QUARTERLY OPERATIONAL REPORT

DECEMBER 2019

TARANAKI REGIONAL COUNCIL

www.trc.govt.nz

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Executive summary

This is the Quarterly Operational Report (QOR) for the six months ended 31 December 2019. The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established by the Council for 2019/2020 in the 2019/2020 Annual Plan.

Except as noted below the Council is achieving all the measures and targets established for 2019/2020 in the 2019/2020 Annual Plan.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

Nil.

The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:

Nil.

Introduction

The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activity:

- The objective for that activity
- Commentary/Highlights a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
- Outputs/Key performance indicators these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below.
- Scoreboard Outputs/Key performance indicators this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - o green performance is on target for the year or is forecast to remain on target for the year
 - orange performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - o grey the performance measure has been delayed
 - black reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
- Further explanation of all performance that is not "on target" is provided.

Resource management

Resource management planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's functions and Taranaki's natural and physical resources.

Commentary/Highlights

The focus has been on completing the Coastal Plan review. The Plan and appeals are now before the Environment Court. Work on the Freshwater and Land Plan continues with assessments of minimum flows and allocation limits. Engagement with iwi/hapu, through the Wai Maori collaborative group, and engagement with other stakeholders is occurring.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of resource management policies, plans and strategies:	
Regional Policy Statement: Commence full review in 2019/2020 as part of the development of a combined natural resource management plan.	The Regional Policy Statement for Taranaki (RPS) was made operative in January 2010. An interim review of the RPS has been completed, involving the preparation and targeted consultation of an Interim Review Report in 2017.
Regional Coastal Plan: Full review continued in 2019/2020 and will form part of the development of a combined natural resource management plan.	The review is ongoing. A Proposed Coastal Plan and Section 32 evaluation report have been prepared. The Schedule 1 Plan review process continues. Hearing of submissions occurred on 24 July and 1 August 2019. A decisions report and revised Plan were adopted and publicly notified. 10 appeals subsequently received.
Regional Air Quality Plan: Commence full review in 2019/2020 as part of the development of a combined natural resource management plan.	The review of the Regional Air Quality Plan for Taranaki was completed and made operative on 25 July 2011. A draft interim review report of the efficiency and effectiveness of that Plan has been completed with the report adopted. Decision made to commence an early review of the Air Quality Plan as part of the preparation of a Natural Resources Plan.

PERFORMANCE MEASURE ACTUAL PERFORMANCE Regional Fresh Water and Land Plan: Full review The reviews of the freshwater and soil plans are ongoing. Focus is on continued in 2019/2020 and will form part of the developing a combined Proposed Freshwater and Land Plan that development of a combined natural resource incorporates feedback on the draft Plan, incorporates the findings of more management plan. recent engagement and investigations, and is aligned with the Proposed Coastal Plan provisions, and will give effect to National Planning Standards. Preparation of the Draft Section 32 Evaluation Report has also commenced, which has been informed by further work and studies, including a review of limits for environmental flows and the effectiveness of riparian management. Progressive Implementation Programme and regional swimmability targets reviewed and adopted. A consultant's report on environmental flows has been received and stakeholder/iwi workshops held. Wai Maori working group established and regularly meeting to facilitate tangata whenua engagement and input. Currently plans being amended to give effect to National Planning Standards.



Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Consent processing and administration

Managing the Council's resource consenting responsibilities by efficiently and effectively providing advice on consenting obligations and processing applications.

Commentary/Highlights

The number of consents processed for the quarter was 90, which is similar to last year. The Environment Court has released an interim decision on the Mt Messenger road upgrade project and consent conditions were endorsed. Appeals by iwi have been received on the mana whenua issue. The 100% consent processing time frame compliance has been maintained, meaning activities are not being delayed.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide accurate and timely information in response to all appropriate requests for assistance in implementing Regional Plan rules.	Timely and appropriate information has been provided for all information requests.
Process and determine all of accepted resource consent applications (approximately 400 consents per annum), in compliance with the Resource Management Act 1991, including compliance with statutory timeframes, and the Council's Resource Consents Procedures document.	All of the 14 resource consent applications processed during the month, and 162 for the year to date, were completed in accordance with the statutory procedures of the Act and the Council's Resource Consents Procedures documentation.
Successfully defend 100% of consent decisions appealed to the Environment Court.	Decisions appealed to the Environment Court (Mt Messenger) have yet to be dealt with by the Court
Minimise the number and duration of resource consent hearings by resolving, through the pre- hearing process, at least 50% of submissions received on resource consent applications.	All applications that received submissions (1/1) during the year to date were resolved without a hearing.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Compliance monitoring programmes

Undertaking effective and efficient monitoring of resource consents and, where necessary, undertaking successful enforcement action.

