>30,979,818</b>



## Bank and investment balances

As at 31 October 2021 the following cash, bank and investment balances were held:

	% OF TOTAL	INVESTED \$	YIELD %	MATURITY DATE
Bank of New Zealand:				
Call Account	7	1,904,681	0.3	On Call
Current accounts	2	565,472	0.1	On Call
Waitara Lands Account	2	531,377	0.1	On Call
Waitara Lands Term Investment	5	1,368,200	1.0	29/04/2022
TSB Bank:				
Cheque Accounts		731		On Call
Call Account		74,704	0.3	On Call
Term Investment	6	1,626,274	1.0	09/04/2022
Waitara Lands Term Investment	8	2,230,048	0.8	31/01/2022
ASB Bank:				
Cheque Account		50		On Call
Term Investment	5	1,505,351	1.1	30/12/2021
Term Investment	7	2,022,884	1.1	03/12/2021
Waitara Lands Term Investment	7	2,138,350	1.0	07/11/2021
Waitara Lands Term Investment	4	1,170,224	0.9	18/02/2022
Waitara Lands Term Investment	15	4,381,547	1.1	30/01/2022
Westpac:				
Waitara Lands Account		475	0.1	On Call
Term Investment	7	2,008,425	1.2	30/06/2022
Waitara Lands Term Investment	9	2,682,033	0.9	06/04/2022
Waitara Lands Term Investment	8	2,266,369	0.8	22/01/2022
Waitara Lands Term Investment	8	2,249,713	0.8	22/12/2021
LGFA:				
Borrower Note		50,000	1.1	15/04/2024
Borrower Note		75,000	0.9	15/05/2028
Borrower Note		25,000	2.1	15/04/2026
Borrower Note		37,500	2.3	15/04/2027
<b>Total</b>	<b>100</b>	<b>28,914,408</b>	<b>1.0*</b>	

All investments are in accordance with the *Investment Policy*. \* Weighted average interest rate.

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**Date:** 6 December 2021

**Subject:** **Health and Safety Reporting**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2923701

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### **Purpose**

1. The purpose of this memorandum is to receive and consider reports on health and safety performance.

### **Recommendations**

That the Taranaki Regional Council:

- a) receives the October 2021 health and safety report.

### **Background**

2. At the Executive, Audit and Risk Committee meeting it was agreed that the May 2021 report provided the required level of health and safety reporting. Any further feedback would be valuable for future reporting.

### **Discussion**

3. The October 2021 health and safety report is attached.
4. The October 2021 report includes the current response to the COVID-19 mandates.
5. On 18 October, Cabinet agreed to shift the approach for managing the Delta variant of COVID-19 from an elimination strategy to an approach based on minimisation and protection, and to use the COVID-19 Protection Framework (the Framework) to give effect to that new strategy. The new strategy reflects that a different approach is needed for Delta, focusing on minimising the impact of Covid-19 being present in communities.
6. **What is the Covid-19 Protection Framework?** The Framework introduces a new flexible 3-level approach to managing COVID-19 in the community:
  - Green: limited community transmission and COVID-19 case numbers are at levels the health system can manage.
  - Orange: community transmission is increasing and putting pressure on the health system.

- Red: the health system is facing an unsustainable number of hospitalisations and action is needed to protect vulnerable people.
7. The Framework allows a greater level of freedom for vaccinated people than would be possible under the Alert Level system, and so reduces the social and economic burden of public health restrictions. It provides the tools, with public health measures and COVID-19 vaccine passes, to manage the higher public health risk to, and from, unvaccinated people.
  8. The new approach is more targeted. Different elements will apply at different levels of population coverage:
    - the levels of the Framework can be applied on a regional basis, and will depend on the levels of vaccination, population at greater risk of health impacts, health system capacities, and connection to the border in each region
    - localised restrictions would apply to smaller areas or suburbs within regions where there are particular high rates of spread, or spread within particularly vulnerable communities
    - temporary closures of or within individual workplaces or facilities (using Section 70 notices), where the isolation or closure of a workforce or education service could interrupt the spread
    - isolation of individuals, who are positive cases or close contacts of positive cases, will remain central to the public health response.
  9. Any decision to change colours will be made by Cabinet following public health advice.
  10. **Public health settings.** While there are some additional routines, actions already underway are important parts of the new Framework too. At every setting of the COVID-19 Protection Framework, local government should continue to promote general public health advice, including:
    - Getting vaccinated
    - Wearing a face covering, encouraged at every level
    - Keeping track of where you have been
    - Washing and drying hands, coughing into elbow, avoiding touching your face
    - Regularly disinfecting surfaces - (handrails, elevator buttons etc.).
    - Staying home if you're sick, getting a test and isolating at home until you get the result.
  11. **Record keeping.** Record keeping involves collecting the details of all workers, customers, and visitors who visit a premise. This allows for public health officials to effectively identify people who may have been exposed to COVID-19. Record keeping will be required/scanning will be required at all levels. Businesses, locations or events have a legal requirement to:
    - make sure safe and secure systems and processes are in place so that everyone working on or visiting the premises can scan in or provide their details for contact tracing.
    - keep contact tracing records for workers, contractors, customers, and volunteers, no matter how long they are there for.
    - keep a record of everyone aged 12 years or over who visits or works at the premises.

- more than one way for people to record their visit, especially for people who are not able to scan QR codes.
12. **Vaccinations and PCBU obligations.** The goal of the Framework is minimisation and protection. High uptake of vaccinations is critical to achieving this goal.
  13. As Persons Carrying out a Business or Undertaking (PCBU), CEs have an obligation under the *Health and Safety at Work Act 2015* to maintain a workplace that is free from harm, so far as reasonably practicable. As part of this, CEs need to undertake a risk assessment across their organisations to determine what positions may be required to be held by vaccinated people. The Ministry of Business, Innovation and Employment (MBIE) are developing a risk assessment tool for this purpose.
  14. **Vaccine passes.** Vaccine passes will restrict access to certain events and services to only vaccinated people and require relevant staff to be vaccinated. For some events vaccine passes will be required (e.g. concerts, festivals), for others, it is prohibited to require vaccine passes (e.g. supermarkets, petrol stations). The use of vaccine passes otherwise is up to the organiser/PCBU, but the use of vaccine passes will enable certain businesses to continue to operate with fewer restrictions (e.g. gyms, events, hospitality).
  15. Under the Framework, Cabinet have agreed that there are certain settings where denying entry on the basis of vaccination status will be prohibited. Where vaccine requirements are prohibited, a place/service/PCBU cannot limit the kind of service provided to patrons based on their vaccination status but they can implement other health and safety measures. Cabinet have agreed that the following settings are prohibited from requiring proof of vaccination (either via My Vaccine Pass or other tool) as condition of entry, use or access:
    - Education
    - Public Transport
    - Housing
    - Other life-preserving services - all supermarkets, dairies, pharmacies and petrol stations will be prohibited from requiring proof of vaccination from customers as a condition of entry/access
    - Health and disability services.
  16. In consultation with staff and the Staff Association, the risk assessment, to determine what positions may be required to be held by vaccinated people, is being undertaken. Following the risk assessment, the necessary changes will be applied.

### **Financial considerations—LTP/Annual Plan**

17. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

### **Policy considerations**

18. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

**Iwi considerations**

19. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan.

**Community considerations**

20. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

**Legal considerations**

21. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

**Appendices/Attachments**

Document 2919309: October 2021 Health and Safety Dashboard



## Health and Safety Dashboard

Reporting Period:

1 – 31 October 2021

### Incidents (1 July 2021 – 30 June 2022)

<b>Illness 1 (1)</b>	<b>Incidents 0 (2)</b>	<b>Injury 2 (10)</b>
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<b>ACC Claims 0 (1)</b>	<b>Near Miss 6 (16)</b>	<b>Notifiable 0 (0)</b>
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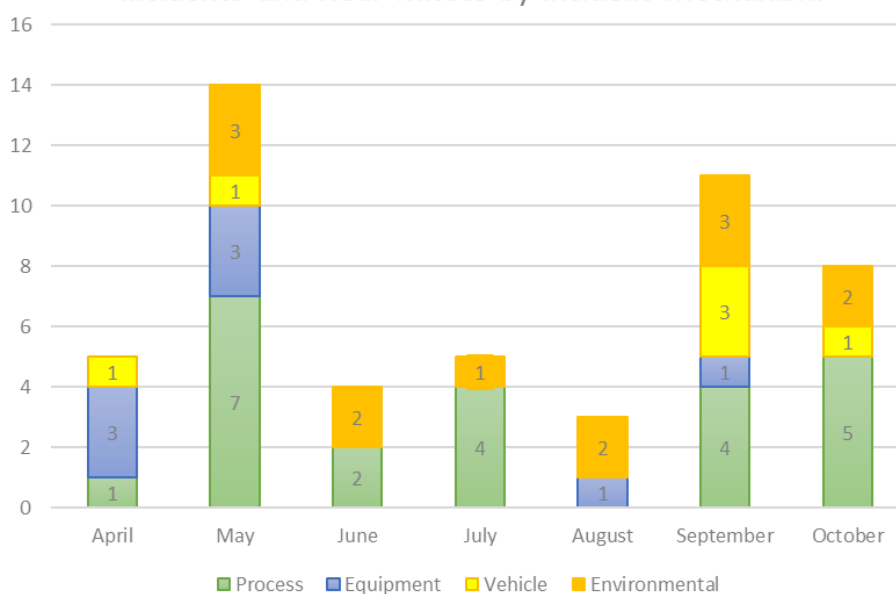
### Types of Incidents and Injuries

Slips/Trips/Falls (no injury)	-
Sprains/Strains	-
Cuts/Abrasions	-
Bruising	2
Near Miss	5
Vehicle Damage	-
Insect Stings	-
Other	1

