TARANAKI REGIONAL COUNCIL

QUARTERLY OPERATIONAL REPORT

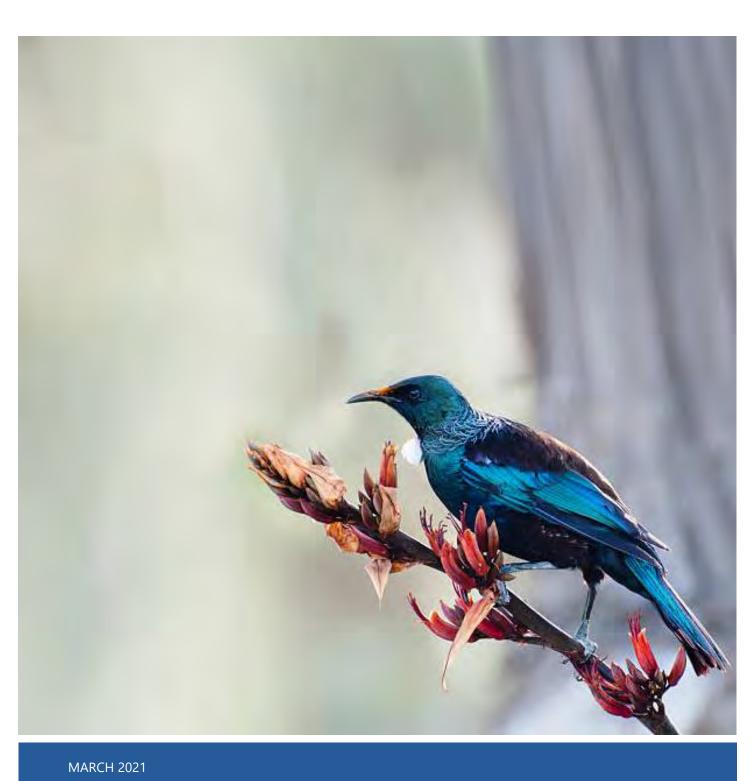


Table of contents

Executive summary	1
Introduction	
Resource management	
Resource management planning	
Consent processing and administration	5
Compliance monitoring programmes	6
Pollution incidents and response	
State of the environment monitoring	9
Resource investigations and projects	
Sustainable land management plans and plant supply programme	
Enhancement grants	
Biosecurity and biodiversity	
Biosecurity and biodiversity planning	
Biosecurity/pest management	
Biodiversity	
Towards Predator Free Taranaki	
Transport	
Regional land transport planning	
Passenger transport	
Harbour management	
Hazard management	
Civil defence emergency management	
Flood management and general river control	
River control schemes	
Recreation, culture and heritage	
Regional gardens	
Yarrow Stadium	
Regional representation, advocacy and investment management	
Investment management	
Community engagement	
Advocacy and response	
Governance	

ISSN 2463-4808 Document

Executive summary

This is the Quarterly Operational Report (QOR) for the three months ended 31 December 2020. The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established for 2020/2021 in the 2020/2021 Annual Plan.

Except as noted below the Council is achieving all the measures and targets established for 2020/2021 in the 2020/2021 Annual Plan.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

• 100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period. Not all monitoring reports were completed by 31 March 2021.

The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:

• Nile

Introduction

The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activity:

- The objective for that activity
- Commentary/Highlights a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
- Outputs/Key performance indicators these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below.
- Scoreboard Outputs/Key performance indicators this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - o green performance is on target for the year or is forecast to remain on target for the year
 - orange performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - o grey the performance measure has been delayed
 - black reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
- Further explanation of all performance that is not "on target" is provided.

Resource management

Resource management planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's functions and Taranaki's natural and physical resources.

Commentary/Highlights

The focus has been on completing the Coastal Plan review. The Plan and appeals are now before the Environment Court and subject to mediation. Work on the Freshwater and Land Plan continues with assessments of minimum flows and allocation limits. Engagement with iwi/hapu, through the Wai Maori collaborative group, and engagement with other key stakeholders is occurring. RPS review underway with project brief approved by Council. The Government's major Essential Freshwater programme has been released and staff have developed implementation programmes and estimating costs for the LTP. The programme represents a significant shift for the Council and the Taranaki community.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of resource management policies, plans and strategies:	
Regional Policy Statement: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.	The Regional Policy Statement for Taranaki (RPS) was made operative in January 2010. An interim review of the RPS has been completed, involving the preparation and targeted consultation of an Interim Review Report in 2017. Project brief to commence review of the RPS was received at the Policy and Planning Committee meeting of 1 September with draft provisions being populated into e-Plan format
Regional Coastal Plan: Full review continued in 2020/2021.	The review is ongoing. A Proposed Coastal Plan and Section 32 evaluation report have been prepared. The Schedule 1 Plan review process continues. Hearing of submissions occurred on 24 July and 1 August 2019. A decisions report and revised Plan were adopted and publicly notified. Currently involved in Environment Court mediation regarding 10 appeals on the Proposed Plan.
Regional Air Quality Plan: Commence full review in 2020/2021 as part of the development of a combined natural resource management plan.	The review of the Regional Air Quality Plan for Taranaki was completed and made operative on 25 July 2011. A draft interim review report of the efficiency and effectiveness of that Plan has been completed with the report adopted. Decision made to commence an early review of the Air Quality Plan and work in progress as part of the preparation of a Natural Resources Plan.

PERFORMANCE MEASURE ACTUAL PERFORMANCE

Regional Fresh Water and Land Plan: Full review continued in 2020/2021 and will form part of the development of a combined natural resource management plan. The reviews of the freshwater and soil plans are ongoing. Focus is on developing and combined provisions into a new Natural Resources Plan that incorporates feedback on an earlier draft Plan, incorporates the findings of more recent engagement and investigations, is aligned with the Proposed Coastal Plan provisions, and will give effect to National Planning Standards. Preparation of the Draft Section 32 Evaluation Report has also commenced, which has been informed by further work and studies, including a review of limits for environmental flows and the effectiveness of riparian management. Progressive Implementation Programme and regional swimmability targets reviewed and adopted. Consultant reports on environmental flows has been received and stakeholder/iwi workshops held. Wai Maori working group established and regularly meeting to facilitate tangata whenua engagement and input. Currently draft plan provisions being amended to give effect to National Planning Standards and new NPS-FM.



Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Consent processing and administration

Managing the Council's resource consenting responsibilities by efficiently and effectively providing advice on consenting obligations and processing applications.

Commentary/Highlights

The number of consents processed for the quarter was similar to last year. The 100% consent processing time frame compliance has been maintained, meaning activities are not being delayed. Excellent prehearing success rate for the quarter. No appeals on decisions during the quarter.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide accurate and timely information in response to all appropriate requests for assistance in implementing Regional Plan rules.	Timely and appropriate information has been provided for all information requests.
Process and determine all of accepted resource consent applications (approximately 400 consents per annum), in compliance with the Resource Management Act 1991, including compliance with statutory timeframes, and the Council's Resource Consents Procedures document.	All of the 23 resource consent applications processed during the month, and the 178 processed during the year to date, were completed in accordance with the statutory procedures of the Act and the Council's Resource Consents Procedures documentation.
Successfully defend 100% of consent decisions appealed to the Environment Court.	Decisions appealed to the Environment Court (Mt Messenger) have yet to be dealt with by the Court. There are no other appeals.
Minimise the number and duration of resource consent hearings by resolving, through the pre- hearing process, at least 50% of submissions received on resource consent applications.	100% (1/1) of applications receiving submissions have been issued without a hearing in the year to date

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Compliance monitoring programmes

Undertaking effective and efficient monitoring of resource consents and, where necessary, undertaking successful enforcement action.

Commentary/Highlights

Consent holders are monitored during each year and assessed at the end of the period on their latest environmental performance and on consent compliance. The performance is publicly reported and feedback provided to each consent holder. Overall ratings for consent holders in the 2019/2020 year were found to be 81% 'high' and 17% 'good'. Individual reports covering the 2019/2020 period are being presented to the Council as they are prepared. The number and intensity of compliance monitoring in 2020/2021 continues at approximately the same level as in recent years. There are additional ad hoc programmes for hydrocarbon exploration and development activities from time to time. With the continuing downturn in the oil and gas exploration and production sector, it is likely that the number of compliance programmes and reports for this sector will remain at subdued levels. Rates of compliance within the dairy effluent sector improved during the 2019-2020 season. The annual round of inspections of dairy effluent systems for the current year began in September. Appropriate advisory and enforcement action has been undertaken and reported in response to non-compliance. Currently these actions relate to non-compliances in the municipal and industrial sectors of activity, with agricultural re-inspections beginning shortly.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period.	The implementation of 107 individual compliance monitoring programmes for the 2020/2021 monitoring period is underway. Overall the level of compliance monitoring on tailored monitoring programmes has remained static. 108 individual scheduled compliance programmes were designed and implemented in the 2019/2020 year, the majority of which are reported on annually (during 2020/2021). By the end of March 2021, 83 annual programmes in 74 reports were published. Four hydraulic fracturing and no well site reports have also been completed. E
Implement and report on 100% of recommendations arising from prior year's monitoring of resource consents subject to an individual compliance monitoring programme.	Within each compliance monitoring annual report, recommendations from previous reports are set out and their implementation, via monitoring programme design and consent reviews, is reported upon. Implementation of every recommendation is reported within the relevant report.
Implement annual programmes for 100% of resource consents for agricultural discharges and 90% of minor industries not otherwise subject to an individual compliance monitoring programme (approximately 3,300 inspections per annum).	351 inspections of minor industrial operations have been completed. These inspections are to ensure good environmental practices are being achieved. 1,245 annual dairy inspections have been completed.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 100 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period. Not all monitoring reports were completed by 31 March 2021.

Pollution incidents and response

Responding effectively to pollution incidents, reducing the occurrence and effects of pollution and other unauthorised incidents and, where necessary, undertaking successful enforcement action.

Commentary/Highlights

Implemented the Enforcement Policy and successfully used a wide range of enforcement tools, including initiating prosecutions for major non-compliance. There are currently two prosecutions in the court system. Three prosecutions have been heard and fines determined by the court. The parties pleaded guilty.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Respond to all consent non-compliance and implement appropriate advisory and enforcement actions to require 100% compliance with resource consents, regional plans and/or national environmental standards.	During compliance monitoring, 173 non-compliance with resource consent conditions were identified. Issued 23 fourteen day letters, 150 abatement notices and 58 infringement notices. No prosecutions have been initiated as a result of consent non-compliance.
Respond to 100% of pollution and other complaints (generally within fours hours of receipt) and where appropriate instigate control, clean up and enforcement procedures, where reasonable and appropriate, and publicly report on all environmental incidents.	Responded to all 430 reported incidents (100%) within the required timeframe. Instigated control and clean-up where required. Issued 45 fourteen day letters, 65 abatement notices and 52 infringement notices. Two prosecutions have been initiated as a result of unauthorised incidents.
Administer and implement the Taranaki Regional Marine Oil Spill Response Plan as agreed with Maritime New Zealand including responding to 100% of oil spills.	Administered the Tier II Taranaki Regional Oil Spill Response Plan in accordance with the programme agreed with Maritime New Zealand. No marine oil spills have occurred that warranted actioning the Plan.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

State of the environment monitoring

Monitoring the state of the environment in Taranaki to enable periodic evaluation of the state of and trends in environmental quality and of the effects of the implementation of the Council's policies and plans.

