



# Significant activities

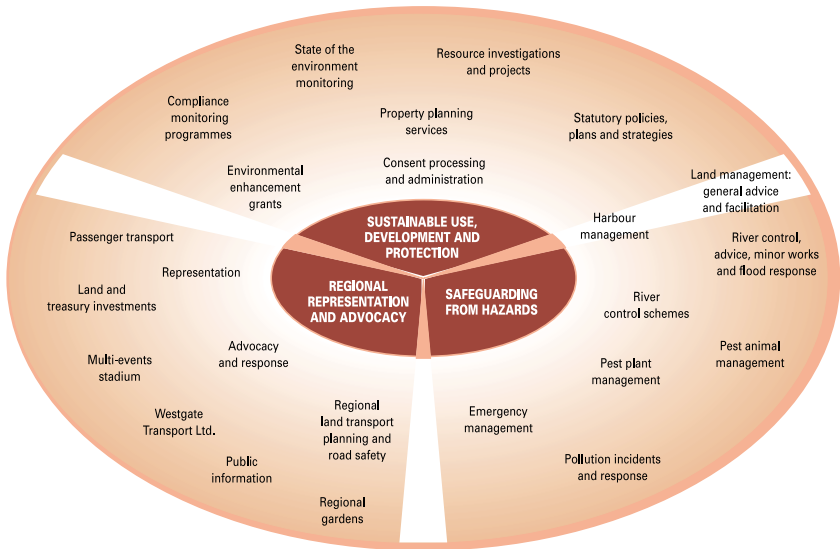
Eleven significant activities have been identified which collectively encompass the Council's operations. Where appropriate, these activities have been further divided into functional components each with a single objective, separate programmes, performance measures, and separately identified costs. The significant activities and their functional components are as follows:

The relationship between the Council's mission statement and the components of its significant activities is shown in the following diagram:

## Significant activities and programmes



## From mission statement to significant activities





## Report of the Auditor-General



To the readers of the financial statements of the  
Taranaki Regional Council and Group  
For the year ended 30 June 2002

We have audited the financial statements on pages 20 to 61. The financial statements provide information about the past financial and service performance of the Taranaki Regional Council and group and its financial position as at 30 June 2002. This information is stated in accordance with the accounting policies set out on pages 48 to 50.

### Responsibilities of the Council

The Local Government Act 1974 requires the Council to prepare financial statements in accordance with generally accepted accounting practice in New Zealand that fairly reflect the financial position of the Taranaki Regional Council and group as at 30 June 2002 and the results of its operations and cash flows and service performance achievements for the year ended on that date.

### Auditor's Responsibilities

Section 15 of the Public Audit Act 2001 requires the Auditor-General to audit the financial statements presented by the Council. It is the responsibility of the Auditor-General to express an independent opinion on the financial statements and to report that opinion to you.

The Auditor-General has appointed Bruce Taylor, of Deloitte Touche Tohmatsu, to undertake the audit.

### Basis of Opinion

An audit includes examining, on a test basis, evidence relevant to the amounts and disclosures in the financial statements. It also includes assessing:

- the significant estimates and judgements made by the Council in the preparation of the financial statements; and
- whether the accounting policies are appropriate to the Taranaki Regional Council and group's circumstances, consistently applied and adequately disclosed.

We conducted our audit in accordance with the Auditing Standards published by the Auditor-General, which incorporate the Auditing Standards issued by the Institute of Chartered Accountants of New Zealand. We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatements, whether caused by fraud or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

Other than in our capacity as auditor acting on behalf of the Auditor-General, and the provision of taxation advice, we have no relationship with or interests in the Taranaki Regional Council or any of its subsidiaries.



## Report of the Audit Office

### Unqualified Opinion

We have obtained all the information and explanations we have required.

In our opinion the financial statements of the Taranaki Regional Council and group on pages 20 to 61:

- comply with generally accepted accounting practice in New Zealand; and
- fairly reflect:
  - Taranaki Regional Council and group's financial position as at 30 June 2002, and
  - the results of its operations and cash flows for the year ended on that date, and
  - the service performance achievements in relation to the performance targets and other measures adopted for the year ended on that date.

Our audit was completed on 13 September 2002 and our unqualified opinion is expressed as at that date.

B Taylor  
Deloitte Touche Tohmatsu  
On behalf of the Auditor-General  
Hamilton, New Zealand.



## Performance information

The following pages explain in detail how the Council performed in achieving the objectives and performance targets established in the *2001/02 Annual Plan*. Financial information on the net cost of services delivered is also provided in conjunction with the budget established in the *2001/02 Annual Plan* and last year's actual net cost of services.

The most important measure by which performance may be judged is that of whether defined tasks have been performed or not.

The Council also intends that its performance be measured in terms of:

- **Timeliness** – in all cases, unless stated otherwise, the target was to complete the task by 30 June 2002.
- **Cost** – in all cases the target was to complete the tasks defined for each significant activity within the budgeted expenditure and/or within any additionally stated, specific expenditure targets.
- **Quantity** – in all cases where a quantity measure was specified, the target was to meet that specified quantity.
- **Quality** – in all cases the target was to meet the quality expectations of the elected Councillors. The Council has extensive quality control procedures in place to ensure a high level of quality is present in the undertaking of activities.
- **Location** – in all cases where a location was specified, the target is to deliver the service in that location.

The actual and estimated levels of expenditure are in accordance with the Council's adopted *Funding Policy*.

Principal legislation and policy references for each significant activity are included in the *Long-Term Financial Strategy*.



## Policy and planning

### Description

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This activity comprises the analysis, development and dissemination of policy associated with all Council functions, with particular emphasis on resource management and pest management. The activity includes responding to the policy initiatives of other agencies where there are implications for the Taranaki region. It also includes developing and implementing a programme of information transfer, responding to general information requests and providing information and advice on Council activities.

### Statutory policies, plans and strategies

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#### Objective

Prepare, adopt and maintain comprehensive and publicly considered policies, plans and strategies for the efficient and effective management of the Council's resource management and biosecurity functions.

