

Governance

2002/2003 DRAFT ANNUAL PLAN

Role of the Council

The publicly elected Councillors have overall responsibility and accountability for the direction and control of the Council's functions.

Structure of the Council

The Council is made up of ten Councillors, elected as follows:

New Plymouth constituency	Four members
North Taranaki constituency	Two members
Stratford constituency	One member
South Taranaki constituency	Three members

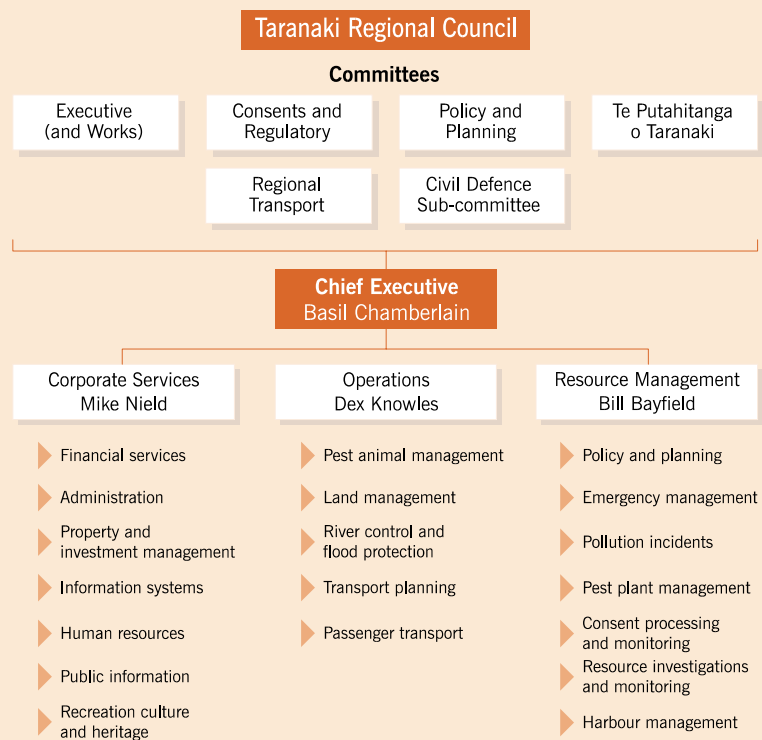
Council committees

In formulating its committees, the Taranaki Regional Council is required to take into account the dictates of the Local Government Act 1974. This Act requires that:

- conflicts between functions or objectives are addressed within different committees
- specified limits on the power which may be delegated to a committee be observed
- requirements as to the composition of committees are observed.

With the exception of the Executive and the Consents and Regulatory Committees, the Council has decided to appoint non-Council representatives to its various committees as a means to increase the breadth of input to the decisions made by the Council.

Taranaki Regional Council structure



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Council operations

To undertake its activities, the Council employs a permanent staff with wide-ranging professional, technical and administrative skills. In addition, the Council owns the necessary property, equipment and facilities.

Most Council activities are primarily the output of one section or department. However, a number of tasks, particularly those associated with the development of policy, require resources to be applied from throughout the organisation. The departmental structure has been designed in accordance with the Council's fields of activities. It is a flat, compact structure, which results in a high level of delegated authority, productivity and commitment.

Governance systems

The full Council and main Council committees meet on a six-weekly cycle, with other meetings convened as necessary. Agendas and minutes from all meetings are publicly available for scrutiny. The Council is confident that its adopted structure and approach provides an efficient basis for the sound consideration of issues and the making of good decisions, and that the requirements of the Local Government Act 1974 are being met.

Division of responsibility

The Council operates a clear division of responsibilities between the role of the Council and that of management as required by the Local Government Act 1974. The Council's focus is on setting strategy and policy together with monitoring its implementation. Management is responsible for the implementation of the Council's policy and strategy decisions.

While many of the Council's functions have been delegated, the overall responsibility for maintaining effective systems of internal control rests with the Council. Internal control includes the policies, systems and procedures established to provide measurable assurance that the specific objectives of the Council are achieved.