Commentary/Highlights

Consent holders are assessed each year on their environmental performance and on consent compliance. The performance is publicly reported. Overall ratings for consent holders in the 2018/2019 year were found to be 83% 'high' and 13% 'good'. Council reporting of individual 2018/2019 programmes is proceeding satisfactorily. A number of individual programmes had been merged for efficiency in 2017/2018, so while monitoring activities have increased overall, the number of programmes shows a reduction from previous years. There are additional ad hoc programmes for hydrocarbon exploration and development activities from time to time. With the continuing downturn in the oil and gas exploration and production sector, it is likely that the number of compliance programmes and reports for this sector will remain at subdued levels. The dairy farm effluent system non-compliance rate in 2017/2018 was at a level slightly higher than the previous year, due to a wetter season, and reflected the need to maintain oxidation pond systems. Appropriate enforcement action has been undertaken in response to non-compliance.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 120 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period.	The implementation of 113 individual compliance monitoring programmes for the 2019/2020 monitoring period is underway. Overall the level of compliance monitoring on tailored monitoring programmes has remained static. 118 individual scheduled compliance programmes were designed and implemented in the 2018/2019 year, the majority of which are reported on annually (during 2019/2020). By the end of December 2019, 34 annual programmes in 28 reports were published. No hydraulic fracturing and well site reports were completed as yet.
Implement and report on 100% of recommendations arising from prior year's monitoring of resource consents subject to an individual compliance monitoring programme.	Within each compliance monitoring annual report, recommendations from previous reports are set out and their implementation, via monitoring programme design and consent reviews, is reported upon. Implementation of every recommendation is reported within the relevant report.
Implement annual programmes for 100% of resource consents for agricultural discharges and 90% of minor industries not otherwise subject to an individual compliance monitoring programme (approximately 3,300 inspections per annum).	201 inspections of minor industrial operations have been completed. These inspections are to ensure good environmental practices are being achieved. 580 annual dairy inspections have been completed.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Pollution incidents and response

Responding effectively to pollution incidents, reducing the occurrence and effects of pollution and other unauthorised incidents and, where necessary, undertaking successful enforcement action.

Commentary/Highlights

The number of incidents is above the normal level due to a range of factors. Implemented the Enforcement Policy and successfully used a wide range of enforcement tools, including initiating two prosecutions for major non-compliance. There have been no significant marine oil spills.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Respond to all consent non-compliance and implement appropriate advisory and enforcement actions to require 100% compliance with resource consents, regional plans and/or national environmental standards.	During compliance monitoring, 124 non-compliance with resource consent conditions were identified. Issued 34 fourteen day letters, 69 abatement notices and 19 infringement notices. No prosecution have been initiated as a result of consent non-compliance.
Respond to 100% of pollution and other complaints (generally within fours hours of receipt) and where appropriate instigate control, clean up and enforcement procedures, where reasonable and appropriate, and publicly report on all environmental incidents.	Responded to all 245 reported incidents (100%) within the required timeframe. Instigated control and clean-up where required. Issued 245 fourteen day letters, 53 abatement notices and 22 infringement notices. Two prosecutions have been initiated as a result of unauthorised incidents.
Administer and implement the Taranaki Regional Marine Oil Spill Response Plan as agreed with Maritime New Zealand including responding to 100% of oil spills.	Administered the Tier II Taranaki Regional Oil Spill Response Plan in accordance with the programme agreed with Maritime New Zealand. One marine oil spill has occurred that warranted actioning the Plan.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

State of the environment monitoring

Monitoring the state of the environment in Taranaki to enable periodic evaluation of the state of and trends in environmental quality and of the effects of the implementation of the Council's policies and plans.

Commentary/Highlights

Implementation of the suite of state of the environment programmes (over 50) is delivered. Reports on the state of and trends in the ecological quality and stream health of the region's fresh water and the region's freshwater and coastal recreational waters have been published in the first half of 2019/2020. Support continues for the environmental data LAWA website and engagement in developing the national EMaR (environmental monitoring and reporting) programmes alongside other regional councils and the Ministry for the Environment. The report from the Office of the Auditor-General into 'Managing freshwater quality: challenges and opportunities', has been received and the comprehensive endorsement of policies and practices is noted, as are suggestions for enhancing collaboration with iwi and the agricultural industry. Likewise, the Parliamentary Commissioner for the Environment's report 'Focusing Aotearoa New Zealand's environmental reporting system', which calls on the Government for increased commitment to national-scale environmental reporting, including of policy and programme interventions targeting enhanced environmental quality, has been received.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement and report on 100% of the Council's state of the environment monitoring programmes comprising monitoring of surface fresh water quantity, levels and flows, fresh water quality, groundwater quantity and quality, coastal waters, biodiversity, air quality and land use sustainability using recognized and reputable methods of data collection, analysis and reporting in accordance with the Council's State of the Environment Monitoring Procedures document and State of the Environment Monitoring Programmes.	Implementing 100% of the state of the environment monitoring programmes, in accordance with the programmes prepared for 2019/2020.
Monitor, review and where appropriate, further develop existing programmes by 30 June of each year.	State of the Environment monitoring is being delivered as scheduled. Reporting for SEM physicochemical, SEM Macroinvertebrate, SEM Lake Rotorangi, SEM freshwater recreational bathing, SEM Beach Bathing monitoring programmes and the biannual SEM Groundwater Quantity programme is complete. The instream structures, soft shore marine ecology, coastal sand country and the inventory of regional significant wetlands monitoring programmes are under review. Monitoring networks covering freshwater quality and quantity, freshwater ecology, rocky shore ecology, shellfish, stream habitat assessment, soil quality and hill country land use remain stable with no changes. Reporting for the continuous air quality inhalable particulate matter, with diameter of less than 2.5 micrometers (PM2.5) is in preparation. A continuous water quality monitoring site has been installed in the Waingongoro River. Up to six hydrochemical parameters can be monitored simultaneously and compliments three other continuous dissolved oxygen monitoring sites in other regional rivers to help address new requirements of NPS for Freshwater.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Prepare and publish the five-yearly state of the environment report. The next report is due in 2020.	The five-yearly state of the environment report, Taranaki as one - Taranaki Tangata tu Tahi, was published in July 2015. The next report due in 2020. Annual freshwater quality report cards have been published.
Maintain all quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data. IANZ registration for chemical analysis maintained.	All quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data, are being maintained. The Council's contract laboratory maintains International Accreditation New Zealand accreditation for the majority of tests undertaken on behalf of the Council.
Maintain public access to on-line live regional data on hydrology, meteorology, soil moisture and bathing beach water quality. Live data reported on the Taranaki Regional Council's website.	Live on-line data is being maintained and reported for 40 hydrology sites, 29 meteorology sites, 11 soil moisture sites, 16 freshwater sites, and 14 marine bathing beach water quality sites. Webcam imagery has also been added at seven key flood warning sites.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Resource investigations and projects