#### Programme

Implement a programme of resource management and biosecurity policy, plan and strategy development and review, including:

- adopt the *Regional Fresh Water Plan* and the *Regional Soil Plan*.
- complete a review of and adopt the pest plant and pest animal management strategies for Taranaki.
- publish the second *State of the Environment Report for Taranaki*.
- complete an interim review of the *Regional Air Quality Plan for Taranaki*.

#### 2001/02 actual performance

Adopted the *Regional Fresh Water Plan for Taranaki* and the *Regional Soil Plan for Taranaki*.

Reviewed and adopted the *Pest Management Strategy for Taranaki: Plants* and the *Pest Management Strategy for Taranaki: Animals*.

*State of the Environment Report for Taranaki* prepared, awaiting publication.

Completed the interim review of the *Regional Air Quality Plan for Taranaki* and resolved to make no changes.

### Advocacy and response

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#### Objective

Advocate and respond, on behalf of the Taranaki community, to initiatives proposed by other agencies, when those initiatives affect the statutory responsibilities of the Council, or relate to matters of regional significance, which are of interest or concern to the people of Taranaki.

#### Programme

Assess the implications of the policy initiatives proposed by other agencies, including discussion documents, proposed policies, strategies, plans and draft legislation, and respond within required timeframes.

#### 2001/02 actual performance

Assessed the implications of the policy initiatives proposed by other agencies resulting in the preparation of 23 submissions (17 – 2000/01).

### Public information

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#### Objective

Promote community awareness and understanding of sustainable resource management and of the Council's functions and activities, and make quality and timely information publicly available.



## Policy and planning (cont)

### Programme

Implement a programme of information transfer, advice and education on the Council's activities including:

- the regular publication and distribution of *Recount* newsletters
- an on-going resource management programme for school children and the wider community
- on-going use of display and presentation material at the Puke Ariki regional museum and library.

### 2001/02 actual performance

Published 4 editions of the external newsletter *Recount* (3–2000/01)

Distributed 4 (4–2000/01) issues of the *SITE* (Schools in the Environment) newsletter to schools, prepared 2 (1) units of work, sent out 126 (133) units to teachers and carried out 216 (222) class visits. Organised 4 (3) professional development days for teachers.

Foundation Partnering Agreement signed with New Plymouth District Council. This Agreement provides for the on-going presentation of information and education material in the Puke Ariki regional museum and library. The Council is to be the primary sponsor of the Land and Sea Gallery of Puke Ariki.

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Statutory policies, plans and strategies	387,771	406,410	369,315	254,941
Advocacy and response	94,408	102,015	113,130	114,731
Public information	268,330	274,787	128,358	135,197
<b>Total expenditure</b>	<b>750,509</b>	<b>783,242</b>	<b>610,803</b>	<b>504,869</b>
<b>Revenue</b>				
Direct charges	523	1,450	1,511	4,407
<b>Total revenue</b>	<b>523</b>	<b>1,450</b>	<b>1,511</b>	<b>4,407</b>
<b>Net cost of service</b>	<b>749,986</b>	<b>781,793</b>	<b>609,292</b>	<b>500,462</b>
<b>Funded by:</b>				
General funds	749,986	781,793	609,292	500,462
<b>Total funding</b>	<b>749,986</b>	<b>781,793</b>	<b>609,292</b>	<b>500,462</b>

### Funding policy

Function	Adopted funding policy	Comments
Statutory policies, plans and strategies	100% general funds.	Achieved.
Advocacy and response	100% general funds.	Achieved.
Public information	User charges for specific large information requests. General funds for regional services.	Achieved.



# Emergency management

## Description

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Emergency management involves identifying potential hazards, preparing for emergencies and managing appropriate response and recovery actions. In addition to regional responsibilities, the Council provides civil defence and emergency management services under contract to the New Plymouth and Stratford district councils and maintains a close liaison with the South Taranaki District Council.

## Emergency management

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### Objective

Promote and enhance, within the Taranaki community, an integrated comprehensive emergency management system.

#### Programme

Provide and maintain a regional civil defence and emergency management organisation capable of fulfilling its responsibilities in the event of an emergency declaration.

Provide contracted district civil defence and emergency management services to Stratford District Council and New Plymouth District Council.

Implement those changes brought about by the new Civil Defence Emergency Management legislation.

#### 2001/02 actual performance

Maintained all required emergency management documentation and plans. Conducted appropriate exercises and training.

Conducted 25 training courses throughout the year, attended by 360 persons. Conducted a total of 22 seminars, including 9 based on CIMS (Co-ordinated Incident Management Systems), attended by 371 persons.

Approved the New Plymouth District and Stratford District Civil Defence Plans and received the *Taranaki Regional Civil Defence Plan* which was subsequently approved by the Director of Civil Defence and Emergency Management.

Implemented all requirements as per contracts and agreed action plans for 2001/02. Both district councils received and accepted reports for the delivery of contracted services for 2001/02. Contracts and action plans agreed for 2002/03.

Reviewed civil defence plans and maintained lifelines group and welfare group in preparation for when the new legislation is passed.



## Emergency management (cont)

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Emergency management	404,655	452,612	416,805	384,023
<b>Total expenditure</b>	<b>404,655</b>	<b>452,612</b>	<b>416,805</b>	<b>384,023</b>
<b>Revenue</b>				
Direct charges	160,500	159,500	159,500	160,225
Government grants	38,485	36,000	34,348	36,683
<b>Total revenue</b>	<b>198,985</b>	<b>195,500</b>	<b>193,848</b>	<b>196,908</b>
<b>Net cost of service</b>	<b>205,670</b>	<b>257,112</b>	<b>222,957</b>	<b>187,115</b>
<b>Funded by:</b>				
General funds	205,670	257,112	222,957	187,115
<b>Total funding</b>	<b>205,670</b>	<b>257,112</b>	<b>222,957</b>	<b>187,115</b>

### Funding policy

Function	Adopted funding policy	Comments
Emergency management	Government grants for national services. User charges for contracted local services. General funds for regional services.	Achieved.