Commentary/Highlights

Implementation of the current suite of state of the environment programmes is being delivered. Reports on the state of and trends in the ecological quality, physicochemical quality, and health of the region's rivers and lakes, marine ecology, freshwater and marine beaches recreational water quality, and air quality have been published. Support continues for the environmental data LAWA website and engagement in developing the national EMaR (environmental monitoring and reporting) programmes alongside other regional councils and the Ministry for the Environment. Staff have continued to review the significant implications of the Government's National Policy Statement and National Environmental monitoring and measurement programmes and future resourcing requirements. There are extensive requirements for new measures and limits for-stream biotic integrity, suspended and deposited sediment, and dissolved oxygen; fish distribution, diversity and abundance; fish passage and barriers, and new networks of sites. Work continues towards publication of the next omnibus 'State of the Environment' report covering all environmental domains in the region.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement and report on 100% of the Council's state of the environment monitoring programmes comprising monitoring of surface fresh water quantity, levels and flows, fresh water quality, groundwater quantity and quality, coastal waters, biodiversity, air quality and land use sustainability using recognized and reputable methods of data collection, analysis and reporting in accordance with the Council's State of the Environment Monitoring Procedures document and State of the Environment Monitoring Programmes.	Implementing 100% of the state of the environment monitoring programmes, in accordance with the programmes prepared for 2020/2021.
Monitor, review and where appropriate, further develop existing programmes by 30 June of each year.	The new NPS for freshwater has extend the attributes currently monitored. There are a wide range of new analyses required, at both existing and new sites (13 additional compulsory attributes, including in-stream biotic integrity measures, suspended and deposited sediment, and dissolved oxygen; fish distribution, diversity and abundance; fish passage and barriers, and new networks of sites). The work will encompass physical, chemical, ecological, and hydrological data gathering, collation, and reporting, together with the associated infrastructure support (in-stream monitoring and telemetering devices). Existing state of the environment monitoring is being delivered as scheduled, with the physicochem, MCI, Lake Rotorangi and Rocky Shore reports, commenting on data collected between 2017 and 2019, already published this year.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Prepare and publish the five-yearly state of the environment report. The next report is due in 2020.	The delivery of five yearly report has been delayed and its format changed, favouring an interactive online platform for the public to access to data, trends and the necessary narration associated with them. Options to deliver the report have been investigated and ESRI Story Maps, a currently utilised TRC product, has been decided on to produce the report. The project is in the planning stage, with a phased approach of data modules programmed over the next two years. Delivery of these modules will begin with air this year.
Maintain all quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data. IANZ registration for chemical analysis maintained.	All quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data, are being maintained. The Council's contract laboratory maintains International Accreditation New Zealand accreditation for the majority of tests undertaken on behalf of the Council.
Maintain public access to on-line live regional data on hydrology, meteorology, soil moisture and bathing beach water quality. Live data reported on the Taranaki Regional Council's website.	Live on-line data is being maintained and reported for 40 hydrology sites, 29 meteorology sites, 12 soil moisture sites, 6 continuous water quality sites, 16 freshwater sites, and 14 marine bathing beach water quality sites. Webcam imagery has also been added at 7 key flood warning sites.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Resource investigations and projects

Providing relevant research information for resource management purposes.

Commentary/Highlights

Research and resource investigation activities have included pursuing research and funding opportunities relevant to regional council activities in conjunction with Crown Research Institutes, taking into account the Ministry of Business, Innovation and Employment research funding processes for environmental research and opportunities within the National Science Challenges - 'Our Land and Water', 'Resilience Challenge', 'Sustainable Seas', 'Deep South' (climate change drivers and effects), and 'Our Biological Heritage'. We are continuing to support studies into the effects of cadmium and fluoride on soil health and productivity, crop integrity, and animal health, and to review results and reports as they come to hand, for appropriate input into policies and implementation. Collaboration continues with Dairy Trust Taranaki in studying water usage and soil condition under varying farm management regimes. Engagement in the MBIE-funded 'Curious minds' community-based science programme has continued, with a number of individual Taranaki-based projects completed, underway, and in development.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Over the period of the 2018/2028 Long-Term Plan we intend to undertake a range of resource investigations and applied research projects. These are normally undertaken in partnership with science providers, other councils or resource users but may also include a range of other parties, including iwi, as potential partners for resource investigations and projects. Specifically for 2020/2021:	
Continue to support the "best practice dairying catchments" study in the Waiokura Stream catchment, and evaluation of data arising from this project.	Continuing to monitor ecological and physicochemical water quality parameters within the Waiokura catchment. We are collaborating with DairyNZ in an updated review integrating land management, water quality, and stream health over the fifteen years of the 'Best Practice Dairy Catchments' programme.
Support studies into the behaviour and bioavailability of cadmium and other contaminants in agricultural soils and fertilizer.	Continuing in the national Cadmium Working Group, addressing food safety, soil and fertilizer management and rigorous regional soil testing, farmer and public education and farm practice management, environmental monitoring, and research. An updated national strategy for managing long-term risk from cadmium has been drafted. Studies on cadmium accumulation in a range of forage and market garden crops grown in various soils; levels of Cd within agriculture and food chain systems; options for management of soil systems and fodder pasture to control uptake; field studies into concentrations of cadmium in horticulture produce; soil emendation studies to control cadmium uptake; characterisation of cadmium binding in soil types; cadmium migration and transportation; cadmium effects upon soil rhizobia and nitrogen availability; and cadmium effects upon livestock in relation to soil and pasture cadmium, were supported. They have now resulted in publication of new fact sheets and a cadmium balance decision support tool.

PERFORMANCE MEASURE

Engagement in "Envirolink" and other science research opportunities, to enhance knowledge base for policy development and implementation. Projects with clear relevance and benefit to Taranaki to be adopted through "Envirolink" and other funding opportunities.

ACTUAL PERFORMANCE

Envirolink projects encompassing DNA detection of fish species, satellitebased sensing of coastal water quality, technology for determining flows in lowland streams, capture of satellite-based imagery, and aerial-based quantification of cyanobacteria are progressing. There is on-going engagement with MBIE's National Science Challenges, to pursue projects of benefit to the Taranaki region, particularly the 'Resilience Challenge' (eg Mt Taranaki volcanic effects on agriculture, petroleum/petrochemical industry, lifelines resilience, effective civil defence amongst iwi). Endeavour Funding for a 5-year study 'Transitioning Taranaki to a future of long-term volcanic activity' has been approved, focusing on governance, economic, and social challenges, and studies are underway. A first compendium of current knowledge of volcanic activity patterns has now been released. MBIE have approved a seismic risk analysis of Taranaki data, utilizing hydrocarbonrelated seismic survey exploration data. Continuing to lead participatory (citizen) science projects in Taranaki. The Council is supporting GNS in a MBIE Endeavour bid concerning the risk from sub-sea subsidence events in off-shore Taranaki, and discussions are continuing re the possibility of satellite-based imagery for sediment tracking.