Providing relevant research information for resource management purposes.

Commentary/Highlights

Activities included exploring research and funding opportunities relevant to regional council activities in conjunction with Crown Research Institutes, taking into account the MBIE research 2018 and 2019 bidding processes for environmental research funding; advice/input on allocation of CRI core funding, and with several of the National Science Challenges - 'Our Land and Water', 'Resilience Challenge' (natural hazards, especially weather, earthquake, effects of continuing volcanic activity on Mt Taranaki, Matauranga Maori, and coastal sciences), 'Sustainable Seas', 'Deep South' (climate change drivers and effects), and 'Our Biological Heritage' . Continuing to support for studies into the effects of cadmium and fluoride on soil health and productivity, crop integrity, and animal health. Interim research reports have been received. Collaboration continues with Dairy Trust Taranaki in studying water usage and soil condition under varying farm management regimes on farms in Taranaki. Engagement in the MBIE-funded 'Curious minds' community-based science programme continued, with a number of individual Taranaki-based projects either already underway or in development.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Over the period of the 2018/2028 Long-Term Plan the Council intends to undertake a range of resource investigations and applied research projects. These are normally undertaken in partnership with science providers, other councils or resource users but may also include a range of other parties, including iwi, as potential partners for Council resource investigations and projects. Such projects evolve over time. Specifically for 2019/2020, the Council intends to:	
Continue to support the "best practice dairying catchments" study in the Waiokura Stream catchment, and evaluation of data arising from this project.	Continuing to monitor ecological and physicochemical water quality parameters within the Waiokura catchment in the 2019/2020 year.
Support studies into the behaviour and bioavailability of cadmium and other contaminants in agricultural soils and fertilizer.	Continuing participation in the national Cadmium Working Group, addressing food safety, soil and fertilizer management and rigorous regional soil testing, farmer and public education and farm practice management, environmental monitoring, and research. An updated national strategy for managing long-term risk from cadmium has been drafted. Studies are underway or have been concluded on cadmium accumulation in a range of forage and market garden crops grown in various soils; levels of Cd within agriculture and food chain systems; options for management of soil systems and fodder pasture to control uptake; field studies into concentrations of cadmium in horticulture produce; soil emendation studies (lime, compost) to control cadmium uptake; characterisation of cadmium binding in soil types; cadmium effects upon soil rhizobia and nitrogen availability; and cadmium effects upon livestock in relation to soil and pasture cadmium. A LandCare soils study showed no clear trend for cadmium levels in Taranaki soils.

PERFORMANCE MEASURE

Engagement in "Envirolink" and other science research opportunities, to enhance knowledge base for policy development and implementation. Projects with clear relevance and benefit to Taranaki to be adopted through "Envirolink" and other funding opportunities.

ACTUAL PERFORMANCE

Envirolink projects encompassing DNA detection of fish species, satellitebased sensing of coastal water quality, technology for determining flows in lowland streams, capture of satellite-based imagery, and aerial-based quantification of cyanobacteria are progressing. There is on-going engagement with MBIE's National Science Challenges, to pursue projects of benefit to the Taranaki region- specifically the 'Resilience Challenge' (eg Mt Taranaki volcanic effects on agriculture, petroleum/petrochemical industry, lifelines resilience, effective civil defence amongst iwi), 'Bioheritage', 'Sustainable Seas', and 'Our Land and Water' challenges. Endeavour Funding for a 5-year study 'Transitioning Taranaki to a future of long-term volcanic activity' has been approved, focussing on governance, economic, and social challenges. The Council is participating in a national research proposal on 'regenerative agriculture'. MBIE have approved a seismic risk analysis of Taranaki data, utilizing hydrocarbon-related seismic survey exploration data. Envirolink tools proposals have been considered for recommendation to MBIE for funding in 2020.



Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Sustainable land management plans and plant supply programme

Promoting sustainable land and riparian management by providing land management advice and information on an individual property basis and through advocacy and facilitation.