Legislative compliance

As a regulatory body, the Council administers various regulations and laws. As such, the Council considers it vital that it also complies with relevant legislation. Members and management of the Council are cognisant of the Council's legislative requirements. Where necessary, legal advice is obtained to ensure legislative compliance.

Environmental compliance

Many of the Council's activities are focused on promoting the sustainable use, development and protection of the environment. Both regulatory and non-regulatory methods are employed, and a range of different types of monitoring is undertaken, to test the effectiveness of these methods.

However, in addition to its overall environmental management role in the region, which is substantially focused on the activities of external parties who use environmental resources, the Council itself occasionally engages in resource use activities in undertaking its functions. Where that occurs, the Council has systems and procedures in place to ensure that its own actions comply with at least the standards expected of all other resource users. These include requirements to apply for and obtain necessary consents, the use of independent persons to make decisions on consent applications, and the implementation and public reporting of effective compliance monitoring.

Appendices

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The following appendices supply additional information in relation to:

- how the Council delivers its services in terms of legislative compliance (Appendix 1)
- how the Council complies with equal employment opportunities legislation (Appendix 2)
- how the Council charges for resource consent services in accordance with the Resource Management Act 1991 (Appendix 3).

Appendix 1 - Means of service delivery

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Section 247D(2A) of the Local Government Act 1974 provides that:

A regional council shall not carry out its works or perform its functions by using its own staff unless it is satisfied that the advantages of this option for the ratepayers of the region outweigh those of any other options.

The Taranaki Regional Council has adopted a policy whereby the Chief Executive is required to ensure that the means of performing each significant activity in the Council's successive annual plans has been analysed against the following criteria:

Criteria

Ability to specify and enforce quality

Where it is not possible to pre-specify some measure of quality to a standard able to be incorporated in a legally enforceable contract document, or where adequate performance monitoring is impractical, then staff service provision shall be the norm.

Adequacy of market of external contractors

Where a service is so specialised that external contractors are extremely few and/or the market mechanism will not operate satisfactorily and/or there is a real risk that, following the loss of the in-house alternative, the Council could be faced with a monopoly supplier, then contracting should not be favoured.

Centrality of service/proximity to the democratic or managerial heart

Where key areas of policy advice are critical to the democratic operation or management of the Council, it would be inappropriate for services to be delivered externally.

Provision for emergencies

Where the Council is required to retain responsibility for its functions at all times, it needs to be satisfied that it has adequate cover in case of emergency. Where this cannot be covered in a contract (and in many cases, it can be) there will be a need for a Council workforce which will have a base load of work for normal times. Under these circumstances, contracting should not be favoured.

Need to retain a critical mass of staff

Where the Council needs to retain sufficient staff to be able to specify the services and standards needed to prepare and let contracts and to supervise performance, and where experienced and skilled staff are required to provide policy advice to senior management and the Council, and where such experience and skill can only be developed and retained through *hands-on* experience, then contracting should not be favoured.

De minimis

Where the costs of a service or project are small, and the costs of preparing specifications, seeking tenders or for consultants or contractors to prepare their bids, are out of proportion to the value of the work, and where this problem cannot be overcome in cases where many similar jobs arise through the employment of a *term* consultant or contractor, then in-house resources should be applied.

Public interface

Where enforcement or other activities are involved, or when Council policy has to be put before ratepayers or other members of the public, then contractors are often not appropriate.

Legal requirements

Where there is a specific requirement of law that a regional council undertakes or authorises particular works or services, then there is no choice but to use staff employed by the Council.

Integration or synergy

Where the separation of one activity from other activities, which cannot be incorporated into the same contract, will result in a significant loss of the benefits of integration, then use of staff will be favoured.

Appendix 1 - Means of service delivery

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Direct costs

Where one of the above criteria is insufficient to justify in-house provision, the direct cost comparison will be the main factor to be applied in considering the alternative of contracting-out a service. Such costs should be comprehensive and fair, and may reasonably include any costs of redundancy and differences in the costs of monitoring. Where a service can be contracted out, the overhead costs for an internal service should not include 'political' overheads. Where the Council believes that it gains superior service through an internal department occupying space in the Council building, that advantage should be acknowledged in the price.