Scoreboard - Outputs/Key performance indications



On target

- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Sustainable land management plans and plant supply programme

Promoting sustainable land and riparian management by providing land management advice and information on an individual property basis and through advocacy and facilitation.

Commentary/Highlights

800,000 plants ordered by landowners through the PWER-11 fund (Jobs for nature). Spot spraying by 9 contractors well underway with planting just starting. SednetNZ model run by Landcare Research for the region showing a 23% reduction in sediment generation due to Council's programmes. 258 kms of fencing and 337 kms of planting recorded as implemented to date, based on last winter's work.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Planning services. Provide property planning services to landholders. Prepare plans covering 2,000 ha of land use capability mapping in the hill country and 30 riparian plans in the intensive water management zone.	For the month of March 2021, 0 new riparian plans were prepared. 16 have been completed for the year. For the month of March 2021, 0 farm plans and 0 agroforestry plans have been prepared. Year to date, 1 comprehensive farm plan and 2 agroforestry plans have been prepared. Plans cover 68% or 208,199 hectares of the land in private ownership in the hill country.
Monitoring and reporting. Liaise with and monitor approximately 2,600 riparian plans and 150 farm plans and report on the implementation of the recommended fencing and planting.	As at the 1 April, there have been 7,647 liaisons (1,510 observations and 6,137 events). As at 31 March, a total of 5,645 km of new fencing has been erected and 3,890 km of new planting has been established, resulting in 88.8% of waterways protected by fencing and 77.4% of waterways having adequate vegetation where recommended, respectively. For the year to date, 38% of the farm plan, 2-year monitoring cycle has been completed for the year.
Provision of advice. When requested, provide advice on sustainable land management practices within ten working days.	Responded to 18 requests in March. YTD = 77 requests responded to.
Provide, on a cost-recovery basis, approximately 550,000 suitable plants for land stabilisation, soil conservation and riparian planting programmes.	YTD 876,865 Plants sold.
Implement the South Taranaki and Regional Erosion Support Soil Conservation Programme including an estimated 4,000 poplar poles, 233 ha of protection forestry and construction of 10 km of retirement fencing to retire 200 ha of marginal land.	To the end of March, 21 km of fence, 274 hectares of exotic forestry, 57 hectares of native forestry and 39ha of retirement have been approved to the value of \$790,000

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Enhancement grants

Promoting the protection of the environment through the provision of targeted enhancement grants.

Commentary/Highlights

Wetland delineation training undertaken which has enabled feedback to be provided to MFE on the operational implications of the current NPS for freshwater.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement a programme using environmental enhancement grants for the protection of habitats of regional significance.	Environmental Enhancement Grants allocation is \$110,946 with \$79,051 paid out in grants. \$76,229 is allocated for wetland projects with \$73,155 paid out in grants. Willow Control Fund: \$31,780 allocated to projects in 2020/2021 with \$0 paid out.
	NF E

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Biosecurity and biodiversity

Biosecurity and biodiversity planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's biosecurity and biosecurity functions.

Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. A minor change to the strategy has been completed without an appeal.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake a partial review of the Pest Management Plan for Taranaki in 2020/2021, an interim review in 2022/2023 and a ten-year full review in 2027/2028.	A review of the pest plant and animal strategies was completed with a new Pest Management Plan and TRC Biosecurity Strategy adopted in February 2018. A partial review of the Pest Plan has commenced with the public notification and consultation of a proposal to include mustelids. Submission on partial review received, analysed and heard. Decisions on submissions and the review made in February with no appeals received. NF E

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Biosecurity/pest management

Controlling pest plants and animals to minimise their adverse effects on biodiversity, primary production and the regional economy and environment.

Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. A minor change to include mustelids in the plan is well advanced with public submissions being received in December. The self-help possum control programme's main focus has been on landowners in the Northwest and Southern zones. Public inquiries for a range of pest plant and pest animals continue to be responded to. The next phase of Old Man's Beard control within the Waingongoro catchment continued with contractors undertaking intensive control throughout steep riparian margins.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake operational programmes through both the <i>Pest Management Plan for Taranaki</i> and the <i>Biosecurity Strategy</i> including:	
Eradication of selected pest plants.	One hundred and eighty nine active infestation sites of eradication pest plant identified (189—2019/2020). Eradication Pest Plants - 57 direct control inspections in this quarter (YTD171). 48 remediation's undertaken for CSB, Mig Vine, GR, MP.
Inspection, monitoring and where necessary, enforcement of sustained control pest programmes.	The self-help possum control programme is currently working in the South and Northwest zones. Pre-maintenance (wax tag) monitoring lines this quarter equates to 21 lines complete (YTD 294). Post trap catch monitoring programme currently sits at 7.99%. Residual Trap Catch Index (RTCI): 50 lines completed (YTD 139). 10 direction notice has been issued for possums this quarter (YTD 19). Undertook pest plant inspections 390 (YTD 1,417) issuing 102 Notice of Direction for sustained control pest plants (YTD 121).
Raising public awareness of and respond to enquiries related to pest issues.	Continued to raise awareness through the various media outlets. Received 95 enquiries for pest animals this quarter (YTD 224), 20 of which relate to sustained control. 69 enquiries for pest plants received (YTD 143), 32 of which relate to sustained control.

On target

Delayed Overdue

Target may not be achieved Target will not be achieved

Scoreboard – Outputs/Key performance indications



QUARTERLY OPERATIONAL REPORT - MARCH 2021

Explanation for key performance indications other than "On target"

Biodiversity

Maintaining and enhancing the indigenous biodiversity of the Taranaki region and managing pests to limit the impact on production and environmental values, including working alongside landowners and other groups and agencies in accordance with the Council's policies and its biodiversity and biosecurity strategies.