No Treatment	-
First Aid	2
Medical Centre	-
Physiotherapy/Osteopath	-
Hospital	1

Formal Investigation	-
WorkSafe Investigation	-

Incidents and Near Misses by Incident Mechanism



Health and Wellbeing

**Wellness Initiatives  
Ready to Shake**

**Health Monitoring Assessments 6  
Pre-employment assessments 4**

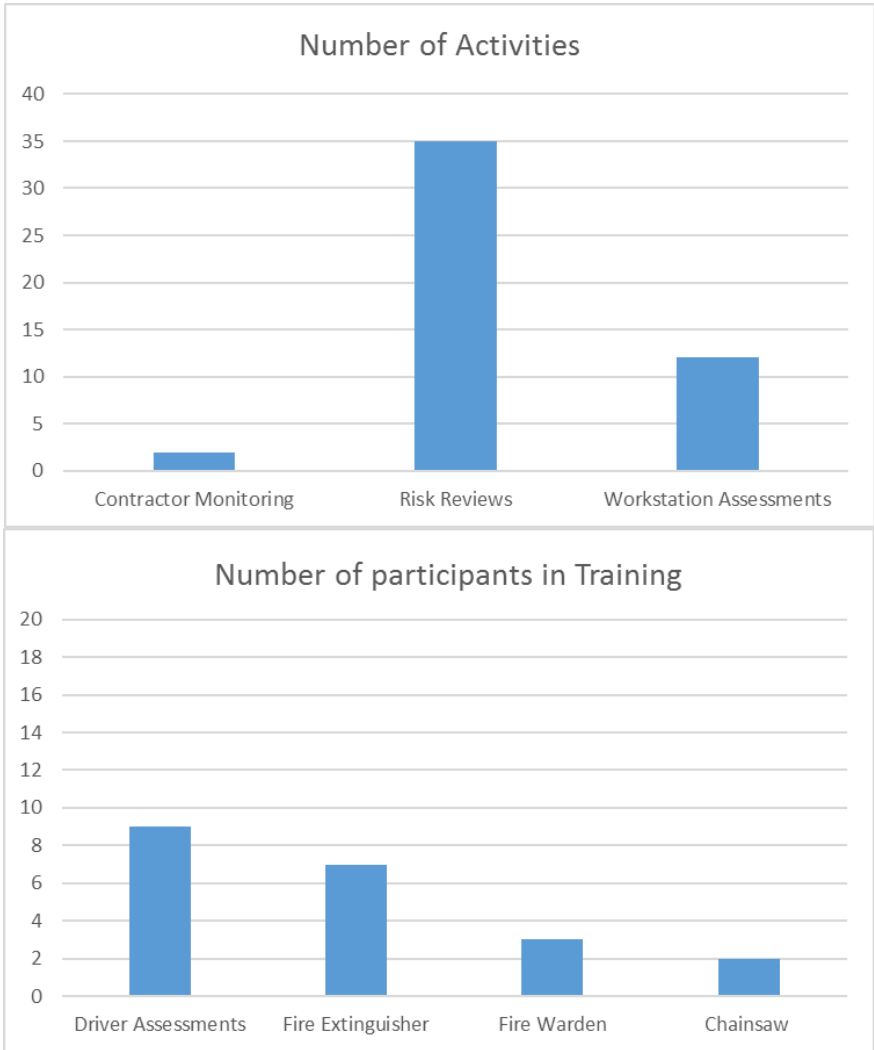
**Workplace Wellbeing  
Mental Health**

**1 non-work related return to work plans  
in place**

Health and Safety Objectives Update

**TRC wellbeing plan based on the Māori  
health model:  
Te Whare Tapa Whā**

**Work in Progress:  
Developing a Wellbeing Strategy**





Critical events or have the potential to be critical			
Event	Potential Consequence	Actual Consequence	Potential Controls to implement
Injury – bruised ribs	Major	Low	Trial the use of drones for more field work activities

#### COVID-19 Response and Plan

On Monday 11 October that the government announced that they have mandated vaccinations for the education workforce. We are compliant with the education mandate. The Council is also initiating a process to complete a COVID risk assessment for all roles in the council.



**Date:** 6 December 2021

**Subject:** **Quarterly Operational Report - September 2021**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2928034

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### **Purpose**

1. The purpose of this memorandum is to receive and consider the Council's Quarterly Operational Report (QOR) for the quarter ended 30 September 2021.

### **Executive summary**

2. For the quarter ended 30 September 2021, the QOR shows the Council is making good progress on the adopted works programme. There are no new areas of concern that need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2021/2022.
3. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:
  - Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
  - Complete/maintain possums at zero density over 4,467 ha surrounding the Kaitake range and prevent re-infestation using a virtual barrier and electronic incursion detection system.
  - Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.
4. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
  - Nil.

## Recommendations

That the Taranaki Regional Council:

- a) receives and adopts the Quarterly Operational Report for the quarter ended 30 September 2021.

## Background

5. The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

## Discussion

6. This report covers the first quarter of the 2021/2022 year and reports upon the achievement of the approved programme of work for 2021/2022 as adopted in the *2021/2022 Annual Plan*. The focus of the Report is on operational performance. Financial performance will continue to be reported on a monthly basis through the six-weekly Executive, Audit and Risk Committee meetings.
7. The Report is structured on the format of the performance management framework within the *2021/2022 Annual Plan*. Reporting is based upon each activity within the six groups of activities. The following is included:
  - The objective for that activity
  - Commentary/Highlights – a high-level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
  - Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. “NF” (non-financial status) is the performance year to date and “E” (expected future status) is the forecast for the rest of the year. The colours are as defined below.
  - Scoreboard – Outputs/Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
    - green – performance is on target for the year or is forecast to remain on target for the year
    - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
    - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
    - grey – the performance measure has been delayed
    - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
  - Further explanation of all performance that is not “on target” is provided.
8. For the quarter ended 30 September 2021, the QOR shows the Council is making good progress on the adopted works programme. There are no new areas of concern that

need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2021/2022.

9. Except as noted below the Council is achieving all the measures and targets established in the *2020/2021 Annual Plan*.
10. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:
  - Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
  - Complete/maintain possums at zero density over 4,467 ha surrounding the Kaitake range and prevent re-infestation using a virtual barrier and electronic incursion detection system.
  - Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.
11. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
  - Nil.

#### **Financial considerations—LTP/Annual Plan**

12. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

#### **Policy considerations**

13. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

#### **Iwi considerations**

14. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan. Similarly, iwi involvement in adopted work programmes has been recognised in the preparation of this memorandum.

**Community considerations**

15. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

**Legal considerations**

16. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

**Appendices/Attachments**

Document 2927845: 30 September 2021 Quarterly Operational Report



SEPTEMBER 2021

# QUARTERLY OPERATIONAL REPORT

TARANAKI REGIONAL COUNCIL

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Document 2927845





## Executive summary

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This is the Quarterly Operational Report (QOR) for the three months ended 30 September 2021. The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established for 2021/2022 in the *2021/2031 Long-Term Plan*.

Except as noted below the Council is achieving all the measures and targets established for 2021/2022 in the *2021/2031 Long-Term Plan*.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

- Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.
- Complete/maintain possums at zero density over 4,467 ha surrounding the Kaitake range and prevent re-infestation using a virtual barrier and electronic incursion detection system.
- Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.

The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:

- Nil.

## Introduction

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The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activity:

- The objective for that activity
- Commentary/Highlights – a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
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- Further explanation of all performance that is not "on target" is provided.

## Resource management

### Resource management planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's functions and Taranaki's natural and physical resources.

### Commentary/Highlights

The focus has been on completing the Coastal Plan review. The Plan and appeals are now before the Environment Court and subject to mediation. Most of the appeals have been successfully resolved, with the exception of those related to oil and gas. The Government's Essential Freshwater programme has been released and an implementation programme has been developed. The programme represents a significant shift for the Taranaki community. Work on the Natural Resources Plan, that will implement the programme, continues. A major issue is engagement with the Iwi Leaders group and obtaining agreement over iwi engagement proposals. The leaders currently have Covid-19 related pressures for their community. In the meantime staff are having to do their best to implement the programme. The RPS review is underway this document will be included into the Natural Resources Plan.

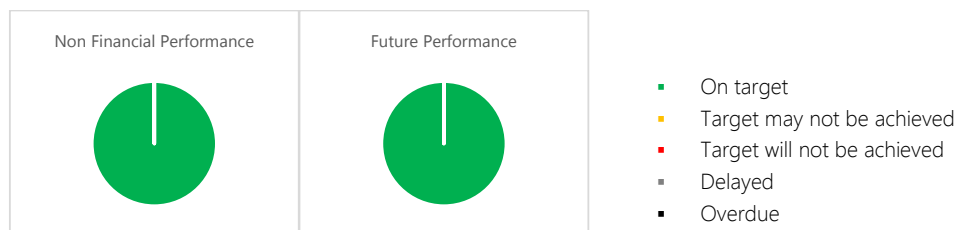
### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of resource management policies, plans and strategies:	
Regional Policy Statement: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.	<p>The Regional Policy Statement for Taranaki (RPS) was made operative in January 2010. An interim review of the RPS has been completed, involving the preparation and targeted consultation of an Interim Review Report in 2017. Project brief to commence review of the RPS was received at the Policy and Planning Committee meeting of 1 September with draft provisions being populated into e-Plan format and a public survey and workshop held on the development of a freshwater vision.</p> <p><b>N E</b></p>
Regional Coastal Plan: Full review continued in 2020/2021.	<p>The review is ongoing. A Proposed Coastal Plan and Section 32 evaluation report have been prepared. The Schedule 1 Plan review process continues. Hearing of submissions occurred on 24 July and 1 August 2019. A decision report and revised Plan were adopted and publicly notified. Currently involved in Environment Court mediation regarding 10 appeals on the Proposed Plan. All matters of appeal been resolved except for oil and gas issues. Mediation is continuing.</p> <p><b>N E</b></p>
Regional Air Quality Plan: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.	<p>The review of the Regional Air Quality Plan for Taranaki was completed and made operative on 25 July 2011. A draft interim review report of the efficiency and effectiveness of that Plan has been completed with the report adopted. Decision made to commence an early review of the Air Quality Plan and work is in progress as part of the preparation of a Natural Resources Plan.</p> <p><b>N E</b></p>

Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Regional Fresh Water and Land Plan: Full review continued in 2020/2021 and will form part of the development of a combined natural resource management plan.</p>	<p>The reviews of the freshwater and soil plans are ongoing. Focus is on developing and combined provisions into a new Natural Resources Plan that incorporates feedback on an earlier draft Plan, incorporates the findings of more recent engagement and investigations, is aligned with the Proposed Coastal Plan provisions, and will give effect to National Planning Standards. Preparation of the Draft Section 32 Evaluation Report has also commenced, which has been informed by further work and studies, including a review of limits for environmental flows and the effectiveness of riparian management. Progressive Implementation Programme and regional swimmability targets reviewed and adopted. Consultant reports on environmental flows has been received and stakeholder/iwi workshops held. Wai Maori working group has been established to facilitate tangata whenua engagement and input. Currently draft plan provisions are being amended to give effect to National Planning Standards and new NPS-FM.</p> <p style="text-align: right;"> <span style="background-color: #4CAF50; border-radius: 50%; padding: 2px 5px;">NF</span> <span style="background-color: #4CAF50; border-radius: 50%; padding: 2px 5px;">E</span> </p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management

### Consent processing and administration

Managing the Council's resource consenting responsibilities by efficiently and effectively providing advice on consenting obligations and processing applications.