Commentary/Highlights

Monitoring to the end of December indicates that there has been a further 86 kms of planting recorded, with a total of 308 kilometres year to date. Waterways are now 87.4% fenced and 75.6% vegetated where recommended. The development of a riparian management plan auditing application has undergone the first stage of field testing. Riparian plant sales tracking well with 408,000 plants ordered.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Planning services. Provide property planning services to landholders. Prepare plans covering 1,000 ha of land use capability mapping in the hill country and 100 riparian plans in the intensive water management zone.	For the month of December 2019, 2 farm plans covering 269 hectares have been prepared. Year to date, 2 comprehensive farm plan and no agroforestry plans have been prepared. Plans cover 67.5% or 206,529 hectares of the land in private ownership in the hill country. For the month of December 2019, 2 new riparian plans were prepared. 14 riparian plans (12 riparian plans and 2 add-ons) have been completed for the year.
Monitoring and reporting. Liaise with and monitor approximately 2,600 riparian plans and 100 farm plans and report on the implementation of the recommended fencing and planting.	For the year to date, there have been 5,727 liaisons (872 observations and 4,855 events). As at end of December, a total of 5,251.9 km of new fencing has been erected and 3,416.1 km of new planting has been established, resulting in 87.4 of waterways protected by fencing and 75.6% of waterways having adequate vegetation where recommended, respectively.
Provision of advice. When requested, provide advice on sustainable land management practices within ten working days.	Responded to 2 requests all within the required timeframe. YTD = 21 requests responded to.
Provide, on a cost-recovery basis, approximately 450,000 suitable plants for land stabilisation, soil conservation and riparian planting programmes.	620,000 native plants have been tendered for the 2020 winter planting year.
Implement the South Taranaki and Regional Erosion Support Soil Conservation Programme including an estimated 4,000 poplar poles, 50 ha of protection forestry and construction of 22 km of retirement fencing to retire 400 ha of marginal land.	Until the end of the October reporting period, 3,946 poles planted, 4.5 kilometres of fencing to protect 0.3 hectares of retirement, and 75.6 hectares of new forestry is reported. For the June 2020 reporting period, 62.3 ha of retirement; 26 km of fencing to protect 78 ha of forestry and 167 ha of reversion is proposed. All funds allocated with proposals.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Enhancement grants

Promoting the protection of the environment through the provision of targeted enhancement grants.

Commentary/Highlights

The STRESS scheme is on track to utilise all the allocated funding due to increased demand for forestry. The 2nd quarterly report for the Freshwater Improvement Fund will be completed in January. To date, of the \$1m available for expenditure, 92% of the maintenance fund and 82% of the planting funds have been allocated. On track to spend the \$1m. Biodiversity Plan funding is behind schedule but is fully allocated for the year.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement a programme using environmental enhancement grants for the protection of habitats of regional significance.	EEG: \$106,430.92 has been allocated to projects with \$60,447.16 paid out in grants. WCF: \$89,165.46 allocated to projects in 2019/2020 with \$37,972.41 paid out. Biodiversity: \$230,000 KNE funding is fully allocated, \$10,350 has been paid out for the year to date, with works set to increase over summer. These projects include support for biodiversity plans, regionally significant wetland projects and "Wild for Taranaki" projects.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Biosecurity and biodiversity

Biosecurity and biodiversity planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's biosecurity and biosecurity functions.

Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. No further work was required this quarter.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake an interim review of the Pest Management Plan for Taranaki in 2022/2023 and a ten-year full review in 2027/2028.	A review of the pest plant and animal strategies was completed with a new Pest Management Plan and TRC Biosecurity Strategy adopted in February 2018.
	NF E

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Biosecurity/pest management

Controlling pest plants and animals to minimise their adverse effects on biodiversity, primary production and the regional economy and environment.

Commentary/Highlights

The self-help possum control programme's main focus has been on landowners in the southern zone. Public inquiries for a range of pest plant and pest animals continue to be responded to. The next phase of Old Man's Beard control within the Waingongoro operations commenced with some heavy infestations being controlled. Pest plant work ramps up trough spring/summer with officers undertaking inspections and issuing notices.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake operational programmes through both the <i>Pest Management Plan for Taranaki</i> and the <i>Biosecurity Strategy</i> including:	
Eradication of selected pest plants.	107 sites inspected this quarter with remedial work undertaken.
Inspection, monitoring and where necessary, enforcement of sustained control pest programmes.	Self-help possum control programme continues this quarter with 133 pre- maintenance monitoring lines being undertaken in south zone. Post control monitoring shows from 61 lines completed the programme is running at 6.06% Residual Trap Catch (RTC). Sixteen direction notices issued for possums this quarter. Undertook 469 pest plant inspections issuing 25 Notices of Direction for sustained control pest plants this quarter.
Raising public awareness of and respond to enquiries related to pest issues.	Continue to raise awareness through various media outlets and undertaking inspections, offering advice and education as required. Received 47 enquiries about pest animals this quarter, 9 of which are sustained control. 32 enquiries for pest plants received, 11 of which are sustained control.

Scoreboard – Outputs/Key performance indications



- Target may not be achieved
- Target will not be achieved

Explanation for key performance indications other than "On target"

Biodiversity

Maintaining and enhancing the indigenous biodiversity of the Taranaki region and managing pests to limit the impact on production and environmental values, including working alongside landowners and other groups and agencies in accordance with the Council's policies and its biodiversity and biosecurity strategies.