## Resource consents

### Description

This activity encompasses the processing of applications made under the Resource Management Act 1991 for water, coastal and discharge permits, and land use consents. It also comprises monitoring and reporting on with the compliance of resource users with the policies established by the Council as well as the conditions of specific resource consents issued. This activity includes response to pollution and unauthorised incidents including follow-up action and enforcement.

### Consent processing and administration

#### Objective

Process all applications for resource consents and administer resource consents in an efficient and effective manner.

##### Programme

Provide appropriate and timely information in response to all requests for assistance in undertaking or complying with the consents process under the Resource Management Act 1991.

Process and administer 98% of accepted resource consent applications in compliance with statutory timeframes prescribed in the Resource Management Act 1991 and the Council's *Resource Consents Procedures* document.

Resolve and process at least 50% of the notified consent applications that proceed to pre-hearings without recourse to a formal hearing.

Successfully defend all consent decisions appealed to the Environment Court.

##### 2001/02 actual performance

Provided information, which assisted the processing of 482 (422 – 2000/01) resource consent applications, comprising 25 (27) notified and 457 (395) non-notified applications, in accordance with the requirements of the Resource Management Act 1991.

Processed all (100%) of the 482 (100% – 2000/01) applications within the specified timeframe outlined in the Resource Management Act 1991. All resource consents were processed in accordance with the statutory procedures of the Act, and the Council's *Resource Consents Procedures* Document.

Resolved 57% (65% – 2000/01) of applications attracting submissions without recourse to a formal hearing.

There were no successful references (appeals) against Council decisions (0 – 2000/01).

### Compliance monitoring programmes

#### Objective

Undertake effective and efficient monitoring of resource consents in accordance with Council's *Resource Consents Monitoring Procedures* document to ensure compliance with consents and regional plans.

##### Programme

Design and implement compliance monitoring programmes for major consents within the individual budgets negotiated with consent holders, and publicly report on all programmes 31 March each year.

Implement annual programmes for compliance inspections of agricultural discharges and minor industrial operations, providing advice to resource users and, where necessary, enforcement actions to ensure compliance with resource consents and/or regional plans.

##### 2001/02 actual performance

Implemented 111 (109 – 2000/01) programmes within agreed budgets. Reported publicly 5 programmes for the 2000 year and 86 programmes for the 2000/01 year (90%) within nine months of the end of the respective monitoring periods. Designed and negotiated agreement on 165 programmes for 2002/03 (including 40 new pasture irrigation scheme programmes).

Completed the annual inspection round of discharges of agricultural waste, including dairy, poultry and piggery farms – 2,411 inspections (2,422 – 2000/01). The reinspection rate for failure to meet Council policy, consents and conditions was 7.5% (4.5%).

Undertook 522 (672) inspections of minor industrial operations ensuring good environmental practices were being achieved. Only 12 (26) reinspections were required to ensure unacceptable practices had been addressed.



## Resource Contents (cont)

### Pollution incidents and response

#### Objective

Respond effectively to pollution incidents, reduce the occurrence and effects of pollution and other unauthorised incidents and, where necessary, undertake enforcement action.

#### Programme

Maintain and publicly report the Council's *Unauthorised Incidents Register*.

Respond to all pollution and other complaints within four hours of receipt, instigating control, clean up and enforcement procedures where appropriate.

Administer and implement the *Taranaki Regional Oil Spill Response Plan* as agreed with the Maritime Safety Authority.

#### 2001/02 actual performance

Maintained the *Unauthorised Incidents Register* and publicly reported on 624 (604 – 2000/01) incidents.

Responded to 624 (604 – 2000/01) incidents within the timeframes required. Instigated control and clean-up where required. Issued 204 (153) abatement notices and 3 (10) infringement notices. No (5) prosecutions were pursued as a result of unauthorised incidents.

Administered the *Tier II Taranaki Regional Oil Spill Response Plan* in accordance with the programme agreed with the Maritime Safety Authority. No significant marine oil spills occurred that warranted actioning the plan.

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Consent processing and administration	742,389	467,025	461,207	552,499
Compliance monitoring programmes	1,231,055	1,091,318	1,229,486	1,239,383
Pollution incidents and response	441,445	341,380	330,247	341,439
<b>Total expenditure</b>	<b>2,414,889</b>	<b>1,899,724</b>	<b>2,020,940</b>	<b>2,133,321</b>
<b>Revenue</b>				
Direct charges	1,508,083	1,127,950	1,320,814	1,195,733
<b>Total revenue</b>	<b>1,508,083</b>	<b>1,127,950</b>	<b>1,320,814</b>	<b>1,195,733</b>
<b>Net cost of service</b>	<b>906,806</b>	<b>771,774</b>	<b>700,126</b>	<b>937,588</b>
<b>Funded by:</b>				
General funds	906,806	771,774	700,126	937,588
<b>Total funding</b>	<b>906,806</b>	<b>771,774</b>	<b>700,126</b>	<b>937,588</b>

### Funding policy

Function	Adopted funding policy	Comments
Consent processing and administration	60% user charges. 40% general funds.	Achieved.
Compliance monitoring programmes	70% user charges. 30% general funds.	Achieved.
Pollution incidents and response	100% user charges from the party responsible for the pollution. General funds when user charges are unable to be applied. Maritime Safety Authority grants for national services (oil spills).	Achieved.



## Land management

### Description

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This activity involves the promotion of sustainable land use, soil conservation and appropriate riparian management. Advisory and extension services are provided to landholders to promote voluntary change towards sustainable land use practices.

### Property planning services

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#### Objective

Promote sustainable land and riparian management by providing farm-planning services that identify actions for land use on individual properties.

#### Programme

Provide property planning services to landholders including:

- comprehensive, agroforestry and conservation farm plans covering not less than an additional 20,000 hectares of farmland
- riparian management plans covering not less than an additional 100 kilometres of riparian management.

Liaise with and provide supplementary advice to the 350 landholders with existing plans.

#### 2001/02 actual performance

Fifty-four (57 – 2000/01) comprehensive, agroforestry and conservation farm plans covering 14,548 (14,158) hectares of farmland were prepared for landholders throughout the region.