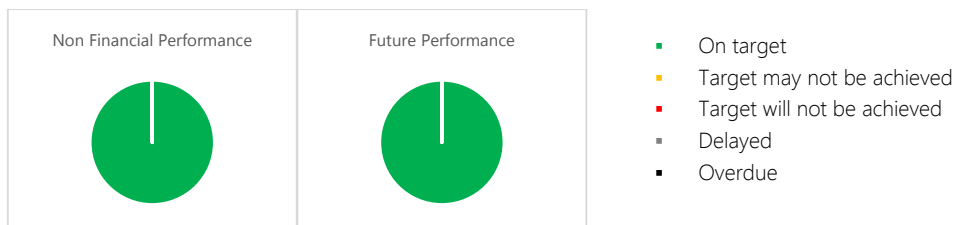
#### Commentary/Highlights

The number of consents processed for the quarter was similar to last year. The 100% consent processing time frame compliance has been maintained, meaning activities are not being delayed. An appeal on the Remediation Hearing Committee decision is being mediated, but an Environment Court hearing is likely.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide accurate and timely information in response to all appropriate requests for assistance in implementing Regional Plan rules.	Timely and appropriate information has been provided for all information requests.  
Process and determine all of accepted resource consent applications (approximately 400 consents per annum), in compliance with the Resource Management Act 1991, including compliance with statutory timeframes, and the Council's Resource Consents Procedures document.	All of the 50 resource consent applications processed during the month, and 87 during the year to date, were completed in accordance with the statutory procedures of the Act and the Council's Resource Consents Procedures documentation.  
Successfully defend 100% of consent decisions appealed to the Environment Court.	Mt Messenger decision was upheld by the Environment Court, but there is an appeal to the High Court yet to be determined. No other consents have been appealed.  
Minimise the number and duration of resource consent hearings by resolving, through the pre-hearing process, at least 50% of submissions received on resource consent applications.	No applications with submissions processed during the year to date yet  

#### Scoreboard – Outputs/Key performance indications



#### Explanation for key performance indications other than “On target”

N/A

Resource management




### Compliance monitoring programmes

Undertaking effective and efficient monitoring of resource consents and, where necessary, undertaking successful enforcement action.

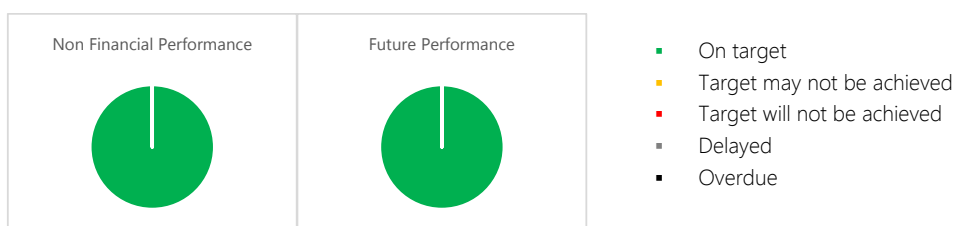
#### Commentary/Highlights

The implementation of 109 individual compliance monitoring programmes relating to all major consents for the 2021/2022 monitoring period is now underway. By the end of August 2021, six reports covering six programmes were completed, with a significant number due before Christmas. Additionally, 139 inspections of minor industrial operations and 63 annual dairy inspections have been completed so far this reporting year. Officers continue to undertake appropriate monitoring and enforcement action as necessary.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 110 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period.	The implementation of 109 individual compliance monitoring programmes for the 2021/2022 monitoring period is underway. Overall, the level of compliance monitoring on tailored monitoring programmes has remained static. 110 individual scheduled compliance programmes were designed and implemented in the 2020/2021 year, the majority of which are reported on annually (during 2021/2022). By the end of September 2021, six reports covering six tailored compliance monitoring programmes have been completed.  
Implement and report on 100% of recommendations arising from prior year's monitoring of resource consents subject to an individual compliance monitoring programme.	Within each compliance monitoring annual report, recommendations from previous reports are set out and their implementation, via monitoring programme design and consent reviews, is reported upon. Implementation of every recommendation is reported within the relevant report.  
Implement annual programmes for 100% of resource consents for agricultural discharges and 90% of minor industries not otherwise subject to an individual compliance monitoring programme (approximately 3,300 inspections per annum).	139 inspections of minor industrial operations have been completed. These inspections are to ensure good environmental practices are being achieved. 63 annual dairy inspections have been completed.  

#### Scoreboard – Outputs/Key performance indications



#### Explanation for key performance indications other than “On target”

N/A

Resource management

**Pollution incidents and response**

Responding effectively to pollution incidents, reducing the occurrence and effects of pollution and other unauthorised incidents and, where necessary, undertaking successful enforcement action.

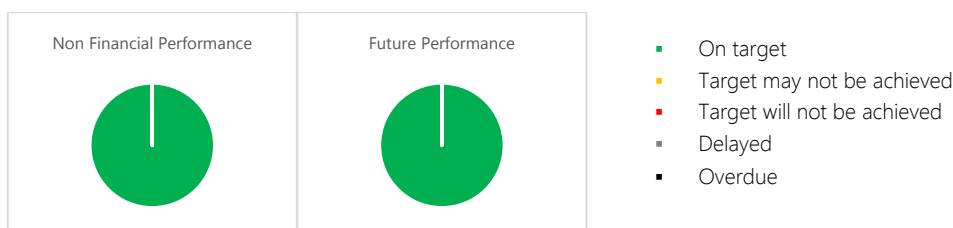
**Commentary/Highlights**

The Enforcement Policy was implemented and successfully used a wide range of enforcement tools, including initiating prosecutions for major non-compliance. There are currently two prosecutions in the court system.

**Outputs/Key performance indications**

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Respond to all consent non-compliance and implement appropriate advisory and enforcement actions to require 100% compliance with resource consents, regional plans and/or national environmental standards.	During compliance monitoring, 30 non-compliance with resource consent conditions were identified. Issued 7 fourteen day letters, 19 abatement notices and 13 infringement notices. No prosecutions have been initiated as a result of consent non-compliance.  NF E
Respond to 100% of pollution and other complaints (generally within four hours of receipt) and where appropriate instigate control, clean up and enforcement procedures, where reasonable and appropriate, and publicly report on all environmental incidents.	Responded to all 112 reported incidents (100%) within the required timeframe. Instigated control and clean-up where required. Issued 5 fourteen day letters, 16 abatement notices and 10 infringement notices. No prosecutions have been initiated as a result of unauthorised incidents.  NF E
Administer and implement the Taranaki Regional Marine Oil Spill Response Plan as agreed with Maritime New Zealand including responding to 100% of oil spills.	Administered the Tier II Taranaki Regional Oil Spill Response Plan in accordance with the programme agreed with Maritime New Zealand. No marine oil spills have occurred that warranted actioning the Plan.  NF E

**Scoreboard – Outputs/Key performance indications**



**Explanation for key performance indications other than “On target”**

N/A

Resource management

## State of the environment monitoring

Monitoring the state of the environment in Taranaki to enable periodic evaluation of the state of and trends in environmental quality and of the effects of the implementation of the Council's policies and plans.

### Commentary/Highlights

State of the environment monitoring continues, with a number of technical reports scheduled to be published in coming months. The annual update of the LAWA website is due for delivery late September 2021, and officers continue to engage in national EMaR (Environmental Monitoring and Reporting) programmes alongside other regional councils and the Ministry for the Environment. Work is underway to assess the suitability of the existing SoE monitoring network for delivery of national freshwater monitoring requirements, which includes new measures and limits. Work continues towards publication of the next omnibus 'State of the Environment' report covering all environmental domains in the region which is scheduled for delivery in early 2022. A review of the recreational bathing programme to better align with national monitoring and reporting requirements continues.

### Outputs/Key performance indications

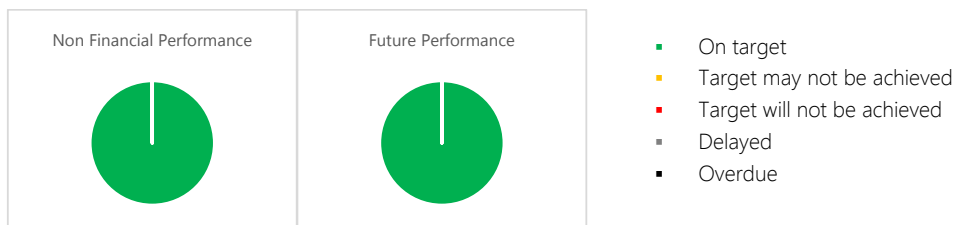
PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Implement and report on 100% of the Council's state of the environment monitoring programmes comprising monitoring of surface fresh water quantity, levels and flows, fresh water quality, groundwater quantity and quality, coastal waters, biodiversity, air quality and land use sustainability using recognized and reputable methods of data collection, analysis and reporting in accordance with the Council's State of the Environment Monitoring Procedures document and State of the Environment Monitoring Programmes.</p>	<p>Implementing 100% of the state of the environment monitoring programmes, in accordance with the programmes prepared for 2020/2021.</p> <p><b>N E</b></p>
<p>Monitor, review and where appropriate, further develop existing programmes by 30 June of each year.</p>	<p>The new NPS for freshwater has extend the attributes currently monitored. There are a wide range of new analyses required, at both existing and new sites (13 additional compulsory attributes, including in-stream biotic integrity measures, suspended and deposited sediment, and dissolved oxygen; fish distribution, diversity and abundance; fish passage and barriers, and new networks of sites). The work will encompass physical, chemical, ecological, and hydrological data gathering, collation, and reporting, together with the associated infrastructure support (in-stream monitoring and telemetering devices). Existing state of the environment monitoring is being delivered as scheduled, with the physicochem, MCI, Lake Rotorangi and Rocky Shore reports, commenting on data collected between 2017 and 2019, already published this year.</p> <p><b>N E</b></p>
<p>Develop, implement and report on additional programmes as stipulated in the 2020 National Policy Statement for Freshwater, for mahinga kai, periphyton, threatened species, sediment and stream health index</p>	<p>A stocktake of existing monitoring and comparison against the new requirements is underway. This includes a review and reconciliation of existing monitoring programmes for freshwater and contact recreation, to seek efficiencies within existing programmes, prior to developing additional monitoring programmes.</p> <p><b>N E</b></p>



Resource management

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Prepare and publish the five-yearly state of the environment report. The reports are due in 2020 and 2025.	The new report will be presented to the P&P meeting in February 2022. The transition of our data to a digital platform will be progressed in a more reasonable timeframe.  <b>N E</b>
Maintain all quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, freshwater biological and marine biological data. International Accreditation New Zealand registration for chemical analysis maintained by the contract laboratory.	All quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data, are being maintained. The Council's contract laboratory maintains International Accreditation New Zealand accreditation for the majority of tests undertaken on behalf of the Council.  <b>N E</b>
Maintain public access to on-line live regional data on hydrology, meteorology, soil moisture and bathing beach water quality.	Live on-line data was maintained and reported for 41 hydrology sites (40 in 2020/2021), 29 meteorology sites (29), 10 soil moisture sites (11), 18 freshwater bathing (19) and 14 marine bathing (12) water quality sites.  <b>N E</b>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

## Resource management

## Resource investigations and projects

Providing relevant research information for resource management purposes.