Commentary/Highlights

Continued to identify new Key Native Ecosystems (KNEs), with ecological assessments being carried out for the owners of twenty four sites. The preparation of twenty six new biodiversity plans continued with work programmes being prepared and initiated to protect habitat, threatened and regionally distinctive species.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue to assess ecosystem sites within the region on a voluntary basis, in order to identify further key native ecosystems.	Twenty Five (25) full Ecological Condition Assessments and thirteen (13) rapid assessments have been carried out at biodiversity sites within the region for the financial year to date. Landowners are liaised with and are encouraged to actively manage threats to biodiversity, and, where sites meet KNE criteria, are encouraged to have those sites scheduled as KNEs and be considered for biodiversity plans.
	NF E
Prepare at least 20 biodiversity plans per annum for properties containing key native ecosystems (KNE).	Work has been initiated on the preparation of twenty-six (26) new biodiversity plans to be completed during 2019/20. For the year to date, at the end of December 2019, sixteen (16) of these plans have been completed.
	NF E
Initiate and support implementation of work programmes on all KNE's with a biodiversity plan.	A 2019/20 works programme has been prepared in detail and approved for all KNE sites with existing biodiversity plans (138 sites). At the end of December 2019 works have been initiated at some KNE sites. Works have also been initiated as sixteen (16) of the twenty-six (26) KNEs to receive new biodiversity plans this financial year.
	NF E

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Towards Predator Free Taranaki

Commentary/Highlights

Rural: Year two mustelid trapping around Mt Taranaki largely completed this quarter with good support from landowners. Urban: traps continue to sell well with staff focusing in small gaps in the network. Zero Possums: Initial possum control complete across entire area with the mop up phase for survivors occurring now, this will continue until no survivors are detected.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support voluntary control of rodents in urban areas aiming for 1 in 5 properties trapping or baiting.	Traps continue to sell well through both Mitre 10 stores and schools. Working hard on increasing volunteers support through reserves with around half the network now being checked by volunteers. New towns starting to be targeted
Undertake mustelid control on 20,000ha surrounding Mt Taranaki.	Contractors continued installation phase throughout this quarter with only a few properties left to set up, contractors will return next quarter to undertake checks and teach landowners how to use traps and remote monitoring systems
Complete a zero possum trial over 4,467 ha surrounding the Kaitake range and prevent re- infestation using a virtual barrier and electronic incursion detection system	Second toxic application undertaken this quarter moving the project into the detect and remove phase as we work towards Zero density. Any possums detected will be hunted down and removed. We continue to work closely with TMP MWLC and ZIP on this project

Scoreboard – Outputs/Key performance indications



On target

- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Transport

Regional land transport planning

Contributing to an effective, efficient and safe land transport system in the public interest.

Commentary/Highlights

A review of the Regional Public Transport Plan 2014/2024 has commenced, with it expected to be completed this financial year. To date fourteen variations have been required to the Regional Land Transport Plan 2015/2016 – 2020/2021.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of the transport policies, plans and strategies:	
Review, monitor and make adjustments to the regional land transport plan, as required, in accordance with statutory requirements.	Fourteen variations have been required to the Regional Land Transport Plan (RLTP).
Complete a full review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2020/2021.	Review to be carried out during 2020/2021.
Complete a mid-term review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2023/2024.	Review to be carried out during 2023/2024.
Review and make adjustments to the Transport Activity Procurement Strategy, as required, in accordance with statutory requirements.	The Transport Activity Procurement Strategy for the Taranaki region was not completed as expected due to the delay in progressing the Regional Public Transport Plan update.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Passenger transport

Promoting the provision of community public transport in Taranaki and assist the transport needs of the transport disadvantaged.

Commentary/Highlights

The Total Mobility Scheme continues to assist people with impairments throughout the region. The number of trips is up this quarter 8.4% compared to the corresponding quarter in 2018/2019. Existing passenger services continue to be provided throughout the region with ongoing monitoring of patronage, fare box recovery and the region's commerciality ratio. Total patronage across the services is up on the corresponding quarter in 2018/2019 by 3.3%. Good increases have been recorded on three of the services, Citylink 3.5%, Waverley to Hawera 12% and Opunake to New Plymouth 32.6% at the end of the quarter.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide Total Mobility subsidy assistance to qualifying persons through the New Zealand Transport Agency supported Total Mobility Scheme.	Provided Total Mobility Scheme services to the targeted areas. Trips YTD are 27,807 an increase of 11.6% (2018/2019 - 49,009). An additional 3,118 trips were made by the Ironside Vehicle Society, a decrease of 12.6% (2018/2019 - 6,753).
Operate public transport services in the New Plymouth district and regional Taranaki consistent with the Regional Public Transport Plan subject to funding approval from the New Zealand Transport Agency and the availability of local share funding.	Passenger transport services in the New Plymouth district and regional Taranaki were operated consistent with the Regional Public Transport Plan.
Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.	Patronage growth on the region's bus services YTD increased 1.5% (2018/2019: 4.1%). Farebox recovery YTD is 36.5% (2018/2019: 38.1%). Commerciality ratio YTD is 38% (2018/2019: 39%).
Provide financial assistance to the Ironside Vehicle Society subject to funding eligibility criteria being met.	Financial assistance to the Ironside Vehicle Society in 2019/2020 is set at a base level of \$65,000.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Harbour management

Promoting safe navigation for all users of the waters of Port Taranaki.

Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required codes and management systems.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide harbourmaster and harbour warden services for Port Taranaki and implement the Navigation Bylaw for Port Taranaki and Approaches. No significant breaches of the requirements of the New Zealand Port and Maritime Safety Code, including the Port Taranaki Harbour Safety Management System.	To date, no breaches have been reported. The Harbourmaster is continuing to make positive changes, including reviewing the Code document.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Hazard management

Civil defence emergency management

Supporting, within the Taranaki community and lwi, an integrated comprehensive emergency management system including hazard awareness, reducing risk, maintaining readiness, and providing response and recovery capacity and capabilities.