Application of criteria

In determining the methods and costs to be adopted in respect of the significant activities outlined within this Annual Plan, the Council is satisfied that it has complied with section 247D(2A) of the Local Government Act 1974.

Appendix 2 – Equal employment opportunity

Policy statement

The Taranaki Regional Council is committed to the principle of equal opportunity in the recruitment, employment, training and promotion of its employees.

The organisation will provide a welcoming, positive environment.

The organisation will implement a purposeful programme of action to ensure its activities and services are carried out with an awareness of, and an intent to eliminate discrimination in the areas of race, colour, ethnic or national origin, gender, religious beliefs, marital status, family responsibilities, sexual orientation, special needs, or age.

Programme

To ensure that recruitment policies and procedures are developed which select from the widest possible cross-section of potential staff in a non-discriminatory way.

To maintain information sources necessary to provide appropriate detail and information for input into EEO policy development, implementation and evaluation, whilst ensuring confidentiality.

To ensure all staff have the opportunity to participate in training and educational opportunities, including occupational safety and health issues, both inside and outside the organisation.

To raise awareness of EEO issues throughout the organisation.

Appendix 3 - Schedule of charges pursuant to section 36 of the Resource Management Act 1991

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Schedule 1—Scale of fixed charges for staff time

The fixed charges are as follows:

Level 1	Management	\$137.00 per hour
Level 2	Job Manager	\$87.00 per hour
Level 3	Scientific Officer	\$66.00 per hour
Level 4	Technical Officer	\$51.00 per hour
Level 5	Technical Assistant	\$38.00 per hour

Explanation

Staff time is recovered at the fixed charge appropriate to the task to which they are undertaking. The fixed charges are calculated as per the IPENZ method with a multiplier of 2.1. All charges exclude GST. Effective from 1 July 2002.

Schedule 2—Fixed charges for the preparation or change of policy statement or plans and the processing of resource consents

Request for preparation or change to a plan/policy statement	\$350.00
For non-notified consents	\$350.00
For notified consents	\$500.00
Renewal, change or review of consent:	
Non-notified	\$350.00
Notified	\$350.00
Extension of a consent lapsed due to non-exercise	\$250.00
Certificate of compliance	\$250.00
Transfer of consent to another party	\$40.00

Explanation

Applicants, in accordance with Council policy, are required, where necessary, to pay all actual and reasonable charges for staff time, consultants, hearing costs, plant and laboratory analyses over and above the fixed application charge. All charges exclude GST. Effective from 1 July 2002.

Schedule 3—Fixed charges for the use of plant

Tandem trailer	\$25.00 per day
Single axle trailer	\$20.00 per day
Poisons trailer	\$20.00 per day
Rubber boat and motor	\$150.00 per day
Sludge pump	\$5.00 per day
Wash down pump	\$5.00 per day
Aluminium boat (with motor)	\$50.00 per day
Motorbike	\$20.00 per day
Quad bike	\$40.00 per day
Bait layer	\$2.50 per hour
Timms kill traps	\$20.00 refundable bond
Airchek air sampling pump	\$10.00 per day
Automatic water quality samplers	\$50.00 per day
Casella suspended particulate sampler	\$20.00 per hour
Deposition gauge	\$30.00 per month
Drager air sampler	\$10.00 per sample

Appendix 3 - Schedule of charges pursuant to section 36 of the Resource Management Act 1991

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Electric fishing equipment	\$200.00 per day
Electrical submersible pump	\$50.00 per day
Escort temperature monitor	\$300.00 per year
Gastec air sampler	\$10.00 per sampler
Hydrological gauging equipment	\$20.00 gauging
Groundwater probe	\$100.00 per day
Hobo temperature monitor	\$150.00 per year
Stack air sampling kits	\$160.00 per day
Time lapse video	\$350.00 per month
Portable wind logger	\$350.00 per month
Global positioning system	\$20.00 per day
Vandorn sampler	\$20.00 per day
Survey equipment	\$50 per day
Sound system	\$120 per day
Pneumatic groundwater pump	\$120 per day
Drager multipac	\$50 per day
Passive absorption disks	\$140 per sample
Materials supplied where applicable, e.g., chemicals	Cost + 20%

Explanation

All charges exclude GST. Effective from 1 July 2002.