## Commentary/Highlights

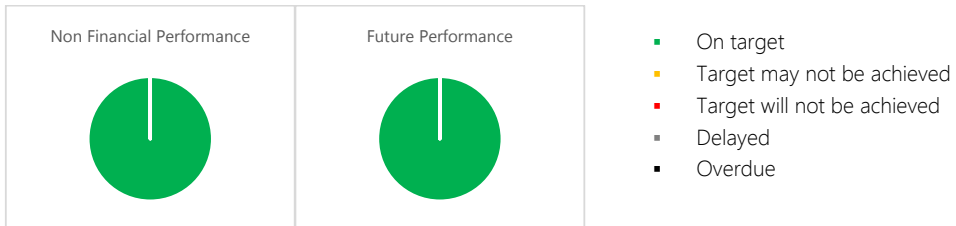
Research and resource investigation activities with partner agencies continue, with a particular focus on the impacts of land use activities, water use and farm management practices. This includes an investigation of water use and water quality in the Waiokura catchment, and an investigation of the use of constructed wetlands for better water quality outcomes. We continue to support studies into the effects of fertilisers and farm activities on soil health and productivity, crop integrity, and animal health, as opportunities present themselves. Engagement in the MBIE-funded 'Curious minds' community-based science programme has continued, with a number of individual Taranaki-based projects completed, underway, and in development. Officers continue to support national-Envirolink tools projects and are currently pursuing access to Envirolink advice grants.

## Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Over the period of the <i>2021/2031 Long-Term Plan</i> we intend to undertake a range of resource investigations and applied research projects. These are normally undertaken in partnership with science providers, other councils or resource users but may also include a range of other parties, including iwi, as potential partners for resource investigations and projects. Specifically for 2021/2022:	
Investigate mitigation, migration and attenuation of usage and loss of water, nutrients and sediment through land and water.	Specific investigations and modelling work being commissioned as data gaps and research needs are identified and prioritised. A number of these investigation will be commissioned to support NPS-FM implementation and regional plan development processes. These include assessing on-farm water use and water use efficiency, regional sediment modelling (Sednet), regional nutrient modelling and load assessment, a regional nitrate in freshwater survey and investigations into the role of 'natural' of phosphorous and sediment sources.  <b>N E</b>
Support studies into the behaviour and bioavailability of cadmium and other contaminants in agricultural soils and fertilizer.	Staff will support such studies into the behaviour and bioavailability of cadmium and other contaminants, as and when opportunities are presented throughout the reporting year.  <b>N E</b>
Engagement in "Envirolink" and other science research opportunities, to enhance knowledge base for policy development and implementation.	Officers are currently exploring opportunities to participate in Envirolink-funded research during the 2021/2022 reporting year. This includes pursuing access to Envirolink advice grants to advance relevant research within the Taranaki Region, as well as continuing to participate in national projects and tools development.  <b>N E</b>

Resource management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

## Resource management






## Sustainable land management plans and plant supply programme

Promoting sustainable land and riparian management by providing land management advice and information on an individual property basis and through advocacy and facilitation.

## Commentary/Highlights

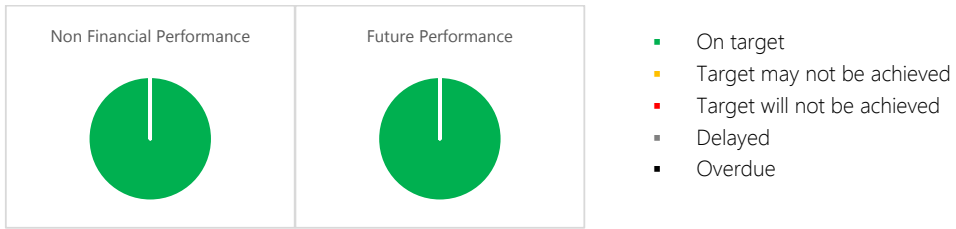
Tender completed to secure 550,000 riparian plants for planting in winter 2022. Winding up the Freshwater Improvement Fund project following a financial audit. 887,000 native plants were dispatched to landowners through the Jobs for nature project (PWER11). Planting to be completed by the end of October. S-map contract secured with Landcare Research to map 240,000 hectares over 4 years.

## Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Planning services. Provide property planning services to landholders. Prepare plans covering 10,000 ha of land use capability mapping in the hill country and 30 riparian plans in the intensive water management zone.	For the month of August 2021, 1 new riparian plan (plus 0 add-ons) was prepared. 1 has been completed for the year. For the month of August 2021, 0 farm plans and 0 agroforestry plans have been prepared. Year to date, 0 comprehensive farm plans and 0 agroforestry plans have been prepared covering 0 hectares of LUC mapping. With mapping season starting now and new plans identified for mapping these numbers will see marked increase in the coming months. Plans cover 68.7% or 210,294 hectares of the land in private ownership in the hill country.  
Monitoring and reporting. Liaise with and monitor approximately 2,600 riparian plans and 150 farm plans and report on the implementation of the recommended fencing and planting.	As at end of September, there have been 2,615 liaisons (377 observations and 2,427 events). As at 30 September, a total of 5,773.9km of new fencing has been erected and 4,094.6 km of new planting has been established, resulting in 88.97% of waterways protected by fencing and 78.2% of waterways having adequate vegetation where recommended, respectively. For the year to date, 50% of the farm plan, 2-year monitoring cycle has been completed for the year.  
Provision of advice. When requested, provide advice on sustainable land management practices within ten working days.	Responded to 8 requests for the month. YTD = 31 requests responded to.  
Provide, on a cost-recovery basis, approximately 550,000 suitable plants for land stabilisation, soil conservation and riparian planting programmes.	YTD 221,352 plants sold.  
Implement the South Taranaki and Regional Erosion Support Soil Conservation Programme including an estimated 4,000 poplar poles, 233 ha of protection forestry and construction of 17 km of retirement fencing to retire 200 ha of marginal land.	Until the end of September, \$486,817.00 of forestry has been approved with \$3,183 unallocated. Forestry fencing accounts for \$61,011 of the \$230,000 available. Poles have incurred \$81,000. In total, of the \$801,000 budget allocated for the year, \$172,172 remains unallocated.  

Resource management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Resource management

Waitara River Catchment

Restoring, protecting, and enhancing the environmental, cultural, and spiritual health and well-being of the Waitara River, the Waitara River catchment and the lower catchment of the Waitara River. These functions must be performed only in relation to matters that are within the role and responsibilities of the Council under the *Local Government Act 2002* or any other Act.

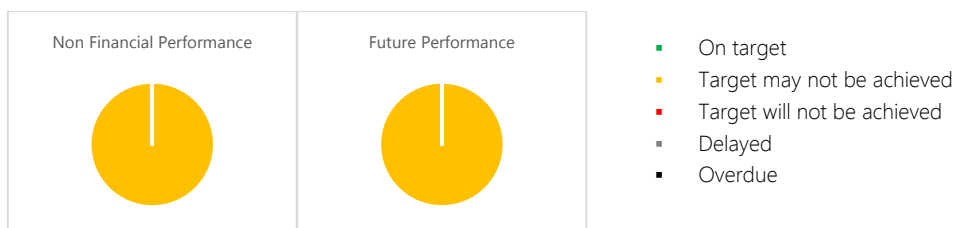
Commentary/Highlights

Iwi are currently working through who will be on the governance group.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (70% of proceeds) toward the restoration, protection, and enhancement of the environmental, cultural and spiritual health and well-being of the Waitara River and the Waitara River catchment. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.	This has been partially work-shopped. However, the strategy must be developed with iwi. The governance group will be made up of iwi and TRC representation - iwi are working through who will be on the governance group representing iwi. The strategy cannot be developed until iwi representation has been decided.  NF E
Develop and implement a strategy for the distribution of income from the sale of Waitara leasehold land (30% of proceeds) toward any matter in Waitara or in the lower catchment of the Waitara River. All distributions are to be within the roles and responsibilities of the Taranaki Regional Council.	This has been partially work-shopped. However, the strategy must be developed with iwi. The governance group will be made up of iwi and TRC representation - iwi are working through who will be on the governance group representing iwi. The strategy cannot be developed until iwi representation has been decided.  NF E

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

Iwi are currently working through who will be on the governance group. The strategy will be developed once the representation has been decided.

Resource management


Enhancement grants

Promoting the protection of the environment through the provision of targeted enhancement grants.

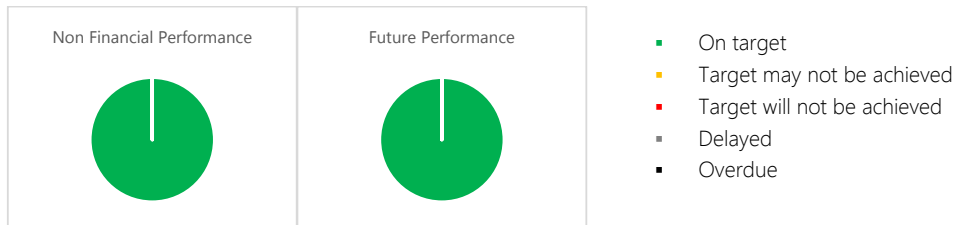
Commentary/Highlights

Due to the timing of the year Environmental Enhancement Grants allocation is low. Allocations will be made by the end of the year.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement a programme using environmental enhancement grants for the protection of habitats of regional significance.	Environmental Enhancement Grants allocation is \$98,181 with \$2,668 paid out in grants. \$33,813 is allocated for LM wetland projects with \$74 paid out in grants. Willow Control Fund: \$6,750 allocated to projects in 2021/2022 with \$0.00 paid out in grants.  

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

## Biosecurity and biodiversity

### Biosecurity and biodiversity planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council’s biosecurity and biosecurity functions.

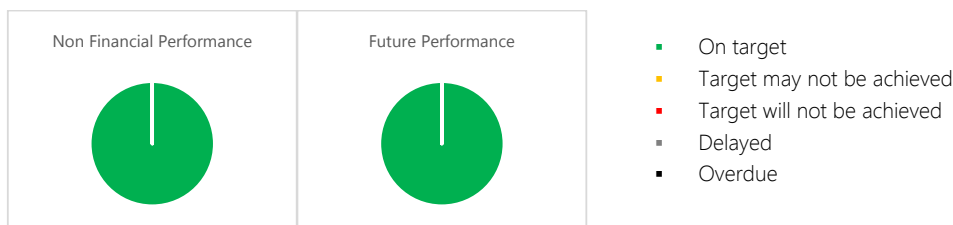
### Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake a partial review of the Pest Management Plan for Taranaki in 2020/2021, an interim review in 2022/2023 and a ten-year full review in 2027/2028.	<p>A review of the pest plant and animal strategies was completed with a new Pest Management Plan and TRC Biosecurity Strategy adopted in February 2018. A partial review of the Pest Plan has been completed relating to a proposal to include mustelid rules. The revised Plan was adopted at the Ordinary meeting of May.</p> <p><b>N E</b></p>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A



## Biosecurity and biodiversity

## Biosecurity/pest management

Controlling pest plants and animals to minimise their adverse effects on biodiversity, primary production and the regional economy and environment.

## Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. A minor change to include mustelids in the plan is well advanced with public submissions being received in December. The self-help possum control programme's main focus has been on landowners in the Eastern zone. Public inquiries for a range of pest plant and pest animals continue to be responded to. Planning for the next phase of Old Man's Beard control within the Waingongoro catchment continued with contractors looking to start undertaking intensive control throughout steep riparian margins in October.