Commentary/Highlights

New Biodiversity plans and work programmes have been prepared to protect habitat, threatened and regionally distinctive species. The bulk of the field work is undertaken on these sites throughout summer. Staff continue to undertake ecological assessments to identify new Key Native Ecosystems (KNEs).

Outputs/Key performance indications

PERFORMANCE MEASURE		ACTUAL	PERFORMANCE
Continue to assess ecosystem sites within the region on a voluntary basis, in order to identify further key native ecosystems.		natural are KNEs. Lanc threats to b	new ecological Condition Assessments have been carried out at as within the region giving rise to the scheduling of thirteen new lowners are liaised with and are encouraged to actively manage piodiversity, and, where sites meet KNE criteria, landowners will be encouraged to have those sites scheduled as KNEs.
Prepare at least 20 biodiversity plans per annum for properties containing key native ecosystems (KNE).		-	r to date twenty-four new biodiversity plans have been prepared hers of KNE sites.
Initiate and support implementation of work programmes on all KNE's with a biodiversity plan.		sites with a the 24 add	works programme has been prepared and approved for all KNE ctive biodiversity plans (164 plans existing at 1 July 2020, and 21 of itional biodiversity plans prepared for the year to date). ation of work has been initiated at most sites with an annual ramme.
Scoreboard – Outputs/Key performance indications			
Non Financial Performance	Future Performa	ance	On target Target mound the achieved

- Target may not be achieved
 - Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Towards Predator Free Taranaki

Commentary/Highlights

Additional funding was received from PF2050 Ltd through the Governments Jobs for Nature programme, this has increased resources by seven FTE's for the next year to accelerate the role out of the programme. Rural: mustelid trapping around in Warea and Rahotu areas is now completed, landowners are being trained to undertake ongoing control. Urban: Traps continue to sell well with staff focusing in small gaps in the network. Zero Possums: Initial possum control completed with staff and contractors now focused on detecting and removing survivors.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support voluntary control of rodents in urban areas aiming for 1 in 5 properties trapping or baiting.	Trap sales through both Mitre 10 stores continued along with volunteers undertaking trapping through reserves, staff continued to engage with key groups and planning for new towns trap roll out targeted.
Undertake mustelid control on 20,000ha in the Okato and Warea areas.	Contracts for 2021/2022 operations are now complete
Complete/maintain possums at zero density over 4,467 ha surrounding the Kaitake range and prevent re-infestation using a virtual barrier and electronic incursion detection system.	The remove phase of "detect and remove" continues, any possums detected will be hunted down and removed. The trap barrier continued to stop possums trying to get through to the zero area. We continue to work closely with TMP MWLC and ZIP on this cutting edge project.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Regional land transport planning

Contributing to an effective, efficient and safe land transport system in the public interest.

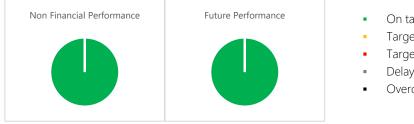
Commentary/Highlights

The Regional Land Transport Plan for Taranaki 2021/22 - 2026/27 was prepared and released for Public Submission. The new Plan is required to be adopted by 30 June 2021. Work in improving communications with Waka Kotahi has continued and information relating to significant State Highway projects is now being shared with key stakeholders enabling relevant information to the Regional Transport Committee to be presented. This will continue to evolve as further Waka Kotahi appointments are made.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of the transport policies, plans and strategies:	
Review, monitor and make adjustments to the regional land transport plan, as required, in accordance with statutory requirements.	Fifteen variations have been required to the Regional Land Transport Plan (RLTP).
Complete a full review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2020/2021.	Review to be carried out during 2020/2021. Public Consultation is underway and submissions are being compiled for review
Complete a mid-term review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2023/2024.	Review to be carried out during 2023/2024.
Review and make adjustments to the Transport Activity Procurement Strategy, as required, in accordance with statutory requirements.	The Transport Activity Procurement Strategy is current and in accordance with statutory requirements.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Passenger transport

Promoting the provision of community public transport in Taranaki and assist the transport needs of the transport disadvantaged.

Commentary/Highlights

The Total Mobility Scheme continues to assist people with impairments throughout the region. The number of trips is down 5.2% this quarter compared to the corresponding quarter in 2019/2020. The appointment of a new Total Mobility contractor in the Central Taranaki region ensures all of Taranaki is covered. Existing passenger services continue to be provided throughout the region with ongoing monitoring of patronage, farebox recovery and the region's commerciality ratio. Total patronage across the services is down 7% on the corresponding quarter in 2019/2020. This is an improvement on the previous quarter's patronage numbers which was 15.9% down on the previous year. The Bee card is now operational and well patronised – with only 7.5% of fares on the New Plymouth services being cash fares for the quarter, and in excess of 6,000 cards distributed in the first 6 months of operation.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide Total Mobility subsidy assistance to qualifying persons through the New Zealand Transport Agency supported Total Mobility Scheme.	Total Mobility has been provided to all areas within the Taranaki region. Patronage YTD is 41,359 vs 43,529 comparable to March 2020. This is a reduction of 5% patronage year on year, but has recovered from a peak reduction year on year of 7.6%. Ironside Mobility has not recovered and remains over 20% down consistently on a year on year basis. This warrants further investigation.
Operate public transport services in the New Plymouth district and regional Taranaki consistent with the Regional Public Transport Plan subject to funding approval from the New Zealand Transport Agency and the availability of local share funding.	Passenger transport services in the New Plymouth district and regional Taranaki were operated consistent with the Regional Public Transport Plan.
Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.	For the whole of PT the Farebox recovery for 2020/21 is 31% (2019/2020: 36.9%) and the Commerciality ratio is 32% (2019/2020: 38%). Citylink Services patronage is down 7.6% year to date although in March 2021 Farebox recovery increased to 32.9% and commerciality ratio to 39.1% which is recovering more slowly than the patronage number recovery.
Provide financial assistance to the Ironside Vehicle Society subject to funding eligibility criteria being met.	Financial assistance to the Ironside Vehicle Society in 2020/2021 is set at a base level of \$65,000. Awaiting quotes for further lift management prior to releasing any funding. Patronage and recovery in a post Covid environment for Ironside has not aligned with the other TM providers and will warrant further investigation.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Harbour management

Promoting safe navigation for all users of the waters of Port Taranaki.

Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required codes and management systems.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide harbourmaster and harbour warden services for Port Taranaki and implement the Navigation Bylaw for Port Taranaki and Approaches. No significant breaches of the requirements of the New Zealand Port and Maritime Safety Code, including the Port Taranaki Harbour Safety Management System.	To date, no breaches have been reported. The Harboumaster is continuing to make positive changes, including reviewing the Code document and investigating incidents. He is also out on the water patrolling the outer harbour area covered by the Navigations Bylaw.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Hazard management

Civil defence emergency management

Supporting, within the Taranaki community and lwi, an integrated comprehensive emergency management system including hazard awareness, reducing risk, maintaining readiness, and providing response and recovery capacity and capabilities.

Commentary/Highlights

The Taranaki Civil Defence Emergency Management (CDEM) Group has identified key areas for development, particularly the expansion and re-deployment of the Taranaki Emergency Management Office (TEMO) functions and responsibilities, to support and mentor district councils in delivery of CDEM functions at the local level, and re-structuring of previous governance and administrative delivery of CDEM activities. The Group Plan reflects the reviewed arrangements and agreements. Related work projects being implemented include implementation and development of territorial authority responsibilities and functions; ongoing analysis of and research into hazards and risks for the Taranaki region; strategic recovery planning; responding to Government CDEM sector reform; renovation and redevelopment of the TEMO building; a comprehensive training programme; and adoption and implementation of an annual work plan incorporating governance, risk identification and reduction, organisational resilience, and capacity and capability enhancement. Taranaki CDEM Group has undertaken an internally-driven audit, to track progress since the 2015 MCDEM review, with significant improvements scored in all areas. Final financial and operational performance against the 2019/2020 workplan and budget has been reported in September 2020, including budget allowances and estimates.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support the Emergency Management office to prepare, implement, monitor and report upon the Taranaki Civil Defence Emergency Management Annual Business Plan.	The Group has adopted an annual business plan and budget for 2020/2021, specifying roles, responsibilities and targets for the year, and has received a report on delivery of the 2019/2020 Annual Business Plan. Six key activity areas have been identified in the 2020/2021 Business Plan: (i) strong governance arrangement and accountability, including work plans and programmes together with administration of advisory groups, the Coordinating Executive Group (CEG) and the CDEM Group meetings. (ii) disaster risk identification and reduction, management, strengthening risk planning and integration; (iii) organisational resilience, focusing operational systems and protocols for emergency operations/coordination centres at district level; (iv) community resilience through volunteer management protocols, public education, community resilience plans and a Group resilience strategy; (v) capability development through recruitment, education and training courses; and (vi) response and recovery arrangements through planning, and appointment of local Controllers, Recovery Managers are receiving progress reports on individual council activities supporting the annual business plan. A proposed work plan and resourcing for 2021/2022 has been adopted by the CDEM Group, for LTP consideration by individual councils

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Support the Emergency Management office to implement, monitor and report upon the operative Civil Defence Emergency Management Group Plan for Taranaki, and draft, and notify the next Plan in accordance with the statutory review period.	The currrent Group Plan was adopted in June 2018 and came into effect on July 2018. A revised CDEM Group strategy, vision and priorities were incorporated into the Plan.The next statutory review of the Plan is due in 2023. Work on a recovery strategy in Taranaki is continuing, arising from a new requirement under the CDEM Act to include this element within group plans. The Annual Report for CDEM activities and peformance in 2019/2020 has been presented to the CEG and Group. Related work projects arising from the current Group Plan have been subsequently implemented, including receipt and adoption of a review of TA responsibilities and functions, a stocktake of hazards and risks research undertaken for the Taranaki region, a stocktake of regional readiness, and risk reduction, risk and hazard identification workshops. The Group considered a budget for 2021-2022 at its last meeting
Support the Emergency Management office to maintain, review, and as needs be, implement effective response and recovery procedures to minimise harm or damage to people and property arising from emergency events.	A regional recovery programme following the covid-19 epidemic continues in effect, supported through the TEMO office and Group. Work by TEMO supporting New Plymouth, Stratford and South Taranaki District Councils, for the support of EOCs and welfare delivery, continues. Delivery of training for EOC and ECC staff has been undertaken and future course sessions are scheduled. Appointments and development of Local Controllers, Welfare Managers, and Local Recovery Managers are being maintained. The CDEM Group's response and recovery framework is predicated on local response and recovery delivery (via District Council Emergency Operations Centres), and regional coordination through the Taranaki Emergency Management Office (TEMO) and the regional Emergency Coordination Centre. Specification and development of operational systems for use during response and recovery is underway and implemented, including review of standard operating procedures. Emergency operations systems are being configured for the new operating model. A tsunami response plan review is underway. An MOU between TRC and the TEMO office clarifies expectations around roles and staff deployment resourcing in the event of incidents and emergencies. There have been a series of workshops examining and agreeing on the respective roles and responsibilities of member councils and TEMO.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Flood management and general river control

Providing accurate and timely flood warnings, providing flood control advice and undertaking minor works and associated actions (audit of regional plans and consent applications to ensure activities are undertaken without an increased risk of flooding and river erosion) to minimise and prevent damage by floods and river erosion.