Schedule 4—Fixed charges for laboratory analyses

Test	Charge \$	
pH	10	
Alkalinity	14	
Acidity	14	
Conductivity	10	
Salinity	10	
Turbidity	10	
Colour	7	
Hardness	14	
Boron	24	
Chloride	18	
Sulphate	24	
Sulphide	18	
Fluoride	18	
Silica	18	
Nitrogen		
	- Ammonia	18
	- Nitrite	18
	- Nitrate	24
	- Urea	24
	- Kjeldahl	36
Phosphorous		
	- total	24
	- reactive dissolved	18
Settleable solids	10	
Suspended solids	24	
Total grease	66	
Floatable grease	72	
Oil and grease	72	
Hydrocarbons	66	

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Chlorophyll		36
Cyanide,	- total	60
Phenol,	- total	60
Methanol		36
Biochemical oxygen demand	- clean water	36
	- washwater – unfiltered	72
	- filtered and unfiltered	110
Chemical oxygen demand		36
Dissolved oxygen	- Winkler	16
Filtration prior to chemical analysis		10
Metals	- direct soluble/acid soluble	14
	- total	36
Mercury	- total	60
Arsenic	- total	60
Silver (total recoverable)		36
Vanadium (gallic acid)		36
Bacteriological Tests		
Water/Wastewater	(Membrane filtration)	
	- Faecal coliforms (MFC)	24
	- Faecal coliforms/E.coli (MTEC)	30
	- Enterococci	30
Water/Wastewater/sediment	(Most probable number)	
	- Faecal coliforms	72
	- Enterococci	72
Shellfish	(Most probable number)	85

Explanation

Analyses method references available on request. Charges exclude GST. Effective from 1 July 2002.

Schedule 5—Tailored compliance monitoring programmes 2002/03

	Location	Charge \$
Sewerage discharges		
Stratford Mountain House Ltd	Mt Taranaki	600
Dawson Falls Ltd	Mt Taranaki	600
Department of Conservation	Mt Taranaki	1,200
New Plymouth District Council	Inglewood	6,078
Stratford District Council	Ponds/Landfill	6,722
South Taranaki District Council	Hawera	15,786
	Kaponga	3,365
	Manaia	2,645
	Patea	2,590
	Waverley	2,078
	Eltham ponds/landfill	9,774
	Opunake	6,619
Marine discharges		
Methanex (NZ) Ltd	Waitara	30,114
New Plymouth District Council	Carousel Plant	18,850
Waitara Outfall Management Board	Waitara Outfall	13,698

Appendix 3 - Schedule of charges pursuant to section 36 of the Resource Management Act 1991

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New Plymouth District Council	Waitara Treatment Plant	6,140
	Urenui/Onaero Beach camps	1,323
Wai-iti Beach Partnership	Wai-iti Beach Camp	627
South Taranaki District Council	Wai-inu Township	955
	Opunake Township	13,769#
Landfills		
New Plymouth District Council	Colson Road	25,268
	Waitara	765
	Inglewood	6,297
	Okoki/Tongaporutu	549
	Okato	1,783
	Marfell/Oakura	1,114
Stratford District Council	Pukengahu/Huiroa	358
South Taranaki District Council	Central landfill, Eltham	17,490#
	Opunake	1,688
	Patea/Waverley	1,473
	Hawera	4,714
	Manaia	3,066
	Kaponga	387
Cleanfills		
Bishop BJ and LB	Oakura	777
Riddick EE	New Plymouth	815
Bailey J & C	New Plymouth	818
Dixon TH	New Plymouth	899
Inframax Construction	New Plymouth	734
AA Contracting	New Plymouth	857
Carrington F & J	New Plymouth	815
Cudby	Hawera	2,838
Dairy processing		
Kiwi Co-operative Dairies Ltd	Whareroa	55,787
Lactose Company of New Zealand Ltd	Kapuni	23,431
Municipal abstraction/water treatment plants		
New Plymouth District Council	Various	6,345
Stratford District Council	Various	1,681
South Taranaki District Council	Various	7,666
Oaonui Water Supply Ltd	Various	560
Joint monitoring programmes		
Hongihongi and Herekawe catchments (New Plymouth)		
Bulk Storage Terminals Ltd		1,022
Caltex Oil New Zealand Ltd		1,010
Fletcher Challenge Energy Taranaki Ltd		1,672
Methanex Motunui Ltd		916
Methanex Waitara Valley Ltd		2,071
Mobil Oil NZ Ltd		1,010
New Zealand Oil Services		1,010
Shell Todd Oil Services Ltd		2,252
Liquigas		1,010
Taranaki Cool Store Ltd		888