Sixty-one (88 – 2000/2001) riparian plans were prepared covering 261 (173) kilometres of riparian planting to protect streams on properties on the ring plain.

One thousand one hundred and fifty-two (1,079 – 2000/01) follow up contacts were made with land occupiers for whom plans have been previously prepared.

### Environmental enhancement grants

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#### Objective

Promote the protection of the environment through a programme of enhancement grants.

#### Programme

Facilitate the protection of wetlands identified as significant in the Council's adopted wetlands inventory.

Use environmental enhancement grants for the protection of aspects of the environment identified as regionally significant.

#### 2001/02 actual performance

Of the 20 regionally significant wetlands with no statutory protection, protection measures, including physical works and legal arrangements were approved and progressed for 3 wetlands (1 – 2000/01).

Of the 18 wetlands over 5 hectares, 1 (1 – 2000/01) has been approved and progressed towards protection. Of the 12 wetlands with rare or uncommon indigenous species, protection has been progressed for 6 (6) wetlands.

Environment enhancement grants were used to promote the protection of regionally significant wetlands and others designated as having special value. Activities included protection mechanisms and enhancement on 10 (16 – 2000/01) sites.



## Land management (cont)

### General advice and facilitation

#### Objective

Ensure quality conservation plant materials are available at reasonable cost to support sustainable land management, soil conservation and riparian management programmes and that quality advice is provided on all of these issues.

#### Programme

Respond, within ten working days, to all requests for general advice and assistance on sustainable land management, soil conservation and riparian management practices.

Provide, on a cost-recovery basis, planting material for land stabilisation, soil and water protection and riparian protection programmes.

Provide servicing and support to the Taranaki Tree Trust and other organisations involved in promoting sustainable land management.

#### 2001/02 actual performance

A total of 388 (326 – 2000/01) inquiries were received with all of them being actioned within 10 days.

In total, 9,700 (8,691 – 2000/01) items of poplar and willow planting material were distributed to 98 (91) landholders. A total of 92,000 (69,400) plants were grown on contract and provided at cost to 215 (200) landholders, to plant 50 kms of stream margin as part of their riparian management programmes.

Administrative and treasury services were provided, as required, to the Taranaki Tree Trust.

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Property planning services	664,686	596,751	602,875	598,063
Environmental enhancement grants	117,093	117,373	117,738	61,386
General advice and facilitation	473,067	366,509	339,002	326,763
<b>Total expenditure</b>	<b>1,254,846</b>	<b>1,080,633</b>	<b>1,059,615</b>	<b>986,212</b>
<b>Revenue</b>				
Direct charges	236,951	98,250	164,830	94,413
<b>Total revenue</b>	<b>236,951</b>	<b>98,250</b>	<b>164,830</b>	<b>94,413</b>
<b>Net cost of service</b>	<b>1,017,895</b>	<b>982,383</b>	<b>894,785</b>	<b>891,799</b>
<b>Funded by:</b>				
General funds	1,017,895	982,383	894,785	891,799
<b>Total funding</b>	<b>1,017,895</b>	<b>982,383</b>	<b>894,785</b>	<b>891,799</b>

### Funding policy

Function	Adopted funding policy	Comments
Property planning services	100% general funds.	Achieved.
Environmental enhancement grants	100% general funds.	Achieved.
General advice and facilitation	General funds for the provision of advice and information. User charges for the supply of poplar, willow poles and other plant materials.	Achieved.



## River control and flood protection

### Description

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This activity is undertaken by the Council, acting as a catchment authority, in the exercise of its duties and functions under the Soil Conservation and Rivers Control Act 1941, which requires the Council to minimise and prevent damage by floods and erosion. Specifically, this involves providing advice and assistance to landholders on matters relating to the control of rivers and flooding. Flood protection schemes are constructed and maintained as necessary. These infrastructure assets are maintained according to the Council's policy, in *as new* condition. In addition, a regional flood management strategy is operated.

### River control schemes

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#### Objective

Manage and maintain river control scheme works to minimise and prevent damage by floods and river erosion.

#### Programme

Maintain the Waitara and Waiwhakaiho flood protection schemes to perform to design standards.

Manage other minor river schemes to standards as agreed with scheme participants.

#### 2001/02 actual performance

The flood protection schemes performed to design standards during the year. Work has been undertaken to bring some of the older parts of the scheme works up to standard. This activity will continue for the next few years. Routine maintenance was undertaken where required.

Works required in the minor schemes were undertaken and managed by Council, in association with landholders.

### Advice, minor works and flood response

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#### Objective

Provide flood warnings, flood control advice and undertake minor works and associated actions to minimise and prevent damage by floods and river erosion.

#### Programme

Monitor rainfall and river levels and issue flood warnings when necessary in accordance with the *Flood Event Standard Operating Procedure*.

Undertake minor emergency river and flood control works when necessary.

Respond to requests for drainage, river and flood control advice and assistance within ten working days.

Facilitate river control projects for the environmental enhancement of the region's waterways.

#### 2001/02 actual performance

Eleven (5 – 2000/01) special weather warnings were received from the MetService. Automatic alarms were triggered on 4 (4) occasions. In all instances, flood monitoring was undertaken.

A small flood control project was completed on the Kaihihi Stream.

Investigated and reported on 38 (112 – 2000/01) requests for advice and information on river control and flood protection within 10 days.

Two structures have been removed.



## River control and flood protection (cont)

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
River control schemes	222,890	273,500	137,244	106,990
Advice, minor works and flood response	64,060	178,047	146,136	168,892
<b>Total expenditure</b>	<b>286,950</b>	<b>451,547</b>	<b>283,380</b>	<b>275,882</b>
<b>Revenue</b>				
Separate rates	178,500	178,500	95,000	95,000
Direct charges	176	450	502	8,422
<b>Total revenue</b>	<b>178,676</b>	<b>178,950</b>	<b>95,502</b>	<b>103,422</b>
<b>Net cost of service</b>	<b>108,274</b>	<b>272,597</b>	<b>187,878</b>	<b>172,460</b>
<b>Funded by:</b>				
Transfer (to)/from reserves	63,555	123,500	85,934	32,490
General funds	44,719	149,097	101,944	139,970
<b>Total funding</b>	<b>108,274</b>	<b>272,597</b>	<b>187,878</b>	<b>172,460</b>

### Funding policy

Function	Adopted funding policy	Comments
River control schemes	100% capital value based works and services rate over the New Plymouth district.	Achieved
Advice, minor works and flood response	70% general funds. 30% capital value based works and services rate over the New Plymouth district.	Achieved.



## Land transport and harbour management

### Description

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This activity promotes the attainment of a safe, efficient and cost-effective land transport system for the region. This involves a range of activities including the registering of public transport operators, providing for the needs of the transport disadvantaged, regional land transport planning, and co-ordinating and implementing road safety programmes. The promotion of safe navigation in Port Taranaki is a further component of this activity.

### Regional land transport planning and road safety

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#### Objective

Promote a safe, efficient and cost-effective land transport system including the promotion of road safety within the region.

#### Programme

Report on the *Regional Land Transport Strategy for Taranaki* and implement the regional component of the strategy.

Assist the national road safety campaign by the provision of a regional co-ordinator and by the support of the Taranaki Road Safety Co-ordinating Group to implement community road safety projects and grant programmes provided by the Land Transport Safety Authority.

#### 2001/02 actual performance

The regional component of the *Strategy* was implemented. A revised *Strategy* came into effect in 2001/02.

The Group approved applications for funds to be expended on road safety projects. The Co-ordinator implemented 54 projects (52 – 2000/01). Land Transport Safety Authority's grant funds totalling \$141,200 were received.

### Passenger transport

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#### Objective

Promote the provision of community passenger transport in Taranaki on a fully commercial basis and assist the special transport needs of people with permanent disabilities.

#### Programme

Provide subsidy assistance, through the Transfund supported *Total Mobility Scheme*, for people with permanent disabilities who are unable to use public bus services and who need taxi passenger transport services in New Plymouth, Waitara, Inglewood, Stratford and Hawera and for people with disabilities, the elderly and students using public bus services in the greater New Plymouth area.

Receive and register, within fourteen days, appropriate applications to operate a passenger transport service.

Maintain an overview of passenger transport requirements and facilitate the provision of appropriate services.

#### 2001/02 actual performance

Total mobility services were provided to the targeted areas. Continued growth in usage was experienced, particularly within the New Plymouth urban area.

Four (4 – 2000/01) new registrations were received and processed within the required timeframe.

General oversight of passenger transport was maintained.



## Land transport and harbour management (cont)

### Harbour management

#### Objective

Promote safe navigation for all users of the waters of Port Taranaki.

#### Programme

Provide harbourmaster and harbour warden services for Port Taranaki to implement relevant harbour bylaws and regulations.

#### 2001/02 actual performance

Contracted Westgate Transport Limited for the provision of Harbourmaster services. No significant incidents involving unsafe navigation practices were reported within Port Taranaki.

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Regional land transport planning and road safety	225,563	240,933	219,248	129,197
Passenger transport	339,053	193,300	259,373	199,827
Harbour management	17,850	18,000	14,639	85,055
<b>Total expenditure</b>	<b>582,466</b>	<b>452,233</b>	<b>493,260</b>	<b>414,079</b>
<b>Revenue</b>				
Separate rates	50,000	50,000	50,000	50,000
Direct charges	0	0	10,000	77,396
Government grants	246,598	215,320	253,692	143,004
<b>Total revenue</b>	<b>296,598</b>	<b>265,320</b>	<b>313,692</b>	<b>270,400</b>
<b>Net cost of service</b>	<b>285,868</b>	<b>186,913</b>	<b>179,568</b>	<b>143,679</b>
<b>Funded by:</b>				
General funds	285,868	186,913	179,568	143,679
<b>Total funding</b>	<b>285,868</b>	<b>186,913</b>	<b>179,568</b>	<b>143,679</b>

### Funding policy

Function	Adopted funding policy	Comments
Regional land transport planning and road safety	Government grants for national services. General funds for regional services.	Achieved.
Passenger transport	Government grants for national services. General funds for regional services. Separate rates for the New Plymouth disabled persons' bus subsidies.	Achieved.
Harbour management	100% general funds	Achieved.



## Resource investigations and monitoring

### Description

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This activity encompasses investigations and analyses of physical resources to allow the Council to develop and review policy and to promote sustainable resource management. The activity also includes monitoring conducted to provide long-term information on the state of the region's environment. Such information is fundamental for assessing the effectiveness of resource management policies and plans within medium and long-term timeframes consistent with the Council's statutory duties.

### State of the environment monitoring

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#### Objective

Monitor the state of the environment in Taranaki to enable periodic evaluation of trends in the state of the environment and of the effects of the implementation of the Council's policies and plans, in accordance with the Council's *State of the Environment Monitoring Procedures* document and *State of the Environment Monitoring Programme*.

#### Programme

Implement the Council's *State of the Environment Monitoring Programme* comprising monitoring of surface fresh water quantity, levels and flows, fresh water quality, groundwater quantity and quality, coastal waters, air quality and land use sustainability.

Undertake other monitoring activities as set out in the *State of the Environment Monitoring Programme for 2001/02*.

Monitor, review and where appropriate, further develop the programme.

Main quality assurance programmes and information databases for hydrometric, physicochemical freshwater, freshwater biological and marine biological data.

#### 2001/02 actual performance

Implemented all specified programmes for freshwater, air quality and coastal waters as described in *State of the Environment Monitoring Programme 2001/02*. Maintained active web site for bathing water quality and live rainfall data.

Implemented the other monitoring programmes as described in *State of the Environment Monitoring Programme 2001/02*.

Reviewed and amended where appropriate the programmes for the *State of the Environment Monitoring Programme 2002/03* (prepared in June 2002).

Maintained the quality assurance programmes and associated databases for hydrometric data. Commenced updating the quality assurance programmes and associated databases for fresh water physicochemical and air quality data. Updated the quality assurance programmes and associated databases for fresh water biology and marine biology data. Retained IANZ registration for chemical analysis.

### Resource investigations and projects

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#### Objective

Provide relevant and quality information for resource management purposes.

#### Programme

Undertake a range of resource investigations and applied research projects, normally in partnership with science providers, other councils or resource users, including:

- investigating the sustainability of various regimes of fertiliser and farm dairy effluent application to land, in association with the Ministry of Agriculture and Forestry at the Taranaki Agricultural Research Station

#### 2001/02 actual performance

Project completed. Final report received.



- investigating the performance characteristics of farm dairy oxidation ponds and their effects on surface water quality
- investigating the Ministry of Agriculture and Forestry land cover database for monitoring land use change
- designing an investigation programme for assessing the water quality characteristics of the Maketawa Stream
- undertaking, in conjunction with the Ministry for the Environment, the development of a monitoring programme for soil health and quality
- developing a monitoring regime to assess the effectiveness of riparian planting programmes.

Investigate allegations of agricultural wastes dump sites in New Plymouth.

Fieldwork completed in 2000/01. During 2001/02, contracts let for collation, interpretation and preparation of six reports.

Database found not to be suitable for Council requirements.

Chemical and biological investigation programme completed in 2001/02. Contract let for collation, interpretation and reporting.

Project completed. Final report received.

Implemented 2001/02 biological monitoring programme on four rivers. Designed 2002/03 programme.

Completed investigations into identifying and assessing alleged sites. Report prepared and released in September 2001.

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
State of the environment monitoring	685,740	631,717	714,853	752,202
Resource investigations and projects	323,143	420,160	307,230	141,317
Hazardous waste collection	0	0	39,005	0
<b>Net cost of service</b>	<b>1,008,883</b>	<b>1,051,877</b>	<b>1,061,088</b>	<b>893,519</b>
<b>Funded by:</b>				
General funds	1,008,883	1,051,877	1,061,088	893,519
<b>Total funding</b>	<b>1,008,883</b>	<b>1,051,877</b>	<b>1,061,088</b>	<b>893,519</b>

### Funding policy

Function	Adopted funding policy	Comments
State of the environment monitoring	100% general funds.	Achieved.
Resource investigations and projects	100% general funds.	Achieved.



## Pest animal management

### Description

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Pest animal management involves the implementation of the Council's *Pest Animal Management Strategy for Taranaki 2001*, with its major focus on possum control. The key methodology for the control of possums is the Council's *self-help* possum control programme. Other components comprise the delivery of general functions under the Biosecurity Act 1993. These may include activities which focus on advice and education on unwanted organisms and, if necessary, the control of unwanted organisms (animals).

### Pest animal management

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#### Objective

Control pest animals thereby minimising their actual or potential adverse effects on biodiversity, primary production and the regional economy.

#### Programme

Implement the Council's *Pest Animal Management Strategy for Taranaki 2001* which, in brief, comprises:

- implementing a self-help possum control programme on the Taranaki ring plain by undertaking initial control operations on up to 12,000 hectares and ensuring that landholders maintain possum populations within acceptable limits on land already treated (170,000 hectares).
- monitoring and facilitating control of localised rabbit infestations.
- undertaking monitoring, surveillance and, where necessary, control of other animal pests including rooks, hares and feral goats.

Monitor, provide advice on, and, if necessary, implement small-scale control of unwanted animal organisms.

#### 2001/02 actual performance

Implemented the Strategy which comprised:

- adding a further 227 (332 – 2000/01) properties to the self-help programme with initial control being undertaken on 11,458 (14,868) hectares. This brings the total area included in the self-help programme to 181,458 ha (170,000) involving 2,830 (2,600) properties.
- maintaining 2,677 (1,685) properties over an area of 149,936 (130,532) hectares.
- receiving and responding to 18 (43) requests for information as appropriate.
- receiving 104 (24) notifications of animal pests and, where appropriate, undertaking control action.

One hundred and eighty (126) requests for advice and information were actioned. Educational presentations were given on 9 (5) occasions during the year.



## Pest animal management (cont)

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Pest animal management	1,239,503	1,376,149	1,254,355	1,165,548
<b>Total expenditure</b>	<b>1,239,503</b>	<b>1,376,149</b>	<b>1,254,355</b>	<b>1,165,548</b>
<b>Revenue</b>				
Direct charges	68,436	37,200	57,293	41,769
<b>Total revenue</b>	<b>68,436</b>	<b>37,200</b>	<b>57,293</b>	<b>41,769</b>
<b>Net cost of service</b>	<b>1,171,067</b>	<b>1,338,949</b>	<b>1,197,062</b>	<b>1,123,779</b>
<b>Funded by:</b>				
General funds	1,171,067	1,338,949	1,197,062	1,123,779
<b>Total funding</b>	<b>1,171,067</b>	<b>1,338,949</b>	<b>1,197,062</b>	<b>1,123,779</b>

### Funding policy

Function	Adopted funding policy	Comments
Pest animal management	Government grants for national services (Crown agencies' contributions). User charges for bait stations and enforcement operations. General funds for other services.	Achieved.



## Pest plant management

### Description

Pest plant management comprises the implementation of the Council's *Pest Plant Management Strategy for Taranaki 2001*. This involves the application of a range of methods for the effective management of pest plants. Other components comprise the delivery of general functions under the Biosecurity Act 1993. These components focus on advice and education and monitoring of other potentially harmful plants and, if necessary, the small-scale control of unwanted plant organisms.

### Pest plant management

#### Objective

Control and/or eradicate pest plants thereby minimising their actual or potential adverse effects on biodiversity, primary production and the regional economy.

#### Programme

Implement the Council's *Pest Plant Management Strategy for Taranaki 2001* which, in brief, comprises:

- providing individuals or the community with information that will enable them to efficiently and effectively reduce the incidence of pest plants on their land
- facilitating the development of effective biological control programmes for pest plants particularly *Old Mans Beard*
- controlling pest plants through a programme of inspections on all Category C properties at least three times per year, on all Category B properties at least once per year, and on Category A properties as time permits
- responding to and taking necessary actions on all pest plants complaints within five days of receipt
- inspecting all plant nurseries and retail outlets to promote and, where necessary, enforce the prohibition from propagation, sale or
- implementing direct control programmes for the eradication of *Climbing Spindleberry*, *Giant Reed*, *Mignonette Vine* and *Senegal Tea*.