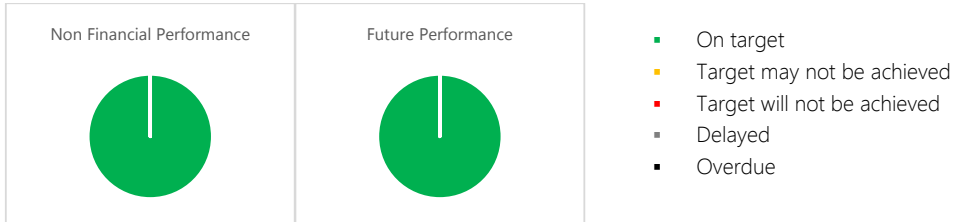
## Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake operational programmes through both the <i>Pest Management Plan for Taranaki</i> and the <i>Biosecurity Strategy</i> including:	
Eradication of selected pest plants.	Two hundred and four active infestation sites of eradication pest plant were identified last year all will be inspected and control will be undertaken as appropriate. Plant growth is yet to start proper until spring when control will recommence Eradication Pest Plants - 4 direct control inspections undertaken this quarter (YTD4) no remediation undertaken. Six small scale control of boneseed total this quarter (6) for the year.  <b>N E</b>
Undertake at least 25 environmental condition assessments at identified sites.	There have been ten new ecological Condition Assessments for landowners in the first three months of the financial year. Some of these sites may meet significance criteria, and go on to be scheduled as KNEs and receive Biodiversity Plans in the future, and some sites may not meet KNE criteria however still provide contextual biodiversity habitat. Either way, landowners will receive information to help identify biodiversity values on their land, and they will be supported with advice to help manage those values (e.g. covenanting, fencing, pest plant and animal management, planting, monitoring). During the previous 2020/21 financial year 61 new ecological Condition Assessments were carried out.  <b>N</b>
Inspection, monitoring and where necessary, enforcement of sustained control pest programmes.	Maintenance facilitations within the self-help possum control programme continued. 58 monitors were undertaken this quarter total to (YTD 58). Post trap catch monitoring programme is yet to commence. One direction notice has been issued for possums this quarter (YTD 1). Undertook pest plant inspections 57 (YTD 57) issuing 1 Notice of Direction for sustained control pest plants (YTD 1).  <b>N E</b>

Biosecurity and biodiversity

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Raising public awareness of and respond to enquiries related to pest issues.	Continued to raise awareness through the various media outlets. Received 39 enquiries for pest animals this quarter (YTD 39), 21 enquiries for pest plants received (YTD 21).  <div style="display: flex; gap: 10px;"> <span style="background-color: #008000; border-radius: 50%; padding: 2px 5px; color: white;">NF</span> <span style="background-color: #008000; border-radius: 50%; padding: 2px 5px; color: white;">E</span> </div>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Biosecurity and biodiversity

**Biodiversity**

Maintaining and enhancing the indigenous biodiversity of the Taranaki region and managing pests to limit the impact on production and environmental values, including working alongside landowners and other groups and agencies in accordance with the Council's policies and its biodiversity and biosecurity strategies.

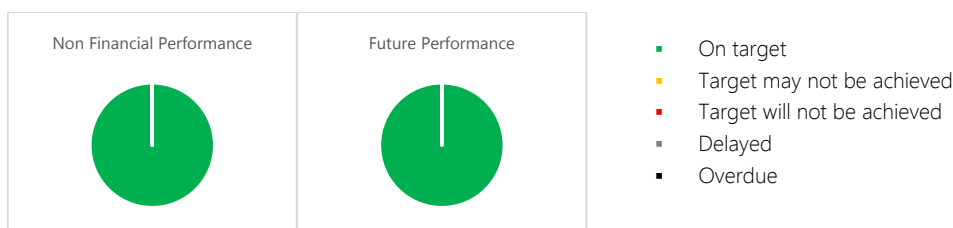
**Commentary/Highlights**

New Biodiversity plans and work programmes are being prepared to protect habitat, threatened and regionally distinctive species. The bulk of the field work will be undertaken on these sites throughout summer. Staff continue to undertake ecological assessments to identify new Key Native Ecosystems (KNEs).

**Outputs/Key performance indications**

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue to assess ecosystem sites within the region on a voluntary basis, in order to identify further key native ecosystems.	<p>The inventory of Key Native Ecosystems is regularly maintained and updated. At 1 July 2021, the inventory contained 341 sites (300 at June 2020). Recent work towards identifying further KNEs has seen ten site ecological Condition Assessments for landowners since 1 July.</p> <p style="text-align: center;"><b>N E</b></p>
Prepare at least 20 biodiversity plans per annum for properties containing key native ecosystems (KNE).	<p>Work is progressing well with the preparation of thirty Biodiversity Plans for KNE sites/landowners during the 2021/22 financial year (24 in 2020/21). At the end of September 2021 approximately half of these new plans are completed or very near completion.</p> <p style="text-align: center;"><b>N E</b></p>
Initiate and support implementation of work programmes on all KNE's with a biodiversity plan.	<p>Annual works programmes have been reviewed, prepared and approved for all 185 KNE sites with active Biodiversity Plans, for the 2021/22 financial year. Works have been initiated at some sites in the first three months of the financial year, primarily planting, provision of trapping supplies and preparations for pest plant control later in spring/summer. As the thirty new Biodiversity Plans to be prepared this year are completed, new works programmes will also be initiated.</p> <p style="text-align: center;"><b>N E</b></p>

**Scoreboard – Outputs/Key performance indications**



**Explanation for key performance indications other than “On target”**

N/A

## Biosecurity and biodiversity




## Towards Predator Free Taranaki

A large-scale project aimed at restoring Taranaki's unique wildlife, plants and protecting the region's lifestyles and livelihoods by removing introduced predators using the latest trapping techniques, innovation and technology, sharing lessons learned as the country works towards its Predator Free 2050 target. The region-wide project is working with residents, businesses, schools, iwi, environmental and community groups to remove possums, rats and mustelids (stoats, ferrets and weasels) from urban, rural and public land around Taranaki Maunga. The shared vision is to see abundant and diverse native wildlife and plants flourishing in Taranaki in the absence of introduced predators, which are one of the greatest threats to Taranaki's biodiversity, lifestyles and livelihoods; particularly in tourism and primary industries.

## Commentary/Highlights

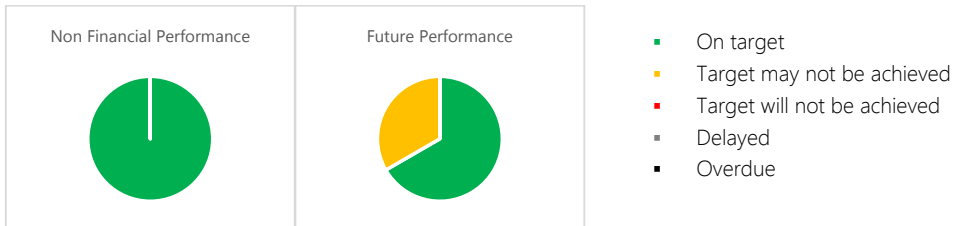
The bulk of the Zero possum trial area has not detected any possums in the last five months, however there are still some survivors in the Kaitake range that are proving difficult to root out. Rural: Contracts for the next phase of the mustelid trapping around in Oeo and Opunake areas have been let with work expected to commence in October, landowners continue to be trained to undertake ongoing control. Urban: Traps continue to sell well with staff focusing in small gaps in the network.

## Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support voluntary control of rodents in urban areas aiming for 1 in 5 properties trapping or baiting.	Trap sales through both Mitre 10 stores continued along with volunteers undertaking trapping through reserves, staff continued to engage with key groups and planning for new towns trap roll out targeting Stratford and Opunake The team have commenced a corporate supporter programme working with interested companies to get their teams involved in urban trapping, some great internal trapping competitions have now begun.  
Undertake mustelid control on 20,000ha in the Okato and Warea areas.	Contracts for the year four 2021/22 contracts in the Opunake and Oeo areas signed ready for an October start  
Complete/maintain possums at zero density over 4,467 ha surrounding the Kaitake range and prevent re-infestation using a virtual barrier and electronic incursion detection system.	The remove phase of "detect and remove" continues, any possums detected will be hunted down and removed. The trap barrier continued to stop possums trying to get through to the zero area. We continue to work closely with TMP MWLC and ZIP on this cutting edge project. Of note no possums have been detected in the farmland for five months this is very encouraging and allows us to move into an incursion detection phase in this area. There are still a few individuals remaining on the National Park. Essential work largely continued during lockdown.  

Biosecurity and biodiversity

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

Additional external funding may be required to complete this trial.

# Transport




## Regional land transport planning

Contributing to an effective, efficient and safe land transport system in the public interest.

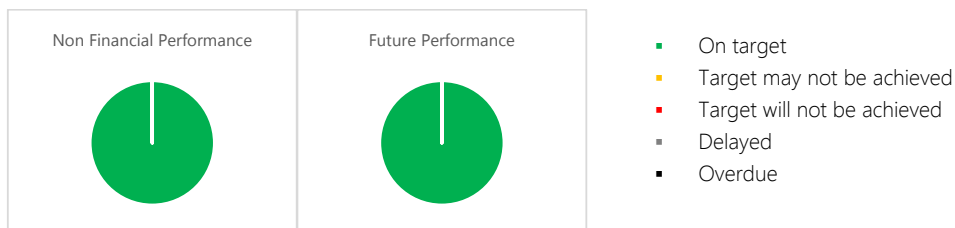
### Commentary/Highlights

The review of the Regional Public Transport Plan 2014/2024 was finalised December 2020. The Regional Land Transport Plan for Taranaki 2021/22 - 2026/27 was adopted in June 2021.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Review, monitor and make adjustments to the Regional Land Transport Plan, as required, in accordance with statutory requirements.	The Regional Land Transport Plan (RLTP) has been approved and adopted. As at July 2021 no required variations to the plan are anticipated for the current financial year.  
Review and make adjustments to the Regional Public Transport Plan, as required, in accordance with statutory requirements.	RPTP is in place and operational, as reviewed December 2020.  
Review and make adjustments to the Transport Activity Procurement Strategy, as required, in accordance with statutory requirements.	The Transport Activity Procurement Strategy is current and in accordance with statutory requirements.  

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

Transport




Passenger transport

Promoting the provision of community public transport in Taranaki and assist the transport needs of the transport disadvantaged.