Commentary/Highlights

Information from rainfall and river level monitoring systems was provided. Provided advice to landowners on a range of river/stream flood control advice and drainage related matters. The willow control programme is active and is being utilised well. Continued to provide specialist advice on statutory and technical matters.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Effectively monitor rainfall and river levels and issue timely flood warnings. Maintain continuous monitoring systems (100% functional) and issue timely warnings for all cases, where necessary, in accordance with the Flood Event Standard Operating Procedure (approximately 35 warnings per annum).	Meteorological and hydrometric monitoring sites were maintained to high level of operational standard, with no significant maintenance works required. All incoming telemetry data is monitored continuously and responded to in accordance with the procedures for the monitoring of severe weather and flood events. Twenty-five severe weather watch alerts (25 in 2019-2020) and nine warnings (6 in 2019-2020) have been received from MetService in the year to March. The Council has issued two flood warnings in this period (one issued in 2019-2020).
Undertake minor emergency river and flood control works when necessary.	No emergency works requiring funding have been required this quarter.
Respond to 100% of requests for drainage, river and flood control advice and assistance within ten working days.	Provided advice, predominantly to farmers, on a range of requests for general advice on works in streams.
Facilitate river control projects for the environmental enhancement of the region's waterways.	The willow control programme continues, focusing on removal of willow in riparian areas to improve flood flows and enhance riparian vegetation.
Resource management planners are given advice to ensure regional plan rule and consent conditions will not increase the risk of flooding or river erosion.	Advice has been given on a range of matters regarding the interpretation of regional plan rules and to provide technical assistance during the processing of resource consent applications. Work has been completed to draft a new flood protection bylaw, to protect TRC flood protection assets. Public consultation has been completed. The bylaws were approved by the Council at hearing.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

River control schemes

Managing and maintaining river control scheme works to accepted design standards to minimise and prevent damage by floods and river erosion.

Commentary/Highlights

Council is actively engaging with other regional councils and relevant service providers on the development of an early flood warning solution

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Manage all flood and river control schemes across the region in accordance with asset management plans or management plans; including Lower Waiwhakaiho, Lower Waitara, Opunake, Okato and Waitotara Schemes.	All schemes have been managed as per their asset management plans.
Manage other minor river schemes to standards as agreed with scheme participants.	No works were planned for this period.

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

Recreation, culture and heritage

Regional gardens

Ensuring that Hollard Gardens, Tupare and Pukeiti are maintained and enhanced as regionally significant recreational and heritage amenities.

Commentary/Highlights

This quarter has been quite variable over a number of activities. It has been an excellent growing season with timely rainfall throughout the period and the 3 gardens have presented well. Visitor numbers have been a mixed result because of the COVID-19 lockdown and no overseas tourists compared to the same quarter last year. In short we've had to postpone or cancel some large events however it's been heartening that some events have had large numbers in attendance in particular the Easter egg hunt at Tupare and the night walk at Pukeiti. Not a great deal of project activity in the quarter, the fitness trail at Pukeiti is complete and open for use and we will be hosting a formal launch in due course. The first stage of the new riding/hiking tracks are ready to commence with weather and logistics the only barrier.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide three regional gardens (Tupare, Hollard Gardens and Pukeiti) for free general use by the regional community. Tupare, Hollard Gardens and Pukeiti open to the public daily with unrestricted free general access.	The gardens are open all day every day for free general use by the regional community and visitors. If the country were to go back to level 4, the gardens would close however critical maintenance would continue with all required safety measures in place.
Encourage the increased use of the regional gardens by the community for recreational purposes and for specific events.	Visitor numbers for last year: Pukeiti 53,320, Tupare 41,616 and Hollard Gardens 21,673. Events for the year: Pukeiti 63, Tupare 25 and Hollard Gardens 32. Workshops and summer events up till the lockdown were well attended. It is pleasing to note that despite the lock down there was an overall increase in visitor numbers to Hollard Gardens. Both Tupare and Pukeiti had a drop in visitor numbers and in particular, Pukeiti's drop was associated with an improvement in more accurate counting methodologies.
Continue implementing the Pukeiti asset management plans focusing on completing the upgrade works in the Zone 1 Garden, the rhododendron collection in Zone 2 and recreational development opportunities in Zone 3. Priority tasks to be completed include: • completing the Lodge and surrounds landscaping • continuing the enhancement of the garden and the rhododendron collection. • continuing the implementation of the Plant Collection Plan • refurbishing the plant borders • upgrading the outer ring tracks • completing the fit-out of the Lodge • continuing the growth in recreational activities with the construction of a fitness trail.	Lodge landscaping is complete apart from the art work. The construction of the Family Hut and the Fitness Trails is complete. The tramlines tracks are on hold until all regulatory and compliance matters are covered off. As we move to the next stage of development, new interpretation is being planned with a focus on predator free Kaitake and historical information on the area. Regarding the Pukeiti Rainforest Bridge, we have selected the finalized design and are working through the next steps.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue implementing the Hollard Gardens asset management plans focusing on: \cdot installing a new	Extended the carpark to allow for more capacity.
toilet to meet demand in the Family Corner area • installing new stylized play equipment.	NF E
Continue implementing the Tupare asset	New thematic booklets have been produced to enhance the visitor
management plans focusing on: • continuing to improve the story telling • completing new art	experience. New Mary Lane and Richard Walk story panels have been produced and installed.
installation.	
Review and adopt asset management plans for	Asset management plans for the three gardens have been completed and
Tupare, Hollard Gardens and Pukeiti by 31 October 2020.	adopted for the 2021/2031 period.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Yarrow Stadium

Facilitating the continued maintenance and development of Yarrow Stadium.

Commentary/Highlights

Following on from the decisions made in 2019/2020 Annual Plan for the up to \$50m repair and refurbishment project, the Council has moved into implementation mode. Contracts have been let for the repair work on the West Stand - this commenced prior to Christmas. Tenders and contracts are being secured for the new field, the new lighting, the demolition of the East Stand and the design of the new East Stand.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Contract with New Plymouth District Council for the operation and management of Yarrow Stadium.	The Trust and the New Plymouth District Council have a management agreement for the operation and management of Yarrow Stadium. New Plymouth District Council are operating and managing Yarrow Stadium under this agreement.
Undertake asset management planning for the future maintenance, enhancement and development of Yarrow Stadium.	A joint committee of the Council and the New Plymouth District Council have developed and adopted a strategic plan and associated 2015/2025 asset management plan for the long-term development of Yarrow Stadium. Asset management planning for 2018/2028 is on hold while the solutions for the results of earthquake assessments on the two Stands are implemented.
Provide regional funding for the future maintenance, enhancement and development of Yarrow Stadium.	Regional funding is provided to the Taranaki Stadium Trust for long-term maintenance and development at Yarrow Stadium. The 2020/2021 funding is being used for the repair and reinstatement programme.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Regional representation, advocacy and investment management

Investment management

Ensuring that the equity, property and treasury investments owned by the Council are efficiently managed.