Commentary/Highlights

The Taranaki Civil Defence Emergency Management (CDEM) Group has identified key areas for development: expansion and re-deployment of the Taranaki Emergency Management Office (TEMO), to support and mentor district councils in delivery of CDEM functions at the local level (including risk identification and reduction, community readiness and resilience, in-house response and recovery capacity and capability, and local operational centres) and re-structuring of existing governance and administrative delivery of CDEM activities. The Group has new constituting arrangements, including new funding agreements, alternative delivery of administrative functions, and the CDEM regional management role for the Emergency Management Office. The current Group Plan reflects the reviewed arrangements and agreements. Related work projects being implemented include identification and implementation of territorial authority responsibilities and functions; ongoing analysis of and research into hazards and risks for the Taranaki region; strategic recovery planning; responding to Government CDEM sector reform; renovation and redevelopment of the TEMO building; a comprehensive training programme; and adoption and implementation and incorporating governance, risk identification and reduction, organisational resilience, and capacity and capability enhancement.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support the Emergency Management office to prepare, implement, monitor and report upon the Taranaki Civil Defence Emergency Management Annual Business Plan.	The Group has adopted an annual business plan and budget for 2019/2020, specifying roles, responsibilities and targets for the year, and has received a report on delivery of the 2018/2019 Annual Business Plan. The 2019/2020 Annual Business Plan for Taranaki Civil Defence and Emergency Management (CDEM) is being reported to the TRC, the CEG, and the CDEMG Group throughout the year. Six key activity areas have been identified in the 2019/2020 Business Plan: (i) strong governance arrangement and accountability, including work plans and programmes together with administration of advisory groups, the Co-ordinating Executive Group (CEG) and the CDEM Group meetings. (ii) disaster risk identification and reduction, management, strengthening risk planning and integration; (iii) organisational resilience, focusing operational systems and protocols for emergency operations/coordination centres at district level; (iv) community resilience through volunteer management protocols, public education, community resilience plans and a Group resilience strategy; (v) capability development through recruitment, education and training courses; and (vi) response and recovery arrangements through planning, and appointment of local Controllers, Recovery Managers and CIMS function leads. Regular meetings of council CDEM managers are receiving progress reports on individual council activities supporting the annual business plan.

PERFORMANCE MEASURE Support the Emergency Management office to implement, monitor and report upon the operative Civil Defence Emergency Management Group Plan for Taranaki, and draft, and notify the next Plan in accordance with the statutory review period.

Support the Emergency Management office to maintain, review, and as needs be, implement effective response and recovery procedures to minimise harm or damage to people and property arising from emergency events.

ACTUAL PERFORMANCE

The new Group Plan was adopted in June 2018 and came into effect on 1 July 2018. The next statutory review of the Plan is due in 2023. Work on a recovery strategy in Taranaki is continuing, arising from a new requirement under the CDEM Act to include this element within group plans. The Annual Report for CDEM activities and performance in 2018/2019 has been presented to the CEG and Group. Related work projects arising from the new Group Plan have been subsequently implemented, including receipt and adoption of a review of TA responsibilities and functions, a stocktake of hazards and risks research undertaken for the Taranaki region, a stocktake of regional readiness, and risk reduction, risk and hazard identification workshops. A CDEM Group strategy, vision and priorities have been adopted.



Work by TEMO supporting New Plymouth, Stratford and South Taranaki District Councils, for the establishment of EOCs, continues. Delivery of training for EOC and ECC staff is occurring and future course sessions are scheduled. Appointments and development of Local Controllers and Local Recovery Managers are being maintained. The CDEM Group's response and recovery framework is predicated on local response and recovery delivery (via District Council Emergency Operations Centres), and regional coordination through the Taranaki Emergency Management Office (TEMO) and the regional Emergency Coordination Center. Specification and development of operational systems for use during response and recovery is underway and implemented, including review of standard operating procedures. Emergency operations systems are being configured for the new operating model. A flood response plan has been finalized, and tsunami response plan review initiated. An MOU between TRC and the TEMO office has been agreed, to clarify expectations around roles and staff deployment resourcing in the event of incidents and emergencies



Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Flood management and general river control

Providing accurate and timely flood warnings, providing flood control advice and undertaking minor works and associated actions (audit of regional plans and consent applications to ensure activities are undertaken without an increased risk of flooding and river erosion) to minimise and prevent damage by floods and river erosion.

Commentary/Highlights

Information from rainfall and river level monitoring systems was provided. Provided advice to landowners on a range of river/stream flood control advice and drainage related matters. The willow control programme is active and is being utilised well. Continued to provide specialist advice on statutory and technical matters.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Effectively monitor rainfall and river levels and issue timely flood warnings. Maintain continuous monitoring systems (100% functional) and issue timely warnings for all cases, where necessary, in accordance with the Flood Event Standard Operating Procedure (approximately 35 warnings per annum).	Meteorological and hydrometric monitoring sites were maintained to high level of operational standard, with no significant maintenance works required. All incoming telemetry data is monitored continuously and responded to in accordance with the procedures for the monitoring of severe weather and flood events. Sixteen severe weather watch alerts and six warnings have been received from MetService in the year to December. The Council has issued one flood warning over the same period.
Undertake minor emergency river and flood control works when necessary.	No emergency works requiring funding have been required this quarter.
Respond to 100% of requests for drainage, river and flood control advice and assistance within ten working days.	Provided advice, predominantly to farmers, on a range of requests for general advice on works in streams.
Facilitate river control projects for the environmental enhancement of the region's waterways.	The willow control programme continues, focusing on removal of willow in riparian areas to improve flood flows and enhance riparian vegetation.
Resource management planners are given advice to ensure regional plan rule and consent conditions will not increase the risk of flooding or river erosion.	Advice has been given on a range of matters regarding the interpretation of regional plan rules and to provide technical assistance during the processing of resource consent applications.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

River control schemes

Managing and maintaining river control scheme works to accepted design standards to minimise and prevent damage by floods and river erosion.