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Kahouri catchment (Stratford)

Contact Energy	562
Egmont Tanneries Ltd	960
Firth Industries Ltd	530
Stratford Power Ltd	590
Taranaki Abattoirs Company Ltd	3,818
Taranaki Galvanizers Ltd	827
Transpower NZ Ltd	904

Lower Waiwhakaiho catchment (New Plymouth)

Allied Concrete Ltd	1,124
Firth Industries Ltd	1,014
Hooker Brothers Ltd	1,098
New Plymouth District Council	5,105
Tranz Rail Ltd	1,543
PCL Industries Ltd	1,250
Ravensdown Fertiliser Co-operative Ltd	5,438
Taranaki Sawmills Ltd	1,434
Pyrotechnic Group Ltd	1,483
Works Infrastructure Ltd	1,522

Lower Waiwhakaiho airshed (New Plymouth)

Clelands Timber	161
Fitzroy Engineering	1,617
Poultymen Co-operative Ltd	911
Ravensdown	1,170
Vinsen Sandblasting	647
Works Infrastructure	1,695

Mangati catchment (Bell Block)

ABB Transformers Ltd	2,876
Clark & Rogers Ltd	3,840
Fletcher Challenge Energy Taranaki Ltd	2,961
Mainland Products	1,359
MCK Metals Pacific Ltd	6,562
New Plymouth District Council	3,174
Olex Cables Ltd	2,706
Paraita Partnership Ltd	1,758
Tasman Oil Tools Ltd	2,351
Tegel Foods Ltd	10,201

Waitaha catchment (Bell Block)

Austoil Engineering Services Pty Ltd	776
Burroughs A & G	776
C & O Concrete Products Ltd	444
Dynea Ltd	5,512
New Plymouth District Council	1,587
Parker Drilling International of NZ Ltd	444
Taranaki Sawmills Ltd	1,775
Taranaki Nuchem	111
TBS	1,109
Hi-tech Kleenit	1,700