Commentary/Highlights

Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with three directors being reappointed. The current low interest rate environment is a positive for the borrowing programme but a negative for our investment portfolio.

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Consider Port Taranaki's annual statement of corporate intent and monitor performance against established targets.	The 2020/2021 SCI was considered in August 2020. Port Taranaki Ltd's performance was reviewed when considering their 2019/2020 Annual Report in September 2020. Performance for the half year to 31 December 2020 was reviewed in March 2021. Performance against standards set in the statement of corporate intent is reported in the annual report.
Appoint Directors at Port Taranaki Ltd's annual general meeting and at other times as required.	Directors Krogh, MacLeod and Meads were reappointment to the Board of Directors at the 30 September 2020 Port Taranaki Ltd annual general meeting (AGM).
Undertake on-going liaison with port company directors and management.	Regular formal and informal briefings and discussions occurred between the company/board and the Council throughout 2020/2021.
Manage and, where appropriate, divest leasehold land in accordance with the Investment Policy.	Leasehold land is managed in accordance with the Council's Investment Policy. A 5% return from leasehold land rentals is expected in 2020/2021. One property has been sold in compliance with the Investment Policy.
Manage and maximise returns from treasury investments in accordance with the Investment Policy.	All treasury investments are in accordance with the Council's Investment Policy.

Regional representation, advocacy and investment management

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Community engagement

Promoting community awareness, understanding and involvement with the Council's functions and activities, together with demonstrating the value and contribution of the work of the Council to the region.

Commentary/Highlights

The implementation of the digital and social media strategy is the primary focus and good progress is being made on all fronts. A lot of time and energy has gone into supporting the Towards Predator-Free Taranaki project. The 2020 Environmental Awards have been successfully completed. The Long-Term Plan Consultation Document and engagement/consultation processes are a current focus. The environmental education programme continues to be busy and successful. The Enviroschools programme has been built into existing programmes with demand continuing to outstrip supply - there is a list of schools wishing to join the programme.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Engage with the community across a range of channels including print and digital publications, news media, websites, mobile and social media. Produce five bi-monthly editions of the Council newsletter and publish through print and digital channels.	A range of communication activities have been undertaken to support Council programmes. The website is being maintained and enhanced, and social media activity continues with an audience of 18.5K followers on Facebook. Material has been produced and disseminated through various channels to facilitate public engagement in the Long Term Plan, Regional Land Transport Plan and Maori Constituency consultation processes. Typically responses are issued to 20-30 media enquiries per month in addition to the issue of 5-10 proactive media releases each month.
Implement the environmental awards programme.	Planning for the annual Taranaki Regional Council Environmental Awards is underway. Discussions with the executive are planned to assist with planning and scoping this year's event.
Provide an on-going environmental education programme for school children and the wider community including class visits, field trips, the Pukeiti Rainforest School and support for community projects.	Across Education and Enviroschools, Council Officers are working with preschools, and primary, intermediate and high school students across the region. Field trips are being delivered and educator training in the areas of sustainability and environmental education are continuing. Reporting framework is being updated to develop comprehensive figures encompassing both education and enviroschools to provide a more complete picture of the Council's work in the environmental education space.

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Regional representation, advocacy and investment management

Explanation for key performance indications other than "On target"

Advocacy and response

Advocating and responding, on behalf of the Taranaki community, to initiatives proposed by other agencies, when those initiatives affect the statutory responsibilities of the Council or relate to matters of regional significance, which are of interest or concern to the people of Taranaki.

Commentary/Highlights

To date only two submissions have been prepared and approved. This is much lower than normal and reflects the lower number of opportunities and available resources. Senior staff also continue to be involved in various forums associated with policy development, advocacy, liaison, and in response to a range of national proposals.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Assess the implications of policy initiatives proposed by other agencies including discussion documents, proposed policies, strategies, plans and draft legislation, and respond within required timeframes on approximately 20 occasions per year.	Related to the other measure, current work on draft submissions and establishing regular liaison with TLA's and VT.

Scoreboard – Outputs/Key performance indications



On target

- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

Regional representation, advocacy and investment management

Governance

Facilitating public representation by the Council and its committees in accordance with statutory requirements.

Commentary/Highlights

The Council remains on target with all its statutory governance and engagement obligations. The 2019/2020 Annual Report was adopted on 22 September 2020 (one of the first in the country). The 2019 elections have been completed. Induction for lwi representatives is complete. The focus is currently on the preparation of the 2021/2031 Long-Term Plan Audit and finalisation processes are on target for adoption in May 2021.

Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Completion of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	Statutory planning and reporting accountability documents have all been prepared within statutory requirements and timeframes. The 2019/2020 Annual Report was adopted on 22 September 2020. The 2021/2031 Long-Term Plan is under preparation. The supporting documentation and Consultation Document were adopted on 23 February 2021. Consultation closed 9 April 2021 and the hearing of submissions will occur on 10/11 May 2021.
Preparation of agendas and minutes and the conduct of meetings in accordance with Standing Orders and the Local Government Official Information and Meetings Act 1987.	All meetings are conducted in accordance with adopted Standing Orders and the Local Government Official Information and Meetings Act 1987. Agendas are publicly available at least 48 hours before each meeting and minutes are prepared and adopted for all meetings.
Conduct of triennial local authority elections without any need for re-conduct of the elections as a result of judicial review.	The 2019 local authority elections were held in October 2019. The elections were successfully completed with no appeals or judicial reviews held. The next local authority elections are in October 2022

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

www.trc.govt.nz