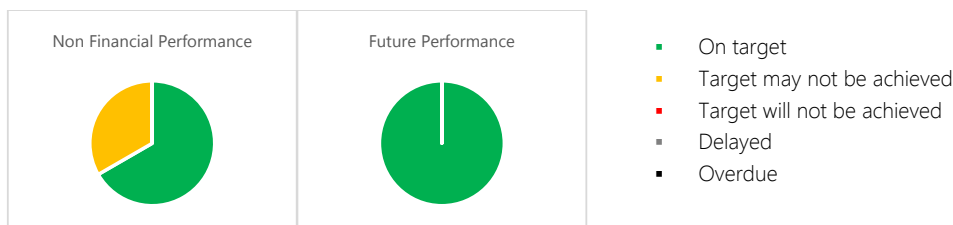
Commentary/Highlights

The Total Mobility Scheme continues to assist people with impairments throughout the region. Trip numbers were down 22% this quarter compared to the corresponding quarter in 2019/2020, reflecting the impact of a further lockdown. Year on year patronage was down 1.6% on the previous year in the TM space. Existing passenger services continue to be provided throughout the region with ongoing monitoring of patronage, farebox recovery and the region’s commerciality ratio. Total patronage across the services is up 7.3% on the corresponding quarter in 2019/2020 - again indicating continued recovery, and the new Integrated Ticketing System is becoming more embedded in customer’s minds around the journey.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Operate public transport services in the New Plymouth district and regional Taranaki consistent with the Regional Public Transport Plan subject to funding approval from the New Zealand Transport Agency and the availability of local share funding.	Passenger transport services in the New Plymouth District and regional Taranaki were operated consistently with the Regional Public Transport Plan. 
Monitor the region’s bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region’s public transport services and publish the ratio annually.	For the whole of PT the commerciality ratios are 22% across all services. This is due to no cash and reduced patronage due to level 4. It is hoped the simpler fare structure to be rolled out in November will support increasing patronage and as a consequence commerciality. 
Provide Total Mobility subsidy assistance to qualifying persons through the New Zealand Transport Agency supported Total Mobility Scheme.	Total Mobility has been provided to all areas within region. Total trips for the month of September 2021 Ironside trips are 932 vs 1,216 compared with September 2020. Two weeks of Level 4 lockdown impacted the patronage, but the initial reduction is not as significant as the April 2020 lockdown. 

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

Commerciality dropped because patronage was 10% during level 4, and we didn’t accept any cash (so free routes for our smaller link services.). This was for the 10 days, we then went into level 3, recovery of patronage is still 20% down.

It will recover, but it is outside parameters to the end of September, with well over 6 weeks of the quarter being decimated due to Covid-19 and increased fear of delta. This is evident in lower Supergold Card use and school students in particular.

Transport


## Harbour management

Promoting safe navigation for all users of the waters of Port Taranaki.

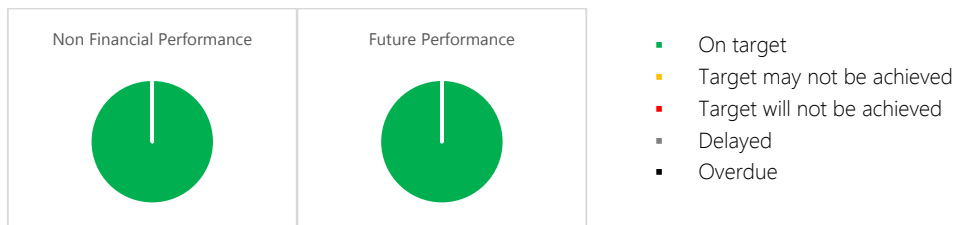
### Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required codes and management systems.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide harbourmaster and harbour warden services for Port Taranaki and implement the Navigation Bylaw for Port Taranaki and Approaches. No significant breaches of the requirements of the New Zealand Port and Maritime Safety Code, including the Port Taranaki Harbour Safety Management System.	To date, no breaches have been reported. The Harbourmaster is continuing to make positive changes.  

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A



## Hazard management

### Civil defence emergency management

Supporting, within the Taranaki community and Iwi, an integrated comprehensive emergency management system including hazard awareness, reducing risk, maintaining readiness, and providing response and recovery capacity and capabilities.

#### Commentary/Highlights

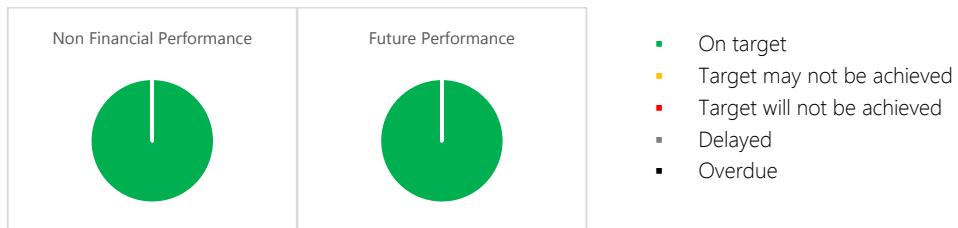
The Taranaki Civil Defence Emergency Management (CDEM) Group has identified key areas for development, particularly the expansion and re-deployment of the Taranaki Emergency Management Office (TEMO) functions and responsibilities, to support and mentor district councils in delivery of CDEM functions at the local level, and re-structuring of previous governance and administrative delivery of CDEM activities. The Group Plan reflects the reviewed arrangements and agreements. Related work projects being implemented include implementation and development of territorial authority responsibilities and functions; ongoing analysis of and research into hazards and risks for the Taranaki region; strategic recovery planning; responding to Government CDEM sector reform; renovation and redevelopment of the TEMO building; a comprehensive training programme; and adoption and implementation of an annual work plan incorporating governance, risk identification and reduction, organisational resilience, and capacity and capability enhancement. Taranaki CDEM Group has undertaken an internally-driven audit, to track progress since the 2015 MCDEM review, with significant improvements scored in all areas. Final financial and operational performance against the 2019/2020 workplan and budget has been reported in September 2020, including budget allowances and estimates.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support the Emergency Management office to implement, monitor and report upon the operative Civil Defence Emergency Management Group Plan for Taranaki, and each Civil Defence Emergency Management Annual Business Plan	<p>The Group is continuing to operate in accordance with its approved annual business plan and budget for 2021/2022. Regular meetings of council CDEM managers are receiving progress reports on individual council activities supporting the annual business plan.</p> <p><b>N E</b></p>
Support the Emergency Management office to maintain, review, and as needs be, implement effective response and recovery procedures to minimise harm or damage to people and property arising from emergency events.	<p>Work by TEMO supporting New Plymouth, Stratford and South Taranaki District Councils, for the support of EOCs and welfare delivery, continues. Delivery of training for EOC and ECC staff has been undertaken and future course sessions are scheduled. Appointments and development of Local Controllers, Welfare Managers, and Local Recovery Managers are being maintained. The CDEM Group's response and recovery framework is predicated on local response and recovery delivery (via District Council Emergency Operations Centres), and regional coordination through the Taranaki Emergency Management Office (TEMO) and the regional Emergency Coordination Centre. Specification and development of operational systems for use during response and recovery is underway and implemented, including review of standard operating procedures. An MOU between TRC and the TEMO office clarifies expectations around roles and staff deployment resourcing in the event of incidents and emergencies. There have been a series of workshops examining and agreeing on the respective roles and responsibilities of member councils and TEMO.</p> <p><b>N E</b></p>

Hazard management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

## Hazard management






## Flood management and general river control

Providing accurate and timely flood warnings, providing flood control advice and undertaking minor works and associated actions (audit of regional plans and consent applications to ensure activities are undertaken without an increased risk of flooding and river erosion) to minimise and prevent damage by floods and river erosion.

## Commentary/Highlights

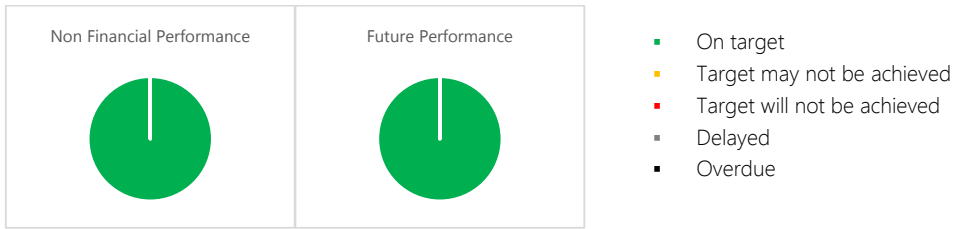
This quarter's highlights saw the successful deployment and testing of the Waitara Flood Barrier. This testing was also used to familiarise relevant stakeholders with deploying the barrier and CDEM conducting a flood scenario exercise. The relevant department within Council will continue to refine the flood barrier.

## Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Effectively monitor rainfall and river levels and issue timely flood warnings. Maintain continuous monitoring systems (100% functional) and issue timely warnings for all cases, where necessary, in accordance with the Flood Event Standard Operating Procedure (approximately 35 warnings per annum).	Meteorological and hydrometric monitoring sites were maintained to high level of operational standard, with no significant maintenance works required. All incoming telemetry data is monitored continuously and responded to in accordance with the procedures for the monitoring of severe weather and flood events. Twelve severe weather watch alerts (10 in 2020-2021) and four warnings (3 in 2020-2021) have been received from MetService in the year to September. The Council has issued one flood warning in this period (one issued in 2020-2021).  
Undertake minor emergency river and flood control works when necessary.	The flood protection schemes didn't experience significant damage in the last quarter, either from extreme events or other means. However, a small amount of funding (\$510) was spent replacing damaged chains with some wire rope and reinstating a damaged post on the Lower Waitara Flood Protection scheme.  
Respond to 100% of requests for drainage, river and flood control advice and assistance within ten working days.	Provided advice, predominantly to farmers, on a range of requests for general advice on works in streams.  
Facilitate river control projects for the environmental enhancement of the region's waterways.	The willow control programme continues, focusing on removal of willow in riparian areas to improve flood flows and enhance riparian vegetation.  
Resource management planners are given advice to ensure regional plan rule and consent conditions will not increase the risk of flooding or river erosion.	Advice has been given on a range of matters regarding the interpretation of regional plan rules and to provide technical assistance during the processing of resource consent applications. Work has been completed to draft a new flood protection bylaw, to protect TRC flood protection assets. Public consultation has been completed. The bylaws were approved.  

Hazard management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Hazard management



River control schemes

Managing and maintaining river control scheme works to accepted design standards to minimise and prevent damage by floods and river erosion.

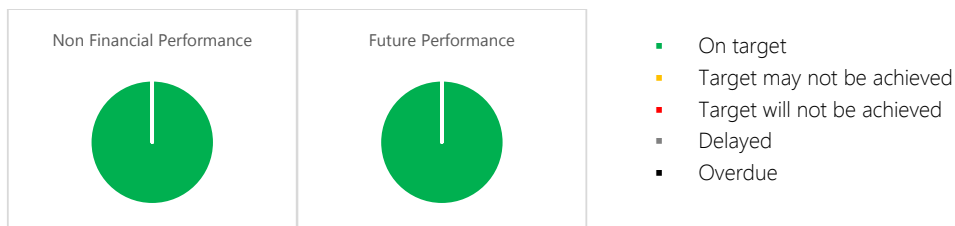
Commentary/Highlights

The significant rain event over the weekend of 17 and 18 July 2021 caused minimum damage to infrastructure but created a lot of waterway bank erosion, sediment transport, and deposition around South Taranaki. The rivers team is still actively providing guidance and advice to mitigate further erosion. The most notable work for the next quarter will be to finalise, go out to tender, and award the tender of upgrading the Waiwhakaiho Flood Protection Scheme scheduled to commence in early 2022.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Manage all flood and river control schemes across the region in accordance with asset management plans or management plans; including Lower Waiwhakaiho, Lower Waitara, Opunake, Okato and Waitotara Schemes.	All schemes have been managed as per their asset management plans.  
Manage other minor river schemes to standards as agreed with scheme participants.	No works were planned for this period.  