Commentary/Highlights

Schemes are being managed to a high standard in accordance with their asset management plans.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Manage all flood and river control schemes across the region in accordance with asset management plans or management plans; including Lower Waiwhakaiho, Lower Waitara, Opunake, Okato and Waitotara Schemes.	All schemes have been managed as per their asset management plans.
Manage other minor river schemes to standards as agreed with scheme participants.	No works were planned for this period.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Recreation, culture and heritage

Regional gardens

Ensuring that Hollard Gardens, Tupare and Pukeiti are maintained and enhanced as regionally significant recreational and heritage amenities.

Commentary/Highlights

The last quarter has primarily involved presenting the gardens to a high standard over the busy summer season. There have been a number of garden events that have been well attended. In terms of the upgrade projects at Pukeiti the concreting in the front of the Lodge and Rainforest Centre has been completed. The construction of the Family Hut is in progress and is now closed in and a number of feeder bike tracks have been completed pending the larger works. The canopy walk is out to tender with tenders closing at the end of Feb. NPDC have submitted the consent application for the Trail from Pukeiti to the coast.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide three regional gardens (Tupare, Hollard Gardens and Pukeiti) for free general use by the regional community. Tupare, Hollard Gardens and Pukeiti open to the public daily with unrestricted free general access.	The gardens are open all day every day for free general use by the regional community and visitors
Encourage the increased use of the regional gardens by the community for recreational purposes and for specific events.	Visitor numbers for July till end of December 2019: Pukeiti 30,992, Tupare 19,417 and Hollard Gardens 10,633. Events July till end of December 2019: Pukeiti 37, Tupare 21 and Hollard Gardens 21. Workshops have been well attended.
Continue implementing the Pukeiti asset management plans focusing on completing the upgrade works in the Zone 1 Garden, the rhododendron collection in Zone 2 and recreational development opportunities in Zone 3. Priority tasks to be completed include: • completing the Lodge and surrounds landscaping • continuing the enhancement of the garden and the rhododendron collection. • continuing the implementation of the Plant Collection Plan • refurbishing the plant borders • upgrading the outer ring tracks • completing the fit-out of the Lodge • continuing the growth in recreational activities with the construction of a fitness trail.	Lodge landscaping is underway with the planting, stone steps to entrance, stone sculpture all progressing as planned. The construction of the Family Hut has resumed. The tramlines track has progressed well with approximately 2/3's formed and again we've withdrawn from the site until all regulatory and compliance matters are covered off. As we move to the next stage of development, new interpretation is being planned with a focus on predator free Kaitake and historical information on the area. Regarding the Canopy Walk, we are working through geotech testing of the ground based on a preferred design proposal and will continue with the various due diligence stages until we are able to commit to a finalized design.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
CContinue implementing the Hollard Gardens asset management plans focusing on: • installing a new toilet to meet demand in the Family Corner area • installing new stylized play equipment.	The construction of the workshop , the new shelter and barbeque construction are now complete A new toilet by the events pavilion is also recently complete and commissioned The drinking fountain that is part of the new bbq shelter is due for delivery at the end of February.
Continue implementing the Tupare asset management plans focusing on: • continuing to improve the story telling • completing new art installation.	The cottage heating is installed as well as the new display cabinets. The top lawn has been reshaped and a retaining wall, new plantings to improve the arrival experience and a paved area and seating provide a new venue for wedding ceremonies. the replacement of the archway and balustrade (due to rot etc) in the Elizabeth Garden is complete the completion of the geo tech testing of the tennis court site is complete with no further action required
Review and adopt asset management plans for Tupare, Hollard Gardens and Pukeiti by 31 October 2020.	Asset management plans for the three gardens have been completed and adopted. The next review of the plans is scheduled for 2020/2021 with the revision beginning in autumn 2020.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Yarrow Stadium

Facilitating the continued maintenance and development of Yarrow Stadium.

Commentary/Highlights

Following on from the decisions made in 2019/2020 Annual Plan for the up to \$50m repair and refurbishment project, the Council has moved into implementation mode. Since the consultation phase, the detailed design process has been progressing. The Council has set up the Project Steering Group and it is getting into its work. There is a programme of peer review to be undertaken on the detailed design before going to the marketplace. The first pieces of work to go to the marketplace will be the training centre and the West Stand repair.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Contract with New Plymouth District Council for the operation and management of Yarrow Stadium.	The Trust and the New Plymouth District Council have a management agreement for the operation and management of Yarrow Stadium. New Plymouth District Council are operating and managing Yarrow Stadium under this agreement.
Undertake asset management planning for the future maintenance, enhancement and development of Yarrow Stadium.	A joint committee of the Council and the New Plymouth District Council have developed and adopted a strategic plan and associated 2015/2025 asset management plan for the long-term development of Yarrow Stadium. Asset management planning for 2018/2028 is on hold while the solutions for the results of earthquake assessments on the two Stands are implemented.
Provide regional funding for the future maintenance, enhancement and development of Yarrow Stadium.	Regional funding is provided to the Taranaki Stadium Trust for long-term maintenance and development at Yarrow Stadium. The 2019/2020 funding is being used for the repair and reinstatement programme.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Regional representation, advocacy and investment management

Investment management

Ensuring that the equity, property and treasury investments owned by the Council are efficiently managed.