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Petrochemical		
Fletcher Challenge Energy Taranaki Ltd	McKee/Mangahewa/Kaimiro/Waihapa	18,985
Methanex Waitara Valley Ltd	Waitara Valley	3,033#
Natural Gas Corporation of NZ Ltd	Kapuni	7,942
New Zealand Oil and Gas Ltd	Ngatoro	4,860
Balance Agri-Nutrients Ltd	Kapuni	16,476
Shell Todd Oil Services Ltd	Oaonui/Kapuni	10,956
Solexin Industries Ltd	Waitara	759#
Fletcher Challenge Energy Taranaki Ltd	Various land application sites	2,005 (5,490#)
Swift Energy NZ Ltd	Various land application sites	6,904
Geary R & S	Manutahi	629
Symons G	Opunake	1,463
Swift Energy NZ Ltd	Rimu	2,685
Industry		
DowAgro Sciences (NZ) Ltd	New Plymouth	8,427
Kibby's Metals Ltd	New Plymouth	545
MCK Metals Pacific Ltd	Bell Block	9,648
Pacific Natural Gut Ltd	Manaia	507
Paradise Abalone Ltd	Okato	653
Rainbow Abalone Ltd	Port Taranaki	653
Taranaki Aquaculture	Oakura	653#
Westgate Transport Ltd	Port Taranaki	2,060
Bitumen Supplies Ltd	Port Taranaki	655
Meat processing		
Graeme Lowe Protein	Hawera	3,219
Richmond Ltd	Hawera	10,288
Riverlands Eltham Ltd	Eltham	23,008
Taranaki By-Products Ltd	Okaiawa	63,653 (100,098#)
Waitotara Meats Ltd	Waitotara	5,093
Energy		
Contact Energy Ltd	New Plymouth	6,302
NZ Energy	Waiaua	4,976
Trustpower-Taranaki Generation	Mangamahoe	9,900
Trustpower-Taranaki Generation	Motukawa	12,832
Trustpower-Taranaki Generation	Rotorangi	21,793
Stratford Power Ltd	Stratford	18,796
Air consents		
Blasting		
Inglewood Blasting and Painting Ltd	Inglewood	499
Tranz Rail Ltd	Various	1,403
Animal related		
Global Vermiculture (3 sites)	Brixton, Uruti	5,754
Osflo Spreading Industries Ltd	Bell Block	636
Other		
New Plymouth Crematorium	Mangamahoe	1,053
New Plymouth District Council (Coastal Works)	Waitara	1,206
	Urenui	1,206

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	New Plymouth	1,206
	East End	1,272
	Bell Block	1,206
	Onaero	1,206
South Taranaki District Council (Coastal Works)	Bailey Road	1,206
	Middleton Bay	1,206
	Opunake	1,206
	Patea	1,272
Quarries		
AA Contracting Ltd	Egmont Village	439
AA Contracting Ltd	Lepperton	474
Bell R C	Stratford	222
Bourke D M	Normanby	316
Burgess & Crowley Ltd	Toko	384
Egmont Stone Ltd	Urenui	120
Freight & Bulk Transport Holdings Ltd	Okato	393
Hurlstone Earthmoving Ltd	Egmont Road	842
Hurlstone Earthmoving Ltd	Kaipu Road	1,812
Inglewood Metal Ltd	Everett Park	2,596
Murray Brothers Ltd	Manaia	273
New Plymouth Quarries Ltd	Waiwhakaiho	1,376
Pennington A	Uruti	291#
Purvis M	Stratford	316
River Island Shingle Co Ltd	Waitara	589
Sandford Quarries Ltd	Auroa	436#
South Rd Quarries	Cardiff	5,149#
South Rd Quarries	Tokaora	581
Taranaki Trucking Co Ltd	Wiremu Road	350
Taunt L	Bird Road	316
Vickers Quarries Ltd	Midhirst (2 sites)	798 (2,612#)
Vickers Quarries Ltd	Toko	504
Wallis R A Ltd	Kaponga	316
Wallis R A Ltd	Matapu	488
Wallis R A Ltd	Okaiawa	316
Winstone Aggregates Ltd	Opunake	839
Winstone Aggregates Ltd	Waitara	572#
Winstone Aggregates Ltd	Mangaoraka	1,080
Bell Block Land Holdings/ A J Cowley		930
Irrigation schemes		
Holder	Catchment	Charge \$
GD & HM McCallum	Inaha	274#
CJC & KP Hill	Inaha	744#
A & EN Barkla	Inaha	1,479#
KL Gray	Kaihihi	744#
Kaihihi Trust	Kaihihi	744#
Goodin FJ & Sons Limited	Kaihihi	1,479#
KD & GA Bolstad	Kaihihi	1,479#
Harvey Partnership	Kaihihi	489#