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

## Recreation, culture and heritage

### Regional gardens

Ensuring that Hollard Gardens, Tupare and Pukeiti are maintained and enhanced as regionally significant recreational and heritage amenities.




### Commentary/Highlights

The quarter has again been variable across the regional gardens operation. All the winter garden projects have largely been completed despite the weather and Covid-19. Hollard's and Pukeiti were closed during the level 4 lockdown, however Tupare was open for local walkers only. Our events programme and private bookings were disrupted with cancellations, postponements and adjustments. Overall the three gardens are in very good condition and are well positioned to provide a relaxing and enjoyable experience for our community and visitors in these trying times.

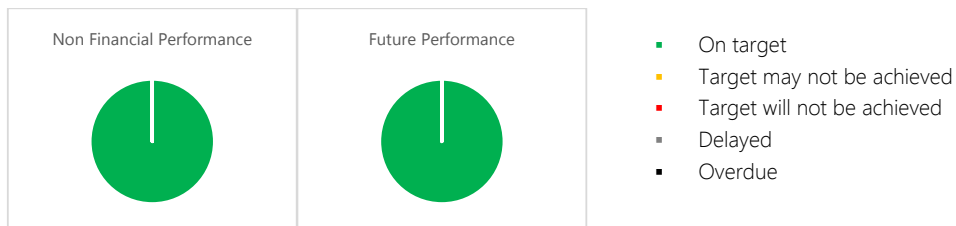
### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide three regional gardens (Tupare, Hollard Gardens and Pukeiti) for free general use by the regional community. Tupare, Hollard Gardens and Pukeiti open to the public daily with unrestricted free general access.	<p>The gardens are open all day every day for free general use by the regional community and visitors. If the country were to go back to level 4, Pukeiti and Hollard Gardens would close, however, critical maintenance would continue with all required safety measures in place. Tupare would open for local walkers and critical maintenance would also continue</p> <p><b>N E</b></p>
Encourage the increased use of the regional gardens by the community for recreational purposes and for specific events.	<p>Visitor numbers for last year: Pukeiti 68,217, Tupare 47,454 and Hollard Gardens 24,041. Events for the year: Pukeiti 70, Tupare 32 and Hollard Gardens 33. Workshops and summer events up until the lockdown were well attended. It is pleasing to note that despite the lock down there was an overall increase in visitor numbers for all three gardens. Our annual visitor survey showed strong growth from our Taranaki audience especially families as well as the urban areas of Auckland Wellington and Hamilton.</p> <p><b>N E</b></p>
Continue implementing the Pukeiti asset management plans focusing on completing the upgrade works in the Zone 1 Garden, the rhododendron collection in Zone 2 and recreational development opportunities in Zone 3. Priority tasks to be completed include: <input type="checkbox"/> completing the Lodge and surrounds landscaping <input type="checkbox"/> continuing the enhancement of the garden and the rhododendron collection. <input type="checkbox"/> continuing the implementation of the Plant Collection Plan <input type="checkbox"/> refurbishing the plant borders <input type="checkbox"/> upgrading the outer ring tracks <input type="checkbox"/> completing the fit-out of the Lodge <input type="checkbox"/> continuing the growth in recreational activities with the construction of a fitness trail.	<p>Lodge landscaping is complete apart from the concrete and landscaping work around the sculpture. The construction of the Family Hut and the Fitness Trails is complete. The tramlines tracks are on hold until all regulatory and compliance matters are covered off. As we move to the next stage of development, new interpretation is being planned with a focus on predator free Kaitake and historical information on the area. Regarding the Pukeiti Rainforest Bridge, we have selected the finalised design and are working through the next steps.</p> <p><b>N E</b></p>

Recreation culture and heritage

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue implementing the Hollard Gardens asset management plans focusing on: □ installing a new toilet to meet demand in the Family Corner area □ installing new stylized play equipment.	Plan to build a shelter in the Old Garden to replace the demolished summerhouse Hill.  
Continue implementing the Tupare asset management plans focusing on: □ continuing to improve the story telling □ completing new art installation.	Plan, manufacture and install new art work on mary lane. Construct new steps on the bush walk  
Review and adopt asset management plans for Tupare, Hollard Gardens and Pukeiti by 31 October 2023.	Asset management plans for the three gardens have been completed and adopted for the 2021/2031 period  

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Recreation, culture and heritage

## Yarrow Stadium

Facilitating the continued maintenance and development of Yarrow Stadium.

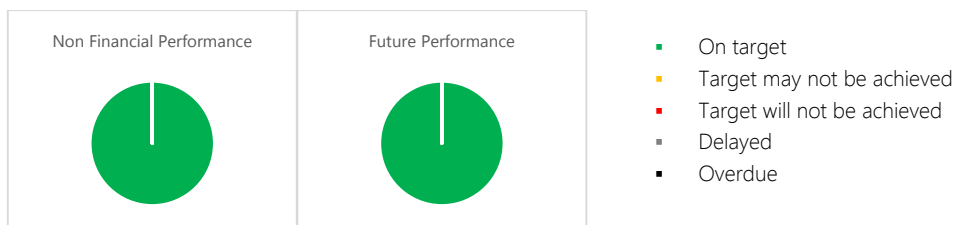
### Commentary/Highlights

Following on from the decisions made in 2019/2020 Annual Plan for the up to \$50m repair and refurbishment project, the Council has moved into implementation mode. Contracts have been let for the work on the West Stand - this is well underway. Contracts have been secured for the new field, the new lighting, the demolition of the East Stand and the design of the new East Stand. The demolition of the East Stand is complete.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Contract with New Plymouth District Council for the operation and management of Yarrow Stadium.	The Trust and the New Plymouth District Council have a management agreement for the operation and management of Yarrow Stadium. New Plymouth District Council are operating and managing Yarrow Stadium under this agreement.  <b>N E</b>
Undertake asset management planning for the future maintenance, enhancement and development of Yarrow Stadium.	A joint committee of the Council and the New Plymouth District Council have developed and adopted a strategic plan and associated 2015/2025 asset management plan for the long-term development of Yarrow Stadium. Asset management planning for 2018/2028 is on hold while the solutions for the results of earthquake assessments on the two Stands are implemented.  <b>N E</b>
Provide regional funding for the future maintenance, enhancement and development of Yarrow Stadium.	Regional funding is provided to the Taranaki Stadium Trust for long-term maintenance and development at Yarrow Stadium. The 2021/2022 funding is being used for the repair and reinstatement programme.  <b>N E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A



## Regional representation, advocacy and investment management

### Investment management

Ensuring that the equity, property and treasury investments owned by the Council are efficiently managed.

### Commentary/Highlights

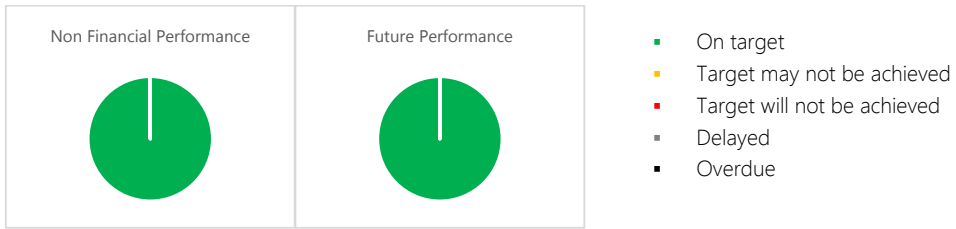
Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with one director being reappointed. The current low interest rate environment is a positive for the borrowing programme but a negative for our investment portfolio.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Consider Port Taranaki's annual statement of corporate intent and monitor performance against established targets.	The 2021/2022 SCI was considered in August 2021. Port Taranaki Ltd's performance was reviewed when considering their 2020/2021 Annual Report in September 2021. Performance for the half year to 31 December 2021 will be reviewed in March 2022. Performance against standards set in the statement of corporate intent is reported in the annual report.  <b>N E</b>
Appoint Directors at Port Taranaki Ltd's annual general meeting and at other times as required.	Directors reappointment to the Board of Directors will be considered at the Port Taranaki Ltd annual general meeting (AGM). Councillor Littlewood is due for reappointment and was reappointed at the AGM.  <b>N E</b>
Undertake on-going liaison with port company directors and management.	Regular formal and informal briefings and discussions occurred between the company/board and the Council throughout 2021/2022.  <b>N E</b>
Manage and, where appropriate, divest leasehold land in accordance with the Investment Policy.	Leasehold land is managed in accordance with the Investment Policy. A 4% return from leasehold land rentals is expected in 2021/2022.  <b>N E</b>
Manage and maximise returns from treasury investments in accordance with the Investment Policy.	All treasury investments are in accordance with the Investment Policy.  <b>N E</b>

Regional representation, advocacy and investment management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

Regional representation, advocacy and investment management

## Community engagement

Promoting community awareness, understanding and involvement with the Council's functions and activities, together with demonstrating the value and contribution of the work of the Council to the region.

### Commentary/Highlights

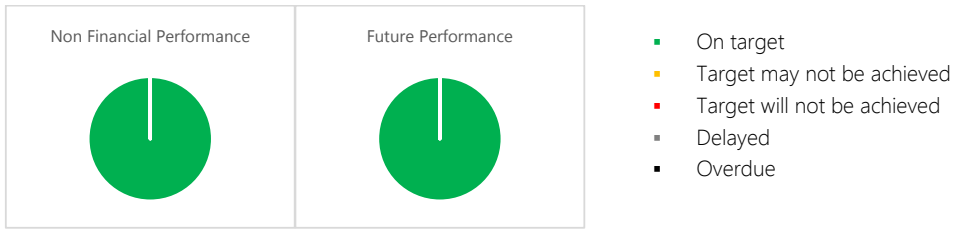
Communications to successfully manage engagement on key projects such as the implementation of the Essential Freshwater Package, Yarrow Stadium have been a focus area. Significant communications and marketing resources are dedicated to supporting the Towards Predator-Free Taranaki project and attracting visitors to the regional gardens. The environmental education programme continues to be busy and successful, with Covid having a minor impact on programme delivery. EnviroSchools programme continues to receive positive feedback from stakeholders and demand outstrips supply. Council's Talking Taranaki newsletter is among the many channels used to communicate with the public, and advertising, email, and social media are also used to share news of the Council's work and seek feedback from the public.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Engage with the community across a range of channels including print and digital publications, news media, websites, mobile and social media. Produce five bi-monthly editions of the Council newsletter and publish through print and digital channels.	A range of communication activities have been undertaken to support Council programmes: new content is added to the website each week and social media activity continues with an audience of 16.3 K across 8 pages (note change in Facebook methodology for calculating "fans" has resulted in a reduction in fan numbers compared to the previous period). The Summary Annual Report was published in community papers and on social media, neighbours of Yarrow Stadium were kept abreast of developments via text, the Talking Taranaki newsletter was emailed to 8,000+ subscribers, the new Your Connector bus service was promoted and email newsletters were also published to regular public transport users and community trapping enthusiasts.  <b>N E</b>
Implement the environmental awards programme.	Contingency planning is underway to run a smaller scale event as it looks as though Covid-19 levels will prevent the event going ahead in the traditional format. The event has also been deferred from 28 October, to 25 November, with a final decision to be made on the event no later than 22 October.  <b>N E</b>
Provide an on-going environmental education programme for school children and the wider community including class visits, field trips, the Pukeiti Rainforest School and support for community projects.	Across Education and EnviroSchools, Council officers are working with preschool, primary, intermediate and high school students throughout the region. In September, 641 students from 14 schools attended environmental education field trips or attended in-classroom learning. For the year-to-date, 1,308 students have attended programmes (note that this total includes some students who have attended more than one session).  <b>N E</b>

Regional representation, advocacy and investment management

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

Regional representation, advocacy and investment management

### Advocacy and response

Advocating and responding, on behalf of the Taranaki community, to initiatives proposed by other agencies, when those initiatives affect the statutory responsibilities of the Council or relate to matters of regional significance, which are of interest or concern to the people of Taranaki.