Commentary/Highlights

Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with two directors being reappointed.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Consider Port Taranaki's annual statement of corporate intent and monitor performance against established targets.	The 2019/2020 SCI was considered in August 2019. Port Taranaki Ltd's performance was reviewed when considering their 2018/2019 Annual Report on 1 October 2019. Performance for the half year to 31 December 2019 will be reviewed in February 2020. Performance against standards set in the statement of corporate intent is reported in the annual report.
Appoint Directors at Port Taranaki Ltd's annual general meeting and at other times as required.	Messrs Dryden and Marshall retired by rotation and were reappointed at the 26 September 2019 Port Taranaki Ltd annual general meeting (AGM).
Undertake on-going liaison with port company directors and management.	Regular formal and informal briefings and discussions occurred between the Board and the Council throughout 2019/2020.
Manage and, where appropriate, divest leasehold land in accordance with the Investment Policy.	Leasehold land is managed in accordance with the Council's Investment Policy. A 5% return from leasehold land rentals is expected in 2019/2020. No properties have been divested.
Manage and maximise returns from treasury investments in accordance with the Investment Policy.	All treasury investments are in accordance with the Council's Investment Policy.

Regional representation, advocacy and investment management

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Community engagement

Promoting community awareness, understanding and involvement with the Council's functions and activities, together with demonstrating the value and contribution of the work of the Council to the region.

Commentary/Highlights

The implementation of the digital and social media strategy is the primary focus and good progress is being made on all fronts. A lot of time and energy has gone into supporting the Towards Predator-Free Taranaki project. The web design and redevelopment project is progressing well with Stage 4 going live in 2019/2020. Work is progressing on using live environmental data for a surfing app. The transport app has been delayed by the NZTA and the integrated ticketing project. The 2019 Environmental Awards were successfully held in October 2019. The environmental education programme continues to be busy and successful. The Enviroschools programme has been built into existing programmes.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Engage with the community across a range of channels including print and digital publications, news media, websites, mobile and social media. Produce five bi-monthly editions of the Council newsletter and publish through print and digital channels.	A range of communications activities have been undertaken to support Council programmes. The website is being maintained and enhanced, and social media activity continues to grow with 4,456 followers on Facebook. Two issues of Talking Taranaki newsletter have been published to date. 17 environmental awards were presented in October 2019.
Implement the environmental awards programme.	17 environmental awards were presented in October 2019.
Provide an on-going environmental education programme for school children and the wider community including class visits, field trips, the Pukeiti Rainforest School and support for community projects.	The Education Officer has delivered 118 education sessions/field trips involving 4998 students (including the Gardens' School Programmes), 17 planning meetings, 3 professional development sessions and 2 issues of the SITE newsletter. The Enviroschools Regional Coordinator and facilitator are supporting the Enviroschools programme.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Advocacy and response

Advocating and responding, on behalf of the Taranaki community, to initiatives proposed by other agencies, when those initiatives affect the statutory responsibilities of the Council or relate to matters of regional significance, which are of interest or concern to the people of Taranaki.

Commentary/Highlights

To date 14 submissions have been prepared and approved. This is higher than the normal level. Senior Council staff also continue to be involved in various forums associated with policy development, advocacy, liaison and in response to a range of national proposals.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Assess the implications of policy initiatives proposed by other agencies including discussion documents, proposed policies, strategies, plans and draft legislation, and respond within required timeframes on approximately 20 occasions per year.	To date, fourteen (14) submissions have been made.

Scoreboard – Outputs/Key performance indications



On target

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- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Regional representation, advocacy and investment management

Governance

Facilitating public representation by the Council and its committees in accordance with statutory requirements.

Commentary/Highlights

The Council remains on target with all its statutory governance and engagement obligations. The 2018/2019 Annual Report was adopted on 1 October 2019. The 2019 elections have been completed. Work on the 2020/2021 Annual Plan is commencing for consideration in February 2020.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Completion of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	Statutory planning and reporting accountability documents have all been prepared within statutory requirements and timeframes. The 2018/2019 Annual Report was adopted on 1 October 2019. The 2020/2021 Annual Plan Statement of Proposal will be considered in February 2020 with the final plan being adopted in May 2020.
Preparation of agendas and minutes and the conduct of meetings in accordance with Standing Orders and the Local Government Official Information and Meetings Act 1987.	All meetings are conducted in accordance with adopted Standing Orders and the Local Government Official Information and Meetings Act 1987. Agendas are publicly available at least 48 hours before each meeting and minutes are prepared and adopted for all meetings.
Conduct of triennial local authority elections without any need for re-conduct of the elections as a result of judicial review.	The 2019 local authority elections were held in October 2019. The elections were successfully completed with no appeals or judicial reviews held. The next local authority elections are in October 2022.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

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