#### 2001/02 actual performance

Implemented the Strategy which comprised:

- responding to 315 (247—2000/01) requests for advice and information. In addition, advice and information was given in the field during the inspection rounds.
- making 7 (11) releases of control agents from local stock and 3 (11) releases from Landcare Research.
- completing the annual inspection round for total and boundary plant pests, inspecting 138 (150) category C properties on at least three occasions and 656 (518) category B properties at least once. In total, 197 (109) notices of direction were issued and complied with, with no (0) prosecutions resulting.
- receiving and responding to 93 (88) complaints, investigating all complaints within five working days and taking action where necessary. Thirty-seven (37) notices of direction were issued and complied with.
- inspecting 25 (55) nurseries. No (2) requirements to remove plant pests from sale were made. Distributing information to all nurseries distribution, of all pest plants for identification of National Pest Plant Accord pest plants.
- carrying out direct control on two occasions for *Climbing Spindleberry*, on one occasion for *Giant Reed*, on four occasions for *Mignonette Vine* and on one occasion for *Senegal Tea*.



## Pest plant management (cont)

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Pest plant management	351,873	470,405	311,465	401,844
<b>Total expenditure</b>	<b>351,873</b>	<b>470,405</b>	<b>311,465</b>	<b>401,844</b>
<b>Revenue</b>				
Direct charges	966	1,000	1,161	4,549
Government grants	8,564	11,000	10,994	10,994
<b>Total revenue</b>	<b>9,530</b>	<b>12,000</b>	<b>12,155</b>	<b>15,543</b>
<b>Net cost of service</b>	<b>342,343</b>	<b>458,405</b>	<b>299,310</b>	<b>386,301</b>
<b>Funded by:</b>				
General funds	342,343	458,405	299,310	386,301
<b>Total funding</b>	<b>342,343</b>	<b>458,405</b>	<b>299,310</b>	<b>386,301</b>

### Funding policy

Function	Adopted funding policy	Comments
Pest plant management	Government grants for national services (Crown agencies' contributions). User charges for enforcement operations. General funds for other services.	Achieved.



# Investments

## Description

This activity encompasses responsibilities associated with the Council's ownership of the region's port company (Westgate Transport Limited), investment properties and treasury investments.

The Taranaki Regional Council is the 100% owner of the Taranaki port company, Westgate Transport Limited. Pursuant to the Port Companies Act 1988, the aim of the company is to operate as a successful business. The responsibility for operation of the port company rests with the appointed directors, two of whom are members of the Taranaki Regional Council. The Council also owns 1,000 shares in the Local Government Insurance Corporation Limited.

The Council owns a number of leasehold properties in New Plymouth. The Council also has a number of treasury investments with approved banks. These are mainly short-term investments for cash management purposes.

## Westgate Transport Limited

### Objective

Ensure that the Council-owned port company, Westgate Transport Limited, is efficiently managed.

#### Programme

Review policies in respect of ownership and governance of Westgate Transport Limited.

Receive and consider Westgate Transport Limited's statement of corporate intent and monitor performance against established targets on an annual basis.

Appoint directors to the Board of Westgate Transport Limited as required.

Liaise with the port company directorate and management in accordance with formal and informal reporting procedures.

#### 2001/02 actual performance

The Council commenced a review of the future options for ownership and governance of Westgate Transport Limited.

The Council received and considered Westgate Transport Limited's draft Statement of Corporate Intent (SCI) on 26 September 2001. Performance against the SCI was monitored when considering the Company's half and full year results.

Messrs Allen and Walters were re-elected to the Board at the Annual General Meeting on 28 September 2001. Mr J Young was appointed to the Board on 4 July 2001 after the retirement of Mr M Roberts. Mr D MacLeod was elected to the Board on 19 December 2001 after the retirement of Mr R Allen.

Regular formal and informal briefings and discussions occurred between the Board and the Council throughout 2001/02.

#### Programmes and performance measures established in the statement of corporate intent

Ratio of consolidated shareholder's funds to total assets:  
Target 0.6:1.0

Net profit before interest and taxation to total assets.  
Target 14—19%

Net profit before taxation to equity.  
Target 15—20%

#### 2001/02 actual performance (2000/01 actual performance)

0.64:1.0 (0.68:1.0)

10.43% (10.74%)

13.70% (14.06%)



## Investments (cont)

### Programmes and performance measures established in the statement of corporate intent

Wharf utilisation (berth occupancy)

Moturoa Target 25 – 30%

Newton King Tanker Terminal Target 38 – 45%

Blyde Target 28 – 34%

Health and safety. Eliminate all work-related accidents.

### 2001/02 actual performance (2000/01 actual performance)

18% (14%)

45% (47%)

19% (15%)

Twenty-six work related accidents, of which 3 resulted in 54 days lost time. (26 work-related accidents resulting in 19 lost days).

## Land and treasury investments

### Objective

Ensure that property and treasury investments owned by the Council are efficiently managed.

#### Programme

Manage and, where appropriate, divest leasehold land in accordance with the Council's leasehold land policies.

Manage and maximise the returns from treasury investments in accordance with the Council's *Treasury Management Policy*.

#### 2001/02 actual performance

No leases were renewed (1 – 2000/01) in 2001/02. No leasehold land was divested during the year. Achieved a 6.38% (6.19%) return from leasehold land rentals.

All treasury investments were in accordance with the Council's *Treasury Management Policy*. Achieved a 5.55% (6.46%) return from treasury investments.

## Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Stadium investigations	0	0	69,547	0
Investment management	40,309	90,000	76,582	19,894
<b>Total expenditure</b>	<b>40,309</b>	<b>90,000</b>	<b>146,129</b>	<b>19,894</b>
<b>Revenue</b>				
Dividends	3,200,000	2,550,000	16,100,000	2,200,000
Interest	1,174,044	878,500	1,016,674	575,897
Property rental	433,176	364,650	320,536	364,293
Other investment revenue	0	0	203,295	0
<b>Total revenue</b>	<b>4,807,220</b>	<b>3,793,150</b>	<b>17,640,505</b>	<b>3,140,190</b>
<b>Surplus on investments</b>	<b>4,766,911</b>	<b>3,703,150</b>	<b>17,494,376</b>	<b>3,120,296</b>
<b>Allocated to:</b>				
Interest transferred to reserve funds	16,574	19,000	23,335	23,653
Transfer to significant activities	3,458,715	3,684,150	2,587,403	2,678,470
Transfer to retained earnings	1,291,622	0	14,883,638	418,173
<b>Total allocations</b>	<b>4,766,911</b>	<b>3,703,150</b>	<b>17,494,376</b>	<b>3,120,296</b>



## Recreation, culture and heritage

### Description

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This activity encompasses projects which are supported by the Council because the recreational, cultural and heritage benefits are regionally significant. Council resourcing for these projects is enabled by specific local legislation, which is in the process of being enacted. Two projects are proposed within this significant activity. The first is regional assistance for the redevelopment of Rugby Park into a modern multi-events stadium. The second is a proposal to assist in maintaining and enhancing three of Taranaki's regionally significant and nationally recognised garden amenities.

### Multi-events stadium

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#### Objective

To facilitate the redevelopment of Rugby Park into a modern multi-events stadium appropriate for the needs of Taranaki.

#### Programme

Provide a one-off grant of \$9.6m, subject to performance conditions, to the Taranaki Events Centre Trust for the purposes of developing a multi-events stadium at Rugby Park.

#### 2001/02 actual performance

The *Taranaki Regional Council Empowering Act 2001* was passed in November 2001. The satisfaction of performance conditions was determined on 19 December 2001 with the funding being released to the Trust on 21 December 2001.

The construction of the multi-events stadium (Yarrow Stadium) is progressing on time and on budget. Yarrow Stadium is due to be officially opened on 4 October 2002.

Due to the timing of the enactment of the *Taranaki Regional Council Empowering Act 2001*, the rating proposed in the *2001/02 Annual Plan* was not struck. These rates were struck for the first time in 2002/03.

### Regional gardens

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#### Objective

To ensure that the Pukeiti Rhododendron Trust gardens, Hollard Gardens and Tupare are maintained and enhanced as regionally significant recreational and heritage amenities.

#### Programme

Develop, consider and implement proposals that review the ownership, management, resourcing and partnership arrangements associated with Pukeiti, Tupare and Hollard Gardens.

#### 2001/02 actual performance

The ownership of the Tupare and Hollards Gardens transferred from the QEII Trust to the Taranaki Regional Council on 28 June 2002. A Stakeholding Agreement with the Pukeiti Rhododendron Trust has been entered into.

Due to the timing of the enactment of the *Taranaki Regional Council Empowering Act 2001*, the rating proposed in the *2001/02 Annual Plan* was not struck. These rates were struck for the first time in 2002/03.



## Recreation, culture and heritage (cont)

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Multi-events stadium	9,848,375	9,600,000	0	0
Regional gardens	55,225	250,000	0	0
<b>Total expenditure</b>	<b>9,903,600</b>	<b>9,850,000</b>	<b>0</b>	<b>0</b>
<b>Revenue</b>				
Separate rates	0	876,000	0	0
<b>Total revenue</b>	<b>0</b>	<b>876,000</b>	<b>0</b>	<b>0</b>
<b>Net cost of service</b>	<b>9,903,600</b>	<b>8,974,000</b>	<b>0</b>	<b>0</b>
<b>Funded by:</b>				
Transfer from retained earnings	9,848,375	8,724,000		
General funds	55,225	250,000	0	0
<b>Total funding</b>	<b>9,903,600</b>	<b>8,974,000</b>	<b>0</b>	<b>0</b>

### Funding policy

Function	Adopted funding policy	Comments
Multi-events stadium	Separate rates that recover 78% of the costs from New Plymouth district, 5% of the costs from Stratford district and 17% of the costs from South Taranaki district.	Due to the timing of the enactment of the <i>Taranaki Regional Council Empowering Act 2001</i> , the rating proposed in the <i>2001/02 Annual Plan</i> was not struck. These rates were struck for the first time in 2002/03.
Regional gardens	100% general funds.	Due to the timing of the enactment of the <i>Taranaki Regional Council Empowering Act 2001</i> , the rating proposed in the <i>2001/02 Annual Plan</i> was not struck. These rates were struck for the first time in 2002/03.



## Representation

### Description

Representation encompasses public representation by the Council and its committees in accordance with statutory requirements. In carrying out these responsibilities, the Council conducts six-weekly meetings of the full Council and main Council committees and convenes other meetings as appropriate. The full costs of operating the representation function of the Council include Councillor and appointed members' remuneration and travel costs, administrative costs in servicing the Council and its committees and processing requests for official information. Triennial election costs are also included.

The Council's membership and committee structure is outlined in the *Governance report*.

### Costs and sources of funds

	2001/02 Actual \$	2001/02 Budget \$	2000/01 Actual \$	1999/00 Actual \$
<b>Expenditure</b>				
Representation	640,065	575,660	523,978	510,673
<b>Total expenditure</b>	<b>640,065</b>	<b>575,660</b>	<b>523,978</b>	<b>510,673</b>
<b>Revenue</b>				
Direct charges	0	0	0	200
<b>Total revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>
<b>Net cost of service</b>	<b>640,065</b>	<b>575,660</b>	<b>523,978</b>	<b>510,473</b>
<b>Funded by:</b>				
General funds	640,065	575,660	523,978	510,473
<b>Total funding</b>	<b>640,065</b>	<b>575,660</b>	<b>523,978</b>	<b>510,473</b>

### Funding policy

Function	Adopted funding policy	Comments
Representation	100% general funds.	Achieved.