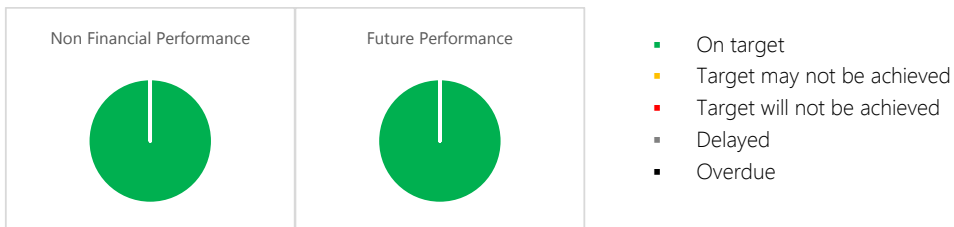
#### Commentary/Highlights

So far this year 12 submissions have been prepared. This is higher than normal and reflects input to the number of the Government's fast track programmes. Senior staff also continue to be involved in various forums associated with policy development, advocacy, liaison, and in response to a range of national proposals.

#### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Assess the implications of policy initiatives proposed by other agencies including discussion documents, proposed policies, strategies, plans and draft legislation, and respond within required timeframes on approximately 20 occasions per year.	Related to the other measure, current work on draft submissions and establishing regular liaison with TLA's and VT.  <span style="font-size: 24px; font-weight: bold;">NF E</span>

#### Scoreboard – Outputs/Key performance indications



#### Explanation for key performance indications other than “On target”

N/A

Regional representation, advocacy and investment management




## Governance

Facilitating public representation by the Council and its committees in accordance with statutory requirements.

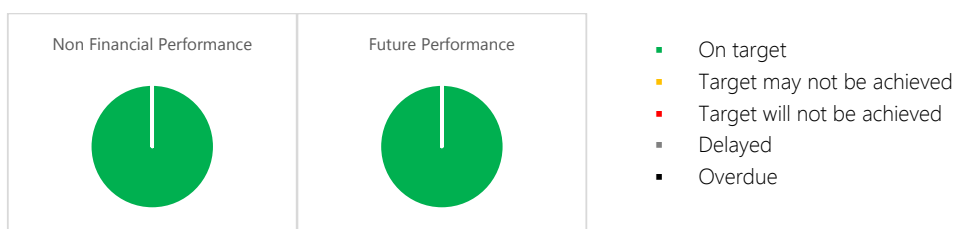
### Commentary/Highlights

The Council remains on target with all its statutory governance and engagement obligations. The 2020/2021 Annual Report was adopted on 21 September 2021. Preparations for the 2022/2023 Annual Plan have commenced. The representation review for the 2022 elections is progressing through its various steps.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Completion of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	Statutory planning and reporting accountability documents have all been prepared within statutory requirements and timeframes. The 2020/2021 Annual Report was adopted on 21 September 2021. Preparations for the 2022/2023 Annual Plan have commenced.  
Preparation of agendas and minutes and the conduct of meetings in accordance with Standing Orders and the Local Government Official Information and Meetings Act 1987.	All meetings are conducted in accordance with adopted Standing Orders and the Local Government Official Information and Meetings Act 1987. Agendas are publicly available at least 48 hours before each meeting and minutes are prepared and adopted for all meetings.  
Conduct of triennial local authority elections without any need for re-conduct of the elections as a result of judicial review.	The 2019 local authority elections were held in October 2019. The elections were successfully completed with no appeals or judicial reviews held. The next local authority elections are in October 2022.  

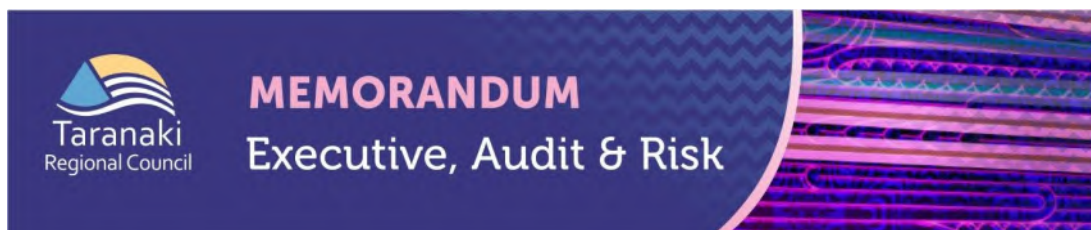
### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

[www.trc.govt.nz](http://www.trc.govt.nz)



**Date:** 6 December 2021

**Subject:** **Local Government Funding Agency - 30 June 2021 Compliance Certificate**

**Approved by:** M J Nield, Director - Corporate Services  
S J Ruru, Chief Executive

**Document:** 2930902

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**Purpose**

1. The purpose of this memorandum is to receive and consider the 30 June 2021 Compliance Certificate to the Local Government Funding Agency (LGFA).

**Recommendations**

That the Taranaki Regional Council:

- a) receives the Compliance Certificate to the LFGA as at 30 June 2021
- b) notes the content of the Compliance Certificate.

**Background**

2. The Council is required to provide an annual compliance certificate to LGFA. The certificate certifies the Council's compliance with the LGFA financial covenants as at 30 June. As at 30 June 2021 the Council had \$5,000,000 of LGFA borrowings.

**Discussion**

3. When the Council borrowed from LGFA it agreed to comply with the financial covenants contained in the following table:

Financial covenant (Clause 7.5)	Required Performance (%)
Net Debt / Total Revenue	<175%
Net Interest / Total Revenue	<20%
Net Interest / Annual Rates Income	<25%



Financial covenant (Clause 7.5)	Required Performance (%)
Available Financial Accommodation: External Indebtedness	>110%

4. The attached compliance certificate and appendix A to the compliance certificate demonstrates that the Council is well within the required financial covenants.
5. The Council has complied with all financial covenants and reporting requirements of the LGFA for the year ending 30 June 2021.

#### **Financial considerations—LTP/Annual Plan**

6. This memorandum and the associated recommendations are consistent with the Council's adopted Long-Term Plan and estimates. Any financial information included in this memorandum has been prepared in accordance with generally accepted accounting practice.

#### **Policy considerations**

7. This memorandum and the associated recommendations are consistent with the policy documents and positions adopted by this Council under various legislative frameworks including, but not restricted to, the *Local Government Act 2002*, the *Resource Management Act 1991* and the *Local Government Official Information and Meetings Act 1987*.

#### **Iwi considerations**

8. This memorandum and the associated recommendations are consistent with the Council's policy for the development of Māori capacity to contribute to decision-making processes (schedule 10 of the *Local Government Act 2002*) as outlined in the adopted long-term plan and/or annual plan.

#### **Community considerations**

9. This memorandum and the associated recommendations have considered the views of the community, interested and affected parties and those views have been recognised in the preparation of this memorandum.

#### **Legal considerations**

10. This memorandum and the associated recommendations comply with the appropriate statutory requirements imposed upon the Council.

#### **Appendices/Attachments**

Document 2931058: LGFA Compliance Certificate for the year ending 30 June 2021




## Compliance Certificate

To New Zealand Local Government Funding Agency Limited  
Attention Mark Butcher (CEO)  
Email [Mark.Butcher@lgfa.co.nz](mailto:Mark.Butcher@lgfa.co.nz)  
Date 30<sup>th</sup> November 2021  
Re **Multi-issuer Deed dated 30 November 2011 ("Deed")**

Terms defined in the Deed have the same meanings in this Compliance Certificate unless the context requires otherwise;

1. This certificate is given to you pursuant to clause 7.5 of the Deed.
2. For the purpose of this certificate the Test Date is 30 June 2021.
3. I, Michael Nield of Taranaki Regional Council ("issuer") certify that to the best of my knowledge and belief have made due enquiry the covenants and ratios detailed in appendix A (comparing actual performance to the financial covenant) were true and correct in all respects as at the Test Date.
4. The issuer provides the following details relating to breaches of the covenants and ratios detailed in appendix A (if any) as at the Test Date: complied with credit rating covenant under Schedule 1 of the Shareholders' Agreement dated 30 November 2011.

Dated: 30 November 2021

  
Name: Michael John Nield  
Title: Director - Corporate Services  
Council: Taranaki Regional Council

## APPENDIX A to Compliance Certificate

Financial Covenant (Clause 7.5)	Required Performance (%)	Actual Performance (%)
Neb Debt: Total Revenue	<175%	-41.6%
Net Interest: Total Revenue	<20%	-0.5%
Net interest: Annual Rates	<25%	-2.0%
Available Financial Accommodation: External Indebtedness	>110%	620.4%

Financial Covenant Components	
Net Debt	-\$21.019 million
Total Revenue	\$50.585 million
Net Interest	-\$0.275 million
Annual Rates Income	\$13.926 million
Available Financial Accommodation	\$31.019 million

Credit Rating by Standard and Poor's / Fitch	
Long Term	Not Rated
Short Term	Not Rated

## **Executive, Audit & Risk Committee Public Excluded**

In accordance with section 48(1) of the *Local Government Official Information and Meetings Act 1987*, resolves that the public is excluded from the following part of the proceedings of the Executive, Audit and Risk Committee Meeting on Monday 6 December 2021 for the following reason/s:

### **Item 7 - Public Excluded Minutes – 18 October 2021**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*

### **Item 8 – Yarrow Stadium Plus: Project Steering Group Report**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.*

### **Item 9 – Sale of Leasehold Land**

*That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect the privacy of natural persons and protect the commercial position of the person who supplied or who is the subject of the information.*