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RJ & SB Richards Family Trust	Kaikura	1,479#
KG & CJ Sole	Kapoiaia	678#
AP & PC Hexter	Kaupokonui	744#
H & RA & J Sanderson	Kaupokonui	678#
CT McDonald	Mangaroa	744#
Schrider Family Trust	Mangaroa	678#
AI & KJ Williams	Matanehunehu	678#
SJ & ME Barr	Oeo	1,479#
Sanderson H & RA Trust	Otakeho	678#
AL & LA Campbell	Ouri	1,479#
LH & LC Taunt	Patea	678#
Mitchfam Farm Limited	Patea	489#
Wollaston Family Trust Partne	Patea	1,479#
PG & BM Bourke	Punehu	546#
GA & RJ Dorn	Punehu	1,479#
Julian RM & MC Family Trust	Taungatara	1,479#
IJDL&PFKM Wards	Waikaikai	678#
Geary RA & SM Trust	Waikaikai	744#
KE & DC Whyte	Waingongoro	744#
Cornwall Farms	Waingongoro	744#
Walker & McLean Partnership	Waiokura	1,479#
GW & VS Gibbs	Waiokura	1,479#
Klenner Partnership	Wairoa	744#
TR Jane	Waitara	744#
LD & SE Adamson	Waitotora	744#
HN & AF Chapman & Hardegger	Waiweranui	678#
RU & JG Harden	Whenuakura	744#
Aiken Land Company Limited	Whenuakura	744#
Kohi Meats Limited	Whenuakura	744#

Explanation

The Council's tailored compliance monitoring programmes are presented in various groups based on the nature of the discharge and/or type of industry. The consent holder, in accordance with the Council's policy on cost recovery for compliance monitoring, is required where necessary to pay all actual and reasonable charges for staff time, consultants, plant and laboratory analyses as set out in Schedules 1 through 4. All charges exclude GST. Effective from 1 July 2002.

Note: #Provisional maximum programme. Consent may not be exercised, or programme implemented in part.

Schedule 6—Fixed charges for monitoring

The fixed charge for annual compliance monitoring inspections is \$90.00.

The fixed charge for once only compliance monitoring inspection is \$90.00.

The fixed charge for reinspection arising from annual or once only compliance monitoring inspections is \$102.00

Explanation:

The fixed standard charge for both the annual compliance monitoring inspections and the once only compliance monitoring inspections and reinspections are based on staff time for a Level 4 Technical Officer. All charges exclude GST. Effective from 1 July 2002.

Submissions

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Q. How do I make a submission to the Council?

A. Write a letter or complete the attached submission form and send it to:

2002/03 Draft Annual Plan Submission
The Chief Executive
Taranaki Regional Council
Private Bag 713
STRATFORD

Your submission must arrive by 4.00 pm 26 April 2002. Please include your telephone number. The Council will be hearing submissions on 13 May 2002, and if you wish to appear in person in support of your submission, please indicate this in your letter.

Q. Do I have to come and speak to my submission?

A. No. It is entirely up to you. You will be most welcome, but if you decide not to attend the meeting, your written submission will be given full consideration.

Q. Will the hearing be very formal?

A. No. Council members will have read your submission beforehand and have it with them; the Chairperson will invite you to expand on it.

Q. How can I get more copies of this 2002/03 Draft Annual Plan?

A. By telephoning the Council at 06-765-7127. A copy or copies will be sent to you. They are free of charge.

Q. Who can I contact at the Council offices to discuss the 2002/03 Draft Annual Plan?

A. You are welcome to call at the Council's offices at Cloten Road, Stratford, or phone (0-6-765-7127) and discuss the 2002/03 Draft Annual Plan with any of the following Executive Staff:

- Basil Chamberlain (Chief Executive)
- Bill Bayfield (Director—Resource Management)
- Dex Knowles (Director—Operations)
- Mike Nield (Director—Corporate Services).

Submission form

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Name

Organisation (if applicable)

Address

Telephone (After hours)

Telephone (Business hours)

My submission is:

Attach additional pages if necessary.

Signature

Please forward your submission to:

2002/03 Draft Annual Plan Submission
The Chief Executive
Taranaki Regional Council
Private Bag 713
STRATFORD

Your submission must arrive, by post, fax or hand, by 4.00 pm 26 April 2002.

Tick this box if you would like to present your submission personally.

Tick this box if you do not wish to present your submission